

**Meeting with** s47F(1)

s22(1)(a)(ii)

**John Holland**

## **Background**

### **John Holland**

s22(1)(a)(ii)

s22(1)(a)(ii) An example of a recent consortium is the CRRC (Chinese supplier of rolling stock), Downer Engineering (rail maintenance and standards) and Plenary Group (PPP finance) Evolution Rail Consortium, which is supplying rolling stock and ongoing maintenance for the s22(1)(a)(ii) Sydney metros.

s22(1)(a)(ii)

John Holland has been awarded contracts on multiple major infrastructure projects in Australia:

s22(1)(a)(ii)

s22(1)(a)(ii)

- June 2017, John Holland CPB Ghella Joint Venture has been awarded the contract to deliver Sydney's new harbour rail crossing as part of Stage 2 of Sydney Metro – Australia's biggest public transport project. The \$2.81 billion Sydney Metro City & Southwest Tunnel and Station Excavation Works (TSE) contract includes twin 15.5km tunnels and civil works for six new metro stations.

s22(1)(a)(ii)

s22(1)(a)(ii) **Meeting with** s47F(1)



s22(1)(a)(ii)

## **Background**

s22(1)(a)(ii)

## **CCCI**

John Holland's key major infrastructure projects in Australia, following CCCI investment:

s22(1)(a)(ii)

- . John Holland CPB Ghella Joint Venture are developing Stage 2 of the Sydney Metro, City and Southwest project.

s22(1)(a)(ii)

- . The Northwest Rapid Transit (NRT) consortium comprising of MTR Corp, John Holland, CPB Contractors and UGL Rail will develop the first stage of the Sydney Metro Northwest, which is due for completion in 2019.

s22(1)(a)(ii)

s22(1)(a)(ii)





**Visit to China by the  
House of Representatives  
Standing Committee  
on Infrastructure,  
Transport and Cities**

Beijing, Tianjin, Chengdu, Hong Kong

1 July – 6 July 2018

s22(1)(a)(ii)

1530-1630	<b>Meeting with MTR Corporation</b> s22(1)(a)(ii)	1730-1830
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*Background:*

*MTR is a significant Hong Kong investor and Metro railway operator. It is one of the key players in the consortium for the operation of s22(1)(a)(ii) Sydney Metro Northwest projects. It has also been invited to bid for the Sydney Metro Southwest project. s47G(1)*

*Address: MTR Office, 33/F, Two International Finance Centre, 8 Finance Street, Central s22(1)(a)(ii)*

*s22(1)(a)(ii)*

s22(1)(a)(ii)



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Australian Government  
Department of Foreign Affairs and Trade



Australian Government  
Australian Trade and Investment Commission



# BRIEF FOR MINISTER FOR TRADE, TOURISM AND INVESTMENT THE HON STEVEN CIOBO MP



## VISIT TO CHINA

20-22 February 2017

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## China Communications Construction Company (CCCC)

s22(1)(a)(ii)

### Presence in Australia

s22(1)(a)(ii)

s22(1)(a)(ii)

include s22(1)(a)(ii)

s22(1)(a)(ii)

and the John Holland CPB Ghella joint venture winning the bid for the \$1.15 billion Sydney Metro City North West Rail Link project.

s22(1)(a)(ii)

s22(1)(a)(ii)

Two recent developments

## CCCC International Holding Limited (CCCI)

s22(1)(a)(ii)

### Presence in Australia

s22(1)(a)(ii)

s22(1)(a)(ii)

include s22(1)(a)(ii)  
s22(1)(a)(ii)

Two recent developments

and the John Holland CPB Ghella joint venture winning the bid for  
the \$1.15 billion Sydney Metro City North West Rail Link project. s22(1)(a)(ii)

s22(1)(a)(ii)

## **Visit to Hong Kong**

**The Hon Steven Ciobo MP**  
**Minister for Trade and Investment**

**6 – 10 April 2016**

**KEY ISSUES, MEETINGS AND EVENT BRIEF**

## Investment Overview: Major Infrastructure

s22(1)(a)(ii)



s22(1)(a)(ii)

*Hong Kong companies participating in Australian infrastructure*

s22(1)(a)(ii)

- MTR Corporation was awarded the Operations, Trains and Systems Public-Private Partnership contract for the North West Rail Link Project as part of the Northwest Rapid Transit Consortium s22(1)(a)(ii)

s22(1)(a)(ii)

## Onshore Investment Opportunities

(April 2016)

*Summary of Projects in separate folder. Copies available as handouts*

Project/Proponent Name (by Sector)	State	Nature of project/investment
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s22(1)(a)(ii)

s22(1)(a)(ii)	<b>Major Infrastructure</b>		
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s22(1)(a)(ii)	Sydney Metro City and Southwest	NSW	Rail construction.
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# MTR Corporation

s47F(1)

**16.45 – 17.30 Friday 8 April 2016**

**Venue: International Finance Centre 2, Central**

s47E(d) and s47G(1)

## Key Issues

s22(1)(a)(ii)

- s22(1)(a)(ii)

MTR s22(1)(a)(ii)

will run the Sydney Metro Northwest. s47G(1)

- MTR is interested in the **Stage 2 of Sydney Metro** (Sydney Metro City & Southwest), which will run under the Sydney Harbour and through the CBD to Bankstown. Sydney Metro Stage 2 is due to go to market in mid-late 2016.
- MTR consortium that awarded the bid for the Operations, Trains and Systems Contract for the Sydney Metro North West, won the “**Government Partnership Excellence Award**” at the “National Infrastructure Awards” in Sydney in March 2015, organised by Infrastructure Partnership Australia. This is MTR’s first international Public-Private Partnership project (PPP).
- On 16 September 2014, the New South Wales Government has formally awarded the Northwest Rapid Transit Consortium (NRT) the Operations, Trans and Systems (OTS) contract for the **North West Rail Link** in Sydney.
- The North West Rail Link is Australia’s largest public transport project and upon completion, the 36-kilometre railway between Rouse Hill and Chatswood will be Australia’s first fully automated rapid transit network.
- The OTS contract is a PPP covering major parts of the design, construction and financing of the North West Rail Link as well as the operation and maintenance of the new line for a period 15 years. The works will be undertaken by MTR together with NRT consortium partners John Holland Group, UGL Rail Services, Leighton Contractors and Plenary Group. MTR invested in the project and would take the lead role in railway operations, commencing from 2019.

## Background

s22(1)(a)(ii)

MTR invests in railways in different parts in the world, and has obtained contracts to operate rapid transit systems in s22(1)(a)(ii) Sydney. s22(1)(a)(ii)

s22(1)(a)(ii)





## Company Factsheet

<b>Company Name:</b>	<b>MTR Corporation</b>
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s22(1)(a)(ii)

<b>Australian Base (City/State)</b>	<b>s22(1)(a)(ii)</b>  Northwest Rapid Transit, based in Sydney, New South Wales
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s22(1)(a)(ii)

<b>Presence in Australia:</b> <b>Sydney Metro Northwest:</b> In September 2014, the Northwest Rapid Transit Consortium, a joint venture of MTR Corporation (60 per cent shareholding), Australia's John Holland and UGL Rail, a division of United Group Limited won the rail operations, Trains and Systems contract for the North West Rail Link in Sydney.
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s22(1)(a)(ii)



**Steven Ciobo**  
**Minister for Trade and Investment**  
**Address to Credit Suisse 19<sup>th</sup> Annual Asian Investment Conference**  
***“Australia—an Economy in Transition”***  
**Friday 8 April 2016**  
**Hong Kong**

s22(1)(a)(ii)





## Free Trade Agreements

s22(1)(a)(ii)



We're also pleased that a substantial amount of investor involvement coming from Hong Kong such as MTR's role in the North West Rail Link Project in Sydney <sup>s22(1)(a)(ii)</sup> metropolitan train network.

<sup>s22(1)(a)(ii)</sup>

## **Visit to Hong Kong**

**The Hon Steven Ciobo MP**  
**Minister for Trade, Tourism and Investment**

**19 –20 September 2016**

**ISSUES, MEETING AND EVENT BRIEFS**

## CCCC International Holding Ltd (CCCI)

s22(1)(a)(ii)

### Talking Points

- I am delighted with John Holland's ongoing success in Australia, s22(1)(a)(ii) shortlisting for the Sydney Metro s22(1)(a)(ii) projects.

s22(1)(a)(ii)





## Background

s22(1)(a)(ii)

### *John Holland acquisition*

s22(1)(a)(ii)

Currently John Holland has been actively working on a number of key major infrastructure projects in Australia:

s22(1)(a)(ii)

- In August 2016, John Holland CPB Ghella Joint Venture was one of the two consortia shortlisted to tender for Stage 2 of the Sydney Metro, City and Southwest project.

s22(1)(a)(ii)

- John Holland has also recently been successful as part of the winning s22(1)(a)(ii) Northwest Rapid Transit (in September 2014).

*Investment Interest*

CCCI is interested in major infrastructure project opportunities across Australia (including s22(1)(a)(ii) rail s22(1)(a)(ii) s22(1)(a)(ii)

s22(1)(a)(ii)



## CCCI Factsheet

s22(1)(a)(ii)

### Future Projects and Interests in Australia:

s22(1)(a)(ii)

Two recent developments include the John Holland CPB Ghella JV being one of two groups shortlisted to tender for Stage 2 of the Sydney Metro City and South West project s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

s22(1)(a)(ii)

**ISSUES:**

s22(1)(a)(ii)

- MTR are involved in several Australian transport activities:
  - s22(1)(a)(ii)
  - as part of the Northwest Rapid Transit Consortium (NRT) which was awarded the Operations, Trains and Systems Public-Private Partnership contract in September 2014 for the Sydney Metro North West project (covering project design, construction and financing elements, and operations and maintenance. MTR is a 60% partner in the joint venture with John Holland Group, UGL Rail, CIMIC (formerly known as Leighton Contractors) and Plenary Group; and
  - s22(1)(a)(ii)

**TALKING POINTS:**

- I greatly appreciate the opportunity to learn more about MTR's rail network operations and plans for the future.
- Australia is very interested to learn about this in the context of our Government's focus on the role of rail in moving passengers into and around our major cities.

s22(1)(a)(ii)

s22(1)(a)(ii)

BACKGROUND

s22(1)(a)(ii)

Current operations and activities

MTR Corporation is involved in a wide range of business activities in addition to its railway operations. These include s22(1)(a)(ii)

services in s22(1)(a)(ii)

s22(1)(a)(ii)

Australia. international rail





s22(1)(a)(ii)

### MEETING PURPOSE

You are scheduled to have a meeting with s47F(1) of the Mass Transit Railway (MTR) Corporation Ltd, s47F(1), to discuss the operations of MTR.

You will also be given a presentation by MTR staff on the business, operations and key projects currently underway by MTR. s22(1)(a)(ii)

s47E(d)

### ISSUES FOR DISCUSSION (SUMMARY)

s47F(1) may:

s22(1)(a)(ii)

- enquire about a range of projects in development phase in Australia including the North South Rail Link in Western Sydney s22(1)(a)(ii).

#### MTR involvement in Australian transport activities

MTR are involved in several Australian transport activities:

s22(1)(a)(ii)

- as part of the Northwest Rapid Transit Consortium (NRT) which was awarded the Operations, Trains and Systems Public-Private Partnership contract in September 2014 for the Sydney Metro North West project (covering project design, construction and financing elements, and operations and maintenance). MTR is a 60% partner in the joint venture with John Holland Group, UGL Rail, CIMIC (formerly known as Leighton Contractors) and Plenary Group; and

s22(1)(a)(ii)

s47E(d) and s47G(1)

s47E(d) and  
s47G(1)  
s22(1)(a)(ii)

s47E(d) and s47G(1)

s22(1)(a)(ii)

#### TALKING POINTS

- I greatly appreciate the opportunity to learn more about MTR's rail network operations and plans for the future.
- Australia is very interested to learn about your operations in the context of our Government's focus on the role of rail in moving passengers into and around our major cities.

s22(1)(a)(ii)

North South Rail Link

- On 4 March 2018, the Australian and NSW Government's jointly announced the Western Sydney City Deal with the objective of opening an initial stage of a North South Rail Link from St Marys to the Badgerys Creek Aerotropolis via the Western Sydney Airport by the commencement of airport operations in 2026.
- This project is an integrated land use development and transport project with a proposal to also accommodate 200,000 jobs near the proposed stations.
- A joint business case is currently underway with the Department of Infrastructure, Regional Development and Cities and the Sydney Metro Authority (which MTR has dealt with extensively as part of NRT on the Sydney Metro North West).
- It is envisaged that industry consultation will occur on this project in 2018-19.

**BACKGROUND**

s22(1)(a)(ii)

**Current operations and activities**

MTR Corporation is involved in a wide range of business activities in addition to its railway operations. These include s22(1)(a)(ii)

s22(1)(a)(ii)

Australia.

international rail services in s22(1)(a)(ii)

s22(1)(a)(ii)

s47G(1)

s22(1)(a)(ii)

s47G(1)

s22(1)(a)(ii)



Australian Government  
Department of the  
Prime Minister and Cabinet

# PRIME MINISTER'S BRIEF

## HONG KONG



12 NOVEMBER 2017

s22(1)(a)(ii)

## Key Points

s22(1)(a)(ii)

- Pleased to see here companies already investing in innovation in Australia:



s22(1)(a)(ii)

- **MTR** – helping our own smart city agenda as an operator and investor in s22(1)(a)(ii) the Sydney North West Rail Link

s22(1)(a)(ii)

s22(1)(a)(ii)

Company Name	MTR Corporation	s22(1)(a)(ii)
s22(1)(a)(ii)		
Who the client is?		
<ul style="list-style-type: none"><li>s22(1)(a)(ii)</li><li>MTR invests in railways in different parts in the world, and has obtained contracts to operate rapid transit systems in s22(1)(a)(ii) Sydney. s22(1)(a)(ii)</li><li>s22(1)(a)(ii)</li><li>MTR has already invested in Australia for over 8 years s22(1)(a)(ii) and current under construction in Sydney metro northwest line. They are currently in discussion with NSW government on the rail opportunities of Sydney southwest and city extension line (Stage 2 of Sydney Metro).</li><li>The North West Rail Link in Sydney is Australia’s largest public transport project and upon completion, the 36-kilometre railway between Rouse Hill and Chatswood will be Australia’s first fully automated rapid transit network. The works will be undertaken by MTR together with NRT consortium partners John Holland Group, UGL Rail Services, Leighton Contractors and Plenary Group.</li></ul>		
Meeting agenda and objective		
s47E(d) and s47G(1)		
s22(1)(a)(ii)		

Useful materials before the meeting	
<ul style="list-style-type: none"><li>s22(1)(a)(ii)</li><li>NSW Government announced MTR consortium as the preferred operator of the \$8.3 billion North West Rail Link project</li><li>s22(1)(a)(ii)</li></ul>	

# MTR Corporation

s47F(1)

s47E(d) and s47G(1)

## Key Issues

s22(1)(a)(ii)

- MTR<sup>s22(1)(a)(ii)</sup> will run the Sydney Metro Northwest.  
s47G(1)
- MTR is interested in the **Stage 2 of Sydney Metro** (Sydney Metro City & Southwest), which will run under the Sydney Harbour and through the CBD to

Bankstown. Sydney Metro Stage 2 is due to go to market in mid-late 2016.

- . In September 2014, the New South Wales Government awarded the Northwest Rapid Transit Consortium (NRT) the Operations, Trans and Systems (OTS) contract for the **North West Rail Link** in Sydney (known as the **Sydney Metro North West**). This is MTR's first international Public-Private Partnership project (PPP).
- . **Sydney Metro North West** is Australia's largest public transport project and, upon completion, the 36-kilometre railway will be Australia's first fully automated rapid transit network.
- . The OTS contract is a PPP covering major parts of the design, construction and financing of the **Sydney Metro North West** as well as the operation and maintenance of the new line for a period 15 years. The works will be undertaken by MTR together with NRT consortium partners John Holland Group, UGL Rail Services, Leighton Contractors and Plenary Group.