

DEPARTMENT OF FOREIGN AFFAIRS AND TRADE (DFAT)

ENTITY RESOURCES AND PLANNED PERFORMANCE

DEPARTMENT OF FOREIGN AFFAIRS AND TRADE

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DEPARTMENT OF FOREIGN AFFAIRS AND TRADE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Department of Foreign Affairs and Trade ('the department') supports Australia's foreign, trade and investment, development and international security policy priorities. In 2020-21, Australia faces a profoundly uncertain and complex global environment. The COVID-19 pandemic has intensified and accelerated global trends identified in the 2017 *Foreign Policy White Paper*, many of them inimical to Australia's security and prosperity.

Our region, the Indo-Pacific, will be more contested and fractured, with regional economies battered by COVID-related shocks. The multilateral system – already under strain before 2020 – is facing a stress test as it coordinates responses to COVID-19. Technological disruption continues apace, presenting opportunities and threats to our society and economy. At the same time, protectionism has gained ground, challenging international institutions and open markets, and complicating the path to recovery.

COVID-19 will continue to re-shape our operating environment and the way the department conducts diplomacy on behalf of Australia, requiring agility and innovative approaches. Despite the immense challenges presented, supporting Australians overseas remains a key priority. Since the outbreak of the pandemic, we have directly provided assistance to more than 28,000 returning Australians – representing the largest consular operation in Australia's history.

The department's three outcomes detailed in this document, and seven priority functions outlined in the department's 2020-21 *Corporate Plan*, provide the roadmap for how we will deliver for the government and Australia.

The government's foreign policy focus remains centred on the Indo-Pacific – the most critical part of the world for our interests. The Indo-Pacific region includes our major economic partners and most complex bilateral relationships. Strategic competition in the Indo-Pacific and globally will remain acute, adding further pressure to rules, norms and institutions. Ensuring the Indo-Pacific region evolves peacefully, and its economies overcome fragility and disruptions, without an erosion of the fundamental principles on which the region's cooperative relations are based, remains one of the department's central objectives.

We are working to shape a regional order that benefits all countries regardless of their size: an open, inclusive and prosperous Indo-Pacific, where sovereign, independent states cooperate on shared interests and are resilient to coercion. The department will work with Australia's partners to tackle international security challenges and address

emerging threats, including malicious cyber activity, disinformation and coercion in order to keep Australians safe and secure, and to protect our freedoms and our values.

We continue to deepen our alliance with the United States and our ties with key partners like Japan, Indonesia, India, the Republic of Korea and Vietnam, while pursuing a relationship with China, our largest trading partner, that is mutually beneficial. We are increasing engagement with Southeast Asia, including promoting health security and economic recovery. We are fostering collaboration bilaterally, in small groups and through regional architecture, notably Association of Southeast Asian Nations (ASEAN) - led mechanisms. We are supporting the resilience of our neighbours in the face of disruption and strategic competition, and delivering agreements that expand opportunities for Australian business. Alongside our partners, we are helping to advance the region's recovery from COVID-19 to protect and grow jobs.

Partnerships for Recovery – Australia's COVID-19 development response – has pivoted our whole-of-government development program to support regional response and recovery and underpin our vision of a stable, prosperous and resilient Indo-Pacific in the context of COVID-19 and to protecting and growing Australian jobs. Our priority action areas are health security, stability and economic recovery and protecting the most vulnerable, especially women and girls. COVID-19 Development Response Plans detailing Australia's efforts at the country and regional level will be released during 2020-21.

As we work towards recovery, we will build on the Pacific Step-up to strengthen long term economic resilience, enhance regional security cooperation and deepen Australia's personal and community connections with the Pacific. We will continue to strengthen resilience to climate change and disasters, and support transformational infrastructure and sustainable growth. We will promote disability inclusion and gender equality, poverty reduction and enhanced stability through our development assistance, including by creating pathways to employment in Australia and across our region through our labour mobility, education and skills initiatives.

Working with our Pacific family and Timor-Leste to help our region mitigate and recover from the health, economic and social impacts of COVID-19 is a high priority. Building on our immediate health and economic assistance, the department will provide support to the Pacific and Timor-Leste over two years through the COVID-19 Response Package to help our Pacific partners mitigate the economic disruption, maintain critical services, including health and education, and protect the most vulnerable. The government also remains committed to ensuring early access to a vaccine for partners in the Pacific, Timor-Leste and Southeast Asia.

Maintaining opportunities for Australian businesses to trade and invest internationally – and building new opportunities – will be crucial to Australia's economic recovery from COVID-19 and to protecting and growing Australian jobs. The pandemic has led to disruptions to some supply chains, and the department is working closely with business to identify solutions. The government will continue to make the case internationally that open trade and investment settings provide the best basis for

economic recovery and growth. The current framework of rules has allowed governments the flexibility to implement policies to protect public health and the department will continue working to support the rules-based trading system as a critical foundation for an economic recovery.

The department will work to ensure the effective implementation of Australia's network of free trade agreements (FTAs), including new FTAs with Indonesia, Peru, Hong Kong and PACER Plus (comprising of Australia, Cook Islands, Kiribati, Nauru, New Zealand, Niue, Solomon Islands, Tonga, Tuvalu and Vanuatu), as well as the recently signed Australia-Singapore Digital Economy Agreement. It will work with regional counterparts to encourage early ratification of the Regional Comprehensive Economic Partnership (an FTA which comprises the 10 members of ASEAN plus Australia, China, Japan, Korea and New Zealand), which is to be signed in November 2020. In parallel, the department will seek to conclude high quality agreements with the European Union, United Kingdom and the Pacific Alliance (Chile, Colombia, Mexico and Peru).

We are also supporting the implementation and expansion of the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP), an agreement between Australia, Brunei Darussalam, Canada, Chile, Japan, Malaysia, Mexico, Peru, New Zealand, Singapore and Vietnam. Australia's FTAs currently cover around 70 per cent of Australia's two-way trade, up from 26 per cent in 2013. The department will continue to work with Australian businesses and industry to help them make best use of the opportunities arising from Australia's FTAs, which will support economic recovery and grow Australian jobs and business. We will seek to advance negotiations on new digital trade rules and continue to work with industry groups and partners to address non-tariff barriers to Australian goods and services, including through dispute settlement as necessary.

Australia will continue to work to ensure global institutions are fit-for-purpose, relevant, contemporary, accountable to member states, free from undue influence, and have an appropriately strong focus on the Indo-Pacific. The government will continue to support reform efforts in the United Nations and its agencies to improve transparency, accountability and effectiveness. The department will commence preparatory work to implement the legislative requirement for state and territory governments to notify the Minister for Foreign Affairs of any arrangements that they may enter into with foreign governments to ensure consistency with Australian foreign policy.

Support for Australians overseas will remain one of the department's most important responsibilities. COVID-19 has led to unprecedented demand for consular assistance from across our global network. As international travel resumes, reliable information will be critical in a more complex and uncertain travel environment. The department will cooperate with private sector and international partners – as well as across the Australian Government – to broaden our reach and extend our capacity to advise and assist Australians overseas. When Australians face problems overseas, the department will provide appropriate consular services focused on those most in need, including through the Hardship Program and the provision of Traveller Emergency Loans. The

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department will continue to prepare for and lead on the Australian Government's response to overseas crises.

The department is investing in physical security upgrades to its diplomatic missions, ensuring that we can continue to support and serve Australians overseas in a safe environment.

The department is a key delivery partner in the Digital Identity Program, which will make a wider range of Australian Government services available online. The Australian Passport Office provides a face verification capability that will enable Digital Identity clients to confirm their identity using a secure application.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 <i>Estimated actual</i> \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	204,170	166,336
Departmental appropriation (c)	1,510,017	1,627,908
s74 External Revenue (d)	129,978	133,949
Departmental capital budget (e)	60,170	60,039
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	91,984	39,959
Equity injection	43,546	93,500
Total departmental annual appropriations	2,039,865	2,121,691
Special accounts (g)		
Opening balance	337,822	335,360
Appropriation receipts (h)	83,041	79,777
Appropriation receipts from other entities (i)	62,041	26,154
Non-appropriation receipts	40,725	6,906
Total special accounts	523,629	448,197
<i>less departmental appropriations drawn from annual/special appropriations and credited to special accounts</i>	<i>83,041</i>	<i>79,777</i>
Total departmental resourcing	2,480,453	2,490,111
Administered		
Annual appropriations - ordinary annual services (a)		
Outcome 1	3,970,458	4,185,510
Outcome 2	750	65,750
Administered capital budget (j)	528	528
Payments to corporate entities (k)	139,534	139,445
Annual appropriations - other services - non-operating (f)		
Administered assets and liabilities	605,072	6,704

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Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2020-21 as at Budget October 2020 (continued)

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Total administered annual appropriations	4,716,342	4,397,937
Total administered special appropriations	1,859	305,191
<i>less payments to corporate entities from annual/special appropriations</i>	139,534	139,445
Total administered resourcing	4,578,667	4,563,683
Total resourcing for DFAT	7,059,120	7,053,794
Average staffing level (number)	5,598	5,849

Third party payments from and on behalf of other entities

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	129,978	133,949
Payments made to corporate entities within the Portfolio Tourism Australia (annual appropriation)	139,534	139,445

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2020-21.
- (b) Excludes \$26.4 million subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act 2013)*.
- (c) Excludes Departmental Capital Budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the *PGPA Act 2013*.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2020-21.
- (g) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (h) Amounts credited to the special account(s) from DFAT's annual appropriations.
- (i) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- (j) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (k) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the *PGPA Act 2013*.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to DFAT are detailed in *Budget Paper No. 2* and are summarised below.

**Table 1.2: Department of Foreign Affairs and Trade 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Expense measures					
COVID-19 Response Package – support to the Pacific and Timor-Leste	1.1				
Administered		200,000	100,000	-	-
Departmental		2,400	2,300	-	-
Total		202,400	102,300	-	-
COVID-19 Response Package – COVID-19 Vaccine Access and Health Security Program – support to the Pacific and Southeast Asian Countries	1.1				
Departmental		8,900	10,100	4,200	-
Total		8,900	10,100	4,200	-
Jobmaker Plan – Digital Business Plan	1.1				
Departmental		3,976	3,331	-	-
Total		3,976	3,331	-	-
Consistency of Australia's Foreign Relations (State and Territory Arrangements) Bill	1.1				
Departmental		9,830	8,350	-	-
Total		9,830	8,350	-	-
Protecting Australia's Staff and Missions Overseas	1.1				
Departmental		500	4,400	11,400	-
Total		500	4,400	11,400	-

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**Table 1.2: Department of Foreign Affairs and Trade 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020 (cont)**

		2020-21	2021-22	2022-23	2023-24
	Program	\$'000	\$'000	\$'000	\$'000
Expense measures					
COVID-19 Response Package – supporting vulnerable Australians overseas	2.1				
Administered expenses		nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp
Jobmaker Plan – expanding and diversifying trade	1.1				
Departmental expenses		-	-	-	-
Total		-	-	-	-
New Initiatives for a Comprehensive Strategic Partnership with India	1.1				
Departmental		-	-	-	-
Total		-	-	-	-
Preventive Health – increasing consumer access to kava in Australia	1.2				
Administered expenses		-	-	-	-
Total		-	-	-	-
Total expense measures					
Administered		200,000	100,000	-	-
Departmental		25,606	28,481	15,600	-
Total		225,606	128,481	15,600	-
Capital measures					
Consistency of Australia's Foreign Relations (State and Territory Arrangements) Bill	1.1				
Departmental capital		5,170	1,650	-	-
Total		5,170	1,650	-	-
Total capital measures					
Departmental		5,170	1,650	-	-
Total		5,170	1,650	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis

The full measure description and details of the above measures appear in *Budget Paper No. 2*

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. Each program has delivery strategies and performance criteria describing how they will be delivered and how implementation progress will be measured. Delivery strategies and performance criteria below are aligned with DFAT's 2020–21 *Corporate Plan*. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for DFAT can be found at: <https://www.dfat.gov.au/about-us/publications/corporate/Pages/dfat-corporate-plan>

The most recent annual performance statement can be found at: <https://www.dfat.gov.au/about-us/publications/corporate/annual-reports/Pages/annual-reports>

Please see DFAT's 2019–20 *Annual Performance Statement* due to be tabled in Parliament on 14 October 2020 for further details on actual performance during 2019–20.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

Linked programs

Attorney-General's Department
Programs <ul style="list-style-type: none"> • Program 1.1 – Attorney-General's Department Operating Expenses - Civil Justice and Legal Services • Program 1.2 – Attorney-General's Department Operating Expenses - National Security and Criminal Justice
Australian Centre for International Agricultural Research
Programs <ul style="list-style-type: none"> • Program 1.1 – International Agricultural Research For Development
Australian Federal Police
Programs <ul style="list-style-type: none"> • Program 1.1 – Federal Policing and National Security • Program 1.2 – International Police Assistance
Australian Trade and Investment Commission
Programs <ul style="list-style-type: none"> • Program 1.1 – Promotion of Australia's Export and Other International Economic Interests • Program 1.2 – Programs to Promote Australia's Exports and Other International Economic Interests

Linked programs (continued)

Department of Defence
Programs <ul style="list-style-type: none"> • Program 2.8 – Australian Defence Force Headquarters Command
Department of Home Affairs
Programs <ul style="list-style-type: none"> • Program 1.1 – Border Enforcement • Program 1.5 – Regional Cooperation • Program 1.7 – National Security and Criminal Justice • Program 1.9 – Counter Terrorism • Program 2.3 – Visas • Program 3.2 – Trade Facilitation and Industry Engagement
Services Australia
Programs <ul style="list-style-type: none"> • Program 1.1 – Services to the Community - Social Security and Welfare
Tourism Australia
Programs <ul style="list-style-type: none"> • Program 1.1 – Supporting Outcome 1
Contribution to Outcome 1 made by linked programs Australia maintains a whole-of-government approach in the pursuit of foreign, trade and investment, tourism, development and international security interests abroad. DFAT is supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 1.1: Foreign Affairs and Trade Operations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	7,917	211,331	111,528	11,623	11,782
Special appropriations: PGPA Act s77	7	100	100	100	100
Expenses not requiring appropriation in the Budget year (a)	7,335	3,677	3,500	3,500	3,500
Administered total	15,259	215,108	115,128	15,223	15,382
Departmental expenses					
Departmental appropriation s74 External Revenue (b)	723,615	736,971	693,473	680,151	668,289
Expenses not requiring appropriation in the Budget year (c)	-	121,055	121,131	121,209	136,573
	153,145	145,197	134,841	139,990	142,106
Departmental total	876,760	1,003,223	949,445	941,350	946,968
Total expenses for program 1.1	892,019	1,218,331	1,064,573	956,573	962,350
Program 1.2: Official Development Assistance					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,151,229	3,115,342	3,158,989	3,279,055	3,341,835
Expenses not requiring appropriation in the Budget year (c)	3,486	500	500	500	500
Administered total	3,154,715	3,115,842	3,159,489	3,279,555	3,342,335
Departmental expenses					
Departmental appropriation	258,978	262,863	266,806	270,808	274,870
Departmental total	258,978	262,863	266,806	270,808	274,870
Total expenses for program 1.2	3,413,693	3,378,705	3,426,295	3,550,363	3,617,205

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Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 1.3: Official Development Assistance - Multilateral Replenishments					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	243,952	-	-	-	-
Expenses not requiring appropriation in the Budget year (d)	345,867	446,502	-	76,670	568,004
Administered total	589,819	446,502	-	76,670	568,004
Total expenses for program 1.3	589,819	446,502	-	76,670	568,004
Program 1.4: Payments to International Organisations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	384,447	475,718	485,523	493,733	493,980
Administered total	384,447	475,718	485,523	493,733	493,980
Total expenses for program 1.4	384,447	475,718	485,523	493,733	493,980
Program 1.5: New Colombo Plan - Transforming Regional Relationships					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	48,998	51,933	50,933	50,933	50,933
Administered total	48,998	51,933	50,933	50,933	50,933
Total expenses for program 1.5	48,998	51,933	50,933	50,933	50,933
Program 1.6: Public Information Services and Public Diplomacy					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	9,821	18,126	24,737	28,932	28,932
Administered total	9,821	18,126	24,737	28,932	28,932
Total expenses for program 1.6	9,821	18,126	24,737	28,932	28,932

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Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 1.7: Programs to Promote Australia's International Tourism Interests					
Administered expenses					
Corporate Commonwealth Entity - Tourism Australia	139,534	139,445	137,048	138,211	138,974
Ordinary annual services (Appropriation Bill No. 1)	60,000	52,423	19,981	20,040	20,100
Administered total	199,534	191,868	157,029	158,251	159,074
Total expenses for program 1.7	199,534	191,868	157,029	158,251	159,074
Outcome 1 Totals by appropriation type					
Administered Expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,906,364	3,924,873	3,851,691	3,884,316	3,947,562
Special appropriations: PGPA Act s77	7	100	100	100	100
Corporate Commonwealth Entity	139,534	139,445	137,048	138,211	138,974
Expenses not requiring appropriation in the Budget year	356,688	450,679	4,000	80,670	572,004
Administered total	4,402,593	4,515,097	3,992,839	4,103,297	4,658,640
Departmental expenses					
Departmental appropriations	982,593	999,834	960,279	950,959	943,159
s74 External Revenue	-	121,055	121,131	121,209	136,573
Expenses not requiring appropriation in the Budget year	153,145	145,197	134,841	139,990	142,106
Departmental total	1,135,738	1,266,086	1,216,251	1,212,158	1,221,838
Total expenses for Outcome 1	5,538,331	5,781,183	5,209,090	5,315,455	5,880,478
Average staffing level (number)					
	2019-20 3,692	2020-21 3,858			

(a) Estimated expenses not requiring appropriation in the Budget year relate to the Export Finance Australia administrative fee and the re-measurement of defined benefits plans in 2019-20.

(b) Estimated expenses incurred in relation to receipts retained under section 74 of the *PGPA Act 2013*.

(c) Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses; make good expenses, audit fees, concessional costs for loans finance costs and impairment of financial instruments.

(d) Expenses not requiring appropriation in the Budget year relate to the concessional investment discount for the discounting of the investment component for the International Development Association.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as Government priorities change.

Table 2.1.2: Program components of Outcome 1**Program 1.1 Foreign Affairs and Trade Operations**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
1.1.1 - Component 1: Foreign Affairs and Trade Operations					
Annual administered expenses:					
COVID-19 Response Package - support to the Pacific and Timor-Leste	-	200,000	100,000	-	-
International Climate Change Engagement	2,998	3,000	3,000	3,000	3,000
Personal Benefits - Locally Engaged Staff pension schemes	4,335	5,461	5,461	5,535	5,673
Non-ODA Support for the Cook Islands	-	2,000	2,000	2,000	2,000
Other Administered Items	1,499	1,047	1,067	1,088	1,109
Special appropriations: PGPA Act s77	7	100	100	100	100
Expenses not requiring appropriation in the Budget year					
Efic - National Interest Account Expenses	3,677	3,500	3,500	3,500	3,500
Other Administered Items	3,805	-	-	-	-
Departmental expenses					
Departmental appropriation	723,615	736,971	693,473	680,151	668,289
s74 External Revenue	-	121,055	121,131	121,209	136,573
Expenses not requiring appropriation in the Budget year	153,145	145,197	134,841	139,990	142,106
Total Component 1.1.1 expenses	893,081	1,218,331	1,064,573	956,573	962,350

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Program 1.2 Official Development Assistance

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
1.2.1 - Component 2: Official Development Assistance					
Annual administered expenses:					
Country programs	1,557,089	1,414,442	1,409,489	1,371,455	1,394,835
Regional programs	793,825	781,400	806,300	871,500	866,000
Global programs	350,315	443,800	458,100	536,100	581,000
Humanitarian and emergency response programs	450,000	475,700	485,100	500,000	500,000
Expenses not requiring appropriation in the Budget year	3,486	500	500	500	500
Departmental expenses					
Departmental appropriation	258,978	262,863	266,806	270,808	274,870
Total Component 1.2.1 expenses	3,413,693	3,378,705	3,426,295	3,550,363	3,617,205

Program 1.7 Programs to Promote Australia's International Tourism Interests

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
1.7.1 - Component 7: Programs to Promote Australia's International Tourism Interests					
Annual administered expenses:					
Corporate Commonwealth Entity - Tourism Australia	139,534	139,445	137,048	138,211	138,974
Asia Marketing Fund	14,000	19,923	19,981	20,040	20,100
Working Holiday Makers - employer registration and compliance	2,500	-	-	-	-
Implementing Sport 2030	2,000	3,000	-	-	-
Bushfire Response Package – Rebuilding Australian Tourism	41,500	29,500	-	-	-
Total Component 1.7.1 expenses	199,534	191,868	157,029	158,251	159,074

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities	
Program 1.1 – Foreign Affairs and Trade Operations. The department will assist the Government to meet its foreign, trade and investment, development and international security policy priorities.	
Delivery strategy	<p>The department is making Australia stronger, safer and more prosperous through:</p> <ul style="list-style-type: none"> • pursuing relationships, programs and other initiatives that support Australia's interests and influence in the Indo-Pacific, including by advancing the region's recovery from the COVID-19 crisis; • advocating and negotiating to open markets, resisting protectionism and supporting the rules-based trading system; • supporting Australian businesses to secure opportunities globally, including through free trade agreements and advancing trade and investment collaboration in the region and more widely; • promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges; • promoting a shared agenda for security and prosperity with Pacific island countries and Timor-Leste through economic, security and development engagement; • contributing to domestic economic policy that improves Australia's international competitiveness; • strengthening economic and commercial diplomacy to support Australian businesses, and build domestic support for trade and investment; • working with international and domestic partners to promote Australia's security interests through effective international advocacy, cooperation and capacity building; • strengthening intelligence capabilities; • promoting international norms of safe, orderly and regular migration; • engaging with foreign services represented in Australia and ensuring their security and dignity; and • liaising closely with federal, state and territory governments regarding DFAT's management of the diplomatic and consular community.

Table continued on next page

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the Government to meet its foreign, trade and investment, development and international security policy priorities.		
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none"> The department's diplomatic efforts in the Indo-Pacific advance Australia's interests. Australia's Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security. Effective support to the global rules-based trading system and opening of markets. 	<ul style="list-style-type: none"> On track Partially on track, because of the impact of COVID-19 Partially on track
	<ul style="list-style-type: none"> Increased opportunities for Australian businesses. Effective outcomes that promote Australia's security interests in: counter-terrorism; an open, free and secure cyberspace; confidence-building measures for space; reduction of weapons of mass destruction and conventional weapons risks, and countering foreign interference. High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department. The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services. 	<ul style="list-style-type: none"> On track On track On track <p>Achieved</p>
2020–21	<ul style="list-style-type: none"> Our diplomatic efforts in the Indo-Pacific bolster partnerships and rules and norms that contribute to regional resilience, stability and prosperity. Australia's Step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security. Effective support to the global rules-based trading system and opening of markets. High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department. Increased opportunities for Australian businesses. Australia's trade is increasingly covered by concluded free trade agreements. Trade and investment is factored into Australia's economic policy settings. 	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> Achieved On track Partially on track Not on track <p>Specific targets</p> <ul style="list-style-type: none"> Around 90 per cent of trade covered by 2022.

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.1 (continued) – Foreign Affairs and Trade Operations. The department will assist the Government to meet its foreign, trade and investment, development and international security policy priorities.		
2020-21 (continued)	<ul style="list-style-type: none"> • Positive trade and investment outcomes supported by the department's economic and commercial diplomacy and domestic advocacy efforts. • Effective outcomes that promote Australia's security interests in: <ul style="list-style-type: none"> – counter-terrorism – a safe, secure and prosperous Australia, Indo-Pacific and world enabled by cyberspace and critical technology – strong rules and laws that apply to space – reduction of weapons of mass destruction and conventional weapons risks – countering people smuggling and human trafficking – countering foreign interference – countering disinformation and malign messaging. • Full and active engagement with the National Intelligence Community—including through Office of National Intelligence-led prioritisation, coordination and evaluation process—to support Australia's foreign policy interests. • Our relationships with Europe, the Middle East, Latin America and Africa advance Australia's interests. • Engagement, particularly with states, business and international organisations, including regionally through the Bali Process, to promote Australia's interests in countering people smuggling, human trafficking and modern slavery. • The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services. • Federal and state/territory governments support DFAT's approach and processes, and foreign diplomats' cooperation with Australia's health and other requirements is strengthened. 	
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.2 – Official Development Assistance promotes Australia's national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
Delivery strategy	The department will: <ul style="list-style-type: none">• focus Australia's development assistance predominately on the Indo-Pacific to promote Australia's national interest in a stable, prosperous and resilient region in the context of COVID-19;• manage the development program effectively, efficiently and transparently to deliver results and value for money in line with the Australian development program's performance framework; and• lead the Australian Government's response to humanitarian crises and conflicts, including an enhanced ability by Indo-Pacific countries to prepare for, respond to and recover from crises.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">• Australia's interests are promoted by our development program.• The development program is effective, efficient and transparent.	<ul style="list-style-type: none">• Partially on track, because of the impacts of COVID-19• On track
2020–21	<ul style="list-style-type: none">• Australia's development program investments promote health security, stability and economic recovery.• Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness:<ul style="list-style-type: none">– Australia's response is valued by partner governments– transparency of programming.• Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises:<ul style="list-style-type: none">– effective Australian Government response to humanitarian crises, displacement and conflict measured through end-of-program reviews of protracted crisis response packages and Strategic Partnership Frameworks, and– Australian support builds the capacity of Pacific governments and communities to better prepare for, respond to and recover from climate change and disasters.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Partially on track• Not on track <p>Specific targets</p> <ul style="list-style-type: none">• Number of COVID-19 Response plans developed.• Percentage of completed investments assessed as satisfactory against both effectiveness and efficiency criteria.• Percentage of investments effectively addressing gender and social inclusion issues.• Australia responds within 48 hours of a request from a country in the Indo-Pacific.
2021–22 and beyond	As per 2020–21	As per 2020–21

Table continued on next page

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.2 (continued) – Official Development Assistance promotes Australia's national interests by contributing to sustainable and inclusive economic growth and poverty reduction.	
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.

Program 1.3 – Official Development Assistance – Multilateral Replenishments assists developing countries by contributing to sustainable and inclusive economic growth and poverty reduction through contributions to multilateral organisations.		
Delivery strategy	Australia's Official Development Assistance is advanced through the department's work with multilateral organisations. Their reach, leverage, specialisation and other strengths play a critical role in helping Australia to meet its international development objectives.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">Australia's interests are promoted by our development program.	<ul style="list-style-type: none">Partially on track, because of the impacts of COVID-19
2020–21	<ul style="list-style-type: none">Australia's development program investments promote health security, stability and economic recovery.Australia's diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackPartially on trackNot on track <p>Specific targets</p> <ul style="list-style-type: none">Number of COVID-19 Response plans developed
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.4 – Payments to International Organisations advances Australia's foreign, trade and investment, development and international security interests.		
Delivery strategy	Australia uses its membership of and funding to international organisations to: <ul style="list-style-type: none">• further Australia's interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">• Australia's diplomatic efforts and financial contributions help shape institutions, rules and forms of cooperation in line with our national interests.	<ul style="list-style-type: none">• On track
2020–21	<ul style="list-style-type: none">• Australia's diplomatic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Partially on track• Not on track
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.5 – New Colombo Plan – Transforming Regional Relationships advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.		
Delivery strategy	Increase Australia’s engagement with the Indo-Pacific through the New Colombo Plan.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">The New Colombo Plan delivers improved people-to-people, institutional and business links.	<ul style="list-style-type: none">Partially on track
2020–21	<ul style="list-style-type: none">The New Colombo Plan delivers improved people-to-people, institutional and business links.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackPartially on trackNot on track <p>Specific targets</p> <ul style="list-style-type: none">At least 10,000 Australian undergraduates supported to study in the Indo-Pacific each yearMore high-quality engagement with Australian universities, businesses, alumni and other stakeholders in the New Colombo Plan
2021–22 and beyond	As per 2020-21	As per 2020-21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

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Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.6 – Public Information Services and Public Diplomacy projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department's soft power activities.		
Delivery strategy	Project a positive and contemporary image of Australia, and promote a clear understanding of Australian policies, objectives and engagement with the Indo-Pacific region through the department's soft power activities.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">Soft power initiatives advance Australia's interests and influence.	<ul style="list-style-type: none">On track
2020–21	<ul style="list-style-type: none">Strategic communications and global initiatives that advance Australia's interests and influence.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackPartially on trackNot on track
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

Program 1.7 – Programs to Promote Australia’s International Tourism Interests.		
Delivery strategy	The delivery of this program is the responsibility of Austrade and Tourism Australia.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2019–20 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia’s <i>Outcomes and planned performance</i> section for 2019–20 for objectives, deliverables, performance criteria and targets.	
2020–21	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia’s <i>Outcomes and planned performance</i> section for 2020–21 for objectives, deliverables, performance criteria and targets.	
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas

Linked programs

Australian Trade and Investment Commission
Programs
<ul style="list-style-type: none"> Program 2.1 – Consular and Passport Services
Australian Federal Police
Programs
<ul style="list-style-type: none"> Program 1.1 – Federal Policing and National Security
Services Australia
Programs
<ul style="list-style-type: none"> Program 1.1 – Services to the Community - Social Security and Welfare
<p>Contribution to Outcome 2 made by linked programs</p> <p>Services Australia, the Australian Federal Police and Austrade support DFAT in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.</p>

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 2.1: Consular Services					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	149	27,200	200	200	200
Expenses not requiring appropriation in the Budget year (a)	77	-	-	-	-
Special appropriations: PGPA Act s77	7	100	100	100	100
Administered total	233	27,300	300	300	300
Departmental expenses					
Departmental appropriation	106,925	118,587	117,658	117,259	117,719
Departmental total	106,925	118,587	117,658	117,259	117,719
Total expenses for program 2.1	107,158	145,887	117,958	117,559	118,019
Program 2.2: Passport Services					
Administered expenses					
Special appropriations: PGPA Act s77	1,847	2,000	2,000	2,000	2,000
Administered total	1,847	2,000	2,000	2,000	2,000
Departmental expenses					
Departmental appropriation	228,033	266,669	269,805	272,137	276,360
Departmental total	228,033	266,669	269,805	272,137	276,360
Total expenses for program 2.2	229,880	268,669	271,805	274,137	278,360

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Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	149	27,200	200	200	200
Expenses not requiring appropriation in the Budget year (a)	77	-	-	-	-
Special appropriations: PGPA Act s77	1,854	2,100	2,100	2,100	2,100
Administered total	2,080	29,300	2,300	2,300	2,300
Departmental expenses					
Departmental appropriation	334,958	385,256	387,463	389,396	394,079
Departmental total	334,958	385,256	387,463	389,396	394,079
Total expenses for Outcome 2	337,038	414,556	389,763	391,696	396,379

	2019-20	2020-21
Average staffing level (number)	1,053	1,099

(a) Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses; make good expenses, audit fees, concessional costs for loans finance costs and impairment of financial instruments.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as Government priorities change.

Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas		
Program 2.1 – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.		
Delivery strategy	The department assists Australians overseas through: <ul style="list-style-type: none">• a responsive consular service focused on those most in need;• empowering Australians to help themselves overseas; and• preparedness for and management of overseas crises.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">• A responsive consular service focused on those most in need.• Australians empowered to help themselves overseas.• Preparedness to respond to overseas crises.• Effective coordination of whole-of-government responses to crises overseas.	<ul style="list-style-type: none">• On track• Achieved• On track• On track.
2020–21	<ul style="list-style-type: none">• A responsive consular service through our 24/7 global network, focusing on Australians most in need.• Australians have information to prepare for safe travel overseas.• The department is prepared to respond to overseas crises.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Partially on track• Not on track <p>Specific targets</p> <ul style="list-style-type: none">• 100 per cent of Travel Advisories reviewed bi-annually for posts in a volatile risk environment and/or where there are high Australian interests.

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Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.1 (continued) – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.		
2020-21 (continued)		<ul style="list-style-type: none"> 100 per cent of Travel Advisories reviewed annually for all other posts. 100 per cent of crisis action plans reviewed and exercised annually for countries of resident accreditation.
2020–21 and beyond	As per 2020–21	As per 2020–21
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

Program 2.2 – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
Delivery strategy	Provide Australians with high-quality passport services.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">• The department maintains a high standard in processing passport applications, investigating and prosecuting fraud.• Clients are satisfied with passport services, including online services.• Delivery of the R Series Passport by 2020–21.	<ul style="list-style-type: none">• Achieved• Achieved• Not on track
2020–21	As per 2019–20	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Partially on track• Not on track <p>Specific targets</p> <ul style="list-style-type: none">• 95 per cent of passports processed within 10 business days•

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Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.2 (continued) – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
2020-21 (continued)		<ul style="list-style-type: none"> • 98 per cent of priority passports processed within two business days • 100 per cent of identified high-risk passport applications scrutinised by specialist staff
		<ul style="list-style-type: none"> • 90 per cent of administrative investigations finalised within five business days • 95 per cent of referrals to prosecuting authorities accepted for prosecution • 60 per cent of applications commenced online • 85 per cent satisfaction rate of overall passport service from client survey
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

(a) See the Department of Foreign Affairs and Trade's 2019–20 Annual Performance Statement, to be tabled in Parliament on 14 October 2020, for more detailed information.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 3.1: Foreign Affairs and Trade Security and IT					
Departmental expenses					
Departmental appropriation	262,579	256,761	151,888	151,089	151,681
Departmental total	262,579	256,761	151,888	151,089	151,681
Total expenses for program 3.1	262,579	256,761	151,888	151,089	151,681
Program 3.2: Overseas Property					
Expenses not requiring appropriation in the Budget year (a)	107,024	33,365	36,894	34,678	34,868
Departmental total	107,024	33,365	36,894	34,678	34,868
Total expenses for program 3.2	107,024	33,365	36,894	34,678	34,868

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Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Outcome 3 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	262,579	256,761	151,888	151,089	151,681
Expenses not requiring appropriation in the Budget year (a)	107,024	33,365	36,894	34,678	34,868
Departmental total	369,603	290,126	188,782	185,767	186,549
Total expenses for Outcome 3	369,603	290,126	188,782	185,767	186,549

	2019-20	2020-21
Average staffing level (number)	853	892

(e) Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses; make good expenses, audit fees, concessional costs for loans finance costs and impairment of financial instruments.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as Government priorities change.

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate		
Program 3.1 – Foreign Affairs and Trade Security and IT		
Delivery strategy	The department is delivering security services and ICT through: <ul style="list-style-type: none">strengthening protective security measures commensurate with the evolving international security environment;enhancing the security culture of the department across the global network; anddelivering and maintaining accessible, reliable and secure ICT systems and infrastructure that meet Australian Government requirements.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">Effective security culture and practices guided by the DFAT Security Framework.Staff engagement with security materials and products, and evidence of risk-based decision making on security issues using the DFAT Security Framework security risk management tools.Fit-for-purpose and secure ICT systems.	<ul style="list-style-type: none">On trackOn trackOn track
2020–21	<ul style="list-style-type: none">Effective protective security guided by the DFAT Security Framework.Staff engagement with security materials and products, and evidence of risk-based decision making on security issues using the DFAT Security Framework security risk management tools.Fit-for-purpose and secure ICT systems.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackPartially on trackNot on track
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

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Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.2 – Overseas Property		
Delivery strategy	The department will deliver a secure Australian Government presence overseas through efficient and effective management of the overseas estate that meets the government’s requirements and maintains property conditions and building services.	
Performance information		
Year	Performance criteria	Targets (a)
2019–20	<ul style="list-style-type: none">• The construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.• Asset Management Plans are in place for all owned properties in the overseas estate.• Satisfaction ratings with the performance of the service provider and the Overseas Property Office.	<ul style="list-style-type: none">• Partially on track• Achieved• Achieved
2020–21	<ul style="list-style-type: none">• The construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.• Asset Management Plans are in place for all owned properties in the overseas estate.• Satisfaction ratings with the performance of the service provider and the Overseas Property Office.• Management and refurbishment of the domestic property portfolio, including the State and Territory Offices, to meet government requirements and deliver operational efficiencies.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Partially on track• Not on track <p>Specific targets</p> <ul style="list-style-type: none">• Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office.
2021–22 and beyond	As per 2020–21	As per 2020–21
Purposes	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

(a) See the Department of Foreign Affairs and Trade's 2019–20 Annual Performance Statement, to be tabled in Parliament on 14 October 2020, for more detailed information.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

There are no differences between the resource information presented in the budget papers and in DFAT's Portfolio Budget Statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2020-21 is \$1,641.9 million as shown in Table 3.1. The increase is primarily attributable to:

- parameter adjustments for overseas and domestic inflation;
- foreign exchange movements; and
- funding for new measures.

The Income Statement shows a budgeted deficit in 2020-21 of \$148.5 million due to the removal of appropriation funding for depreciation and amortisation funding under the Net Cash funding arrangements.

In addition, all departmental financial statements have been updated to include the estimated impact of the new accounting standards for leases (AASB 16). This new standard applies for financial reporting periods beginning on or after 1 January 2019 and has therefore been applied from the 2019-20 financial year.

Budgeted Departmental Balance Sheet

The department will receive an equity injection of \$93.5 million in 2020-21 for the purchase or construction of new assets. The department will also receive \$60.0 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2020-21, the department's non-financial asset position is budgeted to be \$5,518.9 million at year-end. The major asset component is \$4,849.8 million for Land and Buildings.

Schedule of Budgeted Income and Expenses Administered on behalf of the Government

Administered expenses for 'Multilateral Replenishments' are budgeted at \$446.5 million, a decrease of \$143.3 million from the 2019-20 estimated actual due to a smaller new multilateral replenishment being negotiated.

Schedule of Budgeted Assets and Liabilities Administered on behalf of the Government

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,381.4 million and \$2,104.1 million respectively for the year ending 30 June 2021.

Schedule of Budgeted Administered Cash Flows

Administered cash receipts are primarily comprised of receipts from passport and consular services and are budgeted at \$295.3 million, a decrease of \$158.6 million.

Administered cash used in 2020-21 is estimated to increase by \$417.5 million compared to 2019-20. This is due primarily to the increase in expenditure on the COVID-19 Response Package.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	888,534	928,072	906,859	915,213	932,828
Suppliers	558,427	694,504	567,673	551,572	527,934
Depreciation and amortisation (a)	353,283	319,645	312,791	321,511	327,270
Impairment loss on financial instruments	263	-	-	-	-
Write-down and impairment of assets	4,284	-	-	-	-
Grants and other contributions	9,799	-	-	-	-
Interest on Right of Use (ROU)	16,247	12,904	13,162	13,426	13,695
Losses from asset sales	-	1,793	3,788	-	-
Foreign exchange losses	9,462	-	-	-	-
Total expenses	1,840,299	1,956,918	1,804,273	1,801,722	1,801,727
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with customers	102,603	121,660	121,186	121,254	121,254
Other revenue	56,398	44,318	44,647	44,986	45,319
Total own-source revenue	159,001	165,978	165,833	166,240	166,573
Gains					
Gains from sale of assets	12,500	-	-	-	-
Other gains	325	630	630	630	630
Total gains	12,825	630	630	630	630
Total own-source income	171,826	166,608	166,463	166,870	167,203
Net (cost of)/contribution by services	(1,668,473)	(1,790,310)	(1,637,810)	(1,634,852)	(1,634,524)
Revenue from Government	1,473,159	1,641,851	1,499,630	1,491,444	1,488,919
Surplus/(deficit) attributable to the Australian Government	(195,315)	(148,459)	(138,180)	(143,408)	(145,605)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	131,309	-	-	-	-
Total other comprehensive income	131,309	-	-	-	-
Total comprehensive income/(loss)	(64,006)	(148,459)	(138,180)	(143,408)	(145,605)
Total comprehensive income/(loss) attributable to the Australian Government	(64,006)	(148,459)	(138,180)	(143,408)	(145,605)

Table continued on next page

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(45,132)	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations (a)	133,667	144,632	134,277	139,427	141,544
less: depreciation/amortisation expenses	168,086	128,206	130,770	133,385	136,053
add: Principal repayments on leased assets (b)	151,570	124,379	126,867	129,404	131,992
Total comprehensive income/(loss) - as per the statement of comprehensive income	(64,006)	(148,459)	(138,180)	(143,408)	(145,605)

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Accounts for Leases under AASB 16.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	428,027	328,442	228,088	195,210	133,709
Trade and other receivables	391,844	341,545	354,956	324,147	329,258
Total financial assets	819,871	669,987	583,044	519,357	462,967
Non-financial assets					
Land and buildings	4,823,841	4,849,791	4,893,362	4,917,858	4,948,737
Property, plant and equipment	278,516	390,602	456,292	486,981	479,996
Intangibles	145,689	154,306	151,653	136,917	122,220
Inventories	42,430	42,430	42,430	42,430	42,430
Other non-financial assets	69,305	69,305	69,305	69,305	69,305
Total non-financial assets	5,359,781	5,506,434	5,613,042	5,653,491	5,662,688
Assets held for sale	12,428	12,428	12,428	12,428	12,428
Total assets	6,192,080	6,188,849	6,208,514	6,185,276	6,138,083
LIABILITIES					
Payables					
Suppliers	89,843	91,190	92,537	93,884	95,231
Other payables	62,443	81,625	81,813	82,001	82,189
Total payables	152,286	172,815	174,350	175,885	177,420
Interest bearing liabilities					
Leases	1,166,047	1,183,049	1,201,819	1,220,965	1,240,494
Total interest bearing liabilities	1,166,047	1,183,049	1,201,819	1,220,965	1,240,494
Provisions					
Employee provisions	278,741	264,723	268,299	271,875	275,451
Other provisions	29,528	29,528	29,528	29,528	29,528
Total provisions	308,269	294,251	297,827	301,403	304,979
Total liabilities	1,626,602	1,650,115	1,673,996	1,698,253	1,722,893
Net assets	4,565,478	4,538,734	4,534,518	4,487,023	4,415,190
EQUITY					
Contributed equity	2,817,056	2,970,595	3,126,644	3,223,440	3,297,951
Reserves	2,087,655	2,087,655	2,087,655	2,087,655	2,087,655
Retained surplus (accumulated deficit)	(339,233)	(519,516)	(679,781)	(824,072)	(970,416)
Total equity	4,565,478	4,538,734	4,534,518	4,487,023	4,415,190

Prepared on Australian Accounting Standards basis.

*‘Equity’ is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2020					
Balance carried forward from previous period	(339,233)	2,087,655	-	2,817,056	4,565,478
Adjusted opening balance	(339,233)	2,087,655	-	2,817,056	4,565,478
Comprehensive income					
Surplus/(deficit) for the period	(148,459)	-	-	-	(148,459)
Total comprehensive income	(148,459)	-	-	-	(148,459)
of which:					
Attributable to the Australian Government	-	-	-	-	-
Contributions by owners					
Equity injection - Appropriation	-	-	-	93,500	93,500
Departmental Capital Budget (DCB)	-	-	-	60,039	60,039
Transfers to the Official Public Account	(31,824)	-	-	-	(31,824)
Sub-total transactions with owners	(31,824)	-	-	153,539	121,715
Estimated closing balance as at 30 June 2021	(519,516)	2,087,655	-	2,970,595	4,538,734
Closing balance attributable to the Australian Government	(519,516)	2,087,655	-	2,970,595	4,538,734

Prepared on Australian Accounting Standards basis.

*The non-controlling interest disclosure is not required if an entity does not have non-controlling interests.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,710,617	1,675,856	1,501,669	1,522,253	1,483,808
Sale of goods and rendering of services	131,386	155,751	154,763	155,170	155,503
Net GST received	43,224	41,108	41,118	41,324	41,324
Other	6,116	11,258	11,258	11,258	11,258
Total cash received	1,891,343	1,883,973	1,708,808	1,730,005	1,691,893
Cash used					
Employees	854,720	924,496	903,283	911,637	929,252
Suppliers	681,389	719,978	598,825	576,518	568,020
Interest payments on lease liability	15,966	12,904	13,162	13,426	13,695
Transfers to the OPA	129,978	31,824	49,312	15,284	-
Other	9,513	-	-	-	-
Total cash used	1,691,566	1,689,202	1,564,582	1,516,865	1,510,967
Net cash from/(used by) operating activities	199,777	194,771	144,226	213,140	180,926
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	32,715	17,927	37,884	-	-
Total cash received	32,715	17,927	37,884	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	210,886	341,443	311,646	213,410	184,946
Total cash used	210,886	341,443	311,646	213,410	184,946
Net cash from/(used by) investing activities	(178,171)	(323,516)	(273,762)	(213,410)	(184,946)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	136,810	153,539	156,049	96,796	74,511
Total cash received	136,810	153,539	156,049	96,796	74,511

Table continued on next page

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Cash used					
Principal payments on lease liability	151,570	124,379	126,867	129,404	131,992
Total cash used	151,570	124,379	126,867	129,404	131,992
Net cash from/(used by) financing activities	(14,760)	29,160	29,182	(32,608)	(57,481)
Net increase/(decrease) in cash held	6,846	(99,585)	(100,354)	(32,878)	(61,501)
Cash and cash equivalents at the beginning of the reporting period	430,643	428,027	328,442	228,088	195,210
Effect of exchange rate movements on cash and cash equivalents at the beginning of reporting period	(9,462)	-	-	-	-
Cash and cash equivalents at the end of the reporting period	428,027	328,442	228,088	195,210	133,709

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	60,170	60,039	59,533	59,620	74,511
Equity injections - Bill 2	43,546	93,500	96,516	37,176	-
Total new capital appropriations	103,716	153,539	156,049	96,796	74,511
Provided for:					
Purchase of non-financial assets	103,716	153,539	156,049	96,796	74,511
Total items	103,716	153,539	156,049	96,796	74,511
PURCHASE OF NON-FINANCIAL ASSETS					
ASSETS					
Funded by capital appropriations (a)	136,505	133,459	103,666	73,096	-
Funded by capital appropriation - DCB (b)	60,170	60,039	59,533	59,620	74,511
Funded internally from departmental resources (c)	103,459	147,945	148,447	80,694	110,435
TOTAL	300,134	341,443	311,646	213,410	184,946
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	300,134	341,443	311,646	213,410	184,946
Total cash used to acquire assets	300,134	341,443	311,646	213,410	184,946

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

(c) Includes the following sources of funding:

- internally developed assets; and
- proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	1,989,064	1,657,843	381,610	281,254	12,429	4,322,200
Gross book value - ROU assets	-	1,345,954	3,925	-	-	1,349,879
Accumulated depreciation/amortisation and impairment	-	(2,946)	(105,006)	(135,565)	-	(243,517)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(166,073)	(2,013)	-	-	(168,086)
Opening net book balance	1,989,064	2,834,778	278,516	145,689	12,429	5,260,476
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity (a)	-	18,971	109,318	5,170	-	133,459
By purchase - appropriation ordinary annual services (b)	-	-	46,130	13,909	-	60,039
By purchase - other (c)	-	147,822	123	-	-	147,945
By purchase - appropriation ordinary annual services - ROU assets	-	142,781	-	-	-	142,781
Total additions	-	309,574	155,571	19,079	-	484,224
Other movements						
Depreciation/amortisation expense	-	(137,492)	(43,485)	(10,462)	-	(191,439)
Depreciation/amortisation on ROU assets	-	(128,206)	-	-	-	(128,206)
Disposals (d)	(13,578)	(4,349)	-	-	-	(17,927)
Total other movements	(13,578)	(270,047)	(43,485)	(10,462)	-	(337,572)
As at 30 June 2021						
Gross book value	1,975,486	1,820,287	537,181	300,333	12,429	4,645,716
Gross book value - ROU assets	-	1,488,735	3,925	-	-	1,492,660
Accumulated depreciation/amortisation and impairment	-	(140,438)	(148,491)	(146,027)	-	(434,956)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(294,279)	(2,013)	-	-	(296,292)
Closing net book balance	1,975,486	2,874,305	390,602	154,306	12,429	5,407,128

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.
- (c) By purchase – other includes purchases funded internally from departmental resources
- (d) Net proceeds may be returned to the OPA.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2019-20 Estimated Actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
EXPENSES					
International Development Assistance	3,153,451	3,115,342	3,158,989	3,279,055	3,341,835
Multilateral replenishments and other loans	589,818	446,502	-	76,670	568,004
Other grants and contributions	507,919	831,393	687,387	599,872	600,200
Export Finance Australia (EFA)	3,677	3,500	3,500	3,500	3,500
Impairment loss on financial instruments	427	-	-	-	-
Other expenses	8,932	7,715	7,715	7,789	7,927
Payments to corporate Commonwealth entities - Tourism Australia	139,534	139,445	137,048	138,211	138,974
Depreciation and Amortisation	914	500	500	500	500
Total expenses administered on behalf of Government	4,404,672	4,544,397	3,995,139	4,105,597	4,660,940
LESS:					
OWN-SOURCE INCOME					
Non-Taxation revenue					
Fees and charges	464,488	295,336	447,661	609,405	667,888
AIPRD loan interest	12,999	13,254	13,572	13,921	14,344
EFA National Interest Account (NIA)	35,882	32,435	30,748	29,987	28,796
EFA dividend	13,425	5,596	5,600	6,300	7,000
EFA competitive neutrality	13,934	8,000	9,000	9,600	10,800
Return of prior year administered expenses	37,216	35,249	36,149	37,053	37,979
Other revenue and gains	5,782	255	255	255	255
Total non-taxation revenue	583,726	390,125	542,985	706,521	767,062
Total own-sourced income administered on behalf of Government	583,726	390,125	542,985	706,521	767,062
Net (cost of)/contribution by services	(3,820,946)	(4,154,272)	(3,452,154)	(3,399,076)	(3,893,878)

Table continued on next page

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June) (continued)

	2019-20 Estimated Actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
OTHER COMPREHENSIVE INCOME					
Items not subject of subsequent reclassification to net cost of services					
Remeasurement of defined benefit plans	(6,696)	-	-	-	-
Items subject of subsequent reclassification to net cost of services					
Remeasurements of multilateral subscriptions	108,300	-	-	-	-
Movement in the carrying amount of investments	39,001	-	-	-	-
Total other comprehensive income	140,605	-	-	-	-
Total comprehensive income/(loss)	(3,680,341)	(4,154,272)	(3,452,154)	(3,399,076)	(3,893,878)

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	23,138	8,228	5,930	5,930	5,930
AIPRD loans	162,337	165,840	169,661	173,831	178,424
Multilateral investments	2,556,415	2,556,415	2,556,415	2,556,415	2,596,415
Investments in portfolio entities	599,292	599,292	599,292	599,292	599,292
Investments in external entities	-	6,704	12,601	20,149	24,000
Trade and other receivables	42,068	42,618	43,168	43,718	44,268
Total financial assets	3,383,250	3,379,097	3,387,067	3,399,335	3,448,329
Non-financial assets					
Computer softw are internally developed	2,230	2,258	2,286	2,314	2,342
Total non-financial assets	2,230	2,258	2,286	2,314	2,342
Total assets administered on behalf of Government	3,385,480	3,381,355	3,389,353	3,401,649	3,450,671
LIABILITIES					
Payables					
Multilateral replenishments	1,722,441	1,865,992	1,537,207	1,275,238	1,507,299
Other payables	144,402	144,402	144,402	144,402	144,402
Total payables	1,866,843	2,010,394	1,681,609	1,419,640	1,651,701
Provisions					
Employee provisions	93,714	93,714	93,714	93,714	93,714
Total provisions	93,714	93,714	93,714	93,714	93,714
Total liabilities administered on behalf of Government	1,960,557	2,104,108	1,775,323	1,513,354	1,745,415
Net assets/(liabilities)	1,424,923	1,277,247	1,614,030	1,888,295	1,705,256

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Fees and Charges	453,962	295,336	447,661	609,405	667,888
Net GST received	118,738	139,298	139,994	140,694	141,398
Return of prior year administered expenses	37,216	35,249	36,149	37,053	37,979
EFA dividend	13,425	5,596	5,600	6,300	7,000
EFA competitive neutrality	13,934	8,000	9,000	9,600	10,800
EFA NIA	34,576	32,435	30,748	29,987	28,796
Other	1,037	255	255	255	255
Total cash received	672,888	516,169	669,407	833,294	894,116
Cash used					
International development assistance	3,391,592	3,479,819	3,500,680	3,630,422	3,726,714
Other contributions	507,918	831,393	687,387	599,872	600,200
Payments to corporate entities - Tourism Australia	139,534	139,445	137,048	138,211	138,974
Other	5,274	11,215	11,215	11,289	11,427
Total cash used	4,044,318	4,461,872	4,336,330	4,379,794	4,477,315
Net cash from/(used by) operating activities	(3,371,430)	(3,945,703)	(3,666,923)	(3,546,500)	(3,583,199)
INVESTING ACTIVITIES					
Cash received					
Repayment of AIPRD loans	9,751	9,751	9,751	9,751	9,751
Repayment of other loans	-	38,000	-	-	-
Total cash received	9,751	47,751	9,751	9,751	9,751
Cash used					
Purchase of intangibles	469	528	528	528	528
Other investing payments for policy purposes	168,980	84,516	132,945	135,514	136,313
Other	-	38,550	550	550	550
Total cash used	169,449	123,594	134,023	136,592	137,391
Net cash from/(used by) investing activities	(159,698)	(75,843)	(124,272)	(126,841)	(127,640)

Table continued on next page

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Contributed equity	-	7,232	6,425	8,076	4,379
Total cash received	-	7,232	6,425	8,076	4,379
Net increase/(decrease) in cash held	(3,531,128)	(4,014,314)	(3,784,770)	(3,665,265)	(3,706,460)
Cash and cash equivalents at beginning of reporting period	41,796	23,138	8,228	5,930	5,930
Cash from Official Public Account for:					
- Appropriations and special accounts	4,274,960	4,211,381	4,083,261	4,026,777	4,090,786
- Special Appropriations	1,861	305,191	330,945	340,839	378,143
Total cash from Official Public Account	4,276,821	4,516,572	4,414,206	4,367,616	4,468,929
Cash to Official Public Account for:					
- Appropriations	(764,351)	(517,168)	(631,734)	(702,351)	(762,469)
Total cash to Official Public Account	(764,351)	(517,168)	(631,734)	(702,351)	(762,469)
Cash and cash equivalents at end of reporting period	23,138	8,228	5,930	5,930	5,930

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	528	528	528	528	528
Administered Assets and Liabilities - Bill 2	605,072	6,704	5,897	7,548	3,851
Total new capital appropriations	605,600	7,232	6,425	8,076	4,379
Provided for:					
Purchase of non-financial assets	528	528	528	528	528
Other items	605,072	6,704	5,897	7,548	3,851
Total items	605,600	7,232	6,425	8,076	4,379
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB (a)	528	528	528	528	528
TOTAL	528	528	528	528	528
Total cash used to acquire assets	528	528	528	528	528

Prepared on Australian Accounting Standards basis.

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Table 3.11: Statement of administered asset movements (Budget year 2020-21)

	Other property plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000
As at 1 July 2020			
Gross book value	24	13,144	13,144
Accumulated depreciation/amortisation and impairment	(24)	(10,914)	(10,914)
Opening net book balance	-	2,230	2,230
CAPITAL ASSET ADDITIONS			-
Estimated expenditure on new or replacement assets			
By purchase - appropriation ordinary annual services (a)	-	528	528
Total additions	-	528	528
Other movements			
Depreciation/amortisation expense	-	(500)	(500)
Total other movements	-	(500)	(500)
As at 30 June 2021			
Gross book value	24	13,144	13,144
Accumulated depreciation/ amortisation and impairment	(24)	(11,414)	(11,414)
Closing net book balance	-	1,730	1,730

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, ACBs or other operational expenses.