

Logframe reference	Risks	Potential Adverse Impact on the Project	Risk Likelihood	Consequence	Risk Level	Risk Management Strategy	Responsibility
Objective	1/That there is limited support within the provincial political and administrative executive to pursue a transparent strategy and implementation plan which facilitates institutional reform and good governance in support of improved road sector planning and management	- The PRMF becomes a 'donor enclave' project within a system provincial administration largely resistant to reform	3	4	M	1/The 12 month period between the signing of the MOI and the development of a final PRMF MOA will be used to realistically assess the preparedness of the political and administrative executive to adopt reforms and to scope PRMF expectations and inputs accordingly. 2/ When a new governor and administration is appointed the IMG will initiate an MOA review with the incoming administration and make any amendments which are consistent with the intended objectives and outcomes of the PRMF.	IMG/FMC/Offices of the Governor
	Component Outcomes/Outputs						
Comp:1	There is limited communication and collaboration between the PEO and PCO in the development of the Provincial Road Network Development Plan	-the PRNDP is not well understood or supported by the political and administrative executive and is unlikely to secure the resources it needs.	2	4	L	Collaboration between the PEO and the PDC and endorsement will be a condition for PRMF assistance	FMC/PEO/ PDC
Output 1.1	2/The PRNDP is solely focussed on the needs of the PEO and fails to address systemic problems in the the provincial planning, budget and financial management process which impact on service delivery across all sectors	Systemic problems continue to impair the performance of road sector planning and management and other sector development programs	3	4	L	Analysis of the systemic linkages between PEO and the wider system of provincial planning, budgeting and financial management will be a condition of PRMF assistance .	PEO/PDC/FMC
Output 1.2	The PRNDP is not aligned to the social and economic development priorities detailed in the Provincial Development Plan	Time and resources are wasted on developing road networks which have limited social and economic return.	2	4	L	The FMC will work with the BPC to ensure that the PRNDP is grounded in the analysis of provincial development priorities.	FMC/Office of the Governor/ Office of the Administrator
Output 1.3	That the parties to the agreement are unable to deliver their inputs on time and within budget.	-thereby limiting the scope of PRNDP activities that can be delivered in any one year.	4	4	H	The PRMF will prepare a comparative study on the utilization of force accounts and contracting out and their respective benefits and risks.	FMC/PEO
Output 1.4	That the knowledge and skills acquired during the conduct of capacity building activities are not fully utilized to improve individual and agency performance	-significant resources are wasted if capacity building under the PRMF only has limited impact in improving road sector planning and management.	2	3	L	The FMC will encourage government and private sector to provide incentives to employee that effectively apply their acquired knowledge and skills	FMC/PEO/ Contractors

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Comp.2	That there is no annual provincial budget appropriation in support of the roll-out of the road rehabilitation and maintenance plan	-failure to secure the appropriation will undermine the PRMF in that province	3	4	M	The FMC will remind the province of its MOI and MOA commitments before each provincial budget is passed	FMC/Provincial Budget office
Output 2.1	That the road network feasibility studies are not adequately appraised or peer reviewed before approval	-thereby allowing some projects which do not meet sustainability criteria to be approved	2	4	L	The FMC will not agree to fund projects that have not been adequately appraised and peer reviewed.	FMC/PDC
Output 2.2	The PEO has limited capacity to prepare a procurement plan in accordance with procurement processes agreed for the facility.	-the PRMF is unable to mobilize all approved PRNDP activities	3	4	M	The FMC technical advisers will assess procurement capability, adherence to guidelines and capacity of local provincial staff before transfer of procurement responsibility to the province. Where TA is needed, it will be provided. Following the transfer of responsibility, the FMC will regularly appraise the procurement performance to ensure that the TA was successful and that the capacity and capability remain.	FMC
Output 2.3	The award of force accounts and contracts is not free from political and administrative manipulation.	-thereby undermining the PRMF principle of contributing to good governance	5	4	H	The FMC will closely monitor the award process and if manipulation and corruption is detected refuse further support for that project activity until the issue has been resolved.	FMC/PEO/ Contractors
Output 2.4	The completion reports do not give sufficient attention to the lessons learned	-thereby limiting the amount of information to inform improvement to the Provincial Road Network Development plan	2	3	L	The FMC will ensure adequate coverage of the lessons learned.	FMC
	Likelihood: 5 almost certain, 4/likely, 3/possible, 2/unlikely, 1/rare Consequence: 5/severe, 4/major, 3/moderate, 2/minor, 1/negligible Risk Level: E/Extreme, H/High, M/Medium, L/Low						