

GRANT AGREEMENT

BETWEEN

THE GOVERNMENT OF AUSTRALIA
represented by the Australian Agency for International Development
(AusAID)

and

The International Institute for Democracy and Electoral Assistance (IDEA)

FOR

**SUPPORT TO THE GLOBAL COMMISSION ON ELECTIONS, DEMOCRACY AND
SECURITY**

AUSAID AGREEMENT NUMBER 60728

GRANT AGREEMENT

THIS GRANT AGREEMENT expresses the understandings of the Government of Australia (represented by the Australian Agency for International Development) (hereinafter referred to as "AusAID") and **The International Institute for Democracy and Electoral Assistance** (hereinafter referred to as "IDEA") (hereinafter referred to as the "Organisation") (collectively referred to as "the Parties") regarding the provision of a grant by AusAID to the Organisation for AusAID support to '**The Global Commission on Elections, Democracy and Security**' (hereinafter referred to as the **Program** as further described and detailed in the **Program Proposal Concept Note and Terms of Reference at Annex 1** to this Agreement (hereinafter referred to as the "Program Document").

1. OBJECTIVES

The objective of the **Program** through the Contribution is as follows:

Promoting and consolidating democracy through the Global Commission on Elections, Democracy and Security.

2. DURATION OF AUSAID SUPPORT TO THE PROGRAM

- 2.1 AusAID support for the **Program** will commence on 29 February 2012 (hereinafter referred to as the "Commencement Date").
- 2.2 AusAID support for the Program will continue until no later than 31 December 2012 (hereinafter referred to as the "Completion Date") unless otherwise mutually determined by the Parties in writing.
- 2.3 The Organisation will inform AusAID in writing when the **Program** has been completed.

3. CONTACT REPRESENTATIVES

- 3.1 The contact representatives for each of the Parties will be:

- (a) **For the Government of Australia:**
(represented by the Australian Agency for International Development (AusAID))

Contact Representative(s):

Name:	Erik Scholte
Position/Section:	Program Officer
Street Address:	255 London Circ, Canberra ACT Australia
Postal Address:	GPO Box 887 Canberra ACT 2601
Telephone:	+61 2 6178 4383
Facsimile:	+61 2 6178 4589
Email:	erik.scholte@ausaid.gov.au

or other contact representative(s) and details as AusAID may notify to the Organisation in writing.

(b) For the Organisation:

Contact Representative(s):

Name: **Zachary Alpern**
Position/Section: **Programme Office; Secretariat of the Global Commission for Elections, Democracy and Security**
Street Address: **Wallingatan 2**
Postal Address: **Strömsborg, SE 104-34, Stockholm, Sweden**
Telephone: **+46 8 698 3700**
Facsimile: **+46 8 20 24 22**
Email: **z.alpern@idea.int**

or other contact representative(s) and details as the Organisation may notify to AusAID in writing.

4. THE CONTRIBUTION

4.1 AusAID will contribute to the Organisation a total amount of up to AUD\$300,000 (hereinafter referred to as "the Contribution") within thirty (30) days of signature of this Agreement by both Parties and AusAID receiving a payment request from the Organisation in accordance with this Agreement.

4.2 AusAID will deposit the Contribution into the following bank account:

Bank name: **HANDELSBANKEN**
Bank address: **Gustaf Adolfs Torg 16 – 18, Box 16052, Stockholm, Sweden**
Account holder: **International IDEA**
IBAN: **SE04 6000 0000 0000 4193 7449**
Currency of account: **EUR**
SWIFT CODE: **HANDESS**

4.3 The Organisation will immediately acknowledge to AusAID in writing receipt of the Contribution.

4.4 Payment of the Contribution will be subject to AusAID's budget allocation and the aid priorities of the Australian Government.

5. ADMINISTRATION AND UTILISATION OF THE CONTRIBUTION AND IMPLEMENTATION OF THE PROGRAM

5.1 The Organisation will administer the Contribution and the **Program** in accordance with the Organisation's regulations, rules, policies and procedures including those relating to procurement, anti-corruption, prevention, detection and investigation of fraud and recovery of funds the subject of fraud.

5.2 The Organisation will:

- (a) maintain a sound administrative and financial management system capable of verifying financial statements;

- (b) keep proper detailed accounts and records and asset registers and adequate **Program records**, providing clear audit trails in relation to expenditure of the Contribution;
 - (c) use the Contribution as outlined in the **Program Document**; and
 - (d) use any interest income earned on and attributable to the Contribution in accordance with the Organisation's regulations, rules, policies and procedures.
- 5.3 The Organisation will immediately inform AusAID of any circumstance which may interfere or threaten to interfere with the successful implementation of the Program and, with a view to resolving the issue, will consult with AusAID.
- 5.4 If, following consultation with the Organisation, AusAID is of the view that the Contribution has not been used as outlined in the **Program Document**, or in a manner consistent with the provisions of this Agreement, or if AusAID is of the view that changes have occurred that could negatively affect the purpose for which the Contribution has or will be provided, AusAID may:
 - (a) withhold or suspend any further payments to the Organisation, until AusAID is of the view that the issue has been satisfactorily resolved;
 - (b) reclaim all or part of the Contribution already paid to the Organisation that has not been disbursed or irrevocably committed by the Organisation in accordance with this Agreement; and/or
 - (c) terminate this Agreement (in which case the paragraph headed 'Termination' will apply).
- 5.5 Any part of the Contribution and any interest income earned on and attributable to the Contribution that has not been expended on or committed for expenditure to the **Program** prior to the Completion Date will be refunded to AusAID by the Organisation with the final financial statement.
- 6. **RECOGNITION OF THE CONTRIBUTION**
- 6.1 The Organisation will acknowledge Australia's Contribution and any other relevant Australian support for the Program through its website. In doing so, the Organisation will make it clear that the Organisation is responsible for implementation of the Program.
- 7. **PROGRAM PLANNING**
- 7.1 The Organisation will provide AusAID with its implementation planning documentation (including annual plans) for the Program in accordance with the Program implementation schedule that outlines the services/activities, governance, coordination and monitoring arrangements and budget.
- 7.2 The Organisation will update the risk management plan for the **Program** provided as part of the **Program Document** as required, based on performance information assessments. The Organisation will provide AusAID with updates to the risk management plan made during the term of this Agreement.

8. PROGRAM OUTPUTS AND OUTCOMES REPORTING

- 8.1 The Organisation will provide AusAID with the following Program reports in accordance with the following timeframe:
- (a) within one month of the Completion Date or any earlier termination of this Agreement, a final report summarising the Program activities undertaken, key outputs, outcomes and achievement of or progress towards achievement of the Program objectives; and
 - (b) any other reports conducted or commissioned by the Organisation or that review program effectiveness, quality, outcomes or achievements.

9. FINANCIAL REPORTING

- 9.1 The Organisation will provide AusAID with the Organisation's global audited report which will include a report on expenditure of the Contribution.

10. PROCUREMENT

- 10.1 If the Contribution is used for procurement, the Organisation will ensure that:
- (a) the procurement is undertaken in a manner that achieves value for money;
 - (b) the procurement promotes the use of resources in an efficient, effective and ethical manner; and
 - (c) decisions regarding the procurement are made in an accountable and transparent manner.

11. ANTI-CORRUPTION

- 11.1 AusAID and the Organisation are committed to preventing and detecting corruption and bribery. The Organisation through its employees, agents or representatives will not make or cause to be made, or receive or seek to receive, any offer, gift or payment, consideration or benefit of any kind, which would or could be construed as an illegal or corrupt practice, either directly or indirectly to any party, as an inducement or reward in relation to the execution of this Agreement or any arrangement or provision of funds in relation to the **Program**.
- 11.2 The Organisation will use its best endeavours to ensure that any employee, agent, representative or other entity involved in the **Program** will also comply with this paragraph headed 'Anti-Corruption'.

12. FRAUD

- 12.1 The Organisation and its employees, agents, representatives and subcontractors will not engage in any Fraudulent Activity. The Organisation is responsible for preventing and detecting Fraud.

- 12.2 If the Organisation becomes aware of any detected, suspected or attempted Fraudulent Activity involving the **Program**, the Organisation will report it to AusAID in writing within five (5) working days. AusAID may direct the Organisation to investigate the alleged Fraud and the Organisation will undertake an investigation at the Organisation's cost and in accordance with any directions or standards required by AusAID.
- 12.3 Following the conclusion of any investigation which identifies Fraudulent Activity, the Organisation will:
- (a) make every effort to recover any part of the Contribution, the subject of Fraudulent Activity;
 - (b) refer the matter to the relevant police or other authorities responsible for prosecution of Fraudulent Activity; and
 - (c) be liable for the repayment of any part of the Contribution misappropriated by the Organisation or its employees, agents, representatives or subcontractors.
- 12.4 The obligations of the Organisation under paragraphs 12.3(b) and (c) above will survive the termination or expiration of this Agreement.
- 12.5 For the purposes of this paragraph headed 'Fraud':
- "Fraudulent Activity", "Fraud" or "Fraudulent" means dishonestly obtaining a benefit by deception or other means.

13. **AUDIT**

- 13.1 The Contribution and all financial statements will be subject to the internal and external independent auditing procedures provided for in the Organisation's financial regulations, rules, policies and procedures.
- 13.2 The Organisation will promptly provide AusAID with copies of its internal and external independent audit reports.
- 13.3 If an audit report or auditing procedure reveals any irregularities relevant to the Contribution, the Organisation will immediately bring the information to the attention of AusAID.
- 13.4 AusAID and its authorised representatives may audit and inspect the Organisation's financial records which relate to this Agreement. The Organisation will provide adequate facilities for audit and inspection of its financial records pertaining to this Agreement at all reasonable times and allow copies and extracts to be taken.

14. **COUNTER TERRORISM:**

- 14.1 The Organisation acknowledges that the Australian Government has adopted a policy and laws consistent with relevant international counter-terrorism treaties and UN Security Council Resolutions 1267 (1999), 1373 (2001) and successor resolutions of not providing direct or indirect support or resources to organisations and individuals associated with terrorism.

- 14.2 The Organisation will use its best endeavours to ensure that funding provided under this Agreement is expended in a manner consistent with international counter-terrorism treaties, UN Security Council Resolutions on terrorism and related Australian laws. If, during the term of this Agreement, the Organisation discovers any link whatsoever with any organisation or individual listed by the United Nations 1267 Committee or the Australian Government as associated with terrorism, it will inform AusAID immediately.

15. ASSETS, EQUIPMENT AND SUPPLIES

- 15.1 Ownership of any assets, equipment or supplies purchased with the Contribution will vest in the Organisation. The Organisation may transfer the ownership of those assets, equipment or supplies in accordance with its relevant policies and procedures.

16. MONITORING, REVIEW AND EVALUATION

- 16.1 AusAID may participate in any formal review or evaluation of the Program undertaken by the Organisation. The Organisation will inform AusAID of any planned formal reviews or evaluation and will invite AusAID to participate in such reviews or evaluation.

17. AMENDMENTS

- 17.1 This Agreement (including any annexes, attachments or the like) may be amended at any time as mutually determined between the Parties in writing by way of exchange of letters.

18. TERMINATION

- 18.1 This Agreement may be terminated at any time by either Party by way of notice in writing to the other Party.
- 18.2 Prior to terminating this Agreement, the Party contemplating termination will endeavour to consult with the other Party.
- 18.3 If this Agreement is terminated by either Party, the Organisation will continue to hold any unexpended amount of the Contribution paid to the Organisation, until all payment commitments incurred, in accordance with this Agreement, prior to the date of receipt of the notice of termination, have been satisfied. The Organisation will promptly refund to AusAID any part of the Contribution (including any interest income) that remains unexpended after any such payment commitments have been satisfied, unless AusAID at its absolute and sole discretion agrees formally in writing that the Organisation may use any such funds for the same purpose and consistent with the provisions of this Agreement.

19. STATUS OF AGREEMENT

- 19.1 This Agreement serves only as a record of its Parties' intentions and does not constitute or create (and is not intended to create) rights or obligations under domestic or international law and will not give rise to any legal process and will not be deemed to constitute or create any legally binding or enforceable rights or obligations (expressed or implied).

20. DISPUTE SETTLEMENT

- 20.1 Any dispute, controversy, or claim, which arises out of the interpretation or application of this Agreement, will not be subject to adjudication or arbitration; but will instead be dealt with through amicable consultations and negotiations as the only method of achieving the peaceful settlement of that dispute, controversy, or claim.

21. USE OF AGREEMENT INFORMATION

The Parties may disclose matters relating to this Agreement, including this Agreement.

22. REQUEST FOR PAYMENT

- 22.1 The Organisation will submit to AusAID a request for payment of the Contribution when due in accordance with this Agreement, in a form identifying the Agreement title, the Agreement number and the Payment Event number(s) notified by AusAID.

- 22.2 All requests for payment must be made to:

Chief Finance Officer
Australian Agency for International Development
GPO Box 887
CANBERRA ACT 2601 AUSTRALIA

- 22.3 Requests for payment should be sent to the above address. Alternatively AusAID will accept electronic requests for payment. These can be sent to: accountsprocessing@ausaid.gov.au and should also be copied to the AusAID contact representative/s specified in this Agreement.

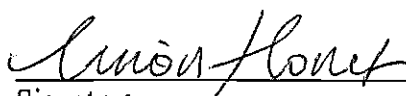
23. CHILD PROTECTION

- 23.1 The Organisation acknowledges AusAID's Child Protection Policy (http://www.ausaid.gov.au/publications/pdf/child_protection.pdf) and will use its best endeavours to act in accordance with the principles of AusAID's Child Protection Policy in addition to abiding by other relevant international declarations, conventions and agreements.

Signed by authorised officials of the Parties in duplicate in the English language

FOR the GOVERNMENT OF AUSTRALIA
represented by the Australian Agency
for International Development:

**FOR the International Institute for
Democracy and Electoral Assistance:**



Signature

Simon Flores

Name

Director, Governance Policy
Section

Position

FMA Act s44 Delegate

05 March 2012

Date



Signature

Vidar Helgesen

Name

Secretary-General

Position

02 / MARCH / 2012

Date



Protecting and Promoting the Integrity of the Electoral Process (PPIEP)
A joint initiative between International IDEA and the Kofi Annan Foundation

Draft Work Programme

This document provides an overview of the work programme of the PPIEP Project during the period January 2011 to December 2013. The project was conceived during 2010, and the following preparatory work was completed or is being completed:

- Finalization of project documents (Concept Note, Project Proposal, fundraising strategy, project budget, ToRs of the Advisory Group and Global Commission);
- Establishment of the Global Commission on Electoral Processes;
- Setting up of the Advisory Group; and
- Establishment of a Project Secretariat .

The work programme is divided into three sections, representing the key areas of the initiative: developing recommendations for comprehensive and sustainable international support to electoral processes; supporting the institutional and professional development of key actors and stakeholders of the electoral process and its outcomes; and strengthening knowledge-sharing through the development of peer networks. The sections are in turn divided into annual activities.

Section A: Developing Recommendations for Comprehensive and Sustainable International Support to Electoral Processes - Meetings of the Global Commission and the Advisory Group

The section includes the preparation for, and meetings of the Advisory Group, and Global Commission on Electoral Processes. In addition, it covers also activities such as outreach, advocacy, consultations and relations with partners and stakeholders. The activities are:

1. Activities in 2011

First meeting of the Advisory Group

Dates: 18-19 January 2011

Venue: Stockholm, Sweden

Purpose of the meeting:

- Agree on a Terms of Reference and work programme for the Advisory Group
- Determine initial research needs for developing the elements of recommendations for comprehensive and sustainable international support to electoral processes, to be presented to the Global Commission at its first meeting
- Mapping of work on electoral assistance being conducted by core members of the Advisory Group
- Prepare the first meeting of the Global Commission

Tasks:

- Prepare draft work programme for the Advisory Group
- Propose initial research needs for developing the elements of recommendations for comprehensive and sustainable international support to electoral processes, to be presented to the Commission at its first meeting
- Identify possible consultative processes
- Facilitate logistical arrangements for the meeting

First meeting of the Global Commission

Dates: 4-5 March 2011

Venue: South Africa (tbc)

Purpose of the meeting:

- Agree on a Terms of Reference and work programme of the Commission
- Discuss and agree on the main elements of the new/alternative vision
- Discuss and agree on the structure of the final report
- Identify further research needs for developing policy proposals/recommendations
- Identify key partners and stakeholders to be consulted to obtain feedback on the new/alternative vision and input for the policy proposals/recommendations

Tasks:

- Undertake necessary research
- Develop a draft work programme for the Commission
- Produce material relevant for developing a new/alternative and holistic vision for ensuring the integrity of the electoral process
- Facilitate logistical arrangements for the meeting
- Develop media strategy

Launch of the Global Commission

Dates: early March (tbc)

Venue: tbd

Purpose of the meeting: Public launch of the Global Commission, with the participation of Global Commission member(s)

Tasks:

- Ensure the participation of Commission member(s)
- Develop the launch message and press release (media strategy)
- Facilitate media participation

- Facilitate logistical arrangements for the launch

Consultations with Partners and Stakeholders

Dates: March 2011 (Gaborone, Botswana) and November 2011 (tbd)

Purpose: To inform, consult with, and secure support from partners and stakeholders on/for the work of the Global Commission

Tasks:

- Advocacy and facilitate participation
- Consultative sessions through participation
- Facilitate logistical arrangements for the meetings

Second meeting of the Advisory Group

Dates: 14-15 June 2011

Venue: tbd

Purpose of the meeting:

- Develop draft new/alternative vision, based on the guidance of the Commission
- Discuss inputs from key stakeholders and plan consultations
- Propose policies and identify possible further research needs
- Presentation of work programme and report outline
- Prepare the second meeting of the Global Commission

Tasks:

- Preparing the Commission meeting report and final work programme
- Prepare structure of final report
- Plan for research and stakeholder consultations on new/alternative vision
- Prepare draft elements of the new/alternative vision
- Facilitate logistical arrangements for the meeting

Third meeting of the Advisory Group

Dates: 23-24 August 2011

Venue: tbd

Purpose of the meeting:

- Agree on draft for policy proposals to include in the Commission report
- Provide input to the mid-term evaluation
- Determine outreach and advocacy strategy
- Prepare the second meeting of the Global Commission

Tasks:

- Identification of further research needs and commissioning of research
- Undertake necessary research
- Prepare feedback from research and consultations
- Prepare draft policy proposals document
- Facilitate logistical arrangements for the meeting

Mid-term Evaluation of the project

Dates: September-October 2011

Second meeting of the Commission

Dates: 7-11 November 2011 (exact dates tbc)

Venue: tbd

Purpose of the meeting:

- Finalize the new/alternative vision
- Refine and agree on suggested policy proposals/recommendations to include in the report
- Identify consultations needed to obtain feedback on, and mobilize support for policy proposals/recommendations

Tasks:

- Undertake necessary research for producing draft policy proposals/recommendations for the second meeting of the Commission
- Organize consultations
- Prepare a "final" draft of the new/alternative vision
- Prepare suggestions for policies/recommendations on the basis of consultations held and research commissioned
- Facilitate logistical arrangements for the meeting

Substantive discussions on the PPIEP Project at the International IDEA Council Meeting

Dates: 28 November-9 December (exact dates tbc)

Venue: Madrid, Spain

2. Activities in 2012

Fourth meeting of the Advisory Group

Dates: 24-25 January 2012

Venue: tbd

Purpose of the meeting:

- Develop the policy proposals, based on the guidance of the Commission
- Discuss mobilization and outreach strategy
- Plan partner and stakeholder consultations
- Prepare the third meeting of the Global Commission

Tasks:

- Prepare Commission meeting report
- Prepare selected policy proposals
- Draft mobilization and outreach plan (e.g. plans for further stakeholder consultations)
- Facilitate logistical arrangements for the meeting

Consultations with Partners and Stakeholders

Dates: February 2012 (tbd)

Purpose: To inform, consult with, and secure support from partners and stakeholders on/for the work of the Global Commission

Tasks:

- Advocacy and facilitate participation
- Consultative sessions through participation
- Facilitate logistical arrangements for the meeting

Fifth meeting of the Advisory Group

Dates: March 2012

Venue: tbd

Purpose of the meeting:

- Finalize draft of the Commission report
- Consider consultations and draft mobilization and outreach strategy
- Solicit Commission report follow-up commitments
- Prepare the third meeting of the Global Commission

Tasks:

- Prepare documentation for finalized draft of the Commission report and draft mobilization and outreach strategy
- Consider consultations
- Facilitate logistical arrangements for the meeting
-

Third Meeting of the Commission

Dates: May/June 2012

Venue: tbd

Purpose of the meeting:

- Finalize the report
- Agree on a mobilization and outreach strategy
- Discuss and gather follow-up commitments
- Determine consultations
- Prepare for the launch event (presentation of final report)

Tasks:

- Organize stakeholder consultations to gather feedback on policy proposals and ideas for mobilization and outreach strategy to feed to the Commission
- Prepare a "final" draft of the report
- Finalize mobilization and outreach strategy, including identifying follow-up commitments
- Facilitate logistical arrangements for the meeting

Launch Event (presentation of final report)

Dates: Third week of September 2012

Venue: UN General Assembly (tbc)

Purpose: To launch the Global Commission final report with recommendations. If desired, the launch event could even be a side-event, featuring personalities from the Commission to present their work and make a case for adopting the new/alternative vision and recommendations. It could also include an official handing over of the report to the Secretary-General of the UN

Tasks:

- Ensure the participation of Commission member(s)
- Developing the launch plan, message and press release
- Facilitate logistical arrangements for the launch

Implementation of outreach strategy

Dates: June 2012-June 2015 (tbd)

Purpose: To inform and secure support from partners and stakeholders on/for the work of the Global Commission

Tasks:

- Advocacy and facilitate participation
- Facilitate logistical arrangements for the meetings

Section B: Supporting Institutional and Professional Development

It is suggested that this element of the project primarily consists of a reworking of BRIDGE curricula to provide a broad-based multi-stakeholder institutional and professional development programme on electoral processes for election commissioners and administrators, judicial officers, political party representatives and parliamentarians, and specifically include non-traditional actors within the sectors of security, media, and civil society organizations. Such a professional development programme would be offered well ahead of the initiation of electoral processes in a range of countries. The programme is foreseen to start immediately after an election and include a post-election review, an institutional and professional development needs assessment, and a strategic plan and reform process. Necessary activities are described below.

1. Activities in 2012

Preparations for the First Curriculum Writers' Meeting

Dates: January-mid March 2012

Main tasks:

- Recruit staff of the Secretariat of the project (one Programme Officer)
- Identify curriculum writers and securing their participation
- Facilitate logistical arrangements for the meeting

First Curriculum Writers' Meeting

Dates: end of March 2012

Venue: tbd

Purpose: Establish the framework for re-working BRIDGE curricula to reach the aims of the project

Reworking BRIDGE Curricula

Dates: April-mid May 2012

Preparations for the First Piloting and Second Curriculum Writers' Meeting

Dates: end of May-mid June 2012

Main tasks:

- Identify and securing participants and venue for the first piloting of the reworked BRIDGE curricula
- Facilitate logistical arrangements for the meeting

First Piloting of the Reworked BRIDGE Curricula and Second Curriculum Writers' Meeting

Dates: end of June 2012

Main tasks:

- The pilot consists of running a full BRIDGE training based on the new curricula
- The pilot will be immediately followed by a second curriculum writers' meeting

Reworking the BRIDGE Curricula on the Basis of Lessons Learned from the First Pilot

Dates: July-October 2012

Preparations for the Second Piloting of the Reworked BRIDGE Curricula

Dates: July-October 2012

Main tasks:

- Identify and securing participants and venue for the second piloting of the reworked BRIDGE curricula
- Facilitate logistical arrangements for the meeting

Second Piloting of the Reworked BRIDGE Curricula

Dates: end of October-beginning of November 2012

Venue: tbd

Purpose: Running a full BRIDGE training based on the new curricula

Preparations for National and Regional Workshops

Dates: November 2012

Main tasks:

- Undertake needs assessments in order to identify countries and regions where national and regional workshops based on the reworked BRIDGE curricula would be held
- Identify venues, dates, facilitators and participants
- Facilitate logistical arrangements for the meeting

2. Activities in 2013

National and Regional Workshops

Dates: December 2012-May 2013

Main tasks: Three national workshops for national institutional development and three regional workshops for regional professional development would be organized on the basis of needs assessments and customized curricula. One workshop would be organized each month.

Section C: Strengthening Knowledge Development through Peer Networks

This element of the project consists of three main elements: developing and facilitating a high-level forum through the ACE Practitioners' Network, Professional Advisory Services for nascent democracies by experienced electoral management professionals, as well as outreach and advocacy at regional conferences of relevant professional networks.

1. Activities in 2012

Development and Running of High-Level Forum through the ACE Practitioners' Network

Dates: January-December 2012

Main tasks:

- Disseminate the technical and operational features of the virtual high-level forum (creating a password protected forum within the ACE Practitioner's Network)
- Attract participants to use the high-level forum, both among those using the ACE Practitioners' Network already, but also other actors connected to the Project
- Provide substance and facilitating discussion in the high-level forum on the basis of the work of the Commission

Outreach and Advocacy at Regional Conferences of Relevant Professional Networks

Dates: January-December 2012 (tbd)

Main tasks: Support the participation of resource persons identified by the Project to promote the integrity of the electoral process and link the outcomes of the Commission to professional development activities and initiatives already ongoing

Professional Advisory Services

Dates: November -December 2012 (tbd)

Main tasks: Facilitate support to the management of elections in nascent democracies by experienced electoral management professionals, especially from the global South. The support would be based on needs assessments.

2. Activities in 2013

Development and Management of a High-Level Forum through the ACE Practitioners' Network (continued)

Dates: January-May 2013

Main tasks:

- Make the technical and operational features of the virtual high-level forum available (creating a password protected forum within the ACE Practitioner's Network)
- Attract participants to use the high-level forum, both among those using the ACE Practitioners' Network already, but also other actors connected to the Project
- Provide substance and facilitating discussion in the high-level forum on the basis of the work of the Commission

Outreach and Advocacy at Regional Conferences of Relevant Professional

Networks (continued)

Dates: January-May 2013

Main tasks: Support the participation of resource persons identified to promote the integrity of the electoral process and link the outcomes of the Commission to professional development activities and initiatives.

Professional Advisory Services (continued)

Dates: January-May 2013

Main tasks: Facilitate support to the management of elections in nascent democracies by experienced electoral management professionals, especially from the global South. The support would be based on needs assessments.