

Department of Foreign Affairs and Trade (DFAT)

Entity resources and planned performance

Department of Foreign Affairs and Trade

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Department of Foreign Affairs and Trade

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Department of Foreign Affairs and Trade (DFAT, 'the department') prosecutes Australia's foreign, trade and investment, development and international security policies. We deliver passport and consular services to Australian citizens and manage a secure Australian Government presence overseas.

The international operating environment will be even more challenging in 2021–22, as regional and global trends identified in the 2017 Foreign Policy White Paper intensify amid the COVID-19 pandemic. The Indo-Pacific region will be more contested and economically fragile. Destabilising behaviour in the maritime, cyber and other domains has become more evident. The pandemic—already driving the biggest consular operation in our history—will continue to cause hardship and distress for Australian citizens overseas and complicate our diplomatic and other engagement with the world.

The value and importance of the department's work is clear, with a focus on protecting Australia's sovereignty, security and economic prosperity and serving its citizens.

The government's foreign policy remains centred on an open, inclusive and resilient Indo-Pacific. The Indo-Pacific region includes our major economic and strategic partners, our Pacific and Southeast Asian neighbours, and our most complex bilateral relationships. Strategic competition will remain a feature of the regional order, as the rules, norms and institutions on which the region's cooperative relations are based come under further challenge.

Australia is working to shape a regional order that benefits all countries regardless of their size or geography: an open and inclusive region of sovereign and resilient states that cooperate within a framework of agreed rules and norms. We will support our neighbours in responding to the COVID-19 pandemic and work with partners to tackle security challenges and address threats, including malicious cyber activity, disinformation and coercion. We will promote maritime safety and security; pursue open and rules-based markets for goods, services and investment, as well as trade diversification and economic resilience; and help regional countries develop high-quality, sustainable infrastructure.

We will continue to strengthen our alliance with the United States including deepening cooperation on a range of regional challenges, drawing on the Biden Administration's renewed focus on working with allies. Quad cooperation between Australia, the United States, Japan and India will become an even more prominent pillar of our international agenda. We will also continue to reinforce our ties with key partners such as Japan, India, Indonesia, Vietnam, Singapore, Malaysia and the Republic of Korea, while seeking constructive engagement with China, which is mutually beneficial and consistent with our national sovereign interests. We are increasing engagement with Southeast Asia, including promoting health security and economic recovery. We are fostering collaboration bilaterally, in multilateral groups, and through forums such as the East Asia Summit and other regional architecture led by the Association of Southeast Asian Nations (ASEAN). A strong and resilient ASEAN that plays a central role in the affairs of the region is vital to achieving a secure, peaceful, prosperous and open Indo-Pacific.

We are helping to strengthen global responses to COVID-19, which is crucial to Australia's own recovery, with our development efforts concentrated in the Indo-Pacific. Through our *Partnerships for Recovery* strategy, we are delivering assistance to our neighbours, prioritising health security, stability and economic recovery. We are focused on supporting women and girls in particular, and enhancing their safety, economic security, health and well-being. We are supporting our Pacific family and Southeast Asian partners to access and rollout safe and effective COVID-19 vaccines. In standing with our neighbours, we recognise that how they respond to the crisis impacts Australia's interests – until our region is safe, secure, prosperous and healthy, neither are we.

We will build on the Pacific Step-up to strengthen long-term economic resilience, enhance regional security cooperation and deepen Australia's personal and community connections with the Pacific. We will continue to strengthen resilience to climate change and disasters and support high-quality infrastructure and sustainable growth. Our engagement with Pacific communities will be underpinned by protecting the most vulnerable, promoting disability inclusion and advancing gender equality. We are also promoting economic opportunity by creating pathways to employment in Australia and across our region through our labour mobility, education and skills initiatives.

The department will increase opportunities for Australian businesses and producers to trade and invest internationally to help build Australia's economic recovery and resilience. With one in five Australian jobs trade-related, we are determined to keep markets open and uphold the rules-based system, including through use of the World Trade Organization (WTO) dispute settlement system where appropriate. We are pursuing an ambitious trade diversification agenda that opens up export markets for our companies, reduces the cost of doing business overseas and gives Australians greater choice and more affordable products.

We are negotiating new free trade agreements (FTAs) with the European Union and the United Kingdom. Australia's FTAs currently cover around 70 per cent of Australia's two-way trade, up from 26 per cent in 2013. We will ensure the effective implementation of Australia's network of FTAs and continue to work with Australian businesses to help them make best use of the opportunities. We will work to advance negotiations on new digital trade rules and to address non-tariff barriers to Australian goods and services.

We will continue to ensure global institutions are fit for purpose, relevant, contemporary, accountable to member states, free from undue influence, and have an appropriately strong focus on the Indo-Pacific. We will seek to ensure that international decisions affecting Australia's prosperity and security are made transparently and take into account our national interests. The Government will continue to support reform efforts in the United Nations and its agencies to improve transparency, accountability and effectiveness.

The department will continue to prepare for and lead the Australian Government's response to overseas crises. Since March 2020, more than 500,000 Australians have returned to Australia. Bringing Australians home represents the biggest consular operation in Australia's history. We will continue to help those Australians overseas wishing to return home, prioritising the most vulnerable and providing appropriate consular services focused on those most in need.

Our work to upgrade communications capability for the consular network and other additional support will help us manage high consular workloads, including those associated with the COVID-19 pandemic. This will modernise Australia's consular capability and ensure it remains able to respond to overseas emergencies and support Australians overseas.

The department's three outcomes detailed in this document, and seven priority functions outlined in the department's *2020–21 Corporate Plan*, provide the roadmap for how we will deliver for the Government and Australia.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to DFAT for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for DFAT's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 <i>Estimated actual</i> \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	166,336	175,989
Departmental appropriation (c)	1,710,249	1,747,927
s74 External Revenue (d)	133,949	132,632
Departmental capital budget (e)	69,539	59,829
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	19,127	24,263
Equity injection	104,628	152,761
Total departmental annual appropriations	2,203,828	2,293,401
Special accounts (g)		
Opening balance	233,575	123,721
Appropriation receipts (h)	80,422	81,319
Appropriation receipts from other entities (i)	26,599	28,310
Non-appropriation receipts	6,943	4,335
Total special accounts	347,539	237,685
<i>less departmental appropriations drawn from annual appropriations and credited to special accounts</i>	80,422	81,319
Total departmental resourcing	2,470,945	2,449,767
Administered		
Annual appropriations - ordinary annual services (a)		
Outcome 1	4,283,032	4,037,291
Outcome 2	75,750	53,750
Administered capital budget (j)	528	528
Payments to corporate entities (k)	139,445	135,347
Annual appropriations - other services - non-operating (f)		
Administered assets and liabilities	6,704	5,897

Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2021-22 as at Budget May 2021 (continued)

	2020-21 <i>Estimated</i> <i>actual</i> \$'000	2021-22 Estimate \$'000
Total administered annual appropriations	4,505,459	4,232,813
Total administered special appropriations	305,191	330,945
<i>less payments to corporate entities from annual appropriations</i>	139,445	135,347
Total administered resourcing	4,671,205	4,428,411
Total resourcing for DFAT	7,142,150	6,878,178
Average staffing level (number)	5,896	5,985

Third party payments from and on behalf of other entities

	2020-21 <i>Estimated</i> <i>actual</i> \$'000	2021-22 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	133,949	132,632
Payments made to corporate entities within the Portfolio Tourism Australia (annual appropriation)	139,445	135,347

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2021-22.
- (b) Excludes \$26.4 million subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act 2013)*.
- (c) Excludes Departmental Capital Budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the *PGPA Act 2013*.
- (e) Departmental Capital Budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2021-22.
- (g) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (h) Amounts credited to the special account(s) from DFAT's annual and special appropriations.
- (i) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- (j) Administered Capital Budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (k) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the *PGPA Act 2013*.

1.3 Budget measures

Budget measures in Part 1 relating to DFAT are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: DFAT 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
COVID-19 Response Package - supporting Australians overseas	1.1, 2.1					
Administered payment		-	53,000	-	-	-
Departmental payment		-	19,221	14,378	13,761	14,588
Total		-	72,221	14,378	13,761	14,588
COVID-19 Response Package - extension (a)	1.1					
Administered payment		14,100	42,300	-	-	-
Total		14,100	42,300	-	-	-
COVID-19 Response Package - Australian support for India	1.2					
Administered payment		20,362	16,712	-	-	-
Total		20,362	16,712	-	-	-
COVID-19 Response Package - vaccine purchases and rollout (b)	1.1					
Departmental payment		-	-	-	-	-
Total		-	-	-	-	-
Enhanced Trade and Strategic Capability	1.1, 15, 1.7					
Administered payment		-	nfp	nfp	nfp	nfp
Departmental payment		-	nfp	nfp	nfp	nfp
Total		-	nfp	nfp	nfp	nfp
Malaysia Airlines Flight MH17 - ongoing efforts	1.1					
Administered payment		(4,390)	(8,989)	702	-	-
Departmental payment		-	1,458	3,989	3,903	4,216
Total		(4,390)	(7,531)	4,691	3,903	4,216
Total measures						
Administered		30,072	97,375	(2,955)	(263)	1,879
Departmental		-	57,813	67,570	66,855	72,451
Total		30,072	155,188	64,615	66,592	74,330

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) The lead entity for COVID-19 Response Package – extension is the Department of Health. The full measure description and package details appear in Budget Paper No. 2 under the Health portfolio.

(b) The lead entity for COVID-19 Response Package – vaccine purchases and rollout is the Department of Health. The full measure description and package details appear in Budget Paper No. 2 under the Health portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for DFAT can be found at: <https://www.dfat.gov.au/about-us/publications/corporate/Pages/dfat-corporate-plan>

The most recent annual performance statement can be found at:
<https://www.dfat.gov.au/sites/default/files/dfat-annual-report-2019-20.pdf>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

Linked programs

Attorney-General's Department
Programs <ul style="list-style-type: none"> • Program 1.1 - Attorney-General's Department Operating Expenses - Legal Services and Families • Program 1.2 - Attorney-General's Department Operating Expenses - National Security, Integrity and International
Australian Centre for International Agricultural Research
Programs <ul style="list-style-type: none"> • Program 1.1 - International Agricultural Research For Development
Australian Federal Police
Programs <ul style="list-style-type: none"> • Program 1.1 - Federal Policing - Investigations • Program 3.2 - International Police Assistance and External Territories
Australian Trade and Investment Commission
Programs <ul style="list-style-type: none"> • Program 1.1 - Promotion of Australia's Export and Other International Economic Interests • Program 1.2 - Programs to Promote Australia's Exports and Other International Economic Interests

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Linked programs (continued)

Department of Defence
Programs
<ul style="list-style-type: none"> • Program 2.8 – Australian Defence Force Headquarters
Department of Education, Skills and Employment
Programs
<ul style="list-style-type: none"> • Program 2.7 – International Education Support
Department of Home Affairs
Programs
<ul style="list-style-type: none"> • Program 1.2 – National Security and Criminal Justice • Program 1.4 – Counter Terrorism • Program 1.5 – Regional Cooperation • Program 2.2 – Visas • Program 3.1 – Trade Facilitation and Industry Engagement • Program 3.4 – Border Enforcement
Services Australia
Programs
<ul style="list-style-type: none"> • Program 1.1 – Services to the Community - Social Security and Welfare
Tourism Australia
Programs
<ul style="list-style-type: none"> • Program 1.1 – Supporting Outcome 1
<p>Contribution to Outcome 1 made by linked programs</p> <p>Australia maintains a whole-of-government approach in the pursuit of foreign, trade and investment, tourism, development and international security interests abroad. DFAT is supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.</p>

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Program 1.1: Foreign Affairs and Trade Operations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	40,827	69,683	27,622	27,069	11,945
Special appropriations <i>PGPA Act 2013</i> s77	100	100	100	100	100
Expenses not requiring appropriation in the Budget year (a)	5,250	3,500	3,500	3,500	3,500
Administered total	46,177	73,283	31,222	30,669	15,545
Departmental expenses					
Departmental appropriation (b)	897,127	981,541	974,691	877,944	857,270
Expenses not requiring appropriation in the Budget year (c)	149,024	138,556	143,971	146,167	146,248
Departmental total	1,046,151	1,120,097	1,118,662	1,024,111	1,003,518
Total expenses for program 1.1	1,092,328	1,193,380	1,149,884	1,054,780	1,019,063
Program 1.2: Official Development Assistance					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,595,005	3,458,942	3,338,381	3,394,042	3,490,359
Expenses not requiring appropriation in the Budget year (c)	500	500	500	500	500
Administered total	3,595,505	3,459,442	3,338,881	3,394,542	3,490,859
Departmental expenses					
Departmental appropriation	262,863	266,806	270,808	274,870	278,993
Departmental total	262,863	266,806	270,808	274,870	278,993
Total expenses for program 1.2	3,858,368	3,726,248	3,609,689	3,669,412	3,769,852

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Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Program 1.3: Official Development Assistance - Multilateral Replenishments					
Administered expenses					
Expenses not requiring appropriation in the Budget year (d)	430,834	15,668	76,670	568,004	423,000
Administered total	430,834	15,668	76,670	568,004	423,000
Total expenses for program 1.3	430,834	15,668	76,670	568,004	423,000
Program 1.4: Payments to International Organisations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	471,328	418,663	428,158	429,280	435,417
Administered total	471,328	418,663	428,158	429,280	435,417
Total expenses for program 1.4	471,328	418,663	428,158	429,280	435,417
Program 1.5: New Colombo Plan - Transforming Regional Relationships					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	51,933	43,871	45,087	48,962	50,933
Administered total	51,933	43,871	45,087	48,962	50,933
Total expenses for program 1.5	51,933	43,871	45,087	48,962	50,933
Program 1.6: Public Information Services and Public Diplomacy					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	18,126	26,151	31,121	30,640	30,811
Administered total	18,126	26,151	31,121	30,640	30,811
Total expenses for program 1.6	18,126	26,151	31,121	30,640	30,811
Program 1.7: Programs to Promote Australia's International Tourism Interests					
Administered expenses					
Corporate Commonwealth Entity - Tourism Australia	139,445	135,347	136,319	137,391	140,103
Ordinary annual services (Appropriation Bill No. 1)	52,423	19,981	20,040	20,100	20,161
Administered total	191,868	155,328	156,359	157,491	160,264
Total expenses for program 1.7	191,868	155,328	156,359	157,491	160,264

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Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Outcome 1 Totals by appropriation type					
Administered Expenses					
Ordinary annual services (Appropriation Bill No. 1)	4,229,642	4,037,291	3,890,409	3,950,093	4,039,626
Special appropriations <i>PGPA Act 2013</i> s77	100	100	100	100	100
Corporate Commonwealth Entity	139,445	135,347	136,319	137,391	140,103
Expenses not requiring appropriation in the Budget year	436,584	19,668	80,670	572,004	427,000
Administered total	4,805,771	4,192,406	4,107,498	4,659,588	4,606,829
Departmental expenses					
Departmental appropriation	1,159,990	1,248,347	1,245,499	1,152,814	1,136,263
Expenses not requiring appropriation in the Budget year	149,024	138,556	143,971	146,167	146,248
Departmental total	1,309,014	1,386,903	1,389,470	1,298,981	1,282,511
Total expenses for Outcome 1	6,114,785	5,579,309	5,496,968	5,958,569	5,889,340

	2020-21	2021-22
Average staffing level (number)	3,889	3,944

- (a) Estimated expenses not requiring appropriation in the Budget year relate to the Export Finance Australia administrative fee.
- (b) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under section 74 of the *PGPA Act 2013*.
- (c) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.
- (d) Expenses not requiring appropriation in the Budget year relates to the concessional investment discount for the discounting of the investment component for the International Development Association and for new commitments to the International Development Association, the Asian Development Fund, the Global Environment Facility and the Montreal Protocol Multilateral Fund.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Program components of Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
1.1.1 - Component 1: Foreign Affairs and Trade Operations					
Annual administered expenses:					
COVID19- Response Package - extension	14,100	42,300	-	-	-
International Climate Change Engagement	3,000	3,000	3,000	3,000	3,000
Personal Benefits - Locally Engaged Staff pension schemes	5,461	5,461	5,535	5,673	5,815
Non-ODA Support for the Cook Islands	2,000	2,000	2,000	2,000	2,000
Other Administered Items	1,047	1,468	1,790	1,109	1,130
Special appropriations: PGPA Act s77	100	100	100	100	100
Temporary, Targeted and Supplementary Initiatives					
<i>COVID-19 Response Package — Australia's Indo-Pacific Engagement — enhanced partnerships in Southeast Asia</i>	15,219	15,454	15,297	15,287	-
Expenses not requiring appropriation in the Budget year					
Export Finance Australia - National Interest Account	5,250	3,500	3,500	3,500	3,500
Departmental expenses					
Departmental appropriation	897,127	981,541	974,691	877,944	857,270
Expenses not requiring appropriation in the Budget year	149,024	138,556	143,971	146,167	146,248
Total Component 1.1.1 expenses	1,092,328	1,193,380	1,149,884	1,054,780	1,019,063

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Table 2.1.2: Program components of Outcome 1 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
1.2.1 - Component 2: Official Development Assistance					
Annual administered expenses:					
Country programs and regional programs	2,195,842	2,205,646	2,216,608	2,350,701	2,526,814
Global programs	443,800	432,745	547,395	477,695	477,695
Humanitarian and emergency response programs	475,700	485,250	485,600	485,850	485,850
Temporary, Targeted and Supplementary Initiatives	479,663	335,301	88,778	79,796	-
COVID-19 Response Package - support to the Pacific and Timor-Leste	200,000	100,000	-	-	-
COVID-19 Response Package — Australia's Indo-Pacific Engagement — enhanced partnerships in Southeast Asia	20,201	55,998	61,476	79,796	-
COVID-19 Response Package - Australian Support for COVID-19 Vaccine Access in the Pacific and Southeast Asia (a)	239,100	162,591	27,302	-	-
COVID-19 Response Package - Australian support for India	20,362	16,712			
Expenses not requiring appropriation in the Budget year	500	500	500	500	500
Departmental expenses					
Departmental appropriation	262,863	266,806	270,808	274,870	278,993
Total Component 1.2.1 expenses	3,858,368	3,726,248	3,609,689	3,669,412	3,769,852

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(a) This reflects allocated administered funds as part of the Government's announced commitment of \$500 million over three years from 2020-21 to support COVID-19 vaccine access for the Pacific and Southeast Asia. The residual \$71.0m is yet to be appropriated to DFAT.

Table 2.1.2: Program components of Outcome 1 (continued)

	2020-21	2021-22	2022-23	2023-24	2024-25
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.7.1 - Component 7: Programs to Promote Australia's International Tourism Interests					
Annual administered expenses:					
Corporate Commonwealth Entity -					
Tourism Australia	139,445	135,347	136,319	137,391	140,103
Asia Marketing Fund	19,923	19,981	20,040	20,100	20,161
Implementing Sport 2030	3,000	-	-	-	-
Bushfire Response Package –					
Rebuilding Australian Tourism	29,500	-	-	-	-
Total Component 1.7.1 expenses	191,868	155,328	156,359	157,491	160,264

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities	
Program 1.1 – Foreign Affairs and Trade Operations. The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.	
Delivery strategy	<p>The department will:</p> <ul style="list-style-type: none"> • pursue relationships, programs and other initiatives that support Australia’s interests and influence in the Indo-Pacific, including by advancing the region’s recovery from the COVID-19 crisis; • promote a shared agenda for security and prosperity with Pacific island countries and Timor-Leste through economic, security and development engagement; • advocate and negotiate to open markets, resist protectionism and support the rules-based trading system; • support Australian businesses to secure opportunities globally, including through free trade agreements and advancing trade and investment collaboration in the region and more widely; • contribute to domestic economic policy that improves Australia’s international competitiveness; • strengthen economic and commercial diplomacy to support Australian businesses, and build domestic support for trade and investment; • work with international and domestic partners to promote Australia’s security interests through effective international advocacy, cooperation and capacity building; • strengthen intelligence capabilities; • further Australia’s interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges; • promote international norms of safe, orderly and regular migration; • undertake effective protocol engagement with foreign services represented in Australia and ensure their security and dignity; and • closely liaise with federal, state and territory governments regarding DFAT’s management of the diplomatic and consular community.

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.		
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> • Our diplomatic efforts in the Indo-Pacific bolster partnerships and rules and norms that contribute to regional resilience, stability and prosperity. • High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department. • Australia's Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security. • Effective support to the global rules-based trading system and opening of markets. • Increased opportunities for Australian businesses. • Australia's trade is increasingly covered by concluded free trade agreements. • Trade and investment is factored into Australia's economic policy settings. • Positive trade and investment outcomes supported by the department's economic and commercial diplomacy and domestic advocacy efforts. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>The following target is 'partially on track' for 2020-2021</p> <ul style="list-style-type: none"> • Around 90 per cent of trade covered by 2022.

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

<p>Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.</p>		
<p>2020–21</p>	<ul style="list-style-type: none"> • Effective outcomes that promote Australia’s security interests in: <ul style="list-style-type: none"> • counter-terrorism • a safe, secure and prosperous Australia, Indo-Pacific and world enabled by cyberspace and critical technology • strong rules and laws that apply to space • reduction of weapons of mass destruction and conventional weapons risks • countering people smuggling and human trafficking • countering foreign interference • countering disinformation and malign messaging. • Full and active engagement with the National Intelligence Community – including through Office of National Intelligence-led prioritisation, coordination and evaluation process – to support Australia’s foreign policy interests. • Our relationships with Europe, the Middle East, Latin America and Africa advance Australia’s interests. • Engagement, particularly with states, business and international organisations, including regionally through the Bali Process, to promote Australia’s interests in countering people smuggling, human trafficking and modern slavery. • The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services. • Federal and state/territory governments support DFAT’s approach and processes, and foreign diplomats’ cooperation with Australia’s health and other requirements is strengthened. 	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.		
2021–22	<ul style="list-style-type: none"> • Our diplomatic efforts in the Indo-Pacific bolster partnerships and rules and norms that contribute to regional resilience, stability and prosperity. • High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department. • Australia’s Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security. • Effective support to the global rules-based trading system and opening of markets. • Increased opportunities for Australian businesses. • Australia’s trade is increasingly covered by concluded free trade agreements. • Trade and investment is factored into Australia’s economic policy settings. • Positive trade and investment outcomes supported by the department’s economic and commercial diplomacy and domestic advocacy efforts. • Effective outcomes that promote Australia’s security interests in: <ul style="list-style-type: none"> • counter-terrorism • a safe, secure and prosperous Australia, Indo-Pacific and world enabled by cyberspace and critical technology • strong rules and laws that apply to space • reduction of weapons of mass destruction and conventional weapons risks • countering people smuggling and human trafficking • countering foreign interference • countering disinformation and malign messaging. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>Specific target</p> <ul style="list-style-type: none"> • Around 90 per cent of trade covered by 2022.

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

<p>Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.</p>		
2021–22	<ul style="list-style-type: none"> • Full and active engagement with the National Intelligence Community – including through Office of National Intelligence-led prioritisation, coordination and evaluation process – to support Australia’s foreign policy interests. • Our relationships with Europe, the Middle East, Latin America and Africa advance Australia’s interests. • Engagement, particularly with states, business and international organisations, including regionally through the Bali Process, to promote Australia’s interests in countering people smuggling, human trafficking and modern slavery. • The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services. • Federal and state/territory governments support DFAT’s approach and processes, and foreign diplomats’ cooperation with Australia’s health and other requirements is strengthened. 	
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

Table continued on the next page

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.2 – Official Development Assistance promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
Delivery strategy	<p>The department will:</p> <ul style="list-style-type: none"> focus Australia’s development assistance predominately on the Indo-Pacific to promote Australia’s national interest in a stable, prosperous and resilient region in the context of COVID-19, including by: <ul style="list-style-type: none"> delivering assistance to neighbours through the <i>Partnerships for Recovery</i> strategy, prioritising health security, stability and economic recovery, and supporting Pacific and Southeast Asian partners to access and rollout safe and effective COVID-19 vaccines; manage the development program effectively, efficiently and transparently to deliver results and value for money in line with the Australian development program’s performance framework; and lead the Australian Government’s response to humanitarian crises and conflicts, including an enhanced ability by Indo-Pacific countries to prepare for, respond to and recover from crises. 	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> Australia’s development program investments promote health security, stability and economic recovery. Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness: <ul style="list-style-type: none"> number of COVID-19 response plans developed; percentage of completed investments assessed as satisfactory against both effectiveness and efficiency criteria; percentage of investments effectively addressing gender and social inclusion issues; Australia’s response is valued by partner governments; and transparency of programming. Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises: <ul style="list-style-type: none"> effective Australian Government response to humanitarian crises, displacement and conflict measured through end-of-program reviews of protracted crisis response packages and Strategic Partnership Frameworks, and Australian support builds the capacity of Pacific governments and communities to better prepare for, respond to and recover from climate change and disasters. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>The following target is ‘on track’ for 2020-21:</p> <ul style="list-style-type: none"> Australia responds within 48 hours of a request from a country in the Indo-Pacific.

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.2 (continued) – Official Development Assistance promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
2021–22	<ul style="list-style-type: none"> • Australia’s development program investments promote health security, stability and economic recovery. • Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness: <ul style="list-style-type: none"> • number of COVID-19 response plans developed; • percentage of completed investments assessed as satisfactory against both effectiveness and efficiency criteria; • percentage of investments effectively addressing gender and social inclusion issues; • Australia’s response is valued by partner governments; and • transparency of programming. • Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises: <ul style="list-style-type: none"> • effective Australian Government response to humanitarian crises, displacement and conflict measured through end-of-program reviews of protracted crisis response packages and Strategic Partnership Frameworks, and • Australian support builds the capacity of Pacific governments and communities to better prepare for, respond to and recover from climate change and disasters. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>Specific target</p> <ul style="list-style-type: none"> • Australia responds within 48 hours of a request from a country in the Indo-Pacific.
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.3 – Official Development Assistance – Multilateral Replenishments assists developing countries by contributing to sustainable and inclusive economic growth and poverty reduction through contributions to multilateral organisations.		
Delivery strategy	Australia's Official Development Assistance is advanced through the department's work with multilateral organisations. Their reach, leverage, specialisation and other strengths play a critical role in helping Australia to meet its international development objectives.	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> Australia's development program investments promote health security, stability and economic recovery. <ul style="list-style-type: none"> Number of COVID-19 response plans developed. Australia's diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
2021–22	<ul style="list-style-type: none"> Australia's development program investments promote health security, stability and economic recovery. Australia's diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.4 – Payments to International Organisations advances Australia’s foreign, trade and investment, development and international security interests.		
Delivery strategy	Australia uses its membership of and funding to international organisations to: <ul style="list-style-type: none"> • further Australia’s interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges. 	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> • Australia’s diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values. 	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track
2021–22	<ul style="list-style-type: none"> • Australia’s diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values. 	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.5 – New Colombo Plan – Transforming Regional Relationships advances Australia's interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.		
Delivery strategy	Increase Australia's engagement with the Indo-Pacific through the New Colombo Plan.	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> The New Colombo Plan delivers improved people-to-people, institutional and business links. More high-quality engagement with Australian universities, businesses, alumni and other stakeholders in the New Colombo Plan. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>The following target is 'partially on track' for 2020-21.</p> <ul style="list-style-type: none"> At least 10,000 Australian undergraduates supported to study in the Indo-Pacific each year
2021–22	<ul style="list-style-type: none"> The New Colombo Plan delivers improved people-to-people, institutional and business links. More high-quality engagement with Australian universities, businesses, alumni and other stakeholders in the New Colombo Plan. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

<p>Program 1.6 – Public Information Services and Public Diplomacy projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department’s soft power activities.</p>		
<p>Delivery strategy</p>	<p>Project a positive and contemporary image of Australia, and promote a clear understanding of Australian policies, objectives and engagement with the Indo-Pacific region through the department’s communications delivered throughout our diplomatic network.</p>	
<p>Performance information</p>		
<p>Year</p>	<p>Performance criteria</p>	<p>Targets (a)</p>
<p>2020–21</p>	<ul style="list-style-type: none"> Strategic communications and global initiatives that advance Australia’s interests and influence. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
<p>2021–22</p>	<ul style="list-style-type: none"> Strategic communications and global initiatives that advance Australia’s interests and influence. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
<p>2022-23 and beyond</p>	<p>As per 2021-22</p>	<p>As per 2021-22</p>
<p>Purposes</p>	<p>To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.</p>	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.7 – Programs to Promote Australia’s International Tourism Interests.		
Delivery strategy	The delivery of this program is the responsibility of Austrade and Tourism Australia.	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets.	
2021–22	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets.	
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas

Linked programs

Australian Trade and Investment Commission
Programs
<ul style="list-style-type: none"> • Program 2.1 – Consular and Passport Services
Australian Federal Police
Programs
<ul style="list-style-type: none"> • Program 1.1 – Federal Policing Investigations
Services Australia
Programs
<ul style="list-style-type: none"> • Program 1.1 – Services to the Community - Social Security and Welfare
<p>Contribution to Outcome 2 made by linked programs</p> <p>Services Australia, the Australian Federal Police and the Australian Trade and Investment Commission support DFAT in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.</p>

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Program 2.1: Consular Services					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	57,200	43,071	200	200	200
Special appropriations <i>PGPA Act 2013</i> s77	100	100	100	100	100
Administered total	57,300	43,171	300	300	300
Departmental expenses					
Departmental appropriation	143,011	139,558	131,318	128,393	129,532
Departmental total	143,011	139,558	131,318	128,393	129,532
Total expenses for program 2.1	200,311	182,729	131,618	128,693	129,832
Program 2.2: Passport Services					
Administered expenses					
Special appropriations <i>PGPA Act 2013</i> s77	2,000	2,000	2,000	2,000	2,000
Administered total	2,000	2,000	2,000	2,000	2,000
Departmental expenses					
Departmental appropriation	270,691	267,462	270,779	275,261	276,338
Departmental total	270,691	267,462	270,779	275,261	276,338
Total expenses for program 2.2	272,691	269,462	272,779	277,261	278,338

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Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	57,200	43,071	200	200	200
Special appropriations <i>PGPA Act 2013</i> s77	2,100	2,100	2,100	2,100	2,100
Administered total	59,300	45,171	2,300	2,300	2,300
Departmental expenses					
Departmental appropriation	413,702	407,020	402,097	403,654	405,870
Departmental total	413,702	407,020	402,097	403,654	405,870
Total expenses for Outcome 2	473,002	452,191	404,397	405,954	408,170
<hr/>					
Average staffing level (number)	2020-21 1,108	2021-22 1,127			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas		
Program 2.1 – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.		
Delivery strategy	The department assists Australians overseas through: <ul style="list-style-type: none"> • a responsive consular service focused on those most in need; • empowering Australians to help themselves overseas; and • preparedness for and management of overseas crises, including in the pandemic context assisting Australians abroad wishing to return home. 	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> • A responsive consular service through our 24/7 global network, focusing on Australians most in need. • Australians have information to prepare for safe travel overseas. • The department is prepared to respond to overseas crises. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>The following targets are 'on track' for 2020-21:</p> <ul style="list-style-type: none"> • 100 per cent of travel advisories reviewed bi-annually for posts in a volatile risk environment and/or where there are high Australian interests. • 100 per cent of travel advisories reviewed annually for all other posts. • 100 per cent of crisis action plans reviewed and exercised annually for countries of resident accreditation.

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Table 2.2.3: Performance criteria for Outcome 2 (continued)

<p>Program 2.1 (continued) – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.</p>		
2021–22	<ul style="list-style-type: none"> • A responsive consular service through our 24/7 global network, focusing on Australians most in need. • Australians have information to prepare for safe travel overseas. • The department is prepared to respond to overseas crises. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>Specific targets</p> <ul style="list-style-type: none"> • 100 per cent of travel advisories reviewed bi-annually for posts in a volatile risk environment and/or where there are high Australian interests. • 100 per cent of travel advisories reviewed annually for all other posts. • 100 per cent of crisis action plans reviewed and exercised annually for countries of resident accreditation.
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

Table continued on the next page

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.2 – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
Delivery strategy	Provide Australians with high-quality passport services.	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> The department maintains a high standard in processing passport applications, investigating and prosecuting fraud. Clients are satisfied with passport services, including online services. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>The following targets are 'on track' for 2020-21:</p> <ul style="list-style-type: none"> 95 per cent of passports processed within 10 business days. 98 per cent of priority passports processed within two business days. 100 per cent of identified high-risk passport applications scrutinised by specialist staff. 90 per cent of administrative investigations finalised within five business days. 95 per cent of referrals to prosecuting authorities accepted for prosecution. 60 per cent of applications commenced online. 85 per cent satisfaction rate of overall passport service from client survey.

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Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.2 (continued) – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
2021–22	<ul style="list-style-type: none"> • The department maintains a high standard in processing passport applications, investigating and prosecuting fraud. • Clients are satisfied with passport services, including online services. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> • Achieved • On track • Partially on track • Not on track <p>Specific targets:</p> <ul style="list-style-type: none"> • 95 per cent of passports processed within 10 business days. • 98 per cent of priority passports processed within two business days. • 100 per cent of identified high-risk passport applications scrutinised by specialist staff. • 90 per cent of administrative investigations finalised within five business days • 95 per cent of referrals to prosecuting authorities accepted for prosecution. • 60 per cent of applications commenced online. • 85 per cent satisfaction rate of overall passport service from client survey.
Purposes	<p>To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.</p>	

2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Program 3.1: Foreign Affairs and Trade Security and IT					
Departmental expenses					
Departmental appropriation	259,975	225,192	223,226	150,729	150,978
Departmental total	259,975	225,192	223,226	150,729	150,978
Total expenses for program 3.1	259,975	225,192	223,226	150,729	150,978
Program 3.2: Overseas Property					
Expenses not requiring appropriation					
in the Budget year (a)	36,246	39,803	37,615	37,833	32,799
Departmental total	36,246	39,803	37,615	37,833	32,799
Total expenses for program 3.2	36,246	39,803	37,615	37,833	32,799

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Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Outcome 3 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	259,975	225,192	223,226	150,729	150,978
Expenses not requiring appropriation in the Budget year (a)	36,246	39,803	37,615	37,833	32,799
Departmental total	296,221	264,995	260,841	188,562	183,777
Total expenses for Outcome 3	296,221	264,995	260,841	188,562	183,777

	2020-21	2021-22
Average staffing level (number)	899	914

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and make good expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate		
Program 3.1 – Foreign Affairs and Trade Security and IT		
Delivery strategy	<p>The department will:</p> <ul style="list-style-type: none"> strengthen protective security measures commensurate with the evolving global security environment; enhance the security culture of the department across the global network; and deliver and maintain accessible, reliable and secure ICT systems and infrastructure that meet Australian Government requirements. 	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> Effective security management with evidence of risk-based decision making in line with the DFAT Security Framework. Enhanced oversight of the functionality and effectiveness of the security controls and mitigations in place across the network. Robust security culture, evidenced by staff engagement with security policy and responsiveness to contemporary and innovative security materials and training programs. Fit-for-purpose and secure ICT systems. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
2021–22	<ul style="list-style-type: none"> Effective security management with evidence of risk-based decision making in line with the DFAT Security Framework. Enhanced oversight of the functionality and effectiveness of the security controls and mitigations in place across the network. Robust security culture, evidenced by staff engagement with security policy and responsiveness to contemporary and innovative security materials and training programs. Fit-for-purpose and secure ICT systems. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

Table continued on the next page

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.2 – Overseas Property		
Delivery strategy	The department will deliver a secure Australian Government presence overseas through efficient and effective management of the overseas estate that meets the government’s requirements and maintains property conditions and building services.	
Performance information		
Year	Performance criteria	Targets (a)
2020–21	<ul style="list-style-type: none"> Construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies. Asset management plans are in place for all owned properties in the overseas estate. Satisfaction ratings with the performance of the service provider and the Overseas Property Office. Management and refurbishment of the domestic property portfolio, including the State and Territory Offices, to meet government requirements and deliver operational efficiencies. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>The following target is ‘On track’ for 2020-21:</p> <ul style="list-style-type: none"> Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office.
2021–22	<ul style="list-style-type: none"> Construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies. Asset management plans are in place for all owned properties in the overseas estate. Satisfaction ratings with the performance of the service provider and the Overseas Property Office. Management and refurbishment of the domestic property portfolio, including the State and Territory Offices, to meet government requirements and deliver operational efficiencies. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>Specific targets</p> <ul style="list-style-type: none"> Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office.
2022-23 and beyond	As per 2021-22	As per 2021-22
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

There are no differences between the resource information presented in the Budget Papers and in DFAT's Portfolio Budget Statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2021-22 is \$1,747.9 million as shown in Table 3.1. The increase is primarily attributable to:

- funding for new measures;
- parameter adjustments for overseas and domestic inflation; and
- foreign exchange movements.

The Income Statement shows a budgeted deficit in 2021-22 of \$138.1 million before allowing for net cash funding arrangements.

In addition, all departmental financial statements have been updated to include the estimated impact of the accounting standards for leases (AASB 16).

Budgeted Departmental Balance Sheet

The department will receive an equity injection of \$152.8 million in 2021-22 for the purchase or construction of new assets. The department will also receive \$59.8 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2021-22, the department's non-financial asset position is budgeted to be \$5,698.2 million at year-end. The major asset component is \$4,905.1 million for Land and Buildings.

Schedule of Budgeted Income and Expenses Administered on behalf of the Government

Administered expenses for Multilateral Replenishments are budgeted at \$15.7 million, a decrease of \$415.1 million from the 2020-21 estimated actual due to a smaller new multilateral replenishment being negotiated.

Schedule of Budgeted Assets and Liabilities Administered on behalf of the Government

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,389.4 million and \$1,775.3 million respectively for the year ending 30 June 2022.

Schedule of Budgeted Administered Cash Flows

Administered cash receipts are primarily comprised of receipts from passport and consular services and are budgeted at \$540.2 million, an increase of \$244.8 million.

Administered cash used in 2021-22 is estimated to decrease by \$181.8 million compared to 2020-21. This is due primarily to the profile of the COVID-19 Response Packages across the financial years.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
EXPENSES					
Employee benefits	944,865	975,248	985,559	975,563	1,018,137
Suppliers	739,730	753,929	731,912	574,669	509,067
Depreciation and amortisation (a)	319,645	312,791	321,511	327,270	330,985
Interest on Right of Use (ROU)	12,904	13,162	13,426	13,695	13,969
Losses from asset sales	1,793	3,788	-	-	-
Total expenses	2,018,937	2,058,918	2,052,408	1,891,197	1,872,158
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with customers	121,660	121,186	121,254	121,254	121,254
Other revenue	47,504	51,061	48,873	49,091	44,057
Total own-source revenue	169,164	172,247	170,127	170,345	165,311
Gains					
Other	630	630	630	630	630
Total gains	630	630	630	630	630
Total own-source income	169,794	172,877	170,757	170,975	165,941
Net (cost of)/contribution by services	(1,849,143)	(1,886,041)	(1,881,651)	(1,720,222)	(1,706,217)
Revenue from Government	1,700,749	1,747,927	1,738,310	1,574,685	1,560,599
Surplus/(deficit) attributable to the Australian Government	(148,394)	(138,114)	(143,341)	(145,537)	(145,618)
Total comprehensive income/(loss)	(148,394)	(138,114)	(143,341)	(145,537)	(145,618)
Total comprehensive income/(loss) attributable to the Australian Government	(148,394)	(138,114)	(143,341)	(145,537)	(145,618)

Table continued on the next page

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**Note: Impact of net cash appropriation arrangements**

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Total comprehensive income/(loss)					
less depreciation/amortisation expenses previously funded through revenue appropriations	-	-	-	-	-
plus: depreciation/amortisation expenses previously funded through revenue appropriations (a)	144,567	134,211	139,360	141,476	141,476
plus: depreciation/amortisation expenses for ROU (b)	128,206	130,770	133,385	136,053	138,774
less: principal repayments on leased assets (b)	124,379	126,867	129,404	131,992	134,632
Total comprehensive income/(loss) - as per the statement of comprehensive income	(148,394)	(138,114)	(143,341)	(145,537)	(145,618)

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Accounts for Leases applied under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21	2021-22	2022-23	2023-24	2024-25
	Estimated actual	Budget	Forw ard estimate	Forw ard estimate	Forw ard estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	326,241	216,387	183,509	122,008	105,560
Trade and other receivables	377,827	358,675	324,147	329,258	329,258
Total financial assets	704,068	575,062	507,656	451,266	434,818
Non-financial assets					
Land and buildings	4,851,990	4,905,061	4,929,557	4,960,436	4,943,798
Property, plant and equipment	390,399	529,743	588,091	593,649	606,013
Intangibles	154,306	151,653	136,917	122,220	107,523
Inventories	42,430	42,430	42,430	42,430	42,430
Other non-financial assets	69,305	69,305	69,305	69,305	69,305
Total non-financial assets	5,508,430	5,698,192	5,766,300	5,788,040	5,769,069
Assets held for sale	12,429	12,429	12,429	12,429	12,429
Total assets	6,224,927	6,285,683	6,286,385	6,251,735	6,216,316
LIABILITIES					
Payables					
Suppliers	91,190	92,537	93,884	95,231	95,231
Other payables	81,320	78,003	77,241	76,622	81,219
Total payables	172,510	170,540	171,125	171,853	176,450
Interest bearing liabilities					
Leases	1,183,049	1,201,819	1,220,965	1,240,494	1,260,413
Total interest bearing liabilities	1,183,049	1,201,819	1,220,965	1,240,494	1,260,413
Provisions					
Employee provisions	264,723	268,299	271,875	275,451	275,451
Other provisions	29,528	29,528	29,528	29,528	29,528
Total provisions	294,251	297,827	301,403	304,979	304,979
Total liabilities	1,649,810	1,670,186	1,693,493	1,717,326	1,741,842
Net assets	4,575,117	4,615,497	4,592,892	4,534,409	4,474,474
EQUITY*					
Parent entity interest					
Contributed equity	2,991,223	3,203,813	3,324,549	3,411,603	3,497,286
Reserves	2,087,655	2,087,655	2,087,655	2,087,655	2,087,655
Retained surplus (accumulated deficit)	(503,761)	(675,971)	(819,312)	(964,849)	(1,110,467)
Total parent entity interest	4,575,117	4,615,497	4,592,892	4,534,409	4,474,474
Total equity	4,575,117	4,615,497	4,592,892	4,534,409	4,474,474

Prepared on Australian Accounting Standards basis.

*‘Equity’ is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021					
Balance carried forward from previous period	(503,761)	2,087,655	-	2,991,223	4,575,117
Adjusted opening balance	(503,761)	2,087,655	-	2,991,223	4,575,117
Comprehensive income					
Surplus/(deficit) for the period	(138,114)	-	-	-	(138,114)
Total comprehensive income	(138,114)	-	-	-	(138,114)
of which:					
Attributable to the Australian Government	-	-	-	-	-
Contributions by owners					
Equity injection - Appropriation	-	-	-	152,761	152,761
Departmental Capital Budget (DCB)	-	-	-	59,829	59,829
Transfers to the Official Public Account	(34,096)	-	-	-	(34,096)
Sub-total transactions with owners	(34,096)	-	-	212,590	178,494
Estimated closing balance as at 30 June 2022	(675,971)	2,087,655	-	3,203,813	4,615,497
Closing balance attributable to the Australian Government	(675,971)	2,087,655	-	3,203,813	4,615,497

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,734,754	1,749,966	1,769,119	1,569,574	1,560,599
Sale of goods and rendering of services	158,632	157,672	158,107	158,468	158,650
Net GST received	41,108	41,118	41,324	41,324	41,324
Other	11,258	11,258	11,258	11,258	11,258
Total cash received	1,945,752	1,960,014	1,979,808	1,780,624	1,771,831
Cash used					
Employees	941,289	971,672	981,983	971,987	1,018,137
Suppliers	780,654	796,858	771,259	614,016	549,761
Interest payments on lease liability	12,904	13,162	13,426	13,695	13,969
Transfers to the OPA	16,134	34,096	-	-	-
Total cash used	1,750,981	1,815,788	1,766,668	1,599,698	1,581,867
Net cash from/(used by) operating activities	194,771	144,226	213,140	180,926	189,964
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	17,927	37,884	-	-	-
Total cash received	17,927	37,884	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	343,439	394,800	241,069	197,489	157,463
Total cash used	343,439	394,800	241,069	197,489	157,463
Net cash from/(used by) investing activities	(325,512)	(356,916)	(241,069)	(197,489)	(157,463)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	153,335	229,703	124,455	87,054	85,683
Total cash received	153,335	229,703	124,455	87,054	85,683
Cash used					
Principal payments on lease liability	124,379	126,867	129,404	131,992	134,632
Total cash used	124,379	126,867	129,404	131,992	134,632
Net cash from/(used by) financing activities	28,956	102,836	(4,949)	(44,938)	(48,949)
Net increase/(decrease) in cash held	(101,785)	(109,854)	(32,878)	(61,501)	(16,448)
Cash and cash equivalents at the beginning of the reporting period	428,026	326,241	216,387	183,509	122,008
Cash and cash equivalents at the end of the reporting period	326,241	216,387	183,509	122,008	105,560

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	69,539	59,829	60,273	75,477	85,443
Equity injections - Bill 2	104,628	152,761	60,463	11,577	240
Total new capital appropriations	174,167	212,590	120,736	87,054	85,683
Provided for:					
Purchase of non-financial assets	174,167	212,590	120,736	87,054	85,683
Total items	174,167	212,590	120,736	87,054	85,683
PURCHASE OF NON-FINANCIAL ASSETS					
ASSETS					
Funded by capital appropriations (a)	123,755	177,024	100,102	11,577	240
Funded by capital appropriation - DCB (b)	69,539	59,829	60,273	75,477	85,443
Funded internally from departmental resources (c)	150,145	157,947	80,694	110,435	71,780
TOTAL	343,439	394,800	241,069	197,489	157,463
Total cash used to acquire assets	343,439	394,800	241,069	197,489	157,463

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

(c) Includes internally developed assets and proceeds from sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2021-22)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	1,975,486	1,822,487	536,977	300,333	12,429	4,647,712
Gross book value - ROU assets	-	1,488,734	3,926	-	-	1,492,660
Accumulated depreciation/ amortisation and impairment	-	(140,438)	(148,491)	(146,027)	-	(434,956)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(294,279)	(2,013)	-	-	(296,292)
Opening net book balance	1,975,486	2,876,504	390,399	154,306	12,429	5,409,124
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity (a)	-	16,643	160,381	-	-	177,024
By purchase - appropriation ordinary annual services (b)	-	-	48,206	11,623	-	59,829
By purchase - other (c)	-	157,822	125	-	-	157,947
By purchase - appropriation ordinary annual services - ROU assets	-	145,637	-	-	-	145,637
Total additions	-	320,102	208,712	11,623	-	540,437
Other movements						
Depreciation/amortisation expense	-	(98,377)	(69,368)	(14,276)	-	(182,021)
Depreciation/amortisation on ROU assets	-	(130,770)	-	-	-	(130,770)
Disposals (d)	(37,640)	(244)	-	-	-	(37,884)
Total other movements	(37,640)	(229,391)	(69,368)	(14,276)	-	(350,675)
As at 30 June 2022						
Gross book value	1,937,846	1,996,708	745,689	311,956	12,429	5,004,628
Gross book value - ROU assets	-	1,634,371	3,926	-	-	1,638,297
Accumulated depreciation/ amortisation and impairment	-	(238,815)	(217,859)	(160,303)	-	(616,977)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(425,049)	(2,013)	-	-	(427,062)
Closing net book balance	1,937,846	2,967,215	529,743	151,653	12,429	5,598,886

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.
- (c) By purchase – other includes purchases funded internally from departmental resources.
- (d) Net proceeds may be returned to the Official Public Account.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2020-21	2021-22	2022-23	2023-24	2024-25
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Official Development Assistance	3,595,005	3,458,942	3,338,381	3,394,042	3,490,359
Multilateral replenishments and other loans	430,834	15,668	76,670	568,004	423,000
Other grants and contributions	686,322	615,905	546,639	550,524	543,598
Export Finance Australia (EFA)	5,250	3,500	3,500	3,500	3,500
Other expenses	7,715	7,715	7,789	7,927	8,069
Payments to corporate Commonwealth entities - Tourism Australia	139,445	135,347	136,319	137,391	140,103
Depreciation and Amortisation (a)	500	500	500	500	500
Total expenses administered on behalf of Government	4,865,071	4,237,577	4,109,798	4,661,888	4,609,129
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Fees and charges	295,336	540,118	563,450	544,499	567,637
AIPRD loan interest	13,254	13,572	13,921	14,344	14,727
EFA National Interest Account (NIA)	27,071	24,467	23,606	22,179	20,589
EFA dividend	5,596	5,600	6,300	7,000	7,700
EFA competitive neutrality	8,000	9,000	9,600	10,800	12,600
Return of prior year administered expenses	35,249	36,149	37,053	37,979	38,929
Other revenue and gains	255	255	255	255	255
Total non-taxation revenue	384,761	629,161	654,185	637,056	662,437
Total own-source revenue administered on behalf of Government	384,761	629,161	654,185	637,056	662,437
Net (cost of)/contribution by services	4,480,310	3,608,416	3,455,613	4,024,832	3,946,692
Total comprehensive income/(loss)	(4,480,310)	(3,608,416)	(3,455,613)	(4,024,832)	(3,946,692)

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	12,749	12,749	12,749	12,749	12,749
AIPRD loans	165,840	169,661	173,831	178,424	183,400
Multilateral investments	2,556,415	2,556,415	2,556,415	2,596,415	2,596,415
Investments in portfolio entities	599,292	599,292	599,292	599,292	599,292
Investments in external entities	6,704	12,601	20,149	24,000	24,000
Trade and other receivables	38,097	36,349	36,899	37,449	37,999
Total financial assets	3,379,097	3,387,067	3,399,335	3,448,329	3,453,855
Non-financial assets					
Computer softw are internally developed	2,258	2,286	2,314	2,342	2,370
Total non-financial assets	2,258	2,286	2,314	2,342	2,370
Total assets administered on behalf of Government	3,381,355	3,389,353	3,401,649	3,450,671	3,456,225
LIABILITIES					
Payables					
Multilateral replenishments	1,850,324	1,537,207	1,275,238	1,507,299	1,563,311
Other payables	144,402	144,402	144,402	144,402	144,402
Total payables	1,994,726	1,681,609	1,419,640	1,651,701	1,707,713
Provisions					
Employee provisions	93,714	93,714	93,714	93,714	93,714
Total provisions	93,714	93,714	93,714	93,714	93,714
Total liabilities administered on behalf of Government	2,088,440	1,775,323	1,513,354	1,745,415	1,801,427
Net assets/(liabilities)	1,292,915	1,614,030	1,888,295	1,705,256	1,654,798

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Fees and Charges	295,432	540,214	563,546	544,595	567,733
Net GST received	139,298	139,994	140,694	141,398	142,812
Return of prior year administered expenses	35,249	36,149	37,053	37,979	38,929
EFA dividend	5,596	5,600	6,300	7,000	7,700
EFA competitive neutrality	8,000	9,000	9,600	10,800	12,600
EFA NIA	27,071	24,467	23,606	22,179	20,589
Other	159	159	159	159	159
Total cash received	510,805	755,583	780,958	764,110	790,522
Cash used					
International development assistance	3,964,732	3,804,133	3,693,248	3,782,421	3,865,081
Other contributions	686,322	615,905	546,639	550,524	543,598
Payments to corporate entities -					
Tourism Australia	139,445	135,347	136,319	137,391	140,103
Other	7,715	7,715	7,789	7,927	8,069
Total cash used	4,798,214	4,563,100	4,383,995	4,478,263	4,556,851
Net cash from/(used by) operating activities	(4,287,409)	(3,807,517)	(3,603,037)	(3,714,153)	(3,766,329)
INVESTING ACTIVITIES					
Cash received					
Repayment of AIPRD loans	9,751	9,751	9,751	9,751	9,751
Repayment of other loans	18,000	10,129	-	-	-
Total cash received	27,751	19,880	9,751	9,751	9,751

Table continued on next page

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
Cash used					
Purchase of computer softw are and intangibles	528	528	528	528	528
Other investing payments for policy purposes	84,516	132,945	135,514	136,313	138,578
Loans made	18,550	10,679	550	550	550
Total cash used	103,594	144,152	136,592	137,391	139,656
Net cash from/(used by) investing activities	(75,843)	(124,272)	(126,841)	(127,640)	(129,905)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	7,232	6,425	8,076	4,379	528
Total cash received	7,232	6,425	8,076	4,379	528
Net cash from/(used by) financing activities	7,232	6,425	8,076	4,379	528
Net increase/(decrease) in cash held	(4,356,020)	(3,925,364)	(3,721,802)	(3,837,414)	(3,895,706)
Cash and cash equivalents at beginning of reporting period	23,138	8,228	5,930	5,930	5,930
Cash from Official Public Account for:					
- Appropriations and special accounts	4,527,723	4,320,160	4,030,978	4,091,733	4,183,979
- Special Appropriations	305,191	330,945	340,839	378,144	369,188
Total cash from Official Public Account	4,832,914	4,651,105	4,371,817	4,469,877	4,553,167
Cash to Official Public Account for:					
- Appropriations	491,804	728,039	650,015	632,463	657,461
Total cash to Official Public Account	491,804	728,039	650,015	632,463	657,461
Cash and cash equivalents at end of reporting period	8,228	5,930	5,930	5,930	5,930

Prepared on Australian Accounting Standards basis.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000	2024-25 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	528	528	528	528	528
Administered Assets and Liabilities - Bill 2	6,704	5,897	7,548	3,851	-
Total new capital appropriations	7,232	6,425	8,076	4,379	528
Provided for:					
Purchase of non-financial assets	528	528	528	528	528
Other Items	6,704	5,897	7,548	3,851	-
Total items	7,232	6,425	8,076	4,379	528
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB (a)	528	528	528	528	528
TOTAL	528	528	528	528	528
Total cash used to acquire assets	528	528	528	528	528

Prepared on Australian Accounting Standards basis.

(a) Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Table 3.11: Statement of administered asset movements (Budget year 2021-22)

	Computer software and intangibles	Total
	\$'000	\$'000
As at 1 July 2021		
Gross book value	13,672	13,672
Accumulated depreciation/amortisation and impairment	(11,414)	(11,414)
Opening net book balance	2,258	2,258
CAPITAL ASSET ADDITIONS		
Estimated expenditure on new or replacement assets		
By purchase - appropriation ordinary annual services (a)	528	528
Total additions	528	528
Other movements		
Depreciation/amortisation expense	(500)	(500)
As at 30 June 2022		
Gross book value	14,200	14,200
Accumulated depreciation/ amortisation and impairment	(11,914)	(11,914)
Closing net book balance	2,286	2,286

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, ACBs or other operational expenses.

