

Management Response – June 2017

to the final evaluation of the Integrated Coastal Management Programme (ICMP) in Viet Nam

Summary of Management Response

The program's initial timeframe was 2011-2017 with two phases, phase I (2011-2014) and phase II (2014-2017). In November 2016, it was granted a no-cost extension by Australia until July 2018.

This evaluation mission took place in January 2017, 1.5 years before the end of the phase II. The evaluation found that the program's phase II is very successful with 15 out of 16 points according to the OECD DAC criteria. The early evaluation will enable the programme to properly prioritise the programme activities until the end of July 2018. It was recommended by the mission to continue all needed activities to fulfil the goals set (indicators) for phase II of the programme and to maximise impact where possible. Activities on the ground of phase II will be phased out by the end of 2017 to give sufficient time for the program to collect and share program's lessons learnt with stakeholders. Gender sensitive best practice, cases studies and lessons learned will be shared with all stakeholders. A special emphasis will be given to gender sensitive monitoring and reviewing the capacity development strategy of the program.

Recommendations of the evaluation will inform the discussion of a potential phase III of the program.

Management response to the recommendations

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
1) Finalise and publish the coastal protection plan by MARD (indicator 1); verify indicator 2 (climate change spending of provinces) once data is available; consolidate successful and ongoing activities with a focus on agri-food systems/PPP models (BRIA, aquaculture...)	Agree	No explanation, as fully agreed.	As the evaluation mission was conducted 1.5 years before the end of the program some indicators are still yet to be fulfilled. The program will continue according to the operational plan and publish the Integrated Coastal Protection Plan (ICPP) within the duration of the program.	07/2018

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
2) Develop a Capacity Building (CD) Strategy that outlines the link between CD measures and the objective of the program, e.g. allowing for assessing impact. The strategy should integrate gender and climate change into sectoral plans and their implementation. The CD Strategy should also demonstrate how the lack of regional coordination is being addressed, and be linked to the program's monitoring system.	Agree	No explanation, as fully agreed.	<p>Identify further areas for assessing impacts and integrate them into the online monitoring system. Particular focus will be first on i) assessing the impact of the program's support for regional coordination and ii) gender and climate change integration into provincial sectoral plans.</p> <p>Review and update the existing CD strategy of the program in light of the transition of the program into phase III. The CD Strategy is a GIZ tool which is developed at the beginning of all programs to coordinate activities at the three levels of capacity development (CD): society, organisation and individual. It enables the program to identify interactions between these activities, and to harness synergies.</p>	<p>11/2017</p> <p>07/2018</p>
3) Further promote dialogue platforms at the working level, possibly together with the South-West Steering Committee	Agree	No explanation, as fully agreed.	- The program continues to further promote and support dialogue platforms, such as the Aquaculture Roundtable, Steering Group for Regional Coordination, Rice PPP	07/2018 (on-going)

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
			<p>Task Force, Agriculture Cooperative Development Stakeholder Network and Agricultural Cooperative Development Platform. An active exchange with the South-west Steering Committee is taking place.</p> <ul style="list-style-type: none"> - Additionally GIZ together with the World Bank is co-chairing the Mekong Delta Working Group for better donor coordination and in support of a government led initiative in the Mekong Delta. 	
4) Perform an impact assessment on gender related activities; Support the incorporation of outcomes and ideas for gender improvement in Gender Equality Action Plans or any other sectoral plans through regular stakeholder meetings at provincial and community levels	Agree	No explanation, as fully agreed.	<ul style="list-style-type: none"> - A consultant was contracted to update and assess aggregated impacts of the program including gender. The consultant will produce a Gender Desk Study, a gender success story and a set of aggregated impact statements. (April – July 2017) - Continue dialogues on incorporating climate change and gender equality into sectoral plans with the provinces (DOLISA and line departments) and MOLISA. 	August 2017(on-going)

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
			<ul style="list-style-type: none"> - The report on Strengthening Inclusion of Climate Change in Provincial gender action plans was published in July 2017 in both Vietnamese and English. - DFAT's gender specialist will continue to actively contribute to and engage into gender activities of the program to further strengthen program's efforts on gender equality. 	
5) Establish an impact-oriented gender disaggregated database linked to the program's web-based monitoring system	Agree	No explanation, as fully agreed.	The program has started working on a concept to better include gender in the web based monitoring system	09/2017
6) Develop best practices / lessons learned of all working areas including gender and widely distribute documents to all partners and stakeholders concerned.	Agree		<ul style="list-style-type: none"> - A consultant was contracted to document success stories on how the program has addressed gender equality and women's empowerment through its activities - A social media platform will be established to distribute more widely the best practices and lessons learned 	<ul style="list-style-type: none"> - April – July 2017 - 07/2017 - 07/2018 (on-going)

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
			<ul style="list-style-type: none"> - Best practices, case studies will be developed by the program' task teams 	
7) Develop an exit strategy for the programme and activities, particularly those at ground level to phase out first by the end of 2017 without jeopardizing the smooth start of the new measures	Agree	No explanation, as fully agreed.	<ul style="list-style-type: none"> - A exit strategy will be developed by DFAT and GIZ. - Activities on ground level that will be phased out by the end of 2017 were previously identified. Activities at the national level, especially on regional coordination will continue and be transferred into the follow-on program, the Mekong Delta Climate Resilience Programme (MCP). The direction of the program will be adjusted accordingly. 	12/2017
8) Prioritise maximising impact in accordance with ICMP's objectives, and prepare the new program to start in mid-2018	Agree	No explanation, as fully agreed.	<ul style="list-style-type: none"> - As part of the exit strategy ICMP is producing best practices, case studies and lessons learned to share among all relevant stakeholders. Knowledge management is done by the Technical Advisor responsible for communication and Monitoring and Evaluation (M&E). 	07/2018

Recommendation	Response	Explanation	Action plan	If practical, please specify timeframe here
			<ul style="list-style-type: none"> - ICMP will continue working on institutionalising its efforts, especially the coastal protection measures (see recommendation 1) into the ICPP. - The follow-on program is under preparation with a focus on regional coordination mechanisms for all 13 Mekong Delta provinces. 	