

**Department of Foreign Affairs  
and Trade (DFAT)**

**Entity resources and planned  
performance**



# Department of Foreign Affairs and Trade

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# Department of Foreign Affairs and Trade

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Department of Foreign Affairs and Trade (DFAT, 'the department') leads the development of Australia's foreign, trade and investment, development and international security policies. DFAT delivers passport and consular services to Australian citizens and manages a secure Australian Government presence overseas.

Australia faces a deteriorating strategic environment in 2022-23. Many Indo-Pacific countries remain vulnerable following the COVID-19 pandemic, while great power strategic competition is intensifying. The rules, norms and institutions that support Australia's prosperity and security are under persistent pressure.

Russia's unprovoked and illegal invasion of Ukraine reinforces Australia's strong support for a open and transparent rules-based international order and the essential role of diplomacy in responding to such challenges. Growing alignment between Russia and China, with its increasing military capability and growing assertiveness, has significant geo-strategic implications and underlines the importance of established rules and norms instead of a 'might is right' approach. Australia will continue to impose high costs on Russia, including through the imposition of sanctions.

Australia is working with partners to support global rules and standards, advance the type of international environment we want to live in and promote an open, resilient, and inclusive Indo-Pacific region.

The Government will continue to partner with our Pacific family and Southeast Asian neighbours to recover from COVID-19, to pursue economic integration and resilience, to deepen our network of partnerships and to combat the risks posed by climate change and natural disasters in the region.

In the Pacific, the whole-of-government Office of the Pacific leads Australia's effort to work in partnership with our Pacific family through the Pacific Step-up, supporting economic resilience and recovery and a more prosperous, stable and secure region.

The department will support the economic growth of Pacific island countries and Timor-Leste through the new Pacific Australia Labour Mobility scheme. The scheme will help employers in rural and regional Australia engage the right workers where and when they need them, while delivering economic benefits for their families and home countries.

Our COVID-19 Response Package for 2022–23 will build on Australia’s assistance to our Pacific family, providing fiscal crisis support, technical expertise and connectivity. The department is supporting enhanced trade and investment flows in the region, including through a new PACER Plus Implementation Unit in Apia, Samoa. Through the Australian Infrastructure Financing Facility for the Pacific (AIFFP), we are financing airports, ports, submarine cables and solar farms in the Pacific and Timor-Leste to address infrastructure needs. The Government has doubled the AIFFP’s lending headroom, allowing us to further support quality climate-resilient infrastructure in the Pacific without creating debt distress.

Australia’s partnerships with Southeast Asian countries and the Association of Southeast Asian Nations (ASEAN) are indispensable. Our Comprehensive Strategic Partnerships with Indonesia, Malaysia and Singapore provide a framework to pursue our shared economic and security interests. We are strengthening our economic partnership with Vietnam and pursuing critical interests with the Philippines and Thailand and deepening cooperation with Brunei. We will mark longstanding diplomatic relationships with Cambodia and Laos in 2022.

ASEAN is central to the regional order – a strong and resilient ASEAN is vital to Australia’s own security and prosperity. The Australia–ASEAN Comprehensive Strategic Partnership underscores Australia’s commitment to ASEAN centrality and to cooperate on shared regional challenges. From 2022–2023, DFAT will lead implementation of the largest increase in Australia’s development cooperation program with ASEAN.

The Government is supporting Australia’s Comprehensive Strategic Partnership with India through an expanded diplomatic presence in Bengaluru and a Centre of Excellence for Critical and Emerging Technology Policy. Three Maitri (friendship) initiatives with India will support our education, community, tourism and investment links and add to our growing bilateral relationship. We will advance cooperation on tourism policy, data sharing, training and industry engagement. The department-led Australia India Infrastructure Forum will serve as a hub to promote two-way investment in infrastructure.

We will contribute to economic recovery and resilience through our bilateral and regional partnerships. Our health investments, including through the Quad (Australia, India, Japan and the United States), will support countries in vaccine delivery. Our new Partnerships for Infrastructure initiative works with Southeast Asian countries to progress priority infrastructure projects and drive inclusive and sustainable growth. Through the Mekong–Australia Partnership we will support economic reform and resilience, invest in human capability, boost trade and investment and build environmental resilience in this vital sub-region of Southeast Asia.

Through *Partnerships for Recovery*, the department works to rebuild regional economies and reverse poverty and inequality trends worsened by the impacts of the pandemic. This directly supports security and stability in the region. Australia will assist in establishing infrastructure that is sustainable and climate adapted, drives economic growth and achieves genuine development goals. The department will continue to be at the forefront of providing timely and effective humanitarian assistance to our neighbours in times of need.

To support Australia's post-pandemic economic recovery, the department will continue to negotiate trade and investment agreements. Our free trade agreements (FTAs) create export opportunities and jobs, reduce the cost of doing business overseas and provide Australian consumers with greater choice. The department's implementation of the Australia-UK FTA will build on our existing strengths in two-way trade and investment. We are negotiating the Australia-India Comprehensive Economic Cooperation Agreement (CECA) to liberalise and deepen trade in goods and services between Australia and India. Negotiation of an FTA with the European Union – our second largest trading partner – is well advanced and work towards early conclusion is a priority. We are also working to support businesses to reduce supply chain vulnerabilities and improve trade diversification.

The department advocates for our interests in international economic bodies and leads efforts to uphold the rules-based trading system, including the process to remove impediments to Australian exports. In the World Trade Organization (WTO) we build coalitions to maintain adherence to existing rules and engage in dispute settlements where necessary to protect our interests.

The department leads and manages Australia's bilateral, minilateral and multilateral efforts, which equip us to meet global challenges. Through new and ongoing initiatives, we will advance our agenda with ASEAN, the Quad, the Pacific Island Forum (PIF), the East Asia Summit and through AUKUS (Australia, United Kingdom and the United States). The department will continue to lead our national interest based approach to China, remaining open to dialogue without preconditions and working in partnership with domestic and international stakeholders.

The department will continue to work with like-minded partners to protect and promote international law, and the rules, norms and standards that support the interests of Australia and the Indo-Pacific region. We will work to set new standards and rules that protect and advance human rights, while also supporting reform efforts. We will seek to reinforce leadership of multilateral institutions by supporting meritorious individuals with a commitment to good governance and transparency, including Australian candidacies. We are investing \$25.6 million over four years from 2021–22 to assist young Australians gain professional experience within international institutions. The department will continue to work closely with the 54 nations under the Antarctic Treaty System in protecting the Antarctic and in sharing research.

Through the Foreign Arrangements Scheme, the department supports and reviews arrangements between state and territory governments and foreign governments to ensure consistency with Australia’s foreign policy.

The department supports Australian businesses and citizens overseas through our network of embassies, high commissions and consular posts. We deliver essential consular and passport services, information and advice. The department’s global network will be strengthened through the Government’s commitment to open new posts in Bern, Switzerland; Male, Maldives; and Bengaluru, India and to continue funding the Special Representative on Afghanistan and the Interim Mission to Afghanistan in Doha.

As Australia’s strategic and operating environment becomes more uncertain and challenging, strong foreign affairs capability will be essential to advance Australia’s interests. The department’s three outcomes detailed in this document, and the priorities outlined in the department’s 2021–22 Corporate Plan, provide the roadmap for how we will deliver for the Government and Australia.



## **1.2 Entity resource statement**

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for DFAT's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 <i>Estimated actual</i> \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	414,273	382,155
Departmental appropriation (c)	1,751,833	1,826,630
s74 External Revenue (d)	170,978	171,431
Departmental capital budget (e)	59,829	70,707
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	24,263	39,639
Equity injection	101,768	62,023
Total departmental annual appropriations	<u>2,522,944</u>	<u>2,552,585</u>
Special accounts (g)		
Opening balance	416,263	298,180
Appropriation receipts (h)	87,557	90,687
Appropriation receipts from other entities (i)	32,057	32,832
Non-appropriation receipts	6,027	6,087
Total special accounts	<u>541,904</u>	<u>427,786</u>
<i>less departmental appropriations drawn from annual/special appropriations and credited to special accounts</i>	<u>87,557</u>	<u>90,687</u>
<b>Total departmental resourcing</b>	<b><u>2,977,291</u></b>	<b><u>2,889,684</u></b>
<b>Administered</b>		
Annual appropriations - ordinary annual services (a)		
Outcome 1	4,037,291	4,290,378
Outcome 2	53,750	750
Administered capital budget (j)	528	528
Payments to corporate entities (k)	135,347	139,643
Annual appropriations - other services - non-operating (f)		
Administered assets and liabilities	5,897	7,548

Table continued on the next page.

**Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2022-23 as at Budget March 2022 (continued)**

	2021-22 <i>Estimated actual</i> \$'000	2022-23 Estimate \$'000
Total administered annual appropriations	4,232,813	4,438,847
Total administered special appropriations	330,945	340,839
<i>less payments to corporate entities from annual appropriations</i>	135,347	139,643
<b>Total administered resourcing</b>	<b>4,428,411</b>	<b>4,640,043</b>
<b>Total resourcing for DFAT</b>	<b>7,405,702</b>	<b>7,529,727</b>
<b>Average staffing level (number)</b>	<b>5,990</b>	<b>6,103</b>

**Third party payments from and on behalf of other entities**

	2021-22 <i>Estimated actual</i> \$'000	2022-23 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	170,978	171,431
Payments made to corporate entities within the Portfolio Tourism Australia (Annual appropriation)	135,347	139,643

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2022-23.
- (b) Excludes \$144.0m subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2022-23.
- (g) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (h) Amounts credited to the special account(s) from the Department of Foreign Affairs and Trade's annual appropriations.
- (i) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- (j) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (k) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.

Note: The Annual Appropriation amounts appearing for 2021-22 estimated actual do not include the Appropriation Bills (No. 3) and (No. 4) 2021-22 as they had not been enacted at the time of publication. \$20.030 million will be received through Appropriation Bill (No. 3) 2021-22. The annual appropriations received from these bills will be recognised in a future Portfolio Budget Statement but only after the Bills have received Royal Assent.

### 1.3 Budget measures

Budget measures in Part 1 relating to DFAT are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Department of Foreign Affairs and Trade 2022-23 Budget measures**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
Assistance to Ukraine (a)	1.2					
Administered payment		50,000	-	-	-	-
<b>Total</b>		<b>50,000</b>	-	-	-	-
Australia-UK Free Trade Agreement - increasing market access opportunities and strengthening ties between our two countries (b)	1.1					
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Comprehensive Strategic Partnership with India - new initiatives (c)	1.1, 1.6					
Administered payment		-	-	-	-	-
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
COVID-19 Response Package - vaccines and treatments (d)	1.2					
Administered payment		nfp	nfp	-	-	-
<b>Total</b>		<b>nfp</b>	<b>nfp</b>	-	-	-
Honiara High Commission (e)	1.1, 3.2					
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Humanitarian Program 2022-23 and Update on Afghan Arrivals (f)	1.1					
Administered payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Strengthening Australia's Leadership in Antarctica (g)	1.1					
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-

Table continued on the next page.

**Table 1.2: Department of Foreign Affairs and Trade 2022-23 Budget measures continued**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures continued</b>						
Strengthening the Great Barrier Reef through Stewardship and Leadership (h)	1.1					
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Support to the Pacific and Timor-Leste - additional support (i)	1.1, 1.2					
Administered payment		-	280,947	32,794	-	-
Departmental payment		-	4,176	468	-	-
<b>Total</b>		-	<b>285,123</b>	<b>33,262</b>	-	-
Women's Leadership Package (j)	1.1					
Administered payment		-	450	450	450	-
<b>Total</b>		-	<b>450</b>	<b>450</b>	<b>450</b>	-
<b>Total payment measures</b>						
Administered		50,000	281,397	33,244	450	-
Departmental		-	4,176	468	-	-
<b>Total</b>		<b>50,000</b>	<b>285,573</b>	<b>33,712</b>	<b>450</b>	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) The lead entity for the measure Assistance to Ukraine is the Department of Defence. The full measure description and package details appear in *Budget Paper No. 2* under the Defence portfolio.
- (b) The lead entity for the measure Australia UK Free Trade Agreement – increasing market access opportunities and strengthening ties between our two countries is the Department of the Treasury. The full measure description and package details appear in *Budget Paper No. 2* under the Treasury portfolio.
- (c) Decision taken but not yet announced in the 2021-22 MYEFO, with the following impact: 2021-22 \$3.935 million; 2022-23 \$21.591 million, 2023-24 \$26.012 million, 2024-25 \$35.591 million and 2025-26 \$28.607 million. Including \$17.752 million in capital funding.
- (d) The lead entity for the measure COVID-19 Response Package – vaccines and treatments is the Department of Health. The full measure description and package details appear in *Budget Paper No. 2* under the Health portfolio.
- (e) Decision taken but not yet announced in the 2021-22 MYEFO, with the following impact: 2022-23 \$5.295 million, 2023-24 \$15.516 million, 2024-25 \$32.264 million and 2025-26 \$11.823 million. Includes \$45.520 absorbed from the Overseas Property Special Account and \$20.216 million in capital funding.
- (f) The lead entity for the measure Humanitarian Program 2022-23 and Update on Afghan Arrivals is the Department of Home Affairs. The full measure description and package details appear in *Budget Paper No. 2* under the Home Affairs portfolio.
- (g) Decision taken but not yet announced in the 2021-22 MYEFO. The lead entity for the measure titled Strengthening Australia's Leadership in Antarctica is the Department of Agriculture, Water and the Environment. The full measure description and package details appear in *Budget Paper No. 2* under the Agriculture, Water and the Environment portfolio.
- (h) Decision taken but not yet announced in the 2021-22 MYEFO. The lead entity for the measure titled Strengthening the Great Barrier Reef through Stewardship and Leadership is the Department of Agriculture, Water and the Environment. The full measure description and package details appear in *Budget Paper No. 2* under the Agriculture, Water and the Environment portfolio.
- (i) The full measure description and package details appear in *Budget Paper No. 2* under the Foreign Affairs and Trade portfolio.
- (j) The lead entity for the measure Women's Leadership Package is the Department of the Treasury. The full measure description and package details appear in *Budget Paper No. 2* under the Treasury portfolio.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for DFAT can be found at:

<https://www.dfat.gov.au/about-us/publications/corporate/dfat-corporate-plan>.

The most recent annual performance statement can be found at:

<https://www.dfat.gov.au/sites/default/files/dfat-annual-report-2020-21.pdf> and <https://www.transparency.gov.au/annual-reports/department-foreign-affairs-and-trade/reporting-year/2020-21>.

**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities**

**Linked programs**

<b>Attorney-General's Department</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – Attorney-General's Department Operating Expenses – Legal Services and Families</li> <li>• Program 1.2 – Attorney-General's Department Operating Expenses – National Security, Integrity and International</li> </ul>
<b>Australian Centre for International Agricultural Research</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – International Agricultural Research for Development</li> </ul>
<b>Australian Federal Police</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – Federal Policing - Investigations</li> <li>• Program 3.2 – International Police Assistance and External Territories</li> </ul>
<b>Australian Trade and Investment Commission</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – Promotion of Australia's Export and Other International Economic Interests</li> <li>• Program 1.2 – Programs to Promote Australia's Exports and Other International Economic Interests</li> </ul>

Table continued on the next page.

**Linked programs (continued)**

<b>Department of Defence</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 2.8 – Australian Defence Force Headquarters</li> </ul>
<b>Department of Education, Skills and Employment</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 2.7 – International Education Support</li> </ul>
<b>Department of Home Affairs</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.2 – National Security and Criminal Justice</li> <li>• Program 1.4 – Counter Terrorism</li> <li>• Program 1.5 – Regional Cooperation</li> <li>• Program 2.2 – Visas</li> <li>• Program 3.1 – Trade Facilitation and Industry Engagement</li> <li>• Program 3.4 – Border Enforcement</li> </ul>
<b>Services Australia</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.2 – Customer Service Delivery</li> <li>• Program 1.3 – Technology and Transformation</li> </ul>
<b>Tourism Australia</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – Supporting Outcome 1</li> </ul>
<p><b>Contribution to Outcome 1 made by linked programs</b></p> <p>Australia maintains a whole-of-government approach in the pursuit of foreign trade and investment, tourism, development and international security interests abroad. DFAT is supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.</p>



**Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

<b>Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Program 1.1: Foreign Affairs and Trade Operations</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	77,337	73,403	68,486	51,918	48,973
Special appropriations PGPA Act 2013 s77	100	100	100	100	100
Expenses not requiring appropriation in the Budget year (a)	9,000	6,500	6,500	6,500	6,500
<b>Administered total</b>	<b>86,437</b>	<b>80,003</b>	<b>75,086</b>	<b>58,518</b>	<b>55,573</b>
Departmental expenses					
Departmental appropriation (b)	985,389	1,044,407	927,380	905,156	941,115
Expenses not requiring appropriation in the Budget year (c)	143,580	147,400	150,476	151,712	152,972
<b>Departmental total</b>	<b>1,128,969</b>	<b>1,191,807</b>	<b>1,077,856</b>	<b>1,056,868</b>	<b>1,094,087</b>
<b>Total expenses for program 1.1</b>	<b>1,215,406</b>	<b>1,271,810</b>	<b>1,152,942</b>	<b>1,115,386</b>	<b>1,149,660</b>
<b>Program 1.2: Official Development Assistance</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,502,749	3,663,937	3,420,843	3,466,191	3,524,426
Expenses not requiring appropriation in the Budget year (c)	500	500	500	500	500
<b>Administered total</b>	<b>3,503,249</b>	<b>3,664,437</b>	<b>3,421,343</b>	<b>3,466,691</b>	<b>3,524,926</b>
Departmental expenses					
Departmental appropriation	266,806	270,808	274,870	278,993	283,178
<b>Departmental total</b>	<b>266,806</b>	<b>270,808</b>	<b>274,870</b>	<b>278,993</b>	<b>283,178</b>
<b>Total expenses for program 1.2</b>	<b>3,770,055</b>	<b>3,935,245</b>	<b>3,696,213</b>	<b>3,745,684</b>	<b>3,808,104</b>

Table continued on the next page.

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Program 1.3: Official Development Assistance - Multilateral Replenishments</b>					
Administered expenses					
Expenses not requiring appropriation in the Budget year (d)	7,834	559,351	23,502	997,620	-
<b>Administered total</b>	<b>7,834</b>	<b>559,351</b>	<b>23,502</b>	<b>997,620</b>	<b>-</b>
<b>Total expenses for program 1.3</b>	<b>7,834</b>	<b>559,351</b>	<b>23,502</b>	<b>997,620</b>	<b>-</b>
<b>Program 1.4: Payments to International Organisations</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	364,666	426,339	421,239	416,847	410,017
<b>Administered total</b>	<b>364,666</b>	<b>426,339</b>	<b>421,239</b>	<b>416,847</b>	<b>410,017</b>
<b>Total expenses for program 1.4</b>	<b>364,666</b>	<b>426,339</b>	<b>421,239</b>	<b>416,847</b>	<b>410,017</b>
<b>Program 1.5: New Colombo Plan - Transforming Regional Relationships</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	43,871	45,087	48,962	50,933	50,933
<b>Administered total</b>	<b>43,871</b>	<b>45,087</b>	<b>48,962</b>	<b>50,933</b>	<b>50,933</b>
<b>Total expenses for program 1.5</b>	<b>43,871</b>	<b>45,087</b>	<b>48,962</b>	<b>50,933</b>	<b>50,933</b>
<b>Program 1.6: Public Information Services and Public Diplomacy</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	26,687	34,572	34,119	34,322	34,375
<b>Administered total</b>	<b>26,687</b>	<b>34,572</b>	<b>34,119</b>	<b>34,322</b>	<b>34,375</b>
<b>Total expenses for program 1.6</b>	<b>26,687</b>	<b>34,572</b>	<b>34,119</b>	<b>34,322</b>	<b>34,375</b>
<b>Program 1.7: Programs to Promote Australia's International Tourism Interests</b>					
Administered expenses					
Corporate Commonwealth Entity - Tourism Australia	135,347	139,643	139,740	140,457	140,229
Ordinary annual services (Appropriation Bill No. 1)	19,981	47,040	38,100	20,161	20,223
<b>Administered total</b>	<b>155,328</b>	<b>186,683</b>	<b>177,840</b>	<b>160,618</b>	<b>160,452</b>
<b>Total expenses for program 1.7</b>	<b>155,328</b>	<b>186,683</b>	<b>177,840</b>	<b>160,618</b>	<b>160,452</b>

Table continued on the next page.

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Outcome 1 Totals by appropriation type</b>					
Administered Expenses					
Ordinary annual services (Appropriation Bill No. 1)	4,035,291	4,290,378	4,031,749	4,040,372	4,088,947
Special appropriations PGPA Act 2013 s77	100	100	100	100	100
Corporate Commonwealth Entity	135,347	139,643	139,740	140,457	140,229
Expenses not requiring appropriation in the Budget year	17,334	566,351	30,502	1,004,620	7,000
<b>Administered total</b>	<b>4,188,072</b>	<b>4,996,472</b>	<b>4,202,091</b>	<b>5,185,549</b>	<b>4,236,276</b>
Departmental expenses					
Departmental appropriation	1,252,195	1,315,215	1,202,250	1,184,149	1,224,293
Expenses not requiring appropriation in the Budget year	143,580	147,400	150,476	151,712	152,972
<b>Departmental total</b>	<b>1,395,775</b>	<b>1,462,615</b>	<b>1,352,726</b>	<b>1,335,861</b>	<b>1,377,265</b>
<b>Total expenses for Outcome 1</b>	<b>5,583,847</b>	<b>6,459,087</b>	<b>5,554,817</b>	<b>6,521,410</b>	<b>5,613,541</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	3,953	4,028

- (a) Estimated expenses not requiring appropriation in the Budget year relate to the Export Finance Australia administrative fee.
- (b) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under section 74 of the *PGPA Act 2013*.
- (c) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.
- (d) Expenses not requiring appropriation in the Budget year relates to the concessional investment discount for the discounting of the investment component for the International Development Association and for new commitments to the International Development Association, the Asian Development Fund, the Global Environment Facility and the Montreal Protocol Multilateral Fund.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

**Table 2.1.2: Program components of Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>1.1.1 - Component 1: Foreign Affairs and Trade Operations</b>					
Annual administered expenses:					
COVID19- Response Package - extension	42,300	-	-	-	-
International Climate Change Engagement	3,000	3,000	3,000	3,000	3,000
Personal Benefits - Locally Engaged Staff pension schemes	7,648	7,839	8,035	8,236	8,441
Agriculture Visa	2,569	14,731	17,200	13,456	13,352
Comprehensive Strategic Partnership with India - Centre of Excellence for Critical and Emerging Technology Policy	98	1,985	1,460	1,286	1,300
Comprehensive Strategic Partnership with India - Economic Policy and Regulation Partnership	-	2,462	2,666	3,292	2,087
Comprehensive Strategic Partnership with India - Enhanced Business Engagement	-	335	336	338	340
Comprehensive Strategic Partnership with India - Matri Scholars Program	-	52	2,231	4,426	4,462
Comprehensive Strategic Partnership with India - Matri Grants and Fellow ships Program	-	609	612	1,123	1,128
Comprehensive Strategic Partnership with India - Matri Cultural Partnerships	-	1,507	1,515	1,522	1,529
Comprehensive Strategic Partnership with India - Bay of Bengal Maritime Partnership	-	2,860	2,873	2,887	2,646
Comprehensive Strategic Partnership with India - Bay of Bengal Trade and Energy Partnership	-	1,883	1,726	1,735	1,743
Comprehensive Strategic Partnership with India - Bay of Bengal Connectivity Partnership	-	1,047	1,057	1,885	1,780
Non-ODA Support for the Cook Islands	2,000	2,000	2,000	2,000	2,000
Non-ODA Support for Palau	-	4,000	4,000	4,000	4,000
Non-ODA AIFFP Support for Palau	-	7,000	-	-	-
OECD – Sustainable Agriculture Research	1,000	1,000	1,000	-	-
Women's Leadership Package	-	450	450	450	-
Other Administered Items	2,768	3,098	1,423	1,452	1,165

Table continued on the next page.

**Table 2.1.2: Program components of Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>1.1.1 - Component 1: Foreign Affairs and Trade Operations (continued)</b>					
Annual administered expenses:					
<i>Temporary, Targeted and Supplementary Initiatives</i>					
<i>COVID-19 Response Package — Australia's Indo-Pacific Engagement — enhanced partnerships in Southeast Asia</i>	15,954	17,545	16,902	830	-
<i>ASEAN-Australia Comprehensive Strategic Partnership</i>	15,454	15,297	15,287	-	-
<i>Seasonal Worker Programme – Machinery of Government from Department of Employment</i>	-	998	1,615	830	-
<i>Pacific Labour Mobility – Machinery of Government from Department of Employment</i>	-	250	-	-	-
<i>COVID-19 Response Package — Australia's Indo-Pacific Engagement — enhanced partnerships in Southeast Asia</i>	500	1,000	-	-	-
Special appropriations: PGPA Act s77	100	100	100	100	100
Expenses not requiring appropriation in the Budget year					
Export Finance Australia - National Interest Account	9,000	6,500	6,500	6,500	6,500
Departmental expenses					
Departmental appropriation	985,389	1,044,407	927,380	905,156	941,115
Expenses not requiring appropriation in the Budget year	143,580	147,400	150,476	151,712	152,972
<b>Total Component 1.1.1 expenses</b>	<b>1,215,406</b>	<b>1,271,810</b>	<b>1,152,942</b>	<b>1,115,386</b>	<b>1,149,660</b>

Table continued on the next page.

**Table 2.1.2: Program components of Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>1.2.1 - Component 2: Official Development Assistance</b>					
Annual administered expenses:					
Country programs and regional programs	2,270,646	2,280,322	2,317,583	2,505,277	2,531,606
Global programs	367,745	453,270	488,270	462,270	501,170
Humanitarian and emergency response programs	485,250	470,400	475,730	475,730	475,730
<i>Temporary, Targeted and Supplementary Initiatives</i>	<i>379,108</i>	<i>459,945</i>	<i>139,260</i>	<i>22,914</i>	<i>15,920</i>
<i>COVID-19 Response Package - support to the Pacific and Timor-Leste</i>	<i>100,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>COVID-19 Response Package — Australia's Indo-Pacific Engagement — enhanced partnerships in Southeast Asia</i>	<i>55,998</i>	<i>61,476</i>	<i>79,796</i>	<i>-</i>	<i>-</i>
<i>COVID-19 Response Package - Australian Support for COVID-19 Vaccine Access in the Pacific and Southeast Asia</i>	<i>162,591</i>	<i>98,309</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>COVID-19 Response Package - Australian support for India (a)</i>	<i>652</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>ASEAN-Australia Comprehensive Strategic Partnership</i>	<i>-</i>	<i>5,648</i>	<i>15,614</i>	<i>12,475</i>	<i>6,555</i>
<i>Pacific Labour Mobility – reforms</i>	<i>9,867</i>	<i>13,565</i>	<i>11,056</i>	<i>10,439</i>	<i>9,365</i>
<i>Assistance to Ukraine</i>	<i>50,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Support to the Pacific and Timor-Leste additional support</i>	<i>-</i>	<i>280,947</i>	<i>32,794</i>	<i>-</i>	<i>-</i>
Expenses not requiring appropriation in the Budget year	500	500	500	500	500
Departmental expenses					
Departmental appropriation	266,806	270,808	274,870	278,993	283,178
<b>Total Component 1.2.1 expenses</b>	<b>3,770,055</b>	<b>3,935,245</b>	<b>3,696,213</b>	<b>3,745,684</b>	<b>3,808,104</b>

(a) In addition to the *Australian support for India*, emergency medical supplies were provided in assistance to India through the Department of Health.

Table continued on the next page.

**Table 2.1.2: Program components of Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>1.6.1 - Component 6: Public Information Services and Public Diplomacy</b>					
Annual administered expenses:					
Non-ODA Pacific Sports Program	11,100	15,600	15,600	15,600	15,600
National Foundation for Australia-China Relations	7,785	7,480	7,480	7,480	7,480
Centre for Australia-India Relations	536	3,251	3,279	3,311	3,364
Public Diplomacy and Other International Grants Programs	7,266	8,241	7,760	7,931	7,931
<b>Total Component 1.7.1 expenses</b>	<b>26,687</b>	<b>34,572</b>	<b>34,119</b>	<b>34,322</b>	<b>34,375</b>

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>1.7.1 - Component 7: Programs to Promote Australia's International Tourism Interests</b>					
Annual administered expenses:					
Corporate Commonwealth Entity - Tourism Australia	135,347	139,643	139,740	140,457	140,229
Asia Marketing Fund	19,981	20,040	20,100	20,161	20,223
Tourism Marketing	-	27,000	18,000	-	-
<b>Total Component 1.7.1 expenses</b>	<b>155,328</b>	<b>186,683</b>	<b>177,840</b>	<b>160,618</b>	<b>160,452</b>

**Table 2.1.3: Performance measure for Outcome 1**

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>	
<b>Program 1.1 – Foreign Affairs and Trade Operations.</b> The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.	
<b>Key Activities</b>	<p>Key activities reported in the current corporate plan that relate to this program.</p> <ul style="list-style-type: none"> <li>• Pursue relationships, programs and other initiatives that support Australia’s interests and influence in the Indo-Pacific, including by advancing the region’s recovery from the COVID-19 crisis.</li> <li>• Promote a shared agenda for security and prosperity with Pacific island countries and Timor-Leste through economic, security and development engagement.</li> <li>• Advocate and negotiate to open markets, resist protectionism and support the rules-based trading system.</li> <li>• Support Australian businesses to secure opportunities globally, including through free trade agreements and advancing trade and investment collaboration in the region and more widely.</li> <li>• Contribute to domestic economic policy that improves Australia’s international competitiveness.</li> <li>• Work with international and domestic partners to promote Australia’s security interests through effective international advocacy, cooperation and capacity building.</li> <li>• Strengthen intelligence capabilities.</li> <li>• Promote international cooperation on people smuggling, human trafficking and other forms of modern slavery, particularly through the Bali Process.</li> <li>• Further Australia’s interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges.</li> <li>• Undertake effective protocol engagement with foreign services represented in Australia and ensure their security and dignity.</li> <li>• Closely liaise with federal, state and territory governments regarding DFAT’s management of the diplomatic and consular community.</li> </ul>

Table continued on the next page.



**Table 2.1.3: Performance measure for Outcome 1 (continued)**

<b>Program 1.1 (continued) – Foreign Affairs and Trade Operations.</b> The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.		
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Our diplomatic efforts in the Indo-Pacific bolster partnerships and rules and norms that contribute to regional resilience, stability and prosperity and a regional balance favourable to our interests.	On track
	High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department.	On track
	Australia's Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security.	On track
	Global rules-based trading system reflects Australian interests.	Partially on track
	Increased market opening and opportunities for Australian businesses.	Partially on track
	Trade and investment is factored into Australia's economic policy settings.	On track
	Positive trade and investment outcomes supported by the department's economic and commercial diplomacy, and domestic advocacy efforts.	On track
	Security outcomes that reflect Australia's interests.	On track
	Full and active engagement with the National Intelligence Community – (NIC) including through Office of National Intelligence-led prioritisation, coordination and evaluation process – to support Australia's foreign policy interests.	On track
	Our relationships with Europe, the Middle East, Latin America and Africa advance Australia's interests.	On track
	The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.	Achieved
	Federal and state/territory governments support the department's approach and processes, and foreign diplomats' cooperation with Australia's health and other requirements is strengthened.	Achieved

Table continued on the next page.

**Table 2.1.3: Performance measure for Outcome 1 (continued)**

<b>Program 1.1 (continued) – Foreign Affairs and Trade Operations.</b> The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.		
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Our diplomatic efforts in the Indo-Pacific bolster partnerships and rules and norms that contribute to regional resilience, stability and prosperity and a regional balance favourable to our interests.	<ul style="list-style-type: none"> <li>• Agreements, decisions, meeting outcomes and public statements by other governments align with our interests.</li> </ul>
	High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department.	<ul style="list-style-type: none"> <li>• Baseline to be established.</li> </ul>
	Australia's Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security.	<ul style="list-style-type: none"> <li>• Our strong and close partnerships with Pacific island countries and Timor-Leste are maintained and strengthened, created through our bilateral and regional engagement and delivery against the three pillars of the Pacific Step-up: economic prosperity, shared security and people-to-people connections.</li> <li>• We respond to the evolving priorities of the Pacific and Timor-Leste in support of regional COVID-19 recovery.</li> </ul>
	Global rules-based trading system reflects Australian interests.	<ul style="list-style-type: none"> <li>• Outcomes in WTO, APEC, G20 and OECD promote economic recovery through trade and investment.</li> </ul>
	Increased market opening and opportunities for Australian businesses.	<ul style="list-style-type: none"> <li>• Increased compared to previous year.</li> </ul>
	Trade and investment is factored into Australia's economic policy settings.	<ul style="list-style-type: none"> <li>• Economic policy takes into account Australia's trade and investment interests and is consistent with our international trade law obligations.</li> </ul>
	Positive trade and investment outcomes supported by the department's economic and commercial diplomacy, and domestic advocacy efforts.	<ul style="list-style-type: none"> <li>• Effective support to Australian business in overseas markets.</li> <li>• Increased public stakeholder understanding of the benefits of trade and investment.</li> </ul>

Table continued on the next page.

**Table 2.1.3: Performance measure for Outcome 1 (continued)**

<b>Program 1.1 (continued) – Foreign Affairs and Trade Operations.</b> The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.		
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23 (continued)	Security outcomes that reflect Australia's interests.	<ul style="list-style-type: none"> <li>• Effective implementation of key strategies, particularly those targeting people smuggling and human trafficking, terrorism and cyber.</li> </ul>
	Full and active engagement with the National Intelligence Community (NIC) – including through Office of National Intelligence-led prioritisation, coordination and evaluation process – to support Australia's foreign policy interests.	<ul style="list-style-type: none"> <li>• DFAT contributes to NIC understanding of developments affecting Australia's foreign policy interests.</li> <li>• DFAT's prosecution of Australia's foreign policy interests is better targeted through this engagement with NIC agencies.</li> </ul>
	Our relationships with Europe, the Middle East, Latin America and Africa advance Australia's interests.	<ul style="list-style-type: none"> <li>• Positive regard for Australian interests increasingly identified in countries of Europe, the Middle East, Latin America and Africa.</li> </ul>
	The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.	<ul style="list-style-type: none"> <li>• Maintain satisfaction levels above 85 per cent.</li> </ul>
	Federal and state/territory governments support the department's approach and processes, and foreign diplomats' cooperation with Australia's health and other requirements is strengthened.	<ul style="list-style-type: none"> <li>• No target.</li> <li>• Rationale: Our engagement pertains to supporting coordination of quarantine arrangements for diplomats with relevant agencies. We are unable to set applicable annual targets during the COVID-19 response.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT's 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.1.3: Performance measure for Outcome 1 (continued)**

<p><b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b></p>		
<p><b>Program 1.2 – Official Development Assistance</b> promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction.</p>		
<p><b>Key Activities</b></p>	<p>Key activities reported in the current corporate plan that relate to this program.</p> <ul style="list-style-type: none"> <li>• Strengthen economic and commercial diplomacy to support Australian businesses, and build domestic support for trade and investment.</li> <li>• Focus Australia’s development program predominantly on the Indo-Pacific to promote Australia’s national interest in a stable, prosperous and resilient region in the context of COVID-19, including by:                             <ul style="list-style-type: none"> <li>• delivering assistance to neighbours through the <i>Partnerships for Recovery</i> strategy, prioritising health security, stability and economic recovery, and</li> <li>• supporting Pacific and Southeast Asian partners to access and roll out safe and effective COVID-19 vaccines.</li> </ul> </li> <li>• Manage the development program effectively, efficiently and transparently to deliver results and value for money in line with the Australian development program’s performance framework.</li> <li>• Lead the Australian Government’s response to humanitarian crises and conflicts, including an enhanced ability by Indo-Pacific countries to prepare for, respond to and recover from crises.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Australia’s development program investments promote health security, stability and economic recovery.	On track
	Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises.	On track
	Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness.	On track

Table continued on the next page.

**Table 2.1.3: Performance measure for Outcome 1 (continued)**

<b>Program 1.2 – Official Development Assistance</b> promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Australia’s development program investments promote health security, stability and economic recovery.	<ul style="list-style-type: none"> <li>• Ongoing development program is responsive to evolving needs and risks in the Indo-Pacific region and Australian Government priorities.</li> <li>• Effective implementation of temporary, targeted and supplementary COVID-19 measures.</li> </ul>
	Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises.	<ul style="list-style-type: none"> <li>• Australia responds within 48 hours of a request from a country in the Indo-Pacific.</li> <li>• Effective Australian Government responses to humanitarian crises, displacement and conflict measured through end-of-program reviews of protracted crises response packages and strategic partnership frameworks.</li> <li>• Australian support builds the capacity of Pacific governments and communities to better prepare for respond to and recover from climate change and disasters.</li> <li>• Progress against strategic partnership framework implementation and renewals</li> </ul>
	Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness.	<ul style="list-style-type: none"> <li>• Ongoing effective and efficient implementation of investments.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT’s 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.3 – Official Development Assistance – Multilateral Replenishments</b> assists developing countries by contributing to sustainable and inclusive economic growth and poverty reduction through contributions to multilateral organisations.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>• Further Australia’s interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Australia’s diplomatic and geostrategic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	On track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Australia’s diplomatic and geostrategic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	<ul style="list-style-type: none"> <li>• Alignment between statements from governments and multilateral institutions, and existing global rules, norms and values.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT’s 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.4 – Payments to International Organisations</b> advances Australia’s foreign, trade and investment, development and international security interests.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>• Further Australia’s interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Australia’s diplomatic and geostrategic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	On track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Australia’s diplomatic and geostrategic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	<ul style="list-style-type: none"> <li>• Alignment between statements from governments and multilateral institutions, and existing global rules, norms and values.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT’s 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.5 – New Colombo Plan – Transforming Regional Relationships</b> advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>Increase Australia’s engagement with the Indo-Pacific through the New Colombo Plan (NCP).</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	The New Colombo Plan delivers improved people-to-people, institutional and business links.	On track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	The New Colombo Plan delivers improved people-to-people, institutional and business links.	<ul style="list-style-type: none"> <li>High-quality engagement with Australian universities, businesses, alumni and other stakeholders in the New Colombo Plan.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT’s 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.



**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.6 – Public Information Services and Public Diplomacy</b> projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department’s soft power activities.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>Project a positive and contemporary image of Australia, and promote a clear understanding of Australian policies, objectives and engagement with the Indo-Pacific region through the department’s communications delivered throughout our diplomatic network.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Strategic communications and global initiatives reflect Australian interests.	On track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Strategic communications and global initiatives reflect Australian interests.	<ul style="list-style-type: none"> <li>Maintained or increased compared to previous year.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT’s 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.7 – Program to Promote Australia’s International Tourism Interests</b>		
<b>Key Activities</b>	The delivery of this program is the responsibility of Austrade and Tourism Australia.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Refer to Austrade’s Outcomes and planned performance section. Refer to Tourism Australia’s Outcomes and planned performance section.	
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Refer to Austrade’s Outcomes and planned performance section. Refer to Tourism Australia’s Outcomes and planned performance section.	
Forward Estimates 2023-26	Refer to Austrade’s Outcomes and planned performance section. Refer to Tourism Australia’s Outcomes and planned performance section.	

**2.2 Budgeted expenses and performance for Outcome 2**

**Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas**

**Linked programs**

<b>Australian Trade and Investment Commission</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 2.1 – Consular and Passport Services</li> </ul>
<b>Australian Federal Police</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.1 – Federal Policing Investigations</li> <li>• Program 3.2 – International Police Assistance and External Territories</li> </ul>
<b>Services Australia</b>
<b>Programs</b>
<ul style="list-style-type: none"> <li>• Program 1.2 – Customer Service Delivery</li> <li>• Program 1.3 – Technology and Transformation</li> </ul>
<b>Contribution to Outcome 2 made by linked programs</b>
<p>Services Australia, the Australian Federal Police and the Australian Trade and Investment Commission support DFAT in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.</p>

**Budgeted expenses for Outcome 2**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.2.1: Budgeted expenses for Outcome 2**

<b>Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas</b>	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Program 2.1: Consular Services</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	43,071	200	200	200	200
Special appropriations <i>PGPA Act 2013</i> s77	100	100	100	100	100
<b>Administered total</b>	<b>43,171</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
Departmental expenses					
Departmental appropriation	139,558	138,239	135,424	136,952	122,449
<b>Departmental total</b>	<b>139,558</b>	<b>138,239</b>	<b>135,424</b>	<b>136,952</b>	<b>122,449</b>
<b>Total expenses for program 2.1</b>	<b>182,729</b>	<b>138,539</b>	<b>135,724</b>	<b>137,252</b>	<b>122,749</b>
<b>Program 2.2: Passport Services</b>					
Administered expenses					
Special appropriations <i>PGPA Act 2013</i> s77	2,000	2,000	2,000	2,000	2,000
<b>Administered total</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
Departmental expenses					
Departmental appropriation	267,462	277,183	282,282	284,570	285,689
<b>Departmental total</b>	<b>267,462</b>	<b>277,183</b>	<b>282,282</b>	<b>284,570</b>	<b>285,689</b>
<b>Total expenses for program 2.2</b>	<b>269,462</b>	<b>279,183</b>	<b>284,282</b>	<b>286,570</b>	<b>287,689</b>

Table continued on the next page.

**Table 2.2.1: Budgeted expenses for Outcome 2 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Outcome 2 Totals by appropriation type</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	43,071	200	200	200	200
Special appropriations <i>PGPA Act 2013</i> s77	2,100	2,100	2,100	2,100	2,100
<b>Administered total</b>	<b>45,171</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>
Departmental expenses					
Departmental appropriation	407,020	415,422	417,706	421,522	408,138
<b>Departmental total</b>	<b>407,020</b>	<b>415,422</b>	<b>417,706</b>	<b>421,522</b>	<b>408,138</b>
<b>Total expenses for Outcome 2</b>	<b>452,191</b>	<b>417,722</b>	<b>420,006</b>	<b>423,822</b>	<b>410,438</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	1,138	1,160

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

**Table 2.2.3: Performance measure for Outcome 2**

Table 2.2.3 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas</b>		
<b>Program 2.1 – Consular Services</b> assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>• A responsive consular service focused on those most in need.</li> <li>• Australians empowered to help themselves overseas.</li> <li>• Preparedness for and management of overseas crises, including in the pandemic context assisting Australians abroad wishing to return home.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	A responsive consular service through our 24/7 global network, focusing on Australians most in need.	On track
	The department is prepared to respond to overseas crises.	On track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	A responsive consular service through our 24/7 global network, focusing on Australians most in need.	<ul style="list-style-type: none"> <li>• Australians can access consular services as outlined in the Consular Services Charter at all times, including in a crisis situation.</li> </ul>
	The department is prepared to respond to overseas crises.	<ul style="list-style-type: none"> <li>• 100 per cent of posts certify annually that crisis action plans are current, and have been exercised for countries of resident accreditation.</li> <li>• Contingency planning and crisis management training is mandatory for all DFAT officers proceeding on long-term posting.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT's 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.2.3: Performance measure for Outcome 2 (continued)**

<b>Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas</b>		
<b>Program 2.2 – Passport Services</b> provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>Provide Australians with high-quality passport services.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	The department maintains a high standard in processing passport applications, investigating and prosecuting fraud.	Partially on track
	Australians have information to prepare for safe travel overseas.	Achieved
	Clients are satisfied with passport services, including online services.	Partially on track
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	The department maintains a high standard in processing passport applications, investigating and prosecuting fraud.	<ul style="list-style-type: none"> <li>95 per cent of passports processed within 10 business days.</li> <li>98 per cent of priority passports processed within two business days.</li> <li>100 per cent of identified high risk passport applications scrutinised by specialist staff.</li> <li>95 per cent of referrals to prosecuting authorities accepted for prosecution.</li> <li>90 per cent of administrative investigations finalised within five business days.</li> </ul>
	Australians have information to prepare for safe travel overseas.	<ul style="list-style-type: none"> <li>100 per cent of travel advisories reviewed bi-annually for posts in a volatile risk environment and/or where there are high Australian interests.</li> <li>100 per cent of travel advisories reviewed annually for all other posts.</li> </ul>
	Clients are satisfied with passport services, including online services.	<ul style="list-style-type: none"> <li>60 per cent of applications commenced online.</li> <li>85 per cent satisfaction rate of overall passport service from client survey.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT's 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

## 2.3 Budgeted expenses and performance for Outcome 3

**Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate**

### Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.3.1: Budgeted expenses for Outcome 3**

<b>Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate</b>	2021-22	2022-23	2023-24	2024-25	2025-26
<b>Government presence overseas</b>	Estimated	Budget	Forw ard estimate	Forw ard estimate	Forw ard estimate
<b>through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate</b>	actual	\$'000	\$'000	\$'000	\$'000
<b>Program 3.1: Foreign Affairs and Trade Security and IT</b>					
Departmental expenses					
Departmental appropriation	208,892	228,505	156,226	157,255	157,273
<b>Departmental total</b>	<b>208,892</b>	<b>228,505</b>	<b>156,226</b>	<b>157,255</b>	<b>157,273</b>
<b>Total expenses for program 3.1</b>	<b>208,892</b>	<b>228,505</b>	<b>156,226</b>	<b>157,255</b>	<b>157,273</b>
<b>Program 3.2: Overseas Property</b>					
Expenses not requiring appropriation					
in the Budget year (a)	38,534	38,919	39,309	39,698	40,098
<b>Departmental total</b>	<b>38,534</b>	<b>38,919</b>	<b>39,309</b>	<b>39,698</b>	<b>40,098</b>
<b>Total expenses for program 3.2</b>	<b>38,534</b>	<b>38,919</b>	<b>39,309</b>	<b>39,698</b>	<b>40,098</b>
<b>Outcome 3 Totals by appropriation type</b>					
Departmental expenses					
Departmental appropriation	208,892	228,505	156,226	157,255	157,273
Expenses not requiring appropriation in the Budget year (a)	38,534	38,919	39,309	39,698	40,098
<b>Departmental total</b>	<b>247,426</b>	<b>267,424</b>	<b>195,535</b>	<b>196,953</b>	<b>197,371</b>
<b>Total expenses for Outcome 3</b>	<b>247,426</b>	<b>267,424</b>	<b>195,535</b>	<b>196,953</b>	<b>197,371</b>
<b>Average staffing level (number)</b>					
	2021-22	2022-23			
	899	915			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and make good expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.



**Table 2.3.3: Performance measure for Outcome 3**

Table 2.3.3 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate</b>		
<b>Program 3.1 – Foreign Affairs and Trade Security and IT</b>		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>• Strengthen protective security measures commensurate with the evolving global security environment.</li> <li>• Enhance the security culture of the department across the global network.</li> <li>• Deliver and maintain accessible, reliable and secure ICT systems and infrastructure that meet Australian Government requirements.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Effective security management with evidence of risk-based decision-making in line with the DFAT Security Framework.	On track
	Enhanced oversight of the functionality and effectiveness of the security controls and mitigations in place across the network.	On track
	Robust security culture, evidenced by staff engagement with security policy and responsiveness to contemporary and innovative security materials and training programs.	On track
	Fit-for-purpose and secure ICT systems.	On track

Table continued on the next page.

**Table 2.3.3: Performance measure for Outcome 3 (continued)**

<b>Program 3.1 – Foreign Affairs and Trade Security and IT (continued)</b>		
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Effective security management with evidence of risk-based decision-making in line with the DFAT Security Framework.	<ul style="list-style-type: none"> <li>The department's protective security maturity rating improves from 'developing' to 'managing' by 2024.</li> </ul>
	Enhanced oversight of the functionality and effectiveness of the security controls and mitigations in place across the network.	<ul style="list-style-type: none"> <li>Progress against key Security Enhancement Program milestones.</li> </ul>
	Robust security culture, evidenced by staff engagement with security policy and responsiveness to contemporary and innovative security materials and training programs.	<ul style="list-style-type: none"> <li>Progress against the Security Culture Implementation plan.</li> </ul>
	Fit-for-purpose and secure ICT systems.	<ul style="list-style-type: none"> <li>Number of security log events collected and complex use cases analysed will increase by 15 per cent.</li> <li>No reduction in overseas partner agencies continued use of DFAT ICT systems.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT's 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

**Table 2.3.3: Performance measure for Outcome 3 (continued)**

<b>Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate</b>		
<b>Program 3.2 – Overseas Property</b>		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> <li>• Deliver a secure Australian Government presence overseas through efficient and effective management of the overseas estate that meets the Government’s requirements and maintains property conditions and building services.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.	Partially on track
	Asset management plans are in place for all owned properties in the overseas estate.	On track
	Satisfaction ratings with the performance of the service provider and the Overseas Property Office and Services.	On track
	Management and refurbishment of the domestic property portfolio, including the state and territory offices, to meet government requirements and deliver operational efficiencies.	On track

Table continued on the next page.

**Table 2.3.3: Performance measure for Outcome 3 (continued)**

<b>Program 3.2 – Overseas Property (continued)</b>		
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget Year 2022-23	Construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.	<ul style="list-style-type: none"> <li>• Benefits identified in the approved business case are realised.</li> <li>• Off-site construction delivered to Australian Codes and Standards.</li> <li>• 80 per cent of construction projects delivered on time and within approved budget.</li> </ul>
	Asset management plans are in place for all owned properties in the overseas estate.	<ul style="list-style-type: none"> <li>• 100 per cent of asset management plans updated for all owned properties.</li> </ul>
	Satisfaction ratings with the performance of the service provider and the Overseas Property Office.	<ul style="list-style-type: none"> <li>• Maintained or increased compared to previous year.</li> </ul>
	Management and refurbishment of the domestic property portfolio, including the state and territory offices, to meet government requirements and deliver operational efficiencies.	<ul style="list-style-type: none"> <li>• The department has an occupational density of 14m<sup>2</sup> per occupied work point by 2025.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Note: This performance information is based on DFAT's 2021-22 Corporate Plan which amended some performance measures from the PBS 2021-22 to reflect our current operating environment, remove duplication, improve verifiability and separate out targets from the performance measure. More detail is provided on page 10 of the 2021-22 Corporate Plan.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2022–23 Budget year, including the impact of Budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Differences between entity resourcing and financial statements**

There are no differences between the resource information presented in the Budget Papers and in DFAT's Portfolio Budget Statements.

#### **3.1.2 Explanatory notes and analysis of budgeted financial statements**

The total budgeted revenue from government in 2022–23 is \$1,826.6 million as shown in Table 3.1. The increase is primarily attributable to:

- funding for new measures;
- parameter adjustments for overseas and domestic inflation; and
- foreign exchange movements.

The Income Statement shows a budgeted deficit in 2022–23 of \$146.8 million before allowing for net cash funding arrangements.

In addition, all departmental financial statements have been updated to include the estimated impact of the accounting standards for leases (AASB 16).

#### **Budgeted Departmental Balance Sheet**

The department will receive an equity injection of \$62.0 million in 2022–23 for the purchase or construction of new assets. The department will also receive \$70.7 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2022–23, the department's non-financial asset position is budgeted to be \$5,263.8 million at year-end. The major asset component is \$4,578.2 million for land and buildings.

#### **Schedule of Budgeted Income and Expenses Administered on behalf of the Government**

Administered expenses for multilateral replenishments are budgeted at \$559.4 million, an increase of \$551.4 million from the 2021–22 estimated actual due to a new multilateral replenishment being finalised.

**Schedule of Budgeted Assets and Liabilities Administered on behalf of the Government**

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,486.2 million and \$2,103.3 million respectively for the year ending 30 June 2023.

**Schedule of Budgeted Administered Cash Flows**

Administered cash receipts primarily comprise receipts from passport and consular services and are budgeted at \$788.0 million, an increase of \$193.1 million.

Administered cash used in 2022–23 is estimated to increase by \$231.5 million compared to 2021–22. This is due primarily to the profile of the COVID-19 Response Packages across the financial years.

## 3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>EXPENSES</b>					
Employee benefits	983,425	1,045,373	1,019,951	1,013,580	1,003,086
Suppliers	720,385	749,632	588,431	577,781	611,216
Depreciation and amortisation (a)	328,147	335,691	342,524	347,613	352,803
Interest on Right of Use (ROU)	14,476	14,765	15,061	15,362	15,669
Losses from asset sales	3,788	-	-	-	-
<b>Total expenses</b>	<b>2,050,221</b>	<b>2,145,461</b>	<b>1,965,967</b>	<b>1,954,336</b>	<b>1,982,774</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Revenue from contracts with customers	112,186	112,254	112,254	112,254	112,254
Other revenue	58,792	59,177	59,567	59,956	60,356
<b>Total own-source revenue</b>	<b>170,978</b>	<b>171,431</b>	<b>171,821</b>	<b>172,210</b>	<b>172,610</b>
<b>Gains</b>					
Other	630	630	630	630	630
<b>Total gains</b>	<b>630</b>	<b>630</b>	<b>630</b>	<b>630</b>	<b>630</b>
<b>Total own-source income</b>	<b>171,608</b>	<b>172,061</b>	<b>172,451</b>	<b>172,840</b>	<b>173,240</b>
<b>Net (cost of)/contribution by services</b>	<b>(1,878,613)</b>	<b>(1,973,400)</b>	<b>(1,793,516)</b>	<b>(1,781,496)</b>	<b>(1,809,534)</b>
Revenue from Government	1,735,663	1,826,630	1,643,670	1,630,414	1,657,192
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(142,950)</b>	<b>(146,770)</b>	<b>(149,846)</b>	<b>(151,082)</b>	<b>(152,342)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total comprehensive income/(loss)</b>	<b>(142,950)</b>	<b>(146,770)</b>	<b>(149,846)</b>	<b>(151,082)</b>	<b>(152,342)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(142,950)</b>	<b>(146,770)</b>	<b>(149,846)</b>	<b>(151,082)</b>	<b>(152,342)</b>

Table continued on the next page.

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**

**Note: Impact of net cash appropriation arrangements**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Total comprehensive income/(loss)</b>					
- as per statement of					
<b>Comprehensive Income</b>	<b>(142,950)</b>	<b>(146,770)</b>	<b>(149,846)</b>	<b>(151,082)</b>	<b>(152,342)</b>
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	134,211	139,360	141,476	141,476	141,476
plus: depreciation/amortisation expenses for ROU assets (b)	146,126	147,565	151,307	155,402	159,578
less: lease principal repayments (b)	137,387	140,155	142,937	145,796	148,712
<b>Net Cash Operating Surplus/ (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies leases under AASB 16 Leases.



**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	382,579	272,998	175,005	114,243	86,420
Trade and other receivables	548,125	513,597	518,708	518,708	518,708
<b>Total financial assets</b>	<b>930,704</b>	<b>786,595</b>	<b>693,713</b>	<b>632,951</b>	<b>605,128</b>
<b>Non-financial assets</b>					
Land and buildings	4,520,820	4,578,196	4,622,943	4,629,394	4,601,826
Property, plant and equipment	355,534	455,441	513,581	585,201	626,372
Intangibles	147,126	133,418	118,721	104,024	76,720
Inventories	52,886	52,886	52,886	52,886	52,886
Other non-financial assets	43,835	43,835	43,835	43,835	43,835
<b>Total non-financial assets</b>	<b>5,120,201</b>	<b>5,263,776</b>	<b>5,351,966</b>	<b>5,415,340</b>	<b>5,401,639</b>
Assets held for sale	19,092	19,092	19,092	19,092	19,092
<b>Total assets</b>	<b>6,069,997</b>	<b>6,069,463</b>	<b>6,064,771</b>	<b>6,067,383</b>	<b>6,025,859</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	123,377	124,724	126,071	126,071	126,071
Other payables	85,396	85,584	85,772	85,772	85,772
<b>Total payables</b>	<b>208,773</b>	<b>210,308</b>	<b>211,843</b>	<b>211,843</b>	<b>211,843</b>
<b>Interest bearing liabilities</b>					
Leases	1,091,835	1,100,230	1,108,814	1,117,569	1,126,505
<b>Total interest bearing liabilities</b>	<b>1,091,835</b>	<b>1,100,230</b>	<b>1,108,814</b>	<b>1,117,569</b>	<b>1,126,505</b>
<b>Provisions</b>					
Employee provisions	257,416	260,992	264,568	264,568	264,568
Other provisions	38,649	38,649	38,649	38,649	38,649
<b>Total provisions</b>	<b>296,065</b>	<b>299,641</b>	<b>303,217</b>	<b>303,217</b>	<b>303,217</b>
<b>Total liabilities</b>	<b>1,596,673</b>	<b>1,610,179</b>	<b>1,623,874</b>	<b>1,632,629</b>	<b>1,641,565</b>
<b>Net assets</b>	<b>4,473,324</b>	<b>4,459,284</b>	<b>4,440,897</b>	<b>4,434,754</b>	<b>4,384,294</b>
<b>EQUITY*</b>					
<b>Parent entity interest</b>					
Contributed equity	3,154,780	3,287,510	3,418,969	3,563,908	3,665,790
Reserves	1,897,889	1,897,889	1,897,889	1,897,889	1,897,889
Retained surplus (accumulated deficit)	(579,345)	(726,115)	(875,961)	(1,027,043)	(1,179,385)
<b>Total parent entity interest</b>	<b>4,473,324</b>	<b>4,459,284</b>	<b>4,440,897</b>	<b>4,434,754</b>	<b>4,384,294</b>
<b>Total equity</b>	<b>4,473,324</b>	<b>4,459,284</b>	<b>4,440,897</b>	<b>4,434,754</b>	<b>4,384,294</b>

Prepared on Australian Accounting Standards basis.

\*‘Equity’ is the residual interest in assets after deduction of liabilities.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>					
Balance carried forward from previous period	(579,345)	1,897,889	-	3,154,780	4,473,324
<b>Adjusted opening balance</b>	<b>(579,345)</b>	<b>1,897,889</b>	<b>-</b>	<b>3,154,780</b>	<b>4,473,324</b>
<b>Comprehensive income</b>					
Surplus/(deficit) for the period	(146,770)	-	-	-	(146,770)
<b>Total comprehensive income</b>	<b>(146,770)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(146,770)</b>
of which:					
Attributable to the Australian Government	-	-	-	-	-
<b>Transactions with owners</b>					
<b>Contributions by owners</b>					
Equity injection - Appropriation	-	-	-	62,023	62,023
Departmental Capital Budget (DCB)	-	-	-	70,707	70,707
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>132,730</b>	<b>132,730</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>(726,115)</b>	<b>1,897,889</b>	<b>-</b>	<b>3,287,510</b>	<b>4,459,284</b>
<b>Closing balance attributable to the Australian Government</b>	<b>(726,115)</b>	<b>1,897,889</b>	<b>-</b>	<b>3,287,510</b>	<b>4,459,284</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	1,737,702	1,857,439	1,638,559	1,630,414	1,657,192
Sale of goods and rendering of services	159,908	160,361	160,751	160,952	161,352
Net GST received	41,118	41,324	41,324	41,324	41,324
Other	11,258	11,258	11,258	11,258	11,258
<b>Total cash received</b>	<b>1,949,986</b>	<b>2,070,382</b>	<b>1,851,892</b>	<b>1,843,948</b>	<b>1,871,126</b>
<b>Cash used</b>					
Employees	979,849	1,041,797	1,016,375	1,013,580	1,003,086
Suppliers	763,314	788,979	627,778	618,475	651,910
Interest payments on lease liability	14,476	14,765	15,061	15,362	15,669
s74 External Revenue transferred to the OPA	34,096	-	-	-	-
<b>Total cash used</b>	<b>1,791,735</b>	<b>1,845,541</b>	<b>1,659,214</b>	<b>1,647,417</b>	<b>1,670,665</b>
<b>Net cash from/(used by) operating activities</b>	<b>158,251</b>	<b>224,841</b>	<b>192,678</b>	<b>196,531</b>	<b>200,461</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	37,884	-	-	-	-
<b>Total cash received</b>	<b>37,884</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	378,410	330,716	279,193	256,436	181,454
<b>Total cash used</b>	<b>378,410</b>	<b>330,716</b>	<b>279,193</b>	<b>256,436</b>	<b>181,454</b>
<b>Net cash from/(used by) investing activities</b>	<b>(340,526)</b>	<b>(330,716)</b>	<b>(279,193)</b>	<b>(256,436)</b>	<b>(181,454)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	198,610	136,449	131,459	144,939	101,882
<b>Total cash received</b>	<b>198,610</b>	<b>136,449</b>	<b>131,459</b>	<b>144,939</b>	<b>101,882</b>
<b>Cash used</b>					
Principal payments on lease liability	137,387	140,155	142,937	145,796	148,712
<b>Total cash used</b>	<b>137,387</b>	<b>140,155</b>	<b>142,937</b>	<b>145,796</b>	<b>148,712</b>
<b>Net cash from/(used by) financing activities</b>	<b>61,223</b>	<b>(3,706)</b>	<b>(11,478)</b>	<b>(857)</b>	<b>(46,830)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(121,052)</b>	<b>(109,581)</b>	<b>(97,993)</b>	<b>(60,762)</b>	<b>(27,823)</b>
Cash and cash equivalents at the beginning of the reporting period	503,631	382,579	272,998	175,005	114,243
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>382,579</b>	<b>272,998</b>	<b>175,005</b>	<b>114,243</b>	<b>86,420</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	79,729	70,707	76,297	86,881	88,687
Equity injections - Bill 2	101,768	62,023	55,162	58,058	13,195
<b>Total new capital appropriations</b>	<b>181,497</b>	<b>132,730</b>	<b>131,459</b>	<b>144,939</b>	<b>101,882</b>
<b>Provided for:</b>					
Purchase of non-financial assets	181,497	132,730	131,459	144,939	101,882
<b>Total items</b>	<b>181,497</b>	<b>132,730</b>	<b>131,459</b>	<b>144,939</b>	<b>101,882</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
<b>ASSETS</b>					
Funded by capital appropriations (a)	126,031	101,662	55,162	58,058	13,195
Funded by capital appropriation - DCB (b)	79,729	70,707	76,297	86,881	88,687
Funded internally from departmental resources (c)	172,650	158,347	147,734	111,497	79,572
<b>TOTAL</b>	<b>378,410</b>	<b>330,716</b>	<b>279,193</b>	<b>256,436</b>	<b>181,454</b>
<b>Total cash used to acquire assets</b>	<b>378,410</b>	<b>330,716</b>	<b>279,193</b>	<b>256,436</b>	<b>181,454</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Departmental capital budgets (DCBs).

(c) Includes internally developed assets.

**Table 3.6: Statement of departmental asset movements (Budget year 2022-23)**

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	1,821,226	1,781,911	481,090	332,585	19,092	4,435,904
Gross book value - ROU assets	-	1,513,371	566	-	-	1,513,937
Accumulated depreciation/ amortisation and impairment	-	(153,844)	(125,916)	(185,459)	-	(465,219)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(441,844)	(206)	-	-	(442,050)
<b>Opening net book balance</b>	<b>1,821,226</b>	<b>2,699,594</b>	<b>355,534</b>	<b>147,126</b>	<b>19,092</b>	<b>5,042,572</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity (a)	-	-	101,662	-	-	101,662
By purchase - appropriation ordinary annual services (b)	-	-	57,072	13,635	-	70,707
By purchase - appropriation ordinary annual services - ROU assets	-	148,550	-	-	-	148,550
By purchase - other	-	158,219	128	-	-	158,347
<b>Total additions</b>	<b>-</b>	<b>306,769</b>	<b>158,862</b>	<b>13,635</b>	<b>-</b>	<b>479,266</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(101,828)	(58,955)	(27,343)	-	(188,126)
Depreciation/amortisation on ROU assets	-	(147,565)	-	-	-	(147,565)
Disposals (c)	-	-	-	-	-	-
<b>Total other movements</b>	<b>-</b>	<b>(249,393)</b>	<b>(58,955)</b>	<b>(27,343)</b>	<b>-</b>	<b>(335,691)</b>
<b>As at 30 June 2023</b>						
Gross book value	1,821,226	1,940,130	639,952	346,220	19,092	4,766,620
Gross book value - ROU assets	-	1,661,921	566	-	-	1,662,487
Accumulated depreciation/ amortisation and impairment	-	(255,672)	(184,871)	(212,802)	-	(653,345)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(589,409)	(206)	-	-	(589,615)
<b>Closing net book balance</b>	<b>1,821,226</b>	<b>2,756,970</b>	<b>455,441</b>	<b>133,418</b>	<b>19,092</b>	<b>5,186,147</b>

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.
- (c) Net proceeds may be returned to the Official Public Account.

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>EXPENSES</b>					
Official Development Assistance	3,502,749	3,663,937	3,420,843	3,466,191	3,524,426
Multilateral replenishments and other loans	7,834	559,351	23,502	997,620	-
Other grants and contributions	525,665	618,802	603,072	566,146	556,279
Export Finance Australia (EFA)	9,000	6,500	6,500	6,500	6,500
Payments to corporate Commonwealth entities - Tourism Australia	135,347	139,643	139,740	140,457	140,229
Other expenses	52,148	10,039	10,234	10,435	10,642
Depreciation and amortisation (a)	500	500	500	500	500
<b>Total expenses administered on behalf of Government</b>	<b>4,233,243</b>	<b>4,998,772</b>	<b>4,204,391</b>	<b>5,187,849</b>	<b>4,238,576</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Non-taxation revenue</b>					
Fees and charges	392,979	568,122	552,714	578,436	568,437
AIPRD loan interest	13,572	13,921	14,344	14,727	15,189
EFA National Interest Account (NIA)	16,892	33,513	22,161	19,711	18,661
EFA dividend	5,671	5,250	5,950	6,650	7,350
EFA competitive neutrality	7,700	8,550	9,300	10,050	10,900
Return of prior year administered	31,452	31,610	31,768	31,927	32,086
Other revenue and gains	255	255	255	255	255
<b>Total non-taxation revenue</b>	<b>468,521</b>	<b>661,221</b>	<b>636,492</b>	<b>661,756</b>	<b>652,878</b>
<b>Total own-source revenue administered on behalf of Government</b>	<b>468,521</b>	<b>661,221</b>	<b>636,492</b>	<b>661,756</b>	<b>652,878</b>
<b>Total own-sourced income administered on behalf of Government</b>	<b>468,521</b>	<b>661,221</b>	<b>636,492</b>	<b>661,756</b>	<b>652,878</b>
<b>Net (cost of)/contribution by services</b>	<b>3,764,722</b>	<b>4,337,551</b>	<b>3,567,899</b>	<b>4,526,093</b>	<b>3,585,698</b>
<b>Total comprehensive income/(loss)</b>	<b>(3,764,722)</b>	<b>(4,337,551)</b>	<b>(3,567,899)</b>	<b>(4,526,093)</b>	<b>(3,585,698)</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	23,317	23,317	23,317	23,317	23,317
AIPRD loans	169,661	173,831	178,424	183,400	188,838
Multilateral investments	2,560,275	2,600,275	2,600,275	2,640,275	2,640,275
Investments in portfolio entities	595,802	595,802	595,802	595,802	595,802
Investments in external entities	12,601	20,149	24,000	24,000	24,000
Trade and other receivables	71,539	72,089	72,639	73,189	73,739
<b>Total financial assets</b>	<b>3,433,195</b>	<b>3,485,463</b>	<b>3,494,457</b>	<b>3,539,983</b>	<b>3,545,971</b>
<b>Non-financial assets</b>					
Computer software internally developed	745	773	801	829	857
<b>Total non-financial assets</b>	<b>745</b>	<b>773</b>	<b>801</b>	<b>829</b>	<b>857</b>
<b>Total assets administered on behalf of Government</b>	<b>3,433,940</b>	<b>3,486,236</b>	<b>3,495,258</b>	<b>3,540,812</b>	<b>3,546,828</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Multilateral replenishments	1,519,645	1,780,357	1,436,221	2,102,428	1,692,740
Other payables	225,100	225,100	225,100	225,100	225,100
<b>Total payables</b>	<b>1,744,745</b>	<b>2,005,457</b>	<b>1,661,321</b>	<b>2,327,528</b>	<b>1,917,840</b>
<b>Provisions</b>					
NIA financial guarantee	16,330	16,330	16,330	16,330	16,330
Employee provisions	81,510	81,510	81,510	81,510	81,510
<b>Total provisions</b>	<b>97,840</b>	<b>97,840</b>	<b>97,840</b>	<b>97,840</b>	<b>97,840</b>
<b>Total liabilities administered on behalf of Government</b>	<b>1,842,585</b>	<b>2,103,297</b>	<b>1,759,161</b>	<b>2,425,368</b>	<b>2,015,680</b>
<b>Net assets/(liabilities)</b>	<b>1,591,355</b>	<b>1,382,939</b>	<b>1,736,097</b>	<b>1,115,444</b>	<b>1,531,148</b>

Prepared on Australian Accounting Standards basis.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Fees and charges	392,979	568,122	552,714	578,436	568,437
Net GST received	139,994	140,694	141,398	142,812	144,240
Return of prior year administered expenses	31,452	31,610	31,768	31,927	32,086
EFA - NIA	16,892	33,513	22,161	19,711	18,661
EFA dividend	5,671	5,250	5,950	6,650	7,350
EFA competitive neutrality	7,700	8,550	9,300	10,050	10,900
Other	255	255	255	255	255
<b>Total cash received</b>	<b>594,943</b>	<b>787,994</b>	<b>763,546</b>	<b>789,841</b>	<b>781,929</b>
<b>Cash used</b>					
International Development assistance	3,836,606	4,015,303	3,797,417	3,841,838	3,885,124
Other contributions	525,665	618,802	603,072	566,146	556,279
Payments to corporate Commonwealth entities - Tourism Australia	135,347	139,643	139,740	140,457	140,229
Other	61,148	16,539	16,734	16,935	17,142
<b>Total cash used</b>	<b>4,558,766</b>	<b>4,790,287</b>	<b>4,556,963</b>	<b>4,565,376</b>	<b>4,598,774</b>
<b>Net cash from/(used by) operating activities</b>	<b>(3,963,823)</b>	<b>(4,002,293)</b>	<b>(3,793,417)</b>	<b>(3,775,535)</b>	<b>(3,816,845)</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Repayments of AIPRD loans	9,751	9,751	9,751	9,751	9,751
Repayment of other loans	10,129	-	-	-	-
<b>Total cash received</b>	<b>19,880</b>	<b>9,751</b>	<b>9,751</b>	<b>9,751</b>	<b>9,751</b>

Table continued on the next page.



**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>Cash used</b>					
Purchase of computer software	528	528	528	528	528
Other investing payments for policy purposes	134,882	127,967	132,462	138,578	193,230
Investment in Emerging Markets Impact Investment Fund trust (EMIIIF)	5,897	7,548	3,851	-	-
Loans made	10,679	550	550	550	550
<b>Total cash used</b>	<b>151,986</b>	<b>136,593</b>	<b>137,391</b>	<b>139,656</b>	<b>194,308</b>
<b>Net cash from/(used by) investing activities</b>	<b>(132,106)</b>	<b>(126,842)</b>	<b>(127,640)</b>	<b>(129,905)</b>	<b>(184,557)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	6,425	8,076	4,379	528	528
<b>Total cash received</b>	<b>6,425</b>	<b>8,076</b>	<b>4,379</b>	<b>528</b>	<b>528</b>
<b>Net cash from/(used by) financing activities</b>	<b>6,425</b>	<b>8,076</b>	<b>4,379</b>	<b>528</b>	<b>528</b>
<b>Net increase/(decrease) in cash held</b>	<b>(4,089,504)</b>	<b>(4,121,059)</b>	<b>(3,916,678)</b>	<b>(3,904,912)</b>	<b>(4,000,874)</b>
Cash and cash equivalents at beginning of reporting period	25,615	23,317	23,317	23,317	23,317
Cash from Official Public Account for:					
- Appropriations and Special Accounts	4,323,660	4,437,271	4,178,738	4,188,079	4,236,426
- Special appropriations	330,945	340,839	369,839	373,613	411,888
Total cash from Official Public Account	4,654,605	4,778,110	4,548,577	4,561,692	4,648,314
Cash to Official Public Account for:					
- Appropriations	567,399	657,051	631,899	656,780	647,440
Total cash to Official Public Account	567,399	657,051	631,899	656,780	647,440
<b>Cash and cash equivalents at end of reporting period</b>	<b>23,317</b>	<b>23,317</b>	<b>23,317</b>	<b>23,317</b>	<b>23,317</b>

Prepared on Australian Accounting Standards basis.

**Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000	2025-26 Forw ard estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (ACB)	528	528	528	528	528
Administered Assets and Liabilities - Bill 2	5,897	7,548	3,851	-	-
<b>Total new capital appropriations</b>	<b>6,425</b>	<b>8,076</b>	<b>4,379</b>	<b>528</b>	<b>528</b>
<b>Provided for:</b>					
Purchase of non-financial assets	528	528	528	528	528
Other Items	5,897	7,548	3,851	-	-
<b>Total items</b>	<b>6,425</b>	<b>8,076</b>	<b>4,379</b>	<b>528</b>	<b>528</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation - ACB (a)	528	528	528	528	528
<b>TOTAL</b>	<b>528</b>	<b>528</b>	<b>528</b>	<b>528</b>	<b>528</b>
<b>Total cash used to acquire assets</b>	<b>528</b>	<b>528</b>	<b>528</b>	<b>528</b>	<b>528</b>

Prepared on Australian Accounting Standards basis.

(a) Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

**Table 3.11: Statement of administered asset movements (Budget year 2022-23)**

	Computer software and intangibles	Total
	\$'000	\$'000
<b>As at 1 July 2022</b>		
Gross book value	13,696	13,696
Accumulated depreciation/amortisation and impairment	(12,951)	(12,951)
<b>Opening net book balance</b>	<b>745</b>	<b>745</b>
<b>CAPITAL ASSET ADDITIONS</b>		
<b>Estimated expenditure on new or replacement assets</b>		
By purchase - appropriation ordinary annual services (a)	528	528
<b>Total additions</b>	<b>528</b>	<b>528</b>
<b>Other movements</b>		
Depreciation/amortisation expense	(500)	(500)
<b>Total other movements</b>	<b>(500)</b>	<b>(500)</b>
<b>As at 30 June 2023</b>		
Gross book value	13,696	13,696
Accumulated depreciation/ amortisation and impairment	(13,451)	(13,451)
<b>Closing net book balance</b>	<b>245</b>	<b>245</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, ACBs or other operational expenses.

