

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Subject: Fwd: Short term Communication and Governance Support [SEC=OFFICIAL]
Date: Tuesday, 3 March 2026 1:26:01 PM

OFFICIAL

From: "Suzanne Pitson" <Suzanne.Pitson@dfat.gov.au>
Date: Tuesday, 3 March 2026 at 12:22:48 pm
To: "s 22(1)(a)(ii)" <dfat.gov.au>
Subject: RE: Short term Communication and Governance Support [SEC=OFFICIAL]

OFFICIAL

As discussed previously, approval up to the amount of the original budget, until the end of this financial year.

I really need you to dig up the facts on the resourcing allocation of other tenants.

From: s 22(1)(a)(ii) <dfat.gov.au>

Sent: Wednesday, 25 February 2026 9:46 PM

s 22(1)(a)(ii) - This section and the following pages (2 - 3) are out of scope and the following pages have been removed

From: s 22(1)(a)(ii)
To:
Subject: [EXTERNAL] Re: DFAT start up forms [SEC=OFFICIAL]
Date: Tuesday, 3 March 2026 5:53:35 PM

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Hi s 22(1)(a)(ii)

It's 30 May 2025.

Thanks,

s 22(1)(a)(ii)

Get [Outlook for iOS](#)

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Tuesday, March 3, 2026 4:19:42 PM
To: s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] RE: [EXTERNAL] DFAT start up forms [SEC=OFFICIAL]

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OFFICIAL

Hi s 22(1)(a)(ii)

I'm just progressing your paperwork and I need your s 22(1)(a)(ii) clearance grant date?

Thanks,

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Monday, 2 March 2026 10:37 AM
To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: [EXTERNAL] Re: DFAT start up forms [SEC=OFFICIAL]

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Hi s 22(1)(a)(ii)

Great! Thanks for coming back so quickly and thanks for your patience with me getting these forms to you. Both forms and my licence are attached.

As s 22(1)(a) mentioned, s 22(1)(a)(ii) very much looking forward to starting on the 16th.

Thanks

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Consulting

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place

[1 Constitution Avenue](#)

[Canberra City ACT 2601](#)

s 22(1)(a)(ii)

[@kpmg.com.au](#)

I acknowledge the Ngunnawal and Ngambri people of the Canberra region where I live and work.

From: s 22(1)(a)(ii) @dfat.gov.au>

Sent: Thursday, February 26, 2026 11:17 AM

s 22(1)(a)(ii) - This section and pages (6 - 7) are out of scope and the following pages have been removed

From: s 22(1)(a)(ii)
To:
Cc:
Subject: RE: Re: [EXTERNAL] Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]
Date: Friday, 6 March 2026 9:25:57 AM
Attachments: [Executed DFAT Program Assurance - KPMG - Extension Change Request WO 76674.pdf](#)
[image002.png](#)

OFFICIAL

Good morning s 22(1)(a)(ii)

Please find attached the executed change order for the extension of services effective 1 July 2026.

I will forward the uplifted PO once processed internally. Please note that the PO number will remain the same for invoicing purposes.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
 ICT Strategy and Investment Management Branch
 Information Management and Technology Division

Department of Foreign Affairs and Trade
 p s 22(1)(a)(ii)

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From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Thursday, 5 March 2026 2:28 PM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: Re: [EXTERNAL] Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

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Hi ^{s 22(1)(a)(ii)}

Please find the signed change request for the extension attached. Thank you.

Acknowledging this is for next FY, I have crossed out ^{s 22(1)(a)(ii)} We will submit a new CV for your team's consideration in the next month.

Kind regards

^{s 22(1)(a)(ii)}

KPMG

Level 9, Constitution Place

1 Constitution Avenue

Canberra City ACT 2601

^{s 22(1)(a)(ii)}

Mob ^{s 22(1)(a)(ii)}

[@kpmg.com.au](mailto: @kpmg.com.au)

kpmg.com.au



I acknowledge the Traditional Owners and Custodians of the Land I live and work on as the First People of this Country.

From: ^{s 22(1)(a)(ii)} @dfat.gov.au>

Sent: Thursday, March 5, 2026 10:23 AM

To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>;
s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: [EXTERNAL] Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

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OFFICIAL

Good morning s 22(1)(a)(ii)

Thank you for your email and advice regarding s 22(1)(a)(ii) upcoming leave requirements. If we could finalise the contract extension as it is and request replacement CV's (noting NV1 requirements) for consideration separately that would be appreciated. Once DFAT has agreed to a new specified personnel, I will issue a separate change order to reflect the new incumbent.

It would be ideal to start this process as soon as practical so that we can ensure a smooth transition period.

Kind regards
s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
ICT Strategy and Investment Management Branch
Information Management and Technology Division

Department of Foreign Affairs and Trade
p s 22(1)(a)(ii)

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From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Thursday, 5 March 2026 9:41 AM

To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] Re: Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

My apologies s 22(1)(a)(ii) I completely missed the earlier email.

Thank you for sending through the extension. We appreciate it. We have enjoyed working with the DFAT team and glad that we can continue working with you next year.

s 22(1)(a)(ii) is taking a career break and leaving the firm in May for a year. Could we please remove her and add another team member? Would you like us to provide the new name now or do that separately in May?

Kind regards

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place

1 Constitution Avenue

Canberra City ACT 2601

s 22(1)(a)(ii)

Mob s 22(1)(a)(ii)

@kpmg.com.au

kpmg.com.au

I acknowledge the Traditional Owners and Custodians of the Land I live and work on as the First People of this Country.

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Thursday, March 5, 2026 9:19 AM
To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Good morning s 22(1)(a)(ii)

Just following up on my earlier email. If you could action at your earliest convenience that would be very much appreciated.

Kind regards
s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
ICT Strategy and Investment Management Branch
Information Management and Technology Division

Department of Foreign Affairs and Trade

p s 22(1)(a)(ii)

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From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, 27 February 2026 10:53 AM

To: s 22(1)(a)(ii)@kpmg.com.au

Cc: s 22(1)(a)(ii) dfat.gov.au>

Subject: Contract extension - Global Modernisation Branch Project Assurance services
[SEC=OFFICIAL]

OFFICIAL

Good morning s 22(1)(a)(ii)

DFAT confirms the requirement to exercise the extension option under the existing contract with KPMG for the provision of Global Modernisation Branch Project Assurance services. Please find attached the change order reflecting this for your signature and return.

Once received, I will coordinate the execution of the contract and return a copy to you for your records.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
ICT Strategy and Investment Management Branch
Information Management and Technology Division

Department of Foreign Affairs and Trade

p s 22(1)(a)(ii)

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Schedule 6 – Order Template

1. Introduction

1.1. This Order is issued in accordance with clause 11.3 of the Head Agreement.

<u>Order for Services</u>	
s 22(1)(a)(ii) KPMG PO Box 7396 Canberra Business Centre 2610 51 194 660 183 Sent via: s 22(1)(a)(ii)@kpmg.com.au	
Agency Order Information	
Agency	Department of Foreign Affairs and Trade
Agency File Reference	24/39892
Order Number	Change Order 1 - WO 76674
Cost Centre	L1301, P.0395.1OPX.01, P.0384.1GLO.01
Order Commencement Date and Term	
Order Commencement Date	1 July 2026
Order Term and Extensions	30 June 2027 (Change order 1 – extension). The Agency may in its sole discretion extend the Initial Term of this Order for a further period or periods, up to 12 months, on the same terms and conditions of this Order, by giving written notice to the Service Provider, prior to end of the Change Order 1 - extension term of this Order (Extension Period/s).
Statement of Work	
Service Area	Corporate
Service Category	Internal Audit
Service Sub-category	Assurance
Detailed Statement of Work	Refer to Attachment A – Statement of Work (from original work order 1174309)
Milestones	Refer to Attachment A – Statement of Work (from original work order 1174309)
Key Personnel	All personnel must hold a minimum NV1 clearance to commence services. NV2 clearance may be required for specific activities. DFAT will advise the Services Provider as required.

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Order for Services	
	Key Personnel: s 22(1)(a)(ii) Engagement Partner s 22(1)(a)(ii) Engagement Lead s 22(1)(a)(ii) Project Assurance Delivery s 22(1)(a)(ii) Project Assurance Delivery Subject matter experts (SMEs) may be used as required, with DFAT agreement.
Subcontractors	Not Applicable
Location	On site at DFAT Canberra Offices & remotely
Fees	s 45, s 47(1)(b), s 47G(1)(a)
Payment Terms	20 calendar days.
Invoicing	Invoices must be submitted to s 22(1)(a)(ii) dfat.gov.au and must contain the purchase order number, line number if applicable and Agency Representative details. The Service Provider will submit invoices following successful completion of an Assurance Activity.
Travel	Not Applicable.

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Order for Services	
	property and other relevant matters as required by the Agency. Any Contract will be conditional on this occurring.
Return of confidential information	As per the Head Agreement.
Agency Data Storage Requirements	Agency Data must not be removed from DFAT premises or systems.
Security	No additional PSPF and DFAT Security Framework requirements.
Additional Requirements – security	Not Applicable.
Conditions/Restrictions for Personal Information	Not Applicable.
Liability	As per clause of the Head Agreement.
Additional or alternate Requirements – insurance	As per the Head Agreement
Agency Service Levels	The expected acceptance process for each deliverable will include, but is not limited to: - o Completeness of the documentation - o Quality of the documentation - o Accuracy of the documentation - o Opportunity for discussion and feedback - o Clear and concise language used - o Appropriateness of terminology - o Quality and appropriateness of briefings to senior management and other stakeholders
Service Provider termination right	The default position under clause of the Head Agreement applies.
Termination for convenience costs in relation to Fees for Services calculated on a milestone basis	The default position under clause of the Head Agreement applies.
Commonwealth Procurement Connected Policy Requirements	
Workplace Gender Equality Procurement Connected Policy.	
Agency Information	

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Order for Services			
Agency Material	Program documentation necessary to complete the assurance review will be provided on request, with approval of the Program Sponsor and/or contract manager. Information can only be accessed via DFAT Laptops which will be provided on commencement.		
Existing Material	Not Applicable.		
Contract Material	As per Key Deliverables in Attachment A – Statement of Work (from original work order 1174309)		
Restrictions on use of Contract Material	Contract Material and Agency Material must not be removed from DFAT premises or systems.		
Restrictions on use of Service Provider's name, trade name or logo	None specified.		
Confidential Information		Agency Confidential information (for example)	Period of Confidentiality
		Agency data	Perpetual
		Any Personal Information held by the Agency	Perpetual
		Security Classified Information	Perpetual

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Order for Services	
Agency Representative	Name: Lisa Usback Position: Assistant Secretary, ICN Global Modernisation Branch Address: 51 Allara St, Canberra City Email: lisa.usback@dfat.gov.au Contact number: s 22(1)(a)(ii)
Agency Address for Notices	Physical Address: 51 Allara St, Canberra City ACT 2601 Postal Address: As above Email: s 22(1)(a)(ii) @dfat.gov.au
Agency Address for Invoices	Invoices must be submitted to s 22(1)(a)(ii) @dfat.gov.au and must contain the purchase order number and Agency Representative details
Service Provider Information	
Service Provider Representative	Name: s 22(1)(a)(ii) Position: Partner Address: PO Box 7396 Canberra Business Centre 2610 Email: s 22(1)(a)(ii) @kpmg.com.au Contact number: s 22(1)(a)(ii)
Service Provider Address for Notices	Postal Address: PO Box 7396 Canberra Business Centre 2610 Email: s 22(1)(a)(ii) @kpmg.com.au

Signed for and on behalf of
Commonwealth of Australia
as represented by the Department of
Foreign Affairs and Trade, 47 065 634
525

s 22(1)(a)(ii)

Lisa Usback

name of authorised officer

Signature of authorised officer

05/03/2026

Assistant Secretary

title of authorised officer

OFFICIAL: Sensitive

OFFICIAL: Sensitive

Signed for and on behalf of
KPMG 51 194 660 183
s 22(1)(a)(ii)

s 22(1)(a)(ii)

name of Service Provider's authorised
representative

PARTNER

title of Service Provider's authorised
representative

Signature of Service Provider's authorised
representative

5/3/26

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s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Tuesday, 17 March 2026 7:50 PM
To: s 22(1)(a)(ii)
Cc:
Subject: [EXTERNAL] RE: Confirmation of Surge Personnel Engagement - s 22(1)(a)(ii)
 [SEC=OFFICIAL]

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s 22(1)(a)(ii)

We accept the engagement terms associated with s 22(1)(a)(ii) services as you have outlined below and will issue the variation shortly.

Kind regards,

s 22(1)(a)(ii)

Deal Advisory and Infrastructure
 Project & Program Delivery

KPMG
 Level 9, Constitution Place, 1 Constitution Avenue
 Canberra ACT 2601 Australia

s 22(1)(a)(ii)

Mob s 22(1)(a)(ii)
 @kpmg.com.au

kpmg.com.au



From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Tuesday, 17 March 2026 5:26 PM
To: s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] FW: Confirmation of Surge Personnel Engagement - s 22(1)(a)(ii) [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

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From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Tuesday, 17 March 2026 5:25 PM
To: s 22(1)(a)(ii) dfat.gov.au>

Cc: s 22(1)(a)(ii) @kpmg.com.au>
 Subject: Confirmation of Surge Personnel Engagement - s 22(1)(a)(ii) [SEC=OFFICIAL]

OFFICIAL

Dear s 22(1)(a)(ii)

In accordance with Clause 14 (Adjustment of Resources) of the DFAT Work Order for Project Management Services, we wish to confirm the engagement of s 22(1)(a)(ii) as Surge Personnel to undertake Communications and Governance activities.

Engagement Details:

- Personnel: s 22(1)(a)(ii)
- Role: Surge Personnel – Communication and Governance
- Engagement Type: Time and Materials
- Hourly Rate: s 45, s 47(1)(b), s 47G(1)(a).
- Anticipated Duration: Initially to 30 June 2026 @ 0.6FTE

We appreciate your acceptance of the above prior to sending the variation for signing.

Many thanks,

s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (PPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

M s 22(1)(a)(ii)



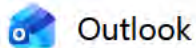
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*



FW: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

From

Date Tue 2026-04-07 14:46

To s 22(1)(a)(ii)

dfat.gov.au>; s 22(1)(a)(ii)

dfat.gov.au>

Cc s 22(1)(a)(ii)

dfat.gov.au>

OFFICIAL

Hi both

This is the amendment with contract extension s 22(1)(a)(ii) mentioned during the Procurement team meeting.

Can you see what we need to do to make sure it all lines up?

Thanks,

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)

dfat.gov.au >

Sent: Tuesday, 7 April 2026 9:59 AM

To: s 22(1)(a)(ii)

dfat.gov.au >; s 22(1)(a)(ii)

@dfat.gov.au >

Cc: s 22(1)(a)(ii)

dfat.gov.au >; s 22(1)(a)(ii)

dfat.gov.au >; s 22(1)(a)(ii)

dfat.gov.au >

Subject: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

KPMG Agreement for the s 33(a)(iii) Project ends 10 May. I would like to extend per the s23 option.

Please see attached drafts for your review:

- *  [Contract variation \(4\)- Data Centre Infrastructure Design Brief and High-Level Design Requirements \(EoT\).docx](#)
- * S23 below

Note that there is a discrepancy in the original s23 versus what went in the contract in terms of Agreement end dates. These types of discrepancies have happened a few times in this Agreement which we have had to do a number of Amendments. I think the root cause of these discrepancies is because we had CYB execute the contract through the BuyICT panel and they did not input the s23 requirements accurately. Lesson learned for next time. It would be good for AIFFP to have access to the BuyICT panel so we can do the contracting ourselves.

OFFICIAL

Title: Data Centre Infrastructure Design brief and High-Level Requirements

Initial Period	Initial Agreement Value (GST inclusive)
17/11/25 – 10/5/26	\$309,097.80
Amended Agreement period to date:	Amended Value Agreed to date (GST inclusive)
No change	\$349,137.80
Proposed Amendment Period	Proposed Amendment Value (GST inclusive)
17/11/26	N/A

Remaining extension options	Revised Total Agreement Value (GST inclusive)
0	N/A
Funding Source	Funding Code: s 22(1)(a)(ii)
Administered (aid)	
Risk – overall assessment	Low

Agreement Background

DFAT entered into an Agreement with KPMG Australia for consulting services to develop Data Centre Design Brief and High Level requirements

Amendment Details

This s23 seeks approval to:

- * Amend the original Agreement s23 approval to match the current executed Amendment Extension option of 6 months with an extension option end date of 17/11/2026.
 - * The Agreement Start Date is 17/11/2026. The original s23 provides option to extend Agreement to 10/9/26.
 - * The current executed Agreement provides provision for one (1) extension of 6 months from the Agreement Start Date. There is a discrepancy between the signed Contract and the s23.
- * Execute this option with KPMG. The extension is required due to the potential need to finalise the Design Brief and High Level Documents s 33(a)(iii)

The proposed Amendment No.4 changes are:

Relevant Contract Clause: Item 8 and 9 – Contract Duration and Time Frame

Both parties agree to extend the Contract per Item 9 for 6 months. The Contract End Date will be 17/11/26.

This is the fourth amendment for this agreement.

The following is a summary of all amendments for this agreement.

Amendment Number	Date	Brief Summary of Amendment	Increase/Decrease in financial limit	New Financial Limit
1	1/12/25	Change of Agreement total value to include travel cost allowances	N/A	N/A
2	10/12/25	Amended project name through out the Agreement	N/A	N/A
3	12/2/26	Change the Agreement total value to include updated travel cost allowances, correct the arithmetic error from Amendment 2, and replace the rate card value with a reference to the Agreed Panel Rate Card.	N/A	N/A
4	10/4/26	Extension of Agreement for a 6 month period	N/A	N/A

A draft of the amendment, using the template available from for the BuyICT panel is attached for your approval.

Value for Money Consideration

There is no change to milestone/deliverables costs.

Funding breakdown

No changes to costs.

-

Risk

There were no risks identified with the amendment.

Recommendation

It is recommended you approve the amendment through an approval to commit and enter into the arrangement with KPMG Australia to extend their current Agreement for a period of 6 months in accordance with the outcome outlined in this approval.

Attachments

- * Draft Amendment

Declaration by Delegate

As the responsible delegate I confirm that this proposal is consistent with required policies and process, including the *PGPA Act 2013*, DFAT's Finance Management Manual and DFAT's Procurement Policy. There are sufficient available funds, and is an efficient, effective, economical and ethical use of public resources.

Kind regards,

s 22(1)(a)(ii)

Director of Investment & Implementation, Telecommunications Unit

AIFFP | Office of the Pacific | Department of Foreign Affairs and Trade

E s 22(1)(a)(ii) @dfat.gov.au P s 22(1)(a)(ii) M s 22(1)(a)(ii)

dfat.gov.au | [X](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



©Wiradjuri woman Kristie Peters, "Making a difference for a positive future"

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Outlook

RE: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

From s 22(1)(a)(ii) dfat.gov.au>

Date Thu 2026-04-16 09:36

To s 22(1)(a)(ii) dfat.gov.au>

Hey s 22(1)(a)

Yup s 22(1)(a)(ii) is looking into it. Will get back to you as soon as we can.

Thanks

s 22(1)(a)(ii)

Assistant Director | Capability and Procurement Section
Australian Infrastructure Financing Facility for the Pacific (AIFFP)
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)
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From: s 22(1)(a)(ii) dfat.gov.au>

Sent: Thursday, April 16, 2026 9:35 AM

To: s 22(1)(a)(ii) dfat.gov.au>

Subject: Re: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

Hi s 22(1)(a)(ii)

s 22(1)(a)(ii) was looking at this for me, but not sure where it's at. Appreciate if you could follow up.

s 22(1)(a)(ii)

OFFICIAL

From: "s 22(1)(a)(ii)" <dfat.gov.au>
Date: Wednesday, 15 April 2026 at 12:04:18 pm
To: "s 22(1)(a)(ii)" <dfat.gov.au>
Subject: RE: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Hi ^{s 22(1)(a)}

Hope you're well.

Apologies, I was on leave. Has this been progressed?

Thanks
S

s 22(1)(a)(ii)

Assistant Director | Capability and Procurement Section
Australian Infrastructure Financing Facility for the Pacific (AIFFP)
Department of Foreign Affairs and Trade
P ^{s 22(1)(a)(ii)} | M ^{s 22(1)(a)(ii)}
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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: s 22(1)(a)(ii) <dfat.gov.au>
Sent: Tuesday, April 7, 2026 9:59 AM
s 22(1)(a)(ii) - This section and pages (30 - 32) contain a duplicate email chain. For the original see from page (23) email chain



From: s 22(1)(a)(ii) @dfat.gov.au>
Sent on: Friday, April 17, 2026 6:43:10 AM
To: s 47G(1)(a) @kpmg.com.au
CC: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: PCS-02924-KPM - Data Centre Infrastructure Design brief and High-Level Requirements Variation #4 - Time Extension. [SEC=OFFICIAL:Sensitive]
Attachments: Contract variation (4)- Data Centre Infrastructure Design Brief and High-Level Design Requirements (EoT).docx (251.1 KB)

OFFICIAL: Sensitive

Good afternoon team

Please find attached Contract Variation #4 to PCS-02924-KPM - Data Centre Infrastructure Design brief and High-Level Requirements.

Your review of the variation, if acceptable, signature and return for execution would be greatly appreciated.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
Australian Infrastructure Financing Facility for the Pacific
Department of Foreign Affairs and Trade
Mobile s 22(1)(a)(ii)

OFFICIAL: Sensitive

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 17 April 2026 8:27 am
To: s 22(1)(a)(ii)
Subject: RE: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension
 [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii)

Can you please advise next steps required.

Many thanks
 s 22(1)(a)(ii)

Director, Telecommunications Unit
 Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



OFFICIAL: Sensitive

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Thursday, April 16, 2026 3:27 PM
To: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Good morning s 22(1)(a)(ii)

I am sorry this has been delayed.

Procurement have provided the advice that we can extend to the November date. Please note it HAS to be 16th not 17th I've done this in the WO.

Fron what I can see the \$ are OK. I'm not sure what s 22(1)(a)(ii) was on about.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
 Australian Infrastructure Financing Facility for the Pacific
 Department of Foreign Affairs and Trade
 Mobile s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: Aid Contracts <aid.contracts@dfat.gov.au>
Sent: Wednesday, 8 April 2026 3:10 PM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Many thanks; very helpful information.

Looking through the various amendments, it appears that the s23 minute for Amendment 3 (see below) actually approved the 6 months Option Period albeit technically non-compliant with the original s23.

For clarity, and for the purposes of an audit trail, should you extend the Agreement for its intended duration, please include a narrative in the 'Background' component of the s23 minute to explain the sequence of events.

As an aside and of note, was that the agreement appears to increase in value from that which was originally tendered – in this regard, please ensure that costs are consistent with what was tendered and entitled to as a reimbursable consistent with DFAT Procurement Policy and the Agreement i.e. travel costs in particular.

Kind regards

s 22(1)(a)(ii)

Title: Amendment #3: Data Centre Infrastructure Design brief and High-Level Requirements

Initial Period 17/11/25 – 17/5/26	Initial Agreement Value (GST inclusive) , \$309,097.80
Amended Agreement period to date: No change	Amended Value Agreed to date (GST inclusive) \$339,607.80
Proposed Amendment Period	Proposed Amendment Value (GST inclusive) \$9,530

No change to
Agreement Period

**Remaining
extension options**
6-month option
available.

**Revised Total Agreement Value
(GST inclusive)**
\$349,137.80

Funding Source Administered (aid)

Funding Code: s 22(1)(a)(ii)

**Risk – overall
assessment** Low

From: s 22(1)(a)(ii) dfat.gov.au>

Sent: Wednesday, 8 April 2026 2:22 PM

To: Aid Contracts <aid.contracts@dfat.gov.au>

Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>

Subject: RE: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Pacific	AIF - Aust Infrastructure Financing Facility	INO978 - Vanuatu Data Centres	25A689 - Project preparation	81364 - PCS-02924 Data Centre Infrastructure Design brief and High-Level Requirements
AGREEMENT 81364 PCS-02924 Data Centre Infrastructure Design brief and High-Level Requirements s 22(1)(a)(ii)				
Description PCS-02924 Data Centre Infrastructure Design Brief and High-Level Requirements	Agreement value	317,398.00 (AUD)	Status	Active
	Committed	317,398.00 (AUD)	Agreement type	Procurement Contract
	Expensed	0.00 (AUD)	Procurement Method	Open Tender
	Unexpensed	317,398.00 (AUD)	Agreement period	17 Nov 2025 to 10 May 2026
			Partners	KPMG

Hope this helps

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
Australian Infrastructure Financing Facility for the Pacific
Department of Foreign Affairs and Trade
Mobile s 22(1)(a)(ii)

From: Aid Contracts <aid.contracts@dfat.gov.au>

Sent: Wednesday, 8 April 2026 12:49 PM

To: s 22(1)(a)(ii) dfat.gov.au>

Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>

Subject: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Thank you for your considered enquiry with attachments and for checking.

To ably assist, could you please advise the AidWorks Agreement number.

Regards
s 22(1)(a)(ii)

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 8 April 2026 10:29 AM
To: Aid Contracts <aid.contracts@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: CONTRACT MANAGEMENT: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL]

OFFICIAL

Good Morning team

May we get advice on how to proceed with this proposed time extension please?

Facts are:

Original S23 was signed with prescriptive extension dates and no mention of the period of the extension. A snip of the relevant portion is:

Title	Approval to commit relevant money and enter into an agreement for – Data Centre Infrastructure Design Brief and Island Country.	
Initial Period	Contract Start Date: proposed 17/11/25 Contract End Date: 10/5/2026	
Initial value	Value of the Contract: \$ 338,798 (GST inclusive) Breakdown in the table below:	
	Description	Lump Sum (AUD)
	Milestones/deliverables	s 45, s 47(1)(b), s 47G(1)(a)
	Milestones/deliverables GST	
	Total Milestones/deliverables	
	Travel Costs	
	Total Contract Value (inclusive of GST)	AUD 338,798
Possible Extension Period (delete row if not needed)	Option Period: 10/5/26 to 10/9/26 For information only – a separate s23 and s32b Approval will be sought if extension is required	
Possible Extension Value (delete row if not needed)	Option Value: \$75,000 (GST exclusive) Plus GST as required up to \$ 7,500 For information only – a separate s23 and s32b Approval will be sought if extension is required	
Procurement Method	The approach to market was a Panel Procurement (reported as Open Tender) using the Digital Transformation Ag SON3413842 / Digital Marketplace Panel.	
Funding Centre	s 22(1)(a)(ii)	
Contingent Liabilities	NO	
Non-Standard Conditions	NO	
Risk Level	LOW	
Attachments	Include all necessary attachments. 1. ATM Approval 2. Draft Contract/Official Order (Note: this is just a draft copy of standard terms & conditions. Final details wil	

Original Work Order was signed with a period extension of 6 months which would be 16/11/26.

Contract duration and timeframe			
8.	Part C clause 3.1	Contract Start Date	17-11-2025
		Contract Period	6 months
9.	Part C clause 3.2	Extension period	6 months
		Number of extension	1

The project team would like to exercise the extension through until ~~17~~ 16/11/26. (Note doco below requests 17th not 16th and should be amended to reflect the intention of 6 months, not 6 months and one day).

Our understanding is that the work order can only be extended until 10/9/26. Would this be your reading or would the terms in the Work Order be allowed to be exercised?

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
Australian Infrastructure Financing Facility for the Pacific
Department of Foreign Affairs and Trade
Mobile s 22(1)(a)(ii)

From: s 22(1)(a)(ii) dfat.gov.au>

Sent: Tuesday, 7 April 2026 9:59 AM

s 22(1)(a)(ii) - This section and pages (39 - 40) contain a duplicate email chain. For the original see from page (23) email chain

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 17 April 2026 12:16 pm
To: s 22(1)(a)(ii)
Cc:
Subject: RE: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL: Sensitive

Thanks again s 22(1)(a)(ii)

As the financial delegate, in approving the proposal below, I confirm that this proposal is consistent with required policies and process, including the *PGPA 2013*, FFSP Act, DFAT's Finance Management Manual and DFAT's Procurement Policy as relevant. I am satisfied that the method of procurement is commensurate with the scope, scale and risk of the procurement and will ensure value for money.

Best Regards

s 22(1)(a)(ii)

Director, Telecommunications Unit

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



OFFICIAL: Sensitive

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, April 17, 2026 11:26 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii)

I have attended to these issues.
 Documents now attached too.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
Australian Infrastructure Financing Facility for the Pacific
Department of Foreign Affairs and Trade
Mobile s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, 17 April 2026 11:12 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: RE: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL: Sensitive

Many thanks s 22(1)(a)(ii)

As per the highlighted yellow text, I understand the original agreement amount was increased/corrected in the first and third amendment – can you please check and correct the reference to N/A, as appropriate.

Also note correction to start date (in red text)

Cheers

s 22(1)(a)(ii)

Director, Telecommunications Unit

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)

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OFFICIAL: Sensitive

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, April 17, 2026 10:54 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: s 33(a)(iii) - KPMG extension [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL

Hi s 22(1)(a)(ii)

The next step is for you to approve the s23/32b below. The draft Work Order Variation can then be sent to KPMG for signature. I will be happy to do that for you s 22(1)(a)(ii) .

Title: Data Centre Infrastructure Design brief and High-Level Requirements

Initial Period 17/11/25 – 10/5/26	Initial Agreement Value (GST inclusive) \$309,097.80
Amended Agreement period to date: No change	Amended Value Agreed to date (GST inclusive) \$349,137.80
Proposed Amendment Period 16/11/26	Proposed Amendment Value (GST inclusive) N/A
Remaining extension options 0	Revised Total Agreement Value (GST inclusive) N/A
Funding Source Administered (aid)	Funding Code: s 22(1)(a)(ii)
Risk – overall assessment Low	

Agreement Background

DFAT entered into an Agreement with KPMG Australia for consulting services to develop Data Centre Design Brief and High Level requirements

Amendment Details

This s23 seeks approval to:

- Amend the original Agreement s23 approval to match the current executed Amendment Extension option of 6 months with an extension option end date of 16/11/2026.
 - o The Agreement Start Date is 17/11/2025. The original s23 provides option to extend Agreement to 10/9/26.
 - o The current executed Agreement provides provision for one (1) extension of 6 months from the Agreement Start Date. There is a discrepancy between the signed Contract and the s23. Procurement have advised that the work order extension option may be used to 16/11/2026. Advice attached
- Execute this option with KPMG. The extension is required due to the potential need to finalise the Design Brief and High Level Documents s 33(a)(iii)

The proposed Amendment No.4 changes are:

Relevant Contract Clause: Item 8 and 9 – Contract Duration and Time Frame

Both parties agree to extend the Contract per Item 9 for 6 months. The Contract End Date will be 16/11/26.

This is the fourth amendment for this agreement.

The following is a summary of all amendments for this agreement.

Amendment Number	Date	Brief Summary of Amendment	Increase/Decrease in financial limit	New Financial Limit
1	1/12/25	Change of Agreement total value to include travel cost allowances	\$9,530.00	\$339,607.80
2	10/12/25	Amended project name through out the Agreement	N/A	N/A
3	12/2/26	Change the Agreement total value to include updated travel cost allowances, correct the arithmetic error from Amendment 2, and replace the rate card value with a reference to the Agreed Panel Rate Card.	\$339,607.80	\$349,137.80
4	10/4/26	Extension of Agreement for a 6 month period	N/A	N/A

A draft of the amendment, using the template available from for the BuyICT panel is attached for your approval.

Value for Money Consideration

There is no change to milestone/deliverables costs.

Funding breakdown

No changes to costs.

Risk

There were no risks identified with the amendment.

Recommendation

It is recommended you approve the amendment through an approval to commit and enter into the arrangement with KPMG Australia to extend their current Agreement for a period of 6 months in accordance with the outcome outlined in this approval.

Attachments

- Draft Amendment

.....

Please reply to this email minute to confirm whether the s23 submission is Approved, or Not approved and/or if requires further discussion.

Please cut/paste the below response into your reply to this email minute:

Declaration by financial Delegate

In approving the above proposal, I confirm that this proposal is consistent with required policies and process, including the PGPA 2013, FFSP Act, DFAT's Finance Management Manual and DFAT's Procurement Policy as relevant. I am satisfied that the method of procurement is commensurate with the scope, scale and risk of the procurement and will ensure value for money.

Kind regards

s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
Australian Infrastructure Financing Facility for the Pacific

Department of Foreign Affairs and Trade
Mobile s 22(1)(a)(ii)

For
s 22(1)(a)(ii)

Director of Investment & Implementation, Telecommunications Unit
AIFFP | Office of the Pacific | Department of Foreign Affairs and Trade
E s 22(1)(a)(ii) dfat.gov.au P s 22(1)(a)(ii) M s 22(1)(a)(ii)

dfat.gov.au | [X](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



©Wiradjuri woman Kristie Peters, “Making a difference for a positive future”

The AIFFP acknowledges the Traditional Owners of country throughout Australia, and their connection to land, sea and community. We pay our respects to them and their cultures, and to Elders past, present and emerging.

OFFICIAL: Sensitive

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 24 April 2026 9:48 am
To: s 22(1)(a)(ii) s 47G(1)(a) kpmg.com.au; s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii) s 22(1)(a)(ii)
Subject: RE: PCS-02924-KPM - Data Centre Infrastructure Design brief and High-Level Requirements Variation #4 - Time Extension. [SEC=OFFICIAL:Sensitive]
Attachments: Contract variation (4)- Data Centre Infrastructure Design Brief and High-Level Design Requirements (EoT).docx

Hi both,

Please see below and attached that was issued to the KPMG s 47G(1)(a) email.

As discussed s 22(1)(a)(ii) this variation is providing an extension of your current contract.

Kind regards,

s 22(1)(a)(ii)

Director of Investment & Implementation | Telecommunications Unit
 Australian Infrastructure Financing Facility for the Pacific (AIFFP)
 Department of Foreign Affairs and Trade
 T s 22(1)(a)(ii) | M s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Friday, April 17, 2026 4:43 PM
To: s 47G(1)(a) kpmg.com.au
Cc: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: PCS-02924-KPM - Data Centre Infrastructure Design brief and High-Level Requirements Variation #4 - Time Extension. [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Good afternoon team

Please find attached Contract Variation #4 to PCS-02924-KPM - Data Centre Infrastructure Design brief and High-Level Requirements.

Your review of the variation, if acceptable, signature and return for execution would be greatly appreciated.

Kind regards
 s 22(1)(a)(ii)

Procurement Officer | Capability and Procurement
 Australian Infrastructure Financing Facility for the Pacific
 Department of Foreign Affairs and Trade
 Mobile s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Monday, 4 May 2026 2:35 PM
To: s 22(1)(a)(ii)
Subject: Fwd: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]
Attachments: 2026-27 Extension - DFAT Project Management Services.pdf

OFFICIAL

OFFICIAL

Is that in line with the tendered/panel rates and what we expected it to be give or take?
s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Date: Monday, 4 May 2026 at 2:10:22 pm
To: s 22(1)(a)(ii) @dfat.gov.au>, s 22(1)(a)(ii) @kpmg.com.au>
Cc: "s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s 22(1)(a)(ii)

Thank you for the invitation to put forward a fee proposal for the 12-month extension. Please find copy attached. Please let s 22(1)(a)(ii) or I know if you have any queries or need more information.

We appreciate the opportunity to continue to support DFAT through the implementation of the Barton Campus.

Kind regards

s 22(1)(a)(ii)

Infrastructure, Assets & Places
 Project & Program Delivery
 s 22(1)(a)(ii)

KPMG
 Level 9, Constitution Place, 1 Constitution Avenue
 Canberra ACT 2601 Australia

Tel s 22(1)(a)(ii)
 Mol
 s 22(1)(a)(ii)@kpmg.com.au

kpmg.com.au



OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Tuesday, 14 April 2026 11:21 AM
To: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

OFFICIAL

Hi s 22(1)(a)(ii)

We note that the existing contract with KPMG is due to expire on 30 June 2026.

As there have been changes to the Specified Personnel under the current work order, we would like to amend and update the existing contract and are seeking a fee proposal to exercise the 12-month extension option.

Could you please provide an updated Fee Schedule for a 12-month extension, including the following personnel:

- s 22(1)(a)(ii)
-
-

In addition, please outline any surge personnel that may be available should additional services be required during the extension period.

We would appreciate receiving this information by Monday 4 May to support our internal consideration and approval processes.

Kind regards,

s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (PPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

M +s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Tuesday, 5 May 2026 9:50 am
To: s 22(1)(a)(ii)
Cc:
Subject: RE: [EXTERNAL] DFAT contract Variation | KPMG Executed [SEC=OFFICIAL]

OFFICIAL

Thanks ^{s 22(1)(a)(ii)} will print in office tomorrow and send through

cheers

s 22(1)(a)(ii)

Director, Telecommunications Unit
 Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Monday, 4 May 2026 3:00 PM
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: dfat.gov.au>
Subject: FW: [EXTERNAL] DFAT contract Variation | KPMG Executed [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Please see attached contract variation for KPMG for your execution.

Kind regards

s 22(1)(a)(ii)

Director of Investment & Implementation | Telecommunications Unit
 Australian Infrastructure Financing Facility for the Pacific (AIFFP)
 Department of Foreign Affairs and Trade
T s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Thursday, April 30, 2026 7:46 PM
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: @kpmg.com.au>
Subject: [EXTERNAL] DFAT contract Variation | KPMG Executed

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s 22(1)(a)(ii)

Please find attached the Contract Variation (4) executed by the KPMG team.

Regards,
s 22(1)(a)(ii)

*

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*

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Wednesday, 6 May 2026 9:49 am
To: s 22(1)(a)(ii)
Cc:
Subject: RE: KPMG signed contract [SEC=OFFICIAL]

OFFICIAL

Great, thank you so much!

s 22(1)(a)(ii)

Director, Telecommunications Unit
 Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 6 May 2026 9:48 AM
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: dfat.gov.au>
Subject: RE: KPMG signed contract [SEC=OFFICIAL]

OFFICIAL

Thank you. All loaded into AidWorks.

s 22(1)(a)(ii)

Director of Investment & Implementation | Telecommunications Unit
 Australian Infrastructure Financing Facility for the Pacific (AIFFP)
 Department of Foreign Affairs and Trade
T s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, May 6, 2026 9:34 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: KPMG signed contract [SEC=OFFICIAL]

OFFICIAL

Cheers

s 22(1)(a)(ii)

Director, Telecommunications Unit

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au s 22(1)(a)(ii) @dfat.gov.au>

Sent: Wednesday, 6 May 2026 9:28 AM

To: s 22(1)(a)(ii) dfat.gov.au>

Subject: Your scanned document

The document scanned by s 22(1)(a)(ii) on 2026-05-06 is attached in this e-mail.

OFFICIAL: Sensitive



Australian Government
Digital Transformation Agency



CONTRACT VARIATION

CONTRACT VARIATION IN RELATION TO DATA CENTRE
INFRASTRUCTURE DESIGN BRIEF AND HIGH-LEVEL REQUIREMENTS
FOR A PACIFIC ISLAND COUNTRY

Department of Foreign Affairs and Trade (the **Buyer**)
ABN: 47 065 634 525

KPMG Australia (the **Seller**)
ABN: 51 194 660 183

OFFICIAL: Sensitive

CONTENTS

1.	Definitions and interpretation	1
2.	Variation	1
3.	Costs	2
4.	Entire agreement and variation	2
5.	Counterparts	2
6.	Commencement	2
7.	Applicable law	2
SCHEDULE 1 - AMENDMENTS		3
EXECUTED AS A DEED		5

OFFICIAL: Sensitive

CONTRACT VARIATION**Date**

This Contract Variation is made on 17 April 2026.

Parties

This Contract Variation is made between and binds the following parties:

Department of Foreign Affairs and Trade - ABN: 47 065 634 525 (the **Buyer**)
RG Casey Building, 10 John McEwen Crescent BARTON ACT 2600

KPMG Australia – ABN: 51 194 660 183 (the **Seller**)
Level 9 Constitution Place, 1 Constitution Ave, Canberra City ACT 2601

Context

This Contract Variation is made in the following context:

- A. The Buyer and the Seller are parties to a Contract dated 14 November 2025 for the provision of Products and Services, with a Contract Start date of 17 November 2025.
- A. The parties have agreed to amend the Contract as provided by this Contract Variation.

Operative provisions

The parties agree as follows:

1. Definitions and interpretation**Interpretation**

- 1.1. In this Contract Variation, unless the contrary intention indicates otherwise, terms used that are defined in the Contract have the same meaning in this Contract Variation.
- 1.2. In the event of conflict between this Contract Variation and the Contract, the provisions of this Contract Variation will prevail.

2. Variation

- 2.1. This Contract Variation is number: 4.
- 2.2. With effect from the date of signing of this Contract Variation, the Contract is amended in accordance with the amendments set out in Item 1 of Schedule 1.

3. Costs

- 3.1. Each party will bear its own costs and expenses (including legal costs) arising out of and incidental to the negotiation, preparation, execution and delivery of this Contract Variation.

4. Entire agreement and variation

- 4.1. The parties confirm all the other provisions of the Contract and, subject only to the amendments contained in this Contract Variation, the Contract remains in full force and effect and must be read and construed and will be enforceable as if the terms of this Contract Variation were supplemental to the Contract.
- 4.2. This Contract Variation and the Contract, when read together, contain the entire agreement of the parties with respect to the parties' rights and obligations under the Contract and supersede all prior understandings and representations between the parties with respect to the parties' rights and obligations under the Contract.
- 4.3. Each party must take all necessary steps, execute all necessary documents and do all acts and things as may be reasonably required by any other party to give effect to this Contract Variation.
- 4.4. The provisions of this Contract Variation must not be varied either in law or in equity except by agreement in writing signed by the parties.

5. Counterparts

- 5.1. This Contract Variation may be executed in counterparts. All executed counterparts constitute one document.

6. Commencement

- 6.1. Unless the contrary intention indicates otherwise, the terms of this Contract Variation apply on and from the date of this Contract Variation.

7. Applicable law

- 7.1. This Contract Variation is to be construed in accordance with, and any matter related to it is to be governed by, the law of Australian Capital Territory.
- 7.2. The parties submit to the non-exclusive jurisdiction of the courts of New South Wales.

OFFICIAL: Sensitive

SCHEDULE 1 - AMENDMENTS

- 1. Amendments to take effect from date of signing of this Contract Variation**
- 1.1. Item 8 and 9 – Contract Duration and Time Frame**
- 1.1.1. Both parties agree to extend the Contract per Item 9 for 6 months. The Contract End Date will be 16/11/26.

OFFICIAL: Sensitive

OFFICIAL: Sensitive

EXECUTED AS A DEED

Note: You will need to ensure that the appropriate execution clause is used for the parties to this deed. This will depend on the types of entities that the parties are. AGS has prepared a legal briefing on execution of commercial documents (which may be updated from time to time) that can be accessed here: [Legal briefing | AGS](#).

SIGNED, SEALED AND DELIVERED for
and on behalf of Department of Foreign
Affairs and Trade ABN: 47 065 634 525
(the Buyer) by:

Name of signatory

Signature

Date Signed:

In the presence of:

Name of witness

Signature of witness

SIGNED, SEALED AND DELIVERED for
and on behalf of KPMG Australia ABN:
51 194 660 183 (the Seller) by its
authorised signatory in accordance with
the requirements of section 126 of the
Corporations Act 2001 (Cth) by:

^Name of signatory^

Signature

who declares they are authorised by
deed dated ^Date^.

Date Signed:

OFFICIAL: Sensitive

58 of 359

OFFICIAL: Sensitive

In the presence of:

^Name of witness^

Signature of witness

OFFICIAL: Sensitive

OFFICIAL: Sensitive

s 22(1)(a)(ii) - Pages (60 - 64) contain a duplicate contract. For the original contract - see pages (53 - 57). The following pages have been removed

OFFICIAL: Sensitive

EXECUTED AS A DEED

Note: You will need to ensure that the appropriate execution clause is used for the parties to this deed. This will depend on the types of entities that the parties are. AGS has prepared a legal briefing on execution of commercial documents (which may be updated from time to time) that can be accessed here: [Legal briefing | AGS](#).

SIGNED, SEALED AND DELIVERED for
and on behalf of Department of Foreign
Affairs and Trade ABN: 47 065 634 525
(the Buyer) by:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Name of signatory

Signature

Date Signed: 6 May 2026

In the presence of:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Name of witness

Signature of witness

SIGNED, SEALED AND DELIVERED for
and on behalf of KPMG Australia ABN: 51
194 660 183 (the Seller) by:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Name of signatory

Signature

Date Signed:

In the presence of:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Name of witness

Signature of witness

OFFICIAL: Sensitive

65 of 359

OFFICIAL: Sensitive

OFFICIAL: Sensitive

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Wednesday, 20 May 2026 9:35 AM
To: s 22(1)(a)(ii)
Cc:
Subject: [EXTERNAL] Re: Next Delivery Confidence Assessment [SEC=OFFICIAL]

OFFICIAL

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hey s 22(1)(a)(ii)

Thanks so much for getting back to us. We can definitely conduct a targeted review in July to support the considerations outlined below.

It would be great to meet next week so we can discuss the detail scope for this review. We will then provide you a scoping document (i.e. a product description) following the meeting, for your approval before commencement.

Please let us know some time slots that work with you both next week 😊, I can set up the meeting.

Kind regards

s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Tuesday, 19 May 2026 5:06 PM
To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>
Subject: [EXTERNAL] RE: [EXTERNAL] Re: Next Delivery Confidence Assessment [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Hi s 22(1)(a)(ii)

I'm so sorry for the delay in responding to your email. It's been a busy couple of weeks, though I appreciate that's no excuse.

For context, we met with DTA earlier this month and their advice was that there is no need to undertake a full DCA this year. Instead, they recommend a more targeted review. We feel that this would be best undertaken in July, with the report presented to Board Members in August 2026.

Current thinking (supported by the SRO and Lisa) is that KPMG could focus on:

- Implementation of DUP WP1 MSP (noting timing may be slightly early)
- Undertake a review of major procurements, particularly where outcomes did not meet the original intent
- Prioritisation framework and its implementation

Happy to set up a meeting to discuss this further with s 22(1)(a)(ii) perhaps sometime later next week?

Kind regards,

s 22(1)(a)(ii)

A/g Director | Digital Uplift Program (DUP)
 ICN Global Modernisation Branch (IGB) | Information Management and Technology Division
 P s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Thursday, 7 May 2026 4:32 PM
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] Re: Next Delivery Confidence Assessment [SEC=OFFICIAL]

OFFICIAL

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Hey s 22(1)(a)(ii)

So lovely to hear from you. I was actually planning to reach out early next week. You beat me to it!

For a Tier 1 Program like DUP, DTA usually requires Quarterly DCAs - We have done one for DUP in March, the subsequent one should be in June. We can definitely do one in June to meet your July Board.

In terms of the review scope, maybe we could have a quick chat before confirming? I think we could do an updated view across all 5 domains (this will produce a new DCA rating for your reporting to DTA), validate the implementation of recommended actions, consider any additional risks / areas of concerns.

Please let me know a time that works for you.

Cheers
s 22(1)(a)(ii)

Consulting | KPMG

Level 9, Constitution Place,
1 Constitution Avenue
Canberra ACT 2601 Australia
Tel s 22(1)(a)(ii)
Mob

s 22(1)(a)(ii) [@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)
kpmg.com.au



OFFICIAL

From: s 22(1)(a)(ii) <[s 22\(1\)\(a\)\(ii\)@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)>
Sent: Thursday, May 7, 2026 3:36 PM
To: s 22(1)(a)(ii) <[s 22\(1\)\(a\)\(ii\)@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)>
Subject: [EXTERNAL] FW: Next Delivery Confidence Assessment [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Hi s 22(1)(a)(ii)

FYI below – sorry, just saw that I sent it to your DFAT address.

Grateful advice.

Thanks

s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii)
Sent: Monday, 4 May 2026 3:23 PM
To: s 22(1)(a)(ii) @dfat.gov.au>
Subject: Next Delivery Confidence Assessment

Hi s 22(1)(a)(ii)

I am touching base to seek an understanding around the scheduling for the next Delivery Confidence Assessment (DCA). We understand that, to align with the DTA Assurance framework, another needs to be undertaken in **June** with report delivery to the SRO/Program Board in July.

Thoughts? Also, would the next one be the same focus on something different? Appreciate your insights!

Kind regards,

s 22(1)(a)(ii)

A/g Director | Digital Uplift Program (DUP)
ICN Global Modernisation Branch (IGB) | Information Management and Technology Division

P s 22(1)(a)(ii)

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*

From: [Lisa Usback](#)
To: s 22(1)(a)(ii)
Cc:
Subject: RE: Seeking approval | KPMG: Specified Personnel List amendments [SEC=OFFICIAL]
Date: Tuesday, 26 May 2026 4:46:44 PM
Attachments: s 22(1)(a)(ii) [CV 2026.pdf](#)
[image001.jpg](#)
[image003.jpg](#)
[image004.png](#)
[image005.png](#)

OFFICIAL

Thank you ^{s 22(1)(a)} – yes I am supportive.

Kind regards, *Lisa Usback* FCPA (Aust.)

Assistant Secretary, ICN Global Modernisation Branch (IGB)
 Information Management and Technology Division (IMD)
 51 Allara Street
 P s 22(1)(a)(ii) VN s 22(1)(a)(ii) M s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Tuesday, 26 May 2026 3:07 PM
To: Lisa Usback <Lisa.Usback@dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: Seeking approval | KPMG: Specified Personnel List amendments [SEC=OFFICIAL]

OFFICIAL

Hi Lisa

KPMG are seeking to make changes to the specified personnel list by adding the following two people:

- s 22(1)(a)(ii) : as support (his CV is attached). Note: We met with KPMG today and ^{s 22(1)(a)(ii)} confirmed that ^{s 22(1)(a)(ii)} does have experience with Tier 1 and a number of Tier 2/3 ICT programs.
- s 22(1)(a)(ii) , replacing s 22(1)(a)(ii) was on the ICN Stabilisation DCA SPT and will join the DUP DCA.

^{s 22(1)(a)(ii)} and I are both supportive.

Please let me know if you approve the change.

Kind regards

s 22(1)(a)(ii)

A/g Director | Digital Uplift Program (DUP)
ICN Global Modernisation Branch (IGB) | Information Management and Technology Division
P s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Monday, 4 May 2026 3:08 PM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: [EXTERNAL] Re: Re: Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Could I please seek your review and endorsement to make the suggested specified personnel changes?

Once received, I will coordinate the appropriate change order to reflect.

Many thanks

s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
ICT Compliance and Commercial Branch
Information Management and Technology Division

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii)

dfat.gov.au | [X](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Monday, 4 May 2026 3:04 PM
To: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] Re: Re: Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

OFFICIAL

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s 22(1)(a)(ii)

Thank you so much for your email. Sorry about the late provision of requested CV. I have been off on leave unexpectedly due to a family emergency. I am well and back on deck now.

Attached CV is the proposed new personnel to supplement our team. Given s 22(1)(a)(ii) experience with our work within the Department and her recent promotion, she is most suitable to step in for s 22(1)(a)(ii). We will then add s 22(1)(a)(ii) to the team as a support. s 22(1)(a)(ii) has experience within the Federal Government and digital transformation supporting Critical infrastructure Programs, please see detail in his CV. He is also s 22(1)(a)(ii) cleared.

Please do not hesitate to reach out if you have any further questions.

Kind regards
s 22(1)(a)(ii)

Level 9, Constitution Place,
1 Constitution Avenue
Canberra ACT 2601 Australia

Tel **s 22(1)(a)(ii)**

Mob

s 22(1)(a)(ii) [@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)

kpmg.com.au



OFFICIAL

From: **s 22(1)(a)(ii)** @kpmg.com.au>
Sent: Friday, 24 April 2026 3:06 PM
To: **s 22(1)(a)(ii)** dfat.gov.au>
Cc: **s 22(1)(a)(ii)** @kpmg.com.au>; **s 22(1)(a)(ii)** dfat.gov.au>
Subject: Re: Re: [EXTERNAL] Contract extension - Global Modernisation Branch Project Assurance services [SEC=OFFICIAL]

Thank you **s 22(1)(a)(ii)**

Have a great long weekend.

Kind regards

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place

1 Constitution Avenue

Canberra City ACT 2601

s 22(1)(a)(ii)

Mob s 22(1)(a)(ii)

[@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)

kpmg.com.au



I acknowledge the Traditional Owners and Custodians of the Land I live and work on as the First People of this Country.

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Thursday, April 23, 2026 2:06 PM
To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>;
s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: Re: [EXTERNAL] Contract extension - Global Modernisation Branch
Project Assurance services [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Good afternoon s 22(1)(a)(ii)

Please find attached uplifted PO for the FY 26/27 extension for your records.

Kind regards
s 22(1)(a)(ii)

Procurement Officer | ICT Commercial Engagement Section
ICT Strategy and Investment Management Branch
Information Management and Technology Division

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii)

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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>

Sent: Thursday, 5 March 2026 2:28 PM

s 22(1)(a)(ii) - This section and pages (78 - 82) contain a duplicate email chain. For the original - see pages (8 - 14). The following pages have been removed



Australian Government

Department of Foreign Affairs and Trade

ABN 47065634525

Purchase Order (PO)

PO No s 22(1)(a)(ii)

Date 23.09.2025

Vendor reference

Vendor No. s 22(1)(a)(ii)
 KPMG
 727 Collins Street
 VIC 3008
BANK DETAILS: s 22(1)(a)(ii)

Contact Person s 22(1)(a)(ii)
Phone No.
Email Address s 22(1)(a)(ii) dfat.gov.au

PO number must be quoted in full on all delivery dockets and (tax) invoices
This document does not form part of the agreement. It is solely used for payment of invoices

Item	Description	Qty	Unit	Price per Unit	GST	AUD Amount
10	FY25-26 Assurance Services DUP Delivery Date: 30.06.2026					
20	FY25-26 Assurance Services ISP Delivery Date: 30.06.2026					
30	FY26-27 Assurance Service Digital Uplidt Delivery Date: 30.06.2027					
40	FY26-27 Assurance Ser ICN - Gov & Log Delivery Date: 30.06.2027					
Contract Contact: s 22(1)(a)(ii) DFAT.gov.au						
GST TOTAL (AUD)						90,000.00
TOTAL (AUD)						990,000.00

Please deliver to:
 Department of Foreign Affairs and Trade
 John McEwen Cres
 Barton ACT 0221

Invoice to:
Invoice query:

s 22(1)(a)(ii)



CD

[Senior Department of Finance official warns of serious consequences for KPMG over disclosure failin...](#)



KPMG at risk of government contract ban over ...

The Finance Department warned KPMG it could be banned from Commonwealth contracts for repeatedly failing to...

www.afr.com



28/05 5:29 pm

yikes

s 22(1)(a)(ii)

19/05 9:42 am

Friday, 29 May



99



Clare Duffield 28/05/2026 5:25 pm

Senior Department of Finance official warns of serious consequences for KPMG over disclosure failin...

The CEO has resigned effective immediately this morning.



[KPMG CEO Andrew Yates resigns over whistleblower allegations](#)



KPMG CEO Andrew Yates resigns over whistlebl...

KPMG Australia chief executive Andrew Yates has resigned over the firm's repeated failure to deal with wide-ranging...

www.afr.com

Clare Duffield 29/05 9:45 am

CD

Given we have a current contract with KPMG ^{s 22(1)(a)(ii)} team could you please check in re our estimates briefs to see if FND will handle broader questions on KPMG contracts/MAS panel or if we refer questions beyond contract to Finance? Thanks



s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 29 May 2026 12:26 PM
To: s 22(1)(a)(ii)
Subject: RE: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

Yep – this is what I have done! What makes this process easier is we have multiple extensions available in the existing contract.

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, 29 May 2026 10:31 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: Fw: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

From: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Sent: Friday, May 29, 2026 09:57
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: RE: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

This is what SPARK said:

To exercise an extension on an existing arrangement, the following conditions must be met:

1. **Approval and Justification:** Obtain Financial Delegate approval to commit and enter into the amendment. The approval must include robust justification that extending the contract represents value for money. Use the 'Approval to Commit and Enter into an Arrangement' template for this purpose. If assistance is needed, contact s 22(1)(a)(ii) @dfat.gov.au.
2. **Contract Status:** The contract must not have expired. Amendments or extensions can only be made before the contract's end date.
3. **Extension Options:** If the contract includes extension options, these must be exercised in accordance with the terms and conditions of the contract.
4. **No Extension Options Remaining:** If the contract does not have an extension option or all options have been used, the contract can only be extended:
 - o To allow the supplier to complete the delivery of the original goods/services (no change to contract value or scope).

- To enable continued delivery of goods/services while a new procurement process is conducted to replace the existing arrangement (typically 3–9 months). In this case, approval must be obtained from the Assistant Secretary, Budget and Procurement Branch, via [s 22\(1\)\(a\)\(ii\)](#) @dfat.gov.au.
- 5. **Documentation:** Document the decision-making process to ensure it is defensible and demonstrates value for money. Save all approvals and attachments in EDRMS.
- 6. **Review Requirements:** Proposals to extend an arrangement by variation without further extension options must be reviewed by the Assistant Secretary, BGB (for non-ODA) or Assistant Secretary, DVB (for ODA), unless there is no change to the contract value or scope.
- 7. **Reporting:** Report the amendment on AusTender if its value is \$10,000 (GST inclusive) or more, within 42 days of the amendment.

For further guidance, refer to the Procurement Resources Library or contact [s 22\(1\)\(a\)\(ii\)](#) @dfat.gov.au.

OFFICIAL

From: [s 22\(1\)\(a\)\(ii\)](#) dfat.gov.au
Sent: Thursday, 28 May 2026 5:51 PM
To: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Subject: Fw: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

OFFICIAL

Suzanne

For your information I propose to extend the existing KPMG arrangement to supply Project Management Services to DFAT supplementing our APS staff cohort for the delivery of both B1 and B2 projects in the Barton Campus Strategy. The attached documents outline the process undertaken 12 months ago where we approached multiple providers of these services in the market before settling on this arrangement with KPMG. The initial engagement was for 12 months, with 3 one year options for the continued provision of these services. This is the first of the options and first variation to the work order.

For the provision of these services in 2025-26 we executed a work order for \$1.45m which was duly published on AusTender. Current expenditure forecasts provide for a likely underspend for the FY of in excess of \$300k as the extent of staffing required was reduced during the course of the year as DPB APS staff completed other projects and were able to take on roles previously occupied by KPMG contractors. The renewal of services at current levels is estimated to cost approximately \$1.15m as outlined in the attached KPMG proposal. While a year-on-year rate increase has been applied, these costs are below standard panel rates.

Given the uplift in concurrent activities across these projects in the coming 12 months as B1 reaches practical completion (May 2027), and the desire to increase the capacity and capability of the project teams, we are currently engaged in a process of attempting to recruit through a number of avenues. I propose to approve a maximum engagement with KPMG that would allow the ability to engage one additional resource (FTE) should this be required to manage workloads if we are unable to engage additional APS resources or other contractors and secondees in the short term to these technical roles.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, May 20, 2026 15:11
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

OFFICIAL

Dear ^{s 22(1)(a)(ii)}

I seek your Approval to Commit and Enter into an Amendment with KPMG ABN 51 194 660 183 in accordance with section 23 of the *Public Governance, Performance and Accountability Act 2013*, for the procurement as set out below.

IF APPROVED after noting the declaration below, TYPE "APPROVED" in your email reply and insert your signature block.

Declaration by financial Delegate

In approving this proposal, I confirm that it is consistent with required policies and processes, including the *Public Governance Performance and Accountability Act 2013* (section 23), DFAT's Financial Framework and DFAT's Procurement Policy. There are sufficient available funds, and is an efficient, effective, economical and ethical use of public resources.

Title	Project Management Services, DFAT Barton Campus		
Original Procurement Method	Panel Procurement <u>Property Services Panel</u> <u>SON 4042885</u>	Initial Agreement Value (GST inclusive)	\$1,450,000
Date of Prior Approval to Commit and Enter into an Arrangement	27/06/2025	Initial Period	01 July 2025 to 30 June 2026
Amendment Period (Start date until revised end date)	01 July 2026 to 30 June 2027 12 months (3 x 12 month extension options were included in the original approval)	Amendment Value (GST inclusive)	\$1,579,092 (A total cost of up to \$5.95 million inclusive of all extensions is included in the original approval)

Maximum Contract End Date	30 June 2029	Estimated Amendment Execution Date	28 May 2026
Remaining Extension Options	Yes 2 x of 12 Months Each	Revised Agreement Value (GST inclusive)	\$3,029,092
Reason for Amendment (AusTender Standard Descriptions)	Execution of option when the contract was initially awarded.		
Cost Centre/GL Code	s 22(1)(a)(ii)	Funding Code	Not applicable
Funding Source	Departmental		
Risk – overall assessment	Low	Panel Procurement	

Requirement

DFAT has an ongoing requirement for project management capability and resources with the appropriate security clearances in order to meet project milestones to support the delivery of the Barton Campus including 19 National Circuit and NSOP.

This requirement is scheduled to last for the duration of the Barton 1 and NSOP projects which are due for completion in 2027 and 2029 respectively. The purpose of the engagement with KPMG is for the department to maintain capability by scaling resources up or down in response to the Barton Campus project demands.

The department has realigned APS staff to reduce contractor capability from 3.5 FTE to 2.5 FTE equivalent.

Contingency for an additional contractor has been factored into the total approval amount should surge capacity be required.

Agreement Background

On 27 June 2025 DFAT entered into an agreement with KPMG for project management resources.

Amendment Details

The Amendment is to:

- Extend the agreement by a further 12 months; and
- Revise resourcing arrangements to reflect personnel changes within KPMG and updated OPO project requirements.

The Barton Campus project continues to require experienced, security-cleared project management resources to support delivery and meet key milestones.

Since January 2026, there have been personnel changes, with s 22(1)(a)(ii) and s 22(1)(a)(ii) departing the project. s 22(1)(a)(ii) has commenced at 0.6 FTE to support APS staff with project management governance and communications.

This is the first amendment for this agreement.

Amendment Number	Date	Summary of Amendment	Increase/Decrease in financial limit (GST Inc)	Revised Financial Limit (GST Inc)
01	26-05-2026	Extension option x 12 months	\$1,579,092	\$3,029,092

A draft of the amendment, using the template available from the agreement panel suite is attached for your approval.

Value for Money Consideration

DFAT undertook a competitive market process in 2025, with the Evaluation Committee determining that KPMG represented the best value for money. The original approval is attached for reference.

KPMG continues to provide value through:

- Established, embedded resources with strong project knowledge
- Continuity of service and reduced onboarding time
- A resourcing model aligned to current project needs

Although resourcing has reduced from 3.5 to 2.5 FTE, KPMG has offered approximately a 30% discount against panel rates.

Provision has also been included for an additional resource should surge support be required over the next 12 months.

Resource	Existing Contract Rate (2025-2026)	New Proposed Rate (2026-2027)	Panel rates (additional CPI increase will take effect May 2026)
Associate Director s 22(1)(a)(ii)	s 45, s 47(1)(b), s 47G(1)(a)		
Manager s 22(1)(a)(ii)			

While there is a modest increase in rates, the proposed pricing remains significantly below panel rates, maintaining value for money.

Funding breakdown

There is sufficient uncommitted budget available to meet the commitment.

It is noted that there is an approximate underspend of \$385,000 against the total approved funding for the current year.

The amounts payable in under this new commitment, including GST, are detailed below:

Year	2026-27	TOTAL
Agreement (ex. GST)	1,435,538	1,435,538
GST	\$143,554	\$143,554
Total (inc. GST)	\$1,579,092	\$1,579,092

-

-

Risk

There were no risks identified with the amendment.

Recommendation

It is recommended you approve the amendment through an approval to commit and enter into the arrangement with KPMG for \$1,579,092 in accordance with the outcome outlined in this approval.

Attachments

- Draft Amendment
- Prior Approval to Commit and Enter into an Arrangement
- Original executed contract

.....

-

s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (PPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

M s 22(1)(a)(ii)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

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Schedule 6 – Order Template

1. Introduction

1.1. This Order is issued in accordance with clause 11.3 of the Head Agreement.

<u>Order for Services</u>	
s 22(1)(a)(ii) KPMG PO Box 7396 Canberra Business Centre 2610 51 194 660 183 Sent via: s 22(1)(a)(ii) @kpmg.com.au	
Agency Order Information	
Agency	Department of Foreign Affairs and Trade
Agency File Reference	s 22(1)(a)(ii)
Order Number	
Cost Centre	
Order Commencement Date and Term	
Order Commencement Date	On execution
Order Term and Extensions	30 June 2026 (Initial Term). The Agency may in its sole discretion extend the Initial Term of this Order for a further period or periods, up to 2 years, on the same terms and conditions of this Order, by giving written notice to the Service Provider, prior to end of the Initial Term of this Order (Extension Period/s).
Statement of Work	
Service Area	Corporate
Service Category	Internal Audit
Service Sub-category	Assurance
Detailed Statement of Work	Refer to Attachment A – Statement of Work
Milestones	Refer to Attachment A – Statement of Work
Key Personnel	All personnel must hold a minimum NV1 clearance to commence services. NV2 clearance may be required for specific activities. DFAT will advise the Services Provider as required.

OFFICIAL:Sensitive

<u>Order for Services</u>	
	Key Personnel: s 22(1)(a)(ii) , Engagement Partner s 22(1)(a)(ii) , Engagement Lead s 22(1)(a)(ii) , Project Assurance Delivery s 22(1)(a)(ii) , Project Assurance Delivery s 22(1)(a)(ii) , Project Assurance Delivery Subject matter experts (SMEs) may be used as required, with DFAT agreement.
Subcontractors	Not Applicable
Location	On site at DFAT Canberra Offices & remotely
Fees	s 45, s 47(1)(b), s 47G(1)(a)
Payment Terms	20 calendar days.
Invoicing	Invoices must be submitted to s 22(1)(a)(ii) @dfat.gov.au and must contain the purchase order number, line number if applicable and Agency Representative details. The Service Provider will submit invoices following successful completion of an Assurance Activity.
Travel	Not Applicable.

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OFFICIAL:Sensitive

Order for Services																	
Agency Material	Program documentation necessary to complete the assurance review will be provided on request, with approval of the Program Sponsor and/or contract manager. Information can only be accessed via DFAT Laptops which will be provided on commencement.																
Existing Material	Not Applicable.																
Contract Material	As per Key Deliverables in Attachment A – Statement of Work																
Restrictions on use of Contract Material	Contract Material and Agency Material must not be removed from DFAT premises or systems.																
Restrictions on use of Service Provider's name, trade name or logo	None specified.																
Confidential Information	<table border="1"> <thead> <tr> <th>Agency Confidential information (for example)</th><th>Period of Confidentiality</th></tr> </thead> <tbody> <tr> <td>Agency data</td><td>Perpetual</td></tr> <tr> <td>Any Personal Information held by the Agency</td><td>Perpetual</td></tr> <tr> <td>Security Classified Information</td><td>Perpetual</td></tr> </tbody> </table> <table border="1"> <thead> <tr> <th>The Service Provider Confidential information</th><th>Period of Confidentiality</th></tr> </thead> <tbody> <tr> <td>Rates and pricing schedule</td><td>Indefinitely</td></tr> <tr> <td>personal information on nominated personnel: contact information and CVs</td><td>Indefinitely</td></tr> <tr> <td>Detailed proposal</td><td>Indefinitely</td></tr> </tbody> </table>	Agency Confidential information (for example)	Period of Confidentiality	Agency data	Perpetual	Any Personal Information held by the Agency	Perpetual	Security Classified Information	Perpetual	The Service Provider Confidential information	Period of Confidentiality	Rates and pricing schedule	Indefinitely	personal information on nominated personnel: contact information and CVs	Indefinitely	Detailed proposal	Indefinitely
Agency Confidential information (for example)	Period of Confidentiality																
Agency data	Perpetual																
Any Personal Information held by the Agency	Perpetual																
Security Classified Information	Perpetual																
The Service Provider Confidential information	Period of Confidentiality																
Rates and pricing schedule	Indefinitely																
personal information on nominated personnel: contact information and CVs	Indefinitely																
Detailed proposal	Indefinitely																
Additional requirements																	
Internal Working Papers	As per the Head Agreement.																
Intellectual Property	Agency to own the IP in Contract Material.																
Key Personnel Requirements	Personnel performing the Services may be required to sign a Deed and acknowledgements relating to confidentiality, security, moral rights, intellectual																

OFFICIAL:Sensitive

OFFICIAL:Sensitive

<u>Order for Services</u>	
	property and other relevant matters as required by the Agency. Any Contract will be conditional on this occurring.
Return of confidential information	As per the Head Agreement.
Agency Data Storage Requirements	Agency Data must not be removed from DFAT premises or systems.
Security	No additional PSPF and DFAT Security Framework requirements.
Additional Requirements – security	Not Applicable.
Conditions/Restrictions for Personal Information	Not Applicable.
Liability	As per clause Error! Reference source not found. of the Head Agreement.
Additional or alternate Requirements – insurance	As per the Head Agreement
Agency Service Levels	The expected acceptance process for each deliverable will include, but is not limited to: ○ Completeness of the documentation ○ Quality of the documentation ○ Accuracy of the documentation ○ Opportunity for discussion and feedback ○ Clear and concise language used ○ Appropriateness of terminology ○ Quality and appropriateness of briefings to senior management and other stakeholders
Service Provider termination right	The default position under clause Error! Reference source not found. of the Head Agreement applies.
Termination for convenience costs in relation to Fees for Services calculated on a milestone basis	The default position under clause Error! Reference source not found. Error! Reference source not found. of the Head Agreement applies.
<i>Commonwealth Procurement Connected Policy Requirements</i>	
Workplace Gender Equality Procurement Connected Policy.	
<i>Agency Information</i>	

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Order for Services	
Agency Representative	Name: Lisa Usback Position: Assistant Secretary, ICN Global Modernisation Branch Address: 51 Allara St, Canberra City Email: lisa.usback@dfat.gov.au Contact number: s 22(1)(a)(ii)
Agency Address for Notices	Physical Address: 51 Allara St, Canberra City ACT 2601 Postal Address: As above Email: s 22(1)(a)(ii) @dfat.gov.au
Agency Address for Invoices	Invoices must be submitted to s 22(1)(a)(ii) @dfat.gov.au and must contain the purchase order number and Agency Representative details
Service Provider Information	
Service Provider Representative	Name: s 22(1)(a)(ii) Position: Partner Address: PO Box 7396 Canberra Business Centre 2610 Email: s 22(1)(a)(ii) @kpmg.com.au Contact number: s 22(1)(a)(ii)
Service Provider Address for Notices	Postal Address: PO Box 7396 Canberra Business Centre 2610 Email: s 22(1)(a)(ii) @kpmg.com.au

Signed for and on behalf of
Commonwealth of Australia
as represented by the Department of
Foreign Affairs and Trade, 47 065 634
525

s 22(1)(a)(ii)

Signature of authorised officer

name of authorised officer

title of authorised officer

OFFICIAL:Sensitive

OFFICIAL:Sensitive

s 22(1)(a)(ii)

Signed for and on behalf of
KPMG, 51 194 660 183

s 22(1)(a)(ii)

name of Service Provider's authorised representative

Partner

title of Service Provider's authorised representative

Signature of Service Provider's authorised representative

From: [Donna Degen](#)
To: [Craig MacLachlan](#)
Subject: FW: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Friday, May 29, 2026 12:55:00 PM
Attachments: [image001.png](#)
[image002.jpg](#)

Similar to when there was PwC issue I will get a list of current KPMG contracts for backpocket/awareness. D

Donna Degen

Chief Financial Officer
 Finance Division
 Department of Foreign Affairs and Trade
 Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Friday, 29 May 2026 12:48 PM
Subject: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

OFFICIAL



Notification of Significant Event: KPMG

Dear entities,

The Department of Finance (Finance) advises that it has received a Notification of Significant Event (NoSE) under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia (KPMG).

KPMG has advised that the notification relates to governance and conduct matters identified through ongoing investigations concerning historical whistleblower allegations. As outlined in the notification, KPMG has also advised of changes in senior leadership, including:

- the resignation of the Chief Executive Officer, Mr. Andrew Yates
- the resignation of the National Managing Partner – Audit and Assurance, Mr. Julian McPherson
- the appointment of an Interim Chief Executive Officer, Mr Stan Stavros

Finance is reviewing the notification in accordance with its responsibilities under the MAS Panel Head Agreement. At this stage, there is no action required by entities.

Finance will keep entities informed of any further developments.

Regards,

Strategic Contracting Branch | Procurement Division

Commercial Group | Department of Finance

E: maspanel@finance.gov.au | A: One Canberra Ave, FORREST ACT 2603



OFFICIAL

From: s 22(1)(a)(ii)
To:
Cc: [Clare Duffield](#); s 22(1)(a)(ii)
Subject: Re: Senate estimates BPB - KPMG [SEC=OFFICIAL:Sensitive]
Date: Friday, 29 May 2026 1:29:32 PM

OFFICIAL: Sensitive

Thanks ^{s 22(1)(a)(ii)}

Can we insert into the last part a bit more on the contractual arrangements in place we have to protect us? I imagine that would be useful info to have on hand if they press Justin on how we can be sure our data isn't get shared with others.

Thanks!

From: "s 22(1)(a)(ii)" <dfat.gov.au>
Date: Friday, 29 May 2026 at 1:10:10 pm
To: "s 22(1)(a)(ii)" <dfat.gov.au>
Cc: "Clare Duffield" <Clare.Duffield@dfat.gov.au>, "s 22(1)(a)(ii)" <dfat.gov.au>, "s 22(1)(a)(ii)" <dfat.gov.au>, "s 22(1)(a)(ii)" <dfat.gov.au>
Subject: Senate estimates BPB - KPMG [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Hi ^{s 22(1)(a)(ii)}

^{s 22(1)(a)} and I spoke with Clare on whether/how to include points in the estimates BPB on the KPMG issue.

We've drafted a handling note and additional 'if raised' points (highlighted below) and plan is to test with Justin on Tuesday if he wants to include in the brief that's gone to Michelle.

Relevant articles are attached.

Thanks

^{s 22(1)(a)(ii)}

//////////

What consultancy services is KPMG providing to DFAT?

[Handling note: Refer questions on other KPMG contracts with DFAT to FND]

- DFAT has a contract with KPMG Australia for independent research into barriers to institutional investment in Southeast Asia (which is ongoing)
 - this research requires specialist professional knowledge and expertise to identify if and how Australian policy settings are inhibiting

Australian investment into Southeast Asia and emerging and frontier markets generally.

- The contract value is up to \$174,615 (excluding GST) for the following: delivery of an inception report, preliminary insights report, draft report and a final report which is due by 10 July 2026.
- The objectives of the study were outlined in the Terms of Reference in the Request for Quotation. These focused on the how Australian domestic regulatory and policy settings impact investment decisions relating to Southeast Asia and how they could be adjusted to increase the flow of Australian investment into Southeast Asia.
- KPMG is undertaking a range of consultations with stakeholders. This includes Australian institutional investors, asset managers, industry groups and Australia's Special Envoy for Southeast Asia.
- The final report is due before the conclusion of the contract on 10 July 2026.

Will the final report be made public?

- The purpose of the report is to provide independent advice and policy options to Government
- the report will contain sensitive commercial information which is not appropriate for public release.

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Is DFAT concerned recent allegations of data misuse may apply to the barriers to institutional investment study?

- DFAT is aware of public reporting regarding allegations of KPMG's handling and potential misuse of confidential information.
- DFAT continues to closely monitor contractor performance and compliance in accordance with confidentiality and data protection requirements.
- Any further questions on specific MAS panel contract clauses or actions taken in response to the allegations should be referred to the Department of Finance.

////////////////

s 22(1)(a)(ii)

A/g Assistant Director | Economic Implementation Section (EIS)
 Southeast Asia Strategy and Development Division | Office of Southeast Asia
 Department of Foreign Affairs and Trade
T s 22(1)(a)(ii) **I M** s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: s 22(1)(a)(ii)
To: Donna Degen
Cc: s 22(1)(a)(ii) ; Joanne Loundes
Subject: RE: KPMG contracts [SEC=OFFICIAL]
Date: Friday, May 29, 2026 6:22:48 PM
Attachments: [image003.png](#)
[image004.png](#)
[image005.jpg](#)
[image001.png](#)
[KPMG Contract Summary.docx](#)

OFFICIAL

Dear Donna

Please see attached a summary of current and recent DFAT contracts with KPMG:

- The top 11 contracts (shaded) are current (note 1 of them ends today, so will not be current as of tomorrow)
- The remaining contracts are recent but expired contracts – it appears that the first whistleblowing reports were made in 2024, so we thought it might be useful to include contracts entered into from 2022 onwards

Column 3 notes the relevant panel – such as MAS Panel or Digital Marketplace Panel etc (or N/A if the contract was conducted via a limited tender non-panel procurement)

We've included the relevant Division / Post based on the delegate details listed in SAP.

More information

If you'd like more information, you can see the raw reports we have extracted from AusTender here: [KPMG contracts - AusTender exports.xlsx](#). This includes

- a list of all DFAT KPMG contracts published on Austender – dating back to 2006
- a list of DFAT limited tenders to KPMG – note this will only capture non-panel procurements, as any panel procurements will be marked as 'open', even if KPMG was the only supplier approached under the panel
- a list of all current DFAT contracts that were conducted relying on a CPR 10.3 limited tender condition

Let us know if you have any questions or if you'd like us to show any other information

Kind regards
s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch
Finance Division

T s 22(1)(a)(ii)

OFFICIAL

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Friday, 29 May 2026 12:56 PM
To: s 22(1)(a)(ii) @dfat.gov.au; s 22(1)(a)(ii) @dfat.gov.au
Subject: FW: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Can I get a list of current KPMG contracts the Department has under the MAS Panel? D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL

From: MAS Panel <MASPanel@finance.gov.au>

Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (101).

DFAT contracts with KPMG from 2022 to 2026 (sorted by end date)

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5 (ODA)	13-Jan-25	30-Jun-29	\$1,831,626.50	Pacific Strategy Division (PSD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	\$646,593.62	Pacific Strategy Division (PSD)
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	\$990,000.00	Information and Technology Division (IMD)
CN4114974	Financial Statement Reporting tool – audit services	Industry and Market Insights Services Panel	1-Feb-25	31-Jan-27	\$76,285.00	Finance Division (FND)
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	\$673,087.80	International Security Division (ISD)
CN4174395	Finance Transformation Program - Management support	Defence Support Services (DSS) Panel	13-Jul-25	30-Jun-26	\$279,204.20	Finance Division (FND)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel	1-Jul-25	30-Jun-26	\$1,450,000.00	Overseas Property Office (OPO)
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	\$192,076.50	Southeast Asia Strategy and Development Division (SSD)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	\$240,623.58	Multilateral Policy and Human Rights Division (MPD)
CN4157578	Temporary personnel services	Digital Marketplace Panel 2	29-May-25	31-May-26	\$700,274.30	International Security Division (ISD)
CN4168509	Management advisory services - Business Impact Analysis	Capability Support Services Panel	23-Jun-25	29-May-26	\$410,000.00	Executive Division (EXD)
CN4200944	Temporary personnel services - training	Digital Marketplace Panel 2	1-Oct-25	1-Apr-26	\$395,538.06	TBC – administered funding not coded to Division
CN4240918	Management advisory services	Management Advisory Services (MAS Panel)	13-Nov-25	30-Jan-26	\$65,000.01	Development Policy and Equality Division (DPD)
CN4136597	Temporary personnel services	Digital Marketplace Panel 2	6-Mar-25	30-Sep-25	\$435,820.00	International Security Division (ISD)
CN4157659	Management Services	N/A – limited tender App A: 8 (overseas)	21-May-25	4-Jul-25	\$80,850.00	Hanoi Post
CN4134419	Temporary personnel services	Capability Support Services Panel	11-Mar-25	30-Jun-25	\$1,147,104.33	Regulatory and Legal Policy Division (RLD)
CN4010711	Management advisory services - Project Management	Management Advisory Services (MAS Panel)	4-Oct-23	30-Jun-25	\$919,860.00	Overseas Property Office (OPO)
CN4063401	Management advisory services - Business Planning	Management Advisory Services (MAS Panel)	5-Jun-24	28-Feb-25	\$64,730.00	Executive Division (EXD)
CN4054703	Software License	N/A – limited tender	4-Feb-24	3-Feb-25	\$38,500.00	Finance Division (FND)
CN4025089	Temporary Personnel Services	Defence Support Services (DSS) Panel	20-Nov-23	31-Dec-24	\$4,102,000.00	Defence and National Security Policy Division (DND)
CN4095989	Professional Management Services - Management support	Defence Support Services (DSS) Panel	26-Aug-24	30-Nov-24	\$556,200.00	Finance Division (FND)
CN3883121	Management advisory services - Procurement Advisory	Defence Support Services (DSS) Panel	1-Apr-22	1-Apr-24	\$1,250,000.00	Australian Infrastructure Financing Facility for the Pacific (AIFFP)
CN3975138	Strategic Planning Consultation Services	N/A – limited tender	16-Jun-23	29-Feb-24	\$218,935.09	TBC – administered funding not coded to Division
CN3763783	Management advisory services - Education and Training	Panel of Program Reviewers and Evaluators	3-Mar-21	31-Dec-23	\$811,115.75	Executive Division (EXD)
CN3996028	Corporative Objects or policy development	Management Advisory Services (MAS Panel)	7-Jul-23	31-Dec-23	\$120,986.00	Executive Division (EXD)
CN3988457	Management support services - Business Advisory Services	Digital Marketplace Panel 1.0	18-Aug-22	30-Jun-23	\$787,619.25	Capability Taskforce (CTF)
CN3950657	ICT Services	Digital Marketplace Panel 1.0	2-Mar-23	3-May-23	\$110,000.00	Information and Technology Division (IMD)
CN3928095	Management Advisory Services	Management Advisory Services (MAS Panel)	14-Nov-22	31-Mar-23	\$174,999.00	Executive Division (EXD)
CN3916693	Management Advisory Services	Internal Audit	5-Sep-22	28-Feb-23	\$154,000.00	Executive Division (EXD)
					Total	\$18,923,028.99

From: [Clare Duffield](#)
To: [Justin Whyatt](#); s 22(1)(a)(ii)
Subject: Re: [EXTERNAL] Significant Event for KPMG [SEC=OFFICIAL]
Date: Monday, 1 June 2026 11:09:44 AM
Attachments: [image001.jpg](#)
[image002.jpg](#)
[image003.jpg](#)
[image004.jpg](#)
[image005.jpg](#)
[image006.jpg](#)

OFFICIAL

Thanks. We have updated the backpacket for you to review on return.

FND also doing an estimates brief on all DFAT contracts w KPMG and team have contributed to that.

Cheers

From: "Justin Whyatt" <Justin.Whyatt@dfat.gov.au>
Date: Monday, 1 June 2026 at 10:58:46 am
To: "Clare Duffield" <Clare.Duffield@dfat.gov.au>, "s 22(1)(a)(ii)
dfat.gov.au>
Subject: FW: [EXTERNAL] Significant Event for KPMG [SEC=OFFICIAL]

OFFICIAL

Will be good to discuss on Wed ahead of Estimates.

OFFICIAL

From: Clare Duffield <Clare.Duffield@dfat.gov.au>
Sent: Friday, 29 May 2026 5:31 PM
To: s 22(1)(a)(ii) @kpmg.com.au; Justin Whyatt <Justin.Whyatt@dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au; s 22(1)(a)(ii)
dfat.gov.au>
Subject: RE: [EXTERNAL] Significant Event for KPMG [SEC=OFFICIAL]

OFFICIAL

Dear s 22(1)(a)(ii)

Thanks for your message and further details you provided, including advice that you've asked all team members to sign an NDA. We'll come back to you if we have any questions.

Cheers

Clare

Clare Duffield

Assistant Secretary
 Southeast Asia Economic and Communications Branch
 Office of Southeast Asia
 Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Friday, 29 May 2026 5:00 PM
To: Justin Whyatt <Justin.Whyatt@dfat.gov.au>; Clare Duffield <Clare.Duffield@dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] Significant Event for KPMG

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Dear Justin and Clare

I am writing to let you know about a Significant Event for KPMG concerning the management of whistleblower and related confidentiality matters within KPMG Australia.

None of the matters described below that are under investigation relate to the performance of services to the Department of Foreign Affairs and Trade. KPMG engagements are undertaken by dedicated teams of security cleared personnel (where required) and may be subject to additional governance arrangements, such as the Defence Industry Security Program (DISP). We have identified no breach of Commonwealth Confidential Information.

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community. I have included further detailed information at the end of the email.

We have specifically considered data confidentiality as part of this engagement. The data response plan is from page 17 onwards contained within the project plan report that has been delivered (attached). We have also asked all team members to sign an NDA and will collect these up and send them across as a batch ASAP. If you have any questions and concerns, please do not hesitate to contact me directly on s 22(1)(a)(ii)

Kind regards

s 22(1)(a)(ii)

Consulting

KPMG
Level 9, Constitution Place
1 Constitution Avenue, Canberra City ACT 2601
Tel s 22(1)(a)(ii)
Mob
s 22(1)(a)(ii) @kpmg.com.au

I acknowledge the Ngunnawal and Ngambri people as the traditional custodians of the region where I live and work. I pay respect to Elders, past, present and emerging.

kpmg.com.au



Further details

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community. The initial internal investigation that did not substantiate the allegations raised by the whistleblower, was in hindsight not conducted with the necessary rigour required. Understandably this prompted further communications and allegations from the whistleblower, resulting in the appointment of an external legal firm, to review the internal investigation.

The external legal review supported the internal investigation. This outcome further escalated the whistleblower's concerns with the process. The whistleblower again raised the matter with certain independent members of the KPMG Australia Board and others.

At this point, a Board Sub-Committee (led by the Deputy Chair and including three independent directors), appointed Allens to conduct a further external legal investigation, which remains ongoing. Now, with new evidence and an expanded scope, Allens are continuing to challenge the conclusions reached in prior investigations.

The Board has identified areas where KPMG has fallen short of the standards it expects in the handling of such important matters. The Board has confirmed shortcomings in the:

- management of the whistleblower and their concerns;
- the rigour of the investigations; and
- action by leadership regarding the allegations raised.

As a consequence:

- KPMG Chairman Martin Sheppard has accepted the resignation of Andrew Yates, CEO of KPMG Australia, effective immediately – as the executive with ultimate responsibility for management of the whistleblower process and the management-led investigations.
- Mr Sheppard has also accepted the resignation of Julian McPherson, National Managing Partner Audit and Assurance, who will stand down from this role effective immediately and will resign from the firm after an orderly transition of his client responsibilities.
- The Board has appointed Stan Stavros as Interim CEO of KPMG Australia while continuing its orderly process to appoint a permanent successor to Mr Yates.
- An Interim National Managing Partner of Audit and Assurance will be announced shortly.
- Appropriate disciplinary action will continue to be imposed if the investigations identify further matters.

Whistleblower Allegations

KPMG has previously reported to professional bodies, regulators and the Department of Finance that the firm had identified a matter relating to client documents being inappropriately shared internally. Three partners have previously been sanctioned regarding this matter, and they have self-reported to the appropriate professional bodies. We are continuing to investigate this matter. We also reported a second matter concerning an inappropriate remark in a team setting regarding the sharing of client information. Disciplinary action has also been taken. We are continuing to investigate this matter.

The ongoing investigation recently revealed a separate incident where internal documents containing client information have also been inappropriately shared internally. Our investigation into this matter, which does not involve Commonwealth information, is ongoing.

These three conduct matters were raised by the whistleblower. While prior investigations concluded these allegations were unsubstantiated, KPMG now recognises these processes fell short.

KPMG has reported this new finding to impacted clients and regulators and continues to engage with the Department of Finance. Should new findings emerge, this information will be shared with clients, the Committee, regulators, and the Department of Finance. Where misconduct is identified we will work with individuals to self-report to CA ANZ where appropriate.

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effective immediately and will resign from the firm after an orderly transition of his client responsibilities.

- The Board has appointed Stan Stavros as Interim CEO of KPMG Australia while continuing its orderly process to appoint a permanent successor to Mr Yates.
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The ongoing investigation recently revealed a separate incident where internal documents containing client information have also been inappropriately shared internally. Our investigation into this matter, which does not involve Commonwealth information, is ongoing.

These three conduct matters were raised by the whistleblower. While prior investigations concluded these allegations were unsubstantiated, KPMG now recognises these processes fell short.

KPMG has reported this new finding to impacted clients and regulators and continues to engage with the Department of Finance. Should new findings emerge, this information will be shared with clients, the Committee, regulators, and the Department of Finance. Where misconduct is identified we will work with individuals to self-report to CA ANZ where appropriate.

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s 22(1)(a)(ii) - Pages (116 - 122) contain a duplicate document. For the original - see pages (60 - 66). The following pages have been removed

s 22(1)(a)(ii) - Pages (123 - 153) are irrelevant and the following pages have been removed

From: Donna Degen
 To: Natalie Cohen
 Cc: s 22(1)(a)(ii) Matthew Harding
 Subject: RE: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
 Date: Monday, June 1, 2026 4:27:00 PM
 Attachments: KPMG Contract Summary.docx
 image001.png
 image002.png

Nat, list of current contracts from Austender below and attached. The attached has contracts going back a little further. Chat tomorrow. D

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5 (ODA)	13-Jan-25	30-Jun-29	\$1,831,626.50	Pacific Strategy Division (PSD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	\$646,593.62	Pacific Strategy Division (PSD)
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	\$990,000.00	Information and Technology Division (IMD)
CN4114974	Financial Statement Reporting tool – audit services	Industry and Market Insights Services Panel	1-Feb-25	31-Jan-27	\$76,285.00	Finance Division (FND)
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	\$673,087.80	International Security Division (ISD)
CN4174395	Finance Transformation Program - Management support	Defence Support Services (DSS) Panel	13-Jul-25	30-Jun-26	\$279,204.20	Finance Division (FND)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel	1-Jul-25	30-Jun-26	\$1,450,000.00	Overseas Property Office (OPO)
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	\$192,076.50	Southeast Asia Strategy and Development Division (SSD)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	\$240,623.58	Multilateral Policy and Human Rights Division (MPD)

Donna Degen

Chief Financial Officer
 Finance Division
 Department of Foreign Affairs and Trade
 Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: Natalie Cohen <Natalie.Cohen@dfat.gov.au>
 Sent: Saturday, 30 May 2026 5:18 PM
 To: Donna Degen <Donna.Degen@dfat.gov.au>
 Cc: s 22(1)(a)(ii) @dfat.gov.au; Matthew Harding <Matthew.Harding@dfat.gov.au>
 Subject: RE: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Thanks

We've identified these ones in AidWorks, but are verifying too and will cross-check with you.

- Interim Computer Emergency Response Director to Fiji (\$700,000), managed by Cyber Branch
- Aviation Masterplan Kiribati (\$1.259m), Managed by Pacific Aviation team
- Data Centre Infrastructure Design Brief and project preparation for a Pacific Island Country (\$349,000), Managed by AIFFP

Will connect on Tue/Wed.

NC

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
 Sent: Saturday, 30 May 2026 3:23 PM
 To: Natalie Cohen <Natalie.Cohen@dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>
 Cc: s 22(1)(a)(ii) @dfat.gov.au
 Subject: FW: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

FYI – we are pulling KPMG contract data for backpocket purposes will share early next week. D

OFFICIAL

From: MAS Panel <MASPanel@finance.gov.au>
 Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (101).

From: [Donna Degen](#)
To: [Nicole Cornick](#)
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 12:35:00 PM
Attachments: [image001.png](#)
[image002.png](#)

Good Afternoon Nicole,

We have been advised by the Department of Finance of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness IMD has one current contract with KPMG:

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	\$990,000.00	Information and Technology Division (IMD)

FND is preparing a backpocket brief and will seek to take the lead on any estimate’s questions (with the COO). If there are specific questions on specific procurements we would defer to the relevant area inline with normal practice.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section contains a duplicate email. For the original email - see from page (101).

From: Donna Degen
To: Tony Walter
Cc: Craig Chittick
Subject: FW: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 12:35:00 PM
Attachments: image001.png
image002.png

Tony, in Craig's absence. No specific action required at this time more for information. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: Donna Degen
Sent: Tuesday, 2 June 2026 12:29 PM
To: Craig Chittick <Craig.Chittick@dfat.gov.au>
Cc: Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

Good Afternoon Craig,

We have been advised by the Department of Finance of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness PSD has two current contracts with KPMG:

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5 (ODA)	13-Jan-25	30-Jun-29	\$1,831,626.50	Pacific Strategy Division (PSD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	\$646,593.62	Pacific Strategy Division (PSD)

ESG is preparing a backpocket brief and will seek to take the lead on any estimate's questions. If there are specific questions on specific procurements we would defer to the relevant area inline with normal practice.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section contains a duplicate email. For the original email - see from page (101).

From: s 22(1)(a)(ii)
To:
Subject: Fwd: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, 2 June 2026 1:14:44 PM
Attachments: image001.png
image002.jpg

OFFICIAL

From: "Clare Duffield" <Clare.Duffield@dfat.gov.au>
Date: Tuesday, 2 June 2026 at 1:09:51 pm
To: s 22(1)(a)(ii) <dfat.gov.au>, 's 22(1)(a)(ii)' <dfat.gov.au>
Subject: FW: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

FYI. I have forwarded Donna the email from KPMG

Cheers

OFFICIAL

From: Justin Whyatt <Justin.Whyatt@dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:02 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: Clare Duffield <Clare.Duffield@dfat.gov.au>
Subject: Re: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

Thanks Donn for this information. Understood.

Clare, can you forward Donna and her team the exchange with KPMG on this.

Justin

OFFICIAL

From: "Donna Degen" <Donna.Degen@dfat.gov.au>
Date: Tuesday, 2 June 2026 at 12:42:46 pm
To: "Justin Whyatt" <Justin.Whyatt@dfat.gov.au>
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Good Afternoon Justin,

We have been advised by the Department of Finance (Finance) of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness SSD has one current contract with KPMG:

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	\$192,076.50	Southeast Asia Strategy and Development Division (SSD)

ESG is preparing a backpocket brief and will seek to take the lead on any estimate's questions. If there are specific questions on specific procurements we would defer to the relevant area in line with normal practice.

We have been advised by Finance that no further action is required at this time. We will keep you updated if this changes following their review.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

OFFICIAL

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (101).

From: Donna Degen
To: s 22(1)(a)(ii)
Cc:
Subject: FW: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, 2 June 2026 1:17:00 PM
Attachments: EXTERNAL_Significant Event for KPMG.msg
image003.png
image004.png
image005.png

FYI

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(i)

From: Clare Duffield <Clare.Duffield@dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:09 PM
To: Justin Whyatt <Justin.Whyatt@dfat.gov.au>; Donna Degen <Donna.Degen@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Thanks Justin

Donna – attaching the email we received from KPMG on Friday. I have gone back to acknowledge receipt.
The team have been in touch with FND on our procurement.

Cheers
Clare

Clare Duffield

Assistant Secretary
Southeast Asia Economic and Communications Branch
Office of Southeast Asia
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(i)
[dfat.gov.au](#) | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: Justin Whyatt <Justin.Whyatt@dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:02 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (158).

From: s 22(1)(a)(ii)
To: [Justin Whyatt](#); [Clare Duffield](#)
Cc: s 22(1)(a)(ii)
Subject: [EXTERNAL] Significant Event for KPMG
Date: Friday, 29 May 2026 5:01:26 PM
Attachments: [image001.jpg](#)
[image002.jpg](#)
[image003.jpg](#)
[image004.jpg](#)
[image005.jpg](#)
s 22(1)(a)(ii) - Duplicate document - see original from page (116)

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Dear Justin and Clare

I am writing to let you know about a Significant Event for KPMG concerning the management of whistleblower and related confidentiality matters within KPMG Australia.

None of the matters described below that are under investigation relate to the performance of services to the Department of Foreign Affairs and Trade. KPMG engagements are undertaken by dedicated teams of security cleared personnel (where required) and may be subject to additional governance arrangements, such as the Defence Industry Security Program (DISP). We have identified no breach of Commonwealth Confidential Information.

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community. I have included further detailed information at the end of the email.

We have specifically considered data confidentiality as part of this engagement. The data response plan is from page 17 onwards contained within the project plan report that has been delivered (attached). We have also asked all team members to sign an NDA and will collect these up and send them across as a batch ASAP. If you have any questions and concerns, please do not hesitate to contact me directly on s 22(1)(a)(ii) .

Kind regards

s 22(1)(a)(ii)

Consulting

KPMG
 Level 9, Constitution Place
 1 Constitution Avenue, Canberra City ACT 2601
 Tel s 22(1)(a)(ii)
 Mob

s 22(1)(a)(ii) [@kpmg.com.au](mailto:____@kpmg.com.au)

I acknowledge the Ngunnawal and Ngambri people as the traditional custodians of the region where I live and work. I pay respect to Elders, past, present and emerging.

kpmg.com.au



Further details

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community. The initial internal investigation that did not substantiate the allegations raised by the whistleblower, was in hindsight not conducted with the necessary rigour required. Understandably this prompted further communications and allegations from the whistleblower, resulting in the appointment of an external legal firm, to review the internal investigation.

The external legal review supported the internal investigation. This outcome further escalated the whistleblower's concerns with the process. The whistleblower again raised the matter with certain independent members of the KPMG Australia Board and others.

At this point, a Board Sub-Committee (led by the Deputy Chair and including three independent directors), appointed Allens to conduct a further external legal investigation, which remains ongoing. Now, with new evidence and an expanded scope, Allens are continuing to challenge the conclusions reached in prior investigations.

The Board has identified areas where KPMG has fallen short of the standards it expects in the handling of such important matters. The Board has confirmed shortcomings in the:

- management of the whistleblower and their concerns;
- the rigour of the investigations; and
- action by leadership regarding the allegations raised.

As a consequence:

- KPMG Chairman Martin Sheppard has accepted the resignation of Andrew Yates, CEO of KPMG Australia, effective immediately – as the executive with ultimate responsibility for management of the whistleblower process and the management-led investigations.
- Mr Sheppard has also accepted the resignation of Julian McPherson, National Managing Partner Audit and Assurance, who will stand down from this role

effective immediately and will resign from the firm after an orderly transition of his client responsibilities.

- The Board has appointed Stan Stavros as Interim CEO of KPMG Australia while continuing its orderly process to appoint a permanent successor to Mr Yates.
- An Interim National Managing Partner of Audit and Assurance will be announced shortly.
- Appropriate disciplinary action will continue to be imposed if the investigations identify further matters.

Whistleblower Allegations

KPMG has previously reported to professional bodies, regulators and the Department of Finance that the firm had identified a matter relating to client documents being inappropriately shared internally. Three partners have previously been sanctioned regarding this matter, and they have self-reported to the appropriate professional bodies. We are continuing to investigate this matter. We also reported a second matter concerning an inappropriate remark in a team setting regarding the sharing of client information. Disciplinary action has also been taken. We are continuing to investigate this matter.

The ongoing investigation recently revealed a separate incident where internal documents containing client information have also been inappropriately shared internally. Our investigation into this matter, which does not involve Commonwealth information, is ongoing.

These three conduct matters were raised by the whistleblower. While prior investigations concluded these allegations were unsubstantiated, KPMG now recognises these processes fell short.

KPMG has reported this new finding to impacted clients and regulators and continues to engage with the Department of Finance. Should new findings emerge, this information will be shared with clients, the Committee, regulators, and the Department of Finance. Where misconduct is identified we will work with individuals to self-report to CA ANZ where appropriate.

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s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Tuesday, 2 June 2026 1:45 PM
To: Suzanne Pitson
Subject: Re: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Yes, will do.

OFFICIAL

From: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Sent: Tuesday, June 2, 2026 13:44
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

So let that play out, but could you please check in with me again before actually signing on the dotted line.

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:37 PM
To: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Subject: Re: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

It's not signed yet, but we advised the managing partner only today that we would accept the proposal to extend and the variation is being drafted now.

From: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Sent: Tuesday, June 02, 2026 13:28
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

Just hold fire on extending the KPMG contract, please. At least until I get Donna's response to the below email....

OFFICIAL

From: Suzanne Pitson
Sent: Tuesday, 2 June 2026 1:28 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Noted, thanks.

As an aside, the contract does have an extension option, and I am intending to extend it for another 12 months – I need to specialist/technical staff for the Barton project.

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 12:47 PM
To: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Suzanne you appear across this but wanted to provide same service to you as everyone else...

We have been advised by the Department of Finance (Finance) of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness OPO has one current contract with KPMG:

CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (M Panel)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel

FND is preparing a backpocket brief and will seek to take the lead on any estimate's questions (with COO support). If there are specific questions on specific procurements we would defer to the relevant area in line with normal practice.

We have been advised by Finance that no further action is required at this time. We will keep you updated if this changes following their review.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer

Finance Division

Department of Foreign Affairs and Trade

P s 22(1)(a)(ii) | **M s 22(1)(a)(ii)**

OFFICIAL

From: MAS Panel <MASPanel@finance.gov.au>

Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (101).

From: s 22(1)(a)(ii)
To:
Cc: [Clare Duffield](#); s 22(1)(a)(ii)
Subject: RE: Possible Estimates questions [SEC=OFFICIAL]
Date: Tuesday, 2 June 2026 4:01:37 PM
Attachments: [260202 - additional estimates input - Southeast Asia Economic Strategy.docx](#)

OFFICIAL

s 22(1)(a)(ii) – apologies.

Please see attached from SCB. Clare D spoke to Michelle and we needed to add in the KPMG piece.

Kind regards
s 22(1)(a)(ii)

Assistant Director | Southeast Asia Economic Strategy Section
Southeast Asia Economic, Communications and Analytics Branch | Southeast Asia Strategy
and Development Division
Office of Southeast Asia

Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

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OFFICIAL

s 22(1)(a)(ii) - This section and pages (170 - 173) are irrelevant and the following pages have been removed

Southeast Asia Economic Strategy

s 22(1)(a)(ii) - This section and pages (175 - 176) are irrelevant and the following pages have been removed

s 22(1)(a)(ii)

What consultancy services is KPMG providing to DFAT?

Refer questions on other KPMG contracts with DFAT to FND.

- . DFAT has a contract with KPMG Australia for independent research into barriers to institutional investment in Southeast Asia (which is ongoing)
 - this research requires specialist professional knowledge and expertise to identify if and how Australian policy settings are inhibiting Australian investment into Southeast Asia and emerging and frontier markets generally.
- . The contract value is up to \$174,615 (excluding GST) for the following: delivery of an inception report, preliminary insights report, draft report and a final report which is due by 10 July 2026.
- . The objectives of the study were outlined in the Terms of Reference in the Request for Quotation. These focused on the how Australian domestic regulatory and policy settings impact investment decisions relating to Southeast Asia and how they could be adjusted to increase the flow of Australian investment into Southeast Asia.
- . KPMG is undertaking a range of consultations with stakeholders. This includes Australian institutional investors, asset managers, industry groups and Australia's Special Envoy for Southeast Asia.
- . The final report is due before the conclusion of the contract on 10 July 2026.

Is DFAT concerned recent allegations of data misuse may apply to the barriers to institutional investment study?

- . DFAT is aware of public reporting regarding allegations of KPMG's handling and potential misuse of confidential information.
- . The MAS Panel Head Agreement (clause 23.2) imposes strict confidentiality obligations limiting the use and disclosure of Commonwealth information
 - KPMG is contractually required to maintain strong data security and data storage controls including a Data Breach Response Plan.
- . DFAT continues to closely monitor contractor performance and compliance in accordance with confidentiality and data protection requirements.
- . Any further questions on specific MAS Panel contract clauses or actions taken in response to the allegations should be referred to the Department of Finance.

From: Donna Degen
To: Mathew Fox
Cc: Tori Lamb; s 22(1)(a)(ii)
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 5:25:00 PM
Attachments: image001.jpg
image002.png
image003.jpg

Thanks Mat, I assume contract variation still working its way through the system. If you can get it through, we can pick it up ahead of estimates. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: Mathew Fox <Mathew.Fox@dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:22 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: Tori Lamb <tori.lamb@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Donna
FYI –s 22(1)(a)(ii) has just been extended for 6 months.

Thanks
Mat

Mathew Fox

First Assistant Secretary
International Security Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

EA:s 22(1)(a)(ii) | Es 22(1)(a)(ii) @dfat.gov.au | Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)
Snr Adv:s 22(1)(a)(ii) | Es 22(1)(a)(ii) l@dfat.gov.au | Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)
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OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, June 2, 2026 12:41 PM
To: Mathew Fox <Mathew.Fox@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Just realised as I hit send that one of the below contracts has ended. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | Ms 22(1)(a)(ii)

OFFICIAL

From: Donna Degen
Sent: Tuesday, 2 June 2026 12:39 PM
To: Mathew Fox <Mathew.Fox@dfat.gov.au>
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

Afternoon Mat,

We have been advised by the Department of Finance (Finance) of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness ISD has two current contracts with KPMG:

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	\$673,087.80	International Security Division (ISD)
CN4157578	Temporary personnel services	Digital Marketplace Panel 2	29-May-25	31-May-26	\$700,274.30	International Security Division (ISD)

ESG is preparing a backpocket brief and will seek to take the lead on any estimate's questions. If there are specific questions on specific procurements we would defer to the relevant area in line with normal practice.

We have been advised by Finance that no further action is required at this time. We will keep you updated if this changes following their review.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(i)

From: MAS Panel <MASPanel@finance.gov.au>

Sent: Friday, 29 May 2026 12:48 PM

s 22(1)(a)(ii) - This section contains a duplicate email. For the original email - see from page (101).

From: [Natalie Cohen](#)
To: [Donna Degen](#); [Elizabeth Wilde](#)
Cc: [s 22\(1\)\(a\)\(ii\)](#) ; [Matthew Harding](#); [Sarah Sullivan](#); [s 22\(1\)\(a\)\(ii\)](#)
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 5:35:34 PM
Attachments: [image001.jpg](#)

OFFICIAL

Thanks Donna – your list doesn’t reflect some (3) contracts we are aware of and the team is working directly with [s 22\(1\)\(a\)\(ii\)](#) now to update and provide the additional detail.

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:16 PM
To: Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>; Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Cc: [s 22\(1\)\(a\)\(ii\)](#) @dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>
Subject: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Afternoon Nat and Elizabeth,

Please find attached draft back pock on KPMG Contracts.

Happy for any comments/feedback. Hoping to get up to COO for review mid-morning tomorrow.

Will share a copy with impacted areas in parallel with COO review as well.

D

Donna Degen

Chief Financial Officer
 Finance Division
 Department of Foreign Affairs and Trade
 P [s 22\(1\)\(a\)\(ii\)](#) | M [s 22\(1\)\(a\)\(ii\)](#)

Executive Assistant: s 22(1)(a)(ii)

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OFFICIAL

From: [Donna Degen](#)
To: s 22(1)(a)(ii)
Subject: RE: [EXTERNAL] KPMG Significant Event Notification - DFAT FND [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 6:04:00 PM
Attachments: [image001.png](#)
[image002.jpg](#)

Thank you ^{s 22(1)(a)(ii)} . D

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Tuesday, 2 June 2026 2:47 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: RE: [EXTERNAL] KPMG Significant Event Notification - DFAT FND [SEC=OFFICIAL]

OFFICIAL

Thanks Donna – filed in EDRMS s 22(1)(a)(ii)

s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch
Finance Division

T s 22(1)(a)(ii)

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 1:20 PM
To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>
Subject: FW: [EXTERNAL] KPMG Significant Event Notification - DFAT FND [SEC=OFFICIAL]

OFFICIAL

For visibility and appropriate filing. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Tuesday, 2 June 2026 1:17 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Subject: [EXTERNAL] KPMG Significant Event Notification - DFAT FND

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi Donna

Thanks for your time on the phone on Friday last week.

Further to our conversation, please find attached notification in writing of the Significant Event.

Let me know if I can provide any further information, or next steps.

Regards
s 22(1)(a)(ii)

KPMG Canberra

s 22(1)(a)(ii) @kpmg.com.au
Please contact my EA s 22(1)(a)(ii) @kpmg.com.au

Living and working on Ngunnawal Land



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From: Donna Degen
To: s 22(1)(a)(ii)
Subject: RE: [EXTERNAL] KPMG Significant Event Notification - DFAT FND
Date: Tuesday, June 2, 2026 6:05:00 PM
Attachments: [image001.jpg](#)

Thank you s 22(1)(a)(ii)

Acknowledging receipt.

Kind regards

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>

Sent: Tuesday, 2 June 2026 1:17 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original - see page (184)

Confidential

Donna Degan
Chief Financial Officer
Department of Foreign Affairs and Trade

2 June 2026

Dear Donna

Notice of Significant Event

I am writing to notify you of a Significant Event in accordance with Special Condition 1 of the contract RFx24158 for the Finance Transformation Program, concerning the management of whistleblower and related confidentiality matters within KPMG Australia.

None of the matters described below that are under investigation relate to the performance of services to the Department of Foreign Affairs and Trade. KPMG engagements for the Department of Foreign Affairs and Trade are undertaken by dedicated teams of security cleared personnel (where required) and may be subject to additional governance arrangements, such as the Defence Industry Security Program (DISP). We have identified no breach of Commonwealth Confidential Information.

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community. The initial internal investigation that did not substantiate the allegations raised by the whistleblower, was in hindsight not conducted with the necessary rigour required. Understandably this prompted further communications and allegations from the whistleblower, resulting in the appointment of an external legal firm, to review the internal investigation.

The external legal review supported the internal investigation. This outcome further escalated the whistleblower's concerns with the process. The whistleblower again raised the matter with certain independent members of the KPMG Australia Board and others.

At this point, a Board Sub-Committee (led by the Deputy Chair and including three independent directors), appointed Allens to conduct a further external legal investigation, which remains ongoing. Now, with new evidence and an expanded scope, Allens are continuing to challenge the conclusions reached in prior investigations.

The Board has identified areas where KPMG has fallen short of the standards it expects in the handling of such important matters. The Board has confirmed shortcomings in the:

- management of the whistleblower and their concerns;
- the rigour of the investigations; and
- action by leadership regarding the allegations raised.

As a consequence:

- KPMG Chairman Martin Sheppard has accepted the resignation of Andrew Yates, CEO of KPMG Australia, effective immediately – as the executive with ultimate responsibility for management of the whistleblower process and the management-led investigations.

- Mr Sheppard has also accepted the resignation of Julian McPherson, National Managing Partner Audit and Assurance, who will stand down from this role effective immediately and will resign from the firm after an orderly transition of his client responsibilities.
- The Board has appointed Stan Stavros as Interim CEO of KPMG Australia while continuing its orderly process to appoint a permanent successor to Mr Yates.
- An Interim National Managing Partner of Audit and Assurance will be announced shortly.
- Appropriate disciplinary action will continue to be imposed if the investigations identify further matters.

Whistleblower Allegations

KPMG has previously reported to professional bodies, regulators and the Department of Finance that the firm had identified a matter relating to client documents being inappropriately shared internally. Three partners have previously been sanctioned regarding this matter, and they have self-reported to the appropriate professional bodies. We are continuing to investigate this matter. We also reported a second matter concerning an inappropriate remark in a team setting regarding the sharing of client information. Disciplinary action has also been taken. We are continuing to investigate this matter.

The ongoing investigation recently revealed a separate incident where internal documents containing client information have also been inappropriately shared internally. Our investigation into this matter, which does not involve Commonwealth information, is ongoing.

These three conduct matters were raised by the whistleblower. While prior investigations concluded these allegations were unsubstantiated, KPMG now recognises these processes fell short.

KPMG has reported this new finding to impacted clients and regulators and continues to engage with the Department of Finance. Should new findings emerge, this information will be shared with clients, the Committee, regulators, and the Department of Finance. Where misconduct is identified we will work with individuals to self-report to CA ANZ where appropriate.

I can assure you of the seriousness with which we take these matters and would appreciate the opportunity to explain how we maintain the confidentiality of Department of Foreign Affairs and Trade information held or accessed by our team. If you would like more information, please contact me at s 22(1)(a)(ii) [@kpmg.com.au](mailto:s22(1)(a)(ii)@kpmg.com.au) or on s 22(1)(a)(ii) .

Yours sincerely

s 22(1)(a)(ii)

Partner, KPMG

From: [Donna Degen](#)
To: [Craig Maclachlan](#)
Cc: s 22(1)(a)(ii)
Subject: FOR REVIEW: KPMG Contracts Back Pocket
Date: Wednesday, June 3, 2026 9:28:00 AM
Attachments: [EC26-000927.docx](#)
[image001.jpg](#)

Good Morning Craig,

We are still confirming contracts, but in the interest of time would like to test draft back pocket briefing through you whilst teams resolve.

Happy to discuss,

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

Executive Assistant: s 22(1)(a)(ii) dfat.gov.au

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KPMG Contracts

Handling Note:

- **Chief** Financial Officer [Donna Degen] to lead on KPMG Contracts and non-ODA procurement.
- First Assistant Secretary, PRD [Natalie Cohen] to lead on ODA-related procurement.
- Relevant First Assistant Secretary to lead on specific procurements.

Strategic Message

- On Friday 29 May 2026, the Department of Finance (Finance) advised it had received a Notification of Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia (KPMG).
- Finance is reviewing the notification in accordance with its responsibilities under the MAS Panel Head Agreement. At this stage, there is no action required by agencies.
- As at 1 June 2026, the Department has 9 current contracts with KPMG worth up to \$6.4 million.

Total Contracts

- As at 1 June 2026, DFAT has a total of 2,657 active procurement contracts with a total value of \$5.1 billion (GST inclusive).

KPMG Contracts

- As at 1 June 2026, DFAT has a total of 9 active contracts with KPMG with a total value of \$6.4 million (GST inclusive).
 - \$1.8 million ODA contract with Pacific Strategy Division for project management services
 - \$1.5 million contract with the Overseas Property Office for project management services
 - \$1.0 million contract with Information and Technology Division for management advisory assurance services.
- Details of the 9 active KPMG contracts by division, contract number ID and value across the life of the contract is at **Attachment A**.
- Note, total contract value reflects maximum possible expenditure – it does not necessarily reflect actual expenditure.

‘Big Four’ Accounting Firm Contracts

- Of the total 2,657 active contracts, 24 contracts are with the Big Four Accounting Firms (Deloitte, Ernst & Young, KPMG and Scyne Advisory) with a total value of \$32.9 million (GST inclusive):
 - 10 contracts with Deloitte, with a total value of \$11.4 million
 - 9 contracts with KPMG, with a total value of \$6.4 million
 - 3 contracts with Ernst & Young, with a total value of \$12.9 million
 - 2 contracts with Scyne Advisory, with a total value of \$2.2 million.
- The highest value contract with each supplier (excluding KPMG) is:
 - \$6.4 million contract with Deloitte for ICT services

- \$12.0 million contract with Ernst & Young for management support services
 - \$1.8 million contract with Scyne Advisory for auditing services.
- Big Four contracts represent 0.64 per cent of the department's total active contracts value.
- Details of the 15 active Big Four (excluding KPMG) contracts by division, contract number ID and value across the life of the contract is at **Attachment B**.

Guidance and protocols to identify and manage confidentiality breaches

- All personnel, including contractors who have access to DFAT's ICT systems and building, are required to complete training known as the *Essentials Suite* within the first four weeks of their engagement and again annually.
 - Training modules include 'Understand Conflicts of Interest' and 'Understanding Fraud and Corruption' and refer personnel to the requirements for the mandatory reporting of misconduct and the Ethics, Integrity and Professional Standard Policy Manual.
- Contractors are required to complete a 'Deed Poll of Confidentiality, Privacy and Conflict of Interest' within 14 days of onboarding and then annually or where there is a change in circumstances.
- It is a standard position under Commonwealth and DFAT arrangements to include confidentiality provisions. Under those provisions, confidential information generally cannot be disclosed to a third party without written consent from the department.
 - The Commonwealth Supplier Code of Conduct (Code) is incorporated into all contracts entered into from 1 July 2024. The Code outlines minimum expectations of suppliers and their subcontractors while under contract with DFAT. The Code includes expectations for ethical behaviour; corporate governance; business practices; and health, safety, and employee welfare, including a requirement to notify the Commonwealth of significant events.
- Contract managers must actively manage arrangements (and have access to guidance) to ensure suppliers deliver the goods/services in accordance with the agreement, including monitoring ethical behaviour and management of information throughout the term of the contract.
- If a confidentiality breach is identified, legal advice can be sought from DFAT's General Counsel Branch (GCB), and the matter referred to the Ethics, Integrity and Professional Standards team.

Attachment A: DFAT active contracts with KPMG, as at 1 June 2026 (sorted by value)

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (AUD)	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5 (ODA)	13-Jan-25	30-Jun-29	\$1,831,626.50	Pacific Strategy Division (PSD)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel	1-Jul-25	30-Jun-26	\$1,450,000.00	Overseas Property Office (OPO)
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	\$990,000.00	Information and Technology Division (IMD)
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	\$673,087.80	International Security Division (ISD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	\$646,593.62	Pacific Strategy Division (PSD)
CN4174395	Finance Transformation Program - Management support	Defence Support Services (DSS) Panel	13-Jul-25	30-Jun-26	\$279,204.20	Finance Division (FND)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	\$240,623.58	Multilateral Policy and Human Rights Division (MPD)
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	\$192,076.50	Southeast Asia Strategy and Development Division (SSD)
CN4114974	Financial Statement Reporting tool – audit services	Industry and Market Insights Services Panel	1-Feb-25	31-Jan-27	\$76,285.00	Finance Division (FND)

s 22(1)(a)(ii)

Division: ESG Finance	
PDR No: s 22(1)(a)(ii)	
Prepared by: s 22(1)(a)(ii) Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii) Date: 2 June 2026	Cleared by Branch/Division Head: s 22(1)(a)(ii), acting Assistant Secretary, Budget and Procurement Branch Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii) Date: 2 June 2026
Consultation: Sarah Sullivan, Chief Auditor Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii)	
Cleared by CFO / CPO:	Date: Click or tap to enter CFO/FAS CMD clearance date.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Wednesday, 3 June 2026 9:35 AM
To: s 22(1)(a)(ii)
Subject: RE: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

The actual – Approved email, yes you do still owe me that before signing.. I assumed the email from Suzanne was OK to progress

Okey dokey, I'll go with the ignore strategy for a couple of days.

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 3 June 2026 9:29 AM
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: Re: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

I still owe you the s23 signoff before signing it don't I?

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, June 3, 2026 09:28
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: Re: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

Not sure yet. But I got the impression it was definitely days not weeks.

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, June 3, 2026 09:27
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

What is the likely timing on this? A day or 2 or a week or 2 !? I'm just balancing ignoring s 22(1)(a)(ii) email and expecting s 22(1)(a)(ii) to follow up today on my response.

OFFICIAL

From: s 22(1)(a)(ii)
 Sent: Tuesday, 2 June 2026 2:12 PM
 To: s 22(1)(a)(ii) dfat.gov.au>
 Subject: RE: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OK.

From: s 22(1)(a)(ii) dfat.gov.au>
 Sent: Tuesday, 2 June 2026 1:43 PM
 To: s 22(1)(a)(ii) dfat.gov.au>
 Subject: Fw: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

I've been asked not to sign it - yet. We are awaiting an update from DoF and FND to get the all clear to proceed. Keep it on the QT on that front just yet.

From: s 22(1)(a)(ii) @kpmg.com.au>
 Sent: Tuesday, June 02, 2026 13:36
 To: s 22(1)(a)(ii) dfat.gov.au>
 Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
 Subject: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

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--

Hi s 22(1)(a)(ii)

Thanks that's great news. We appreciate the opportunity to keep working with you and the broader DFAT team over the next 12 months.

In the draft variation order it looks like s 22(1)(a)(ii) rate has been updated, but the Manager rate for s 22(1)(a)(ii) still reflect the FY26 rate? Could we get the draft updated please then happy to sign.

Thanks, s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) <[REDACTED]@dfat.gov.au>
Sent: Tuesday, 2 June 2026 11:54 AM
To: s 22(1)(a)(ii) <[REDACTED]@kpmg.com.au>
Cc: s 22(1)(a)(ii) <[REDACTED]@kpmg.com.au>; s 22(1)(a)(ii) <[REDACTED]@dfat.gov.au>
Subject: [EXTERNAL] RE: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Hi s 22(1)(a)(ii)

Thank you for the fee proposal. We are pleased to proceed with the first option for a further 12 months in the existing Work Order .

For your reference, I have attached the existing Work Order and the proposed Variation. If you are agreeable with the details of the Variation, please sign and return.

Kind regards,

s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (DPB)

Overseas Property Office and Services (OPO)
Department of Foreign Affairs and Trade
M +s 22(1)(a)(ii)



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OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>

Sent: Monday, May 04, 2026 14:09

s 22(1)(a)(ii) - This section and pages (200 - 202) contain a duplicate email chain. For the original, see from page (47). The following pages have been removed. Note the duplicate page is timestamped 2:10pm

From: Elizabeth Wilde
To: s 22(1)(a)(ii) ; Fiona Cruise
Cc: Matthew Harding; Sarah Sullivan; Donna Degen; Natalie Cohen; Joanne Loundes; s 22(1)(a)(ii)
Subject: Re: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]
Date: Wednesday, 3 June 2026 12:01:04 AM
Attachments: image002.png
image003.jpg

OFFICIAL

Sorry to come back so late on this. Thanks - a lot.

Is it worth an extra dot point in strategic messages to say all (if true) contracts have confidentiality and code of conduct provisions and are actively managed by contract managers. Otherwise we sound passive.

Elizabeth

From: s 22(1)(a)(ii) @dfat.gov.au
Date: Tuesday, 2 June 2026 at 6:23:38 pm
To: s 22(1)(a)(ii) @dfat.gov.au, "Fiona Cruise" <Fiona.Cruise@dfat.gov.au>
Cc: "Matthew Harding" <Matthew.Harding@dfat.gov.au>, "Sarah Sullivan" <Sarah.Sullivan@dfat.gov.au>, "Donna Degen" <Donna.Degen@dfat.gov.au>, "Natalie Cohen" <Natalie.Cohen@dfat.gov.au>, "Elizabeth Wilde" <Elizabeth.Wilde@dfat.gov.au>, "Joanne Loundes" <Joanne.Loundes@dfat.gov.au>, s 22(1)(a)(ii) @dfat.gov.au
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Thanks very much s 22(1)(a) for the information you have provided. I've managed to connect these contracts with AusTender CN IDs and updated the brief – see attached.

There is just 1 contract (below) that I'd be grateful if you could check – AusTender is showing this contract as expiring on 31 Dec 2025, which is why it wasn't in the initial list. Can you please confirm if it has been extended? If so, it'd be great if you could arrange for this entry to be updated on AusTender.

CN3741454-A2	Ernst & Young	Australia's Infrastructure Initiative for Southeast Asia	10-Jun-20	31-Dec-2025 Has this been extended to 30-Jun-26?	158,965,143.70	Southeast Asia Strategy and Development Division (SSD)
--------------	---------------	--	-----------	---	----------------	--

Once you've confirmed this, I'll be able to confirm the highlighted numbers in rest of brief

Kind regards

s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch

Finance Division

Ts 22(1)(a)(ii)

OFFICIAL

From: Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:35 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>; Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au; Matthew Harding <Matthew.Harding@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Thanks Donna – your list doesn't reflect some (3) contracts we are aware of and the team is working directly with s 22(1)(a)(ii) now to update and provide the additional detail.

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:16 PM
To: Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>; Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au; Matthew Harding <Matthew.Harding@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>
Subject: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Afternoon Nat and Elizabeth,

Please find attached draft back pock on KPMG Contracts.

Happy for any comments/feedback. Hoping to get up to COO for review mid-morning tomorrow.

Will share a copy with impacted areas in parallel with COO review as well.

D

Donna Degen

Chief Financial Officer

Finance Division

Department of Foreign Affairs and Trade

Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

Executive Assistant: s 22(1)(a)(ii) @dfat.gov.au

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OFFICIAL

From: [Donna Degen](#)
To: [s 22\(1\)\(a\)\(ii\)](#)
Subject: FW: MAS Panel - Update on Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Wednesday, June 3, 2026 1:13:00 PM
Attachments: [image001.png](#)
[image002.jpg](#)

[s 22\(1\)\(a\)\(ii\)](#) I am going to come and discuss this one with you. D

Donna Degen

Chief Financial Officer
 Finance Division
 Department of Foreign Affairs and Trade
[P s 22\(1\)\(a\)\(ii\)](#) | [M s 22\(1\)\(a\)\(ii\)](#)

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Wednesday, 3 June 2026 1:04 PM
Subject: MAS Panel - Update on Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

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Notification of Significant Event: KPMG

Dear entities

The Department of Finance (Finance) is continuing to assess the notification received from KPMG Australia (KPMG) in accordance with its responsibilities under the MAS Panel Head Agreement and is monitoring the matter.

As previously advised in Finance's update on Friday 29 May 2026, no action is required by entities. However:

- Entities may seek assurance from KPMG that no individuals engaged on their work orders are associated with the matters currently being raised.
- If any individuals associated with work orders are identified as linked to these matters, entities should consider whether additional risk mitigation steps may be required.
- Entities retain the contractual right to request the removal of specific personnel from work orders consistent with the Head Agreement.

KPMG has advised of further changes to its senior leadership, including:

- Scott Guse is appointed as National Managing Partner, Audit and Assurance
 Gayle Dickerson is appointed as National Managing Partner, Deal Advisory and Infrastructure

- Eileen Hoggett is stepping aside from her executive role as COO while investigations are pending.

Finance will continue to keep entities informed of any further developments.

Regards

Strategic Contracting Branch | Procurement Division

Commercial Group | Department of Finance

E: maspanel@finance.gov.au | A: One Canberra Ave, FORREST ACT 2603



OFFICIAL

From: s 22(1)(a)(ii)
To:
Cc:
Subject: RE: KPMG briefing for estimates [SEC=OFFICIAL]
Date: Wednesday, 3 June 2026 1:36:24 PM
Attachments: [image001.png](#)

OFFICIAL

Great pick up thanks ^{s 22(1)(a)} – as per the tables, there are 11 KPMG contracts. We'll fix the strategic message

s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch
 Finance Division

T s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 3 June 2026 12:48 PM
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: RE: KPMG briefing for estimates [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Thank you very much for this. The only comment we have is that under 'Strategic Message' it says DFAT has 9 contracts with KPMG and in the body of the brief it says DFAT has 11 contracts. Are you able to let us know which is correct?

Kind regards
 s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Wednesday, 3 June 2026 12:32 PM
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: RE: KPMG briefing for estimates [SEC=OFFICIAL]

OFFICIAL

Dear s 22(1)(a)(ii)

Thank you for reaching out. Please see draft brief that we have prepared re KPMG.

If you have any questions / comments on the brief, grateful if you could let us know asap

Kind regards
s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch
Finance Division

T s 22(1)(a)(ii)

OFFICIAL

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 3 June 2026 10:27 AM
To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: KPMG briefing for estimates [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Thanks for the conversations last week on the KPMG issue. Our FAS has asked for any FND estimates briefing that has been prepared on this topic. He is keen for the background if it comes up.

Happy to chat.

Kind regards
s 22(1)(a)(ii)

Program Manager | Southeast Asia Economic Implementation Section (EIS)
Southeast Asia Economic Communications and Analytics Branch | Southeast Asia Strategy and Development Division

Office of Southeast Asia
Department of Foreign Affairs and Trade
T s 22(1)(a)(ii) **M** s 22(1)(a)(ii)

OFFICIAL

KPMG Contracts

Handling Note:

- Chief Financial Officer [Donna Degen] to lead on KPMG Contracts and non-ODA procurement.
- First Assistant Secretary, PRD [Natalie Cohen] to lead on ODA-related procurement.
- Relevant First Assistant Secretary to lead on specific procurements.

Strategic Message

- On Friday 29 May 2026, the Department of Finance (Finance) advised the department a significant event notification had been received from KPMG Australia (KPMG).
- Finance is reviewing the notification and has advised at this stage; there is no action required by agencies.
- As at 1 June 2026, the Department has 9 current contracts with KPMG worth up to \$6.4 million.
- We have processes in place to actively manage contracts and require contractors and personnel to meet conflict of interest and confidentiality obligations.

Total Contracts

- As at 1 June 2026, DFAT has a total of 2,640 active procurement contracts with a total value of \$8.5 billion (GST inclusive).

KPMG Contracts

- As at 1 June 2026, DFAT has a total of 11 active contracts with KPMG with a total value of \$7.4 million (GST inclusive). The highest value contracts are set out below:
 - \$1.8 million contract with Pacific Strategy Division for project management services
 - \$1.5 million contract with the Overseas Property Office for project management services
 - \$1.0 million contract with Information and Technology Division for management advisory assurance services.
- Details of the active KPMG contracts by division, contract number ID and value across the life of the contract is at **Attachment A**.
- Note, total contract value reflects maximum possible expenditure – it does not necessarily reflect actual expenditure.

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Guidance and protocols to identify and manage confidentiality breaches

- All personnel, including contractors who have access to DFAT's ICT systems and building, are required to complete training known as the *Essentials Suite* within the first four weeks of their engagement and again annually.
 - Training modules include 'Understand Conflicts of Interest' and 'Understanding Fraud and Corruption' and refer personnel to the requirements for the mandatory reporting of misconduct and the Ethics, Integrity and Professional Standard Policy Manual.
- Contractors are required to complete a 'Deed Poll of Confidentiality, Privacy and Conflict of Interest' within 14 days of onboarding and then annually or where there is a change in circumstances.
- It is a standard position under Commonwealth and DFAT arrangements to include confidentiality provisions. Under those provisions, confidential information generally cannot be disclosed to a third party without written consent from the department.
 - The Commonwealth Supplier Code of Conduct (Code) is incorporated into all contracts entered into from 1 July 2024. The Code outlines minimum expectations of suppliers and their subcontractors while under contract with DFAT. The Code includes expectations for ethical behaviour; corporate governance; business practices; and health, safety, and employee welfare, including a requirement to notify the Commonwealth of significant events.
- Contract managers must actively manage arrangements (and have access to guidance) to ensure suppliers deliver the goods/services in accordance with the agreement, including monitoring ethical behaviour and management of information throughout the term of the contract.
- If a confidentiality breach is identified, legal advice can be sought from DFAT's General Counsel Branch (GCB), and the matter referred to the Ethics, Integrity and Professional Standards team.

Attachment A: DFAT active contracts with KPMG, as at 1 June 2026 (sorted by value)

CN ID	Description	Panel (if relevant)	Start Date	End Date	Value (\$AUD)	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5	13-Jan-25	30-Jun-29	1,831,626.50	Pacific Strategy Division (PSD)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel	1-Jul-25	30-Jun-26	1,450,000.00	Overseas Property Office (OPO)
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	990,000.00	Information and Technology Division (IMD)
CN4157578	<i>Temporary personnel services</i>	<i>Digital Marketplace Panel 2</i>	<i>29-May-25</i>	<i>31-May-26</i>	<i>700,274.30</i>	<i>International Security Division (ISD)¹</i>
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	673,087.80	International Security Division (ISD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	646,593.62	Pacific Strategy Division (PSD)
CN4217025	Data Centre Infrastructure Design Brief and High-Level Requirements for a Pacific Island Country	Digital Marketplace Panel 2	17-Nov-25	16-Nov-26	349,137.80	Australian Infrastructure Financing Facility for the Pacific (AIFFP)
CN4174395	Finance Transformation Program - Management support	Defence Support Services (DSS) Panel	13-Jul-25	30-Jun-26	279,204.20	Finance Division (FND)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	240,623.58	Climate Change Division (CSD)
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	192,076.50	Southeast Asia Strategy and Development Division (SSD)
CN4114974	Financial Statement Reporting tool – audit services	Industry and Market Insights Services Panel	1-Feb-25	31-Jan-27	76,285.00	Finance Division (FND)

Note – nil active contracts with KTech Australia Pty Ltd

¹ We understand this contract has recently been extended for 6 months from 31 May 2026 to 30 November 2026. The details in this table are the details currently on AusTender. AusTender will be updated when FND receives amendment documents from ISD.

Budget Estimates June 2026

<u>CN ID</u>	<u>Description</u>	<u>Panel (if relevant)</u>	<u>Start Date</u>	<u>End Date</u>	<u>Value (AUD)</u>	<u>Responsible Area</u>
<u>CN4130723</u>	<u>Project Management</u>	<u>N/A – limited tender App A: 5 (ODA)</u>	<u>13-Jan-25</u>	<u>30-Jun-29</u>	<u>\$1,831,626.50</u>	<u>Pacific Strategy Division (PSD)</u>
<u>CN4174443</u>	<u>Project Management Services - Project administration or planning</u>	<u>Property Services Panel</u>	<u>1-Jul-25</u>	<u>30-Jun-26</u>	<u>\$1,450,000.00</u>	<u>Overseas Property Office (OPO)</u>
<u>CN4225893</u>	<u>Management advisory services – assurance services</u>	<u>Management Advisory Services (MAS Panel)</u>	<u>29-Jul-25</u>	<u>30-Jun-27</u>	<u>\$990,000.00</u>	<u>Information and Technology Division (IMD)</u>
<u>CN4238859</u>	<u>Temporary personnel services</u>	<u>Digital Marketplace Panel 2</u>	<u>24-Apr-26</u>	<u>23-Aug-26</u>	<u>\$673,087.80</u>	<u>International Security Division (ISD)</u>
<u>CN4236595</u>	<u>Temporary personnel services</u>	<u>Digital Marketplace Panel 2</u>	<u>2-Apr-26</u>	<u>1-Jul-27</u>	<u>\$646,593.62</u>	<u>Pacific Strategy Division (PSD)</u>
<u>CN4174395</u>	<u>Finance Transformation Program - Management support</u>	<u>Defence Support Services (DSS) Panel</u>	<u>13-Jul-25</u>	<u>30-Jun-26</u>	<u>\$279,204.20</u>	<u>Finance Division (FND)</u>
<u>CN4151317</u>	<u>Management advisory services - Climate risk assessment / reporting</u>	<u>Management Advisory Services (MAS Panel)</u>	<u>28-Apr-25</u>	<u>15-Jun-26</u>	<u>\$240,623.58</u>	<u>Multilateral Policy and Human Rights Division (MPD)</u>
<u>CN4230571</u>	<u>Management Advisory Services</u>	<u>Management Advisory Services (MAS Panel)</u>	<u>23-Mar-26</u>	<u>19-Jun-26</u>	<u>\$192,076.50</u>	<u>Southeast Asia Strategy and Development Division (SSD)</u>
<u>CN4114974</u>	<u>Financial Statement Reporting tool – audit services</u>	<u>Industry and Market Insights Services Panel</u>	<u>1-Feb-25</u>	<u>31-Jan-27</u>	<u>\$76,285.00</u>	<u>Finance Division (FND)</u>

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s 22(1)(a)(ii)

Budget Estimates June 2026

s 22(1)(a)(ii)

OFFICIAL
s 22(1)(a)(ii)

Budget Estimates June 2026

s 22(1)(a)(ii)

Division: ESG Finance	
PDR No: s 22(1)(a)(ii)	
Prepared by: s 22(1)(a)(ii) Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii) Date: 3 June 2026	Cleared by Branch/Division Head: s 22(1)(a)(ii) , acting Assistant Secretary, Budget and Procurement Branch Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii) Date: 3 June 2026
Consultation: Sarah Sullivan, Chief Auditor Mob: s 22(1)(a)(ii) Ext: s 22(1)(a)(ii)	s 22(1)(a)(ii) , EO to FAS PRD Mob: s 22(1)(a)(ii) Ex: s 22(1)(a)(ii)
Cleared by CFO / CPO:	Date: Click or tap to enter CFO/FAS CMD clearance date.

From: [Elizabeth Wilde](#)
To: [s 22\(1\)\(a\)\(ii\)](#)
Subject: Re: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]
Date: Wednesday, 3 June 2026 3:02:49 PM
Attachments: [image001.png](#)
[image002.jpg](#)

OFFICIAL

Thanks [s 22\(1\)\(a\)\(ii\)](#)

From: [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>
Date: Wednesday, 3 June 2026 at 11:31:12 am
To: [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>
Cc: "Matthew Harding" <[Matthew.Harding@dfat.gov.au](#)>, "Sarah Sullivan" <[Sarah.Sullivan@dfat.gov.au](#)>, "Donna Degen" <[Donna.Degen@dfat.gov.au](#)>, "Natalie Cohen" <[Natalie.Cohen@dfat.gov.au](#)>, "Joanne Loundes" <[Joanne.Loundes@dfat.gov.au](#)>, [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>, "Elizabeth Wilde" <[Elizabeth.Wilde@dfat.gov.au](#)>, "Fiona Cruise" <[Fiona.Cruise@dfat.gov.au](#)>
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Thank you very much [s 22\(1\)\(a\)](#) and Elizabeth – I have incorporated into the PDMS version (attached for reference)

[s 22\(1\)\(a\)\(ii\)](#)

a/g Assistant Secretary, Budget and Procurement Branch
 Finance Division

T [s 22\(1\)\(a\)\(ii\)](#)

OFFICIAL

From: [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>
Sent: Wednesday, 3 June 2026 11:02 AM
To: [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>
Cc: Matthew Harding <[Matthew.Harding@dfat.gov.au](#)>; Sarah Sullivan <[Sarah.Sullivan@dfat.gov.au](#)>; Donna Degen <[Donna.Degen@dfat.gov.au](#)>; Natalie Cohen <[Natalie.Cohen@dfat.gov.au](#)>; Joanne Loundes <[Joanne.Loundes@dfat.gov.au](#)>; [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>; Elizabeth Wilde <[Elizabeth.Wilde@dfat.gov.au](#)>; Fiona Cruise <[Fiona.Cruise@dfat.gov.au](#)>
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Hi [s 22\(1\)\(a\)\(ii\)](#)

Many thanks for incorporating the ODA agreements. A couple of proposed edits from PRD in the attached, including a line responding to Elizabeth's suggestion.

Best

[s 22\(1\)\(a\)\(ii\)](#)

Executive Officer to Natalie Cohen | First Assistant Secretary
 Development Programming Division (PRD)
[Ps 22\(1\)\(a\)\(ii\)](#) | [Ms 22\(1\)\(a\)\(ii\)](#)

OFFICIAL

From: Elizabeth Wilde <[Elizabeth.Wilde@dfat.gov.au](#)>
Sent: Wednesday, June 3, 2026 12:01 AM
To: [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>; [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>; Fiona Cruise <[Fiona.Cruise@dfat.gov.au](#)>
Cc: Matthew Harding <[Matthew.Harding@dfat.gov.au](#)>; Sarah Sullivan <[Sarah.Sullivan@dfat.gov.au](#)>; Donna Degen <[Donna.Degen@dfat.gov.au](#)>; Natalie Cohen <[Natalie.Cohen@dfat.gov.au](#)>; Joanne Loundes <[Joanne.Loundes@dfat.gov.au](#)>; [s 22\(1\)\(a\)\(ii\)](#) [@dfat.gov.au](#)>
Subject: Re: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

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OFFICIAL

Sorry to come back so late on this. Thanks - a lot.

Is it worth an extra dot point in strategic messages to say all (if true) contracts have confidentiality and code of conduct provisions and are actively managed by contract managers. Otherwise we sound passive.

Elizabeth

OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au>
Date: Tuesday, 2 June 2026 at 6:23:38 pm
To: s 22(1)(a)(ii) @dfat.gov.au>, "Fiona Cruise" <Fiona.Cruise@dfat.gov.au>
Cc: "Matthew Harding" <Matthew.Harding@dfat.gov.au>, "Sarah Sullivan" <Sarah.Sullivan@dfat.gov.au>, "Donna Degen" <Donna.Degen@dfat.gov.au>, "Natalie Cohen" <Natalie.Cohen@dfat.gov.au>, "Elizabeth Wilde" <Elizabeth.Wilde@dfat.gov.au>, "Joanne Loundes" <Joanne.Loundes@dfat.gov.au>, "s 22(1)(a)(ii) @dfat.gov.au">
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Thanks very much s 22(1)(a) for the information you have provided. I've managed to connect these contracts with AusTender CN IDs and updated the brief – see attached.

There is just 1 contract (below) that I'd be grateful if you could check – AusTender is showing this contract as expiring on 31 Dec 2025, which is why it wasn't in the initial list. Can you please confirm if it has been extended? If so, it'd be great if you could arrange for this entry to be updated on AusTender.

CN3741454-A2	Ernst & Young	Australia's Infrastructure Initiative for Southeast Asia	10-Jun-20	31-Dec-2025 Has this been extended to 30-Jun-26?	158,965,143.70	Southeast Asia Strategy and Development Division (SSD)
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Once you've confirmed this, I'll be able to confirm the highlighted numbers in rest of brief

Kind regards
s 22(1)(a)(ii)

a/g Assistant Secretary, Budget and Procurement Branch
Finance Division

T s 22(1)(a)(ii)

OFFICIAL

From: Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:35 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>; Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: RE: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Thanks Donna – your list doesn't reflect some (3) contracts we are aware of and the team is working directly with s 22(1)(a) now to update and provide the additional detail.

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:16 PM
To: Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>; Natalie Cohen <Natalie.Cohen@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>
Subject: FOR REVIEW: Draft KPMG Back Pocket [SEC=OFFICIAL]

OFFICIAL

Afternoon Nat and Elizabeth,

Please find attached draft back pock on KPMG Contracts.

Happy for any comments/feedback. Hoping to get up to COO for review mid-morning tomorrow.

Will share a copy with impacted areas in parallel with COO review as well.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

Executive Assistant: s 22(1)(a)(ii) @dfat.gov.au

dfat.gov.au | X | Facebook | Instagram | LinkedIn



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Wednesday, 3 June 2026 3:09 PM
To: Suzanne Pitson
Subject: Re: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]

OFFICIAL

Got it, thanks

OFFICIAL

From: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Sent: Wednesday, June 3, 2026 14:40
To: s 22(1)(a)(ii) dfat.gov.au>
Subject: FW: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

For information, not sharing.

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Wednesday, 3 June 2026 2:37 PM
To: Will Nankervis <Will.Nankervis@dfat.gov.au>; Justin Whyatt <Justin.Whyatt@dfat.gov.au>; Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>; Nicole Ozimek <Nicole.Ozimek@dfat.gov.au>; Craig Chittick <Craig.Chittick@dfat.gov.au>; Mathew Fox <Mathew.Fox@dfat.gov.au>; Tony Walter <Tony.Walter@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>; Natalie Cohen <Natalie.Cohen@dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>
Subject: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]

OFFICIAL

Good Afternoon All,

We have received updated advice from the Department of Finance on further senior leadership changes at KPMG, including

- Scott Guse is appointed as National Managing Partner, Audit and Assurance
- Gayle Dickerson is appointed as National Managing Partner, Deal Advisory and Infrastructure
- Eileen Hoggett is stepping aside from her executive role as COO while investigations are pending.

I have separately requested assurance from KPMG that no individuals engaged on our work orders are associated with the matters currently being raised. I will provide an update once advice is received back from KPMG.

Kind regards

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | **M s 22(1)(a)(ii)**

Executive Assistant: **s 22(1)(a)(ii)** dfat.gov.au

dfat.gov.au | [X](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: [Craig Maclachlan](#)
To: s 47G(1)(a)
Cc: s 22(1)(a)(ii) ; [Donna Degen](#); [Lauren Henschke](#)
Subject: RE: [EXTERNAL] Notification of Significant Event - Department of Foreign Affairs and Trade [SEC=OFFICIAL]
Date: Wednesday, June 3, 2026 4:58:14 PM

OFFICIAL

Good evening s 22(1)(a)(ii)

I write to acknowledge your email and correspondence from s 22(1)(a)(ii) concerning KPMG's notification of a Significant Event.

The Department of Foreign affairs and Trade will consider the matters raised in these communications and may choose to respond in greater detail in the future.

In the meantime, please do not hesitate to contact me or our Chief Finance Officer, Ms Donna Degen, should other relevant information come to light.

Regards
Craig

Craig Maclachlan

Deputy Secretary
Chief Operating Officer
Enabling Services Group
Department of Foreign Affairs and Trade
T s 22(1)(a)(ii)
M
E Craig.Maclachlan@dfat.gov.au
W www.dfat.gov.au | www.smartraveller.gov.au
[Web](#) | [Twitter](#) | [YouTube](#) | [Flickr](#)

OFFICIAL

From: s 47G(1)(a) @kpmg.com.au>
Sent: Wednesday, 3 June 2026 4:07 PM

To: Craig Maclachlan <Craig.Maclachlan@dfat.gov.au>

Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) @kpmg.com.au>

Subject: [EXTERNAL] Notification of Significant Event - Department of Foreign Affairs and Trade

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Good afternoon Craig,

I hope you are well. I am writing to notify you of a Significant Event within KPMG Australia.

On Friday 29th May 2026, KPMG notified the Department of Finance formally of a notifiable significant event in relation to the inappropriate sharing of client documents on certain non-government engagements, the details of which are explained in the attached letter. I can assure you that we take this matter very seriously, but I did want to confirm that the matters being reported do not involve any Commonwealth engagements.

In particular,

- none of the matters subject to the Notice concern the performance of services that we have provided under the Department of Foreign Affairs and Trade (DFAT).
- we have not identified any inappropriate access, usage, or disclosure of Commonwealth data or information in connection with the matters under investigation.
- none of the Specified Personnel or other personnel engaged in connection with our engagements under the Department of Foreign Affairs and Trade (DFAT) were involved.

The matters raised relate to corporate audit engagements and proposals and do not relate to engagements for government clients. As this is still ongoing, KPMG continues to work with the Department of Finance and will address any questions you might have associated with the Department of Foreign Affairs and Trade (DFAT).

Please let me know if you require additional information or have questions.

Kind Regards,
(on behalf of s 22(1)(a)(ii))

Kind Regards,
s 22(1)(a)(ii)

s 22(1)(a)(ii)

Clients & Markets

KPMG | P: s 22(1)(a)(ii) | E: s 47G(1)(a) [@kpmg.com.au](mailto:kpmg.com.au)

Level 9 Constitution Place, 1 Constitution Ave, Canberra City ACT 2601

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Confidential

Craig Maclachlan
Department of Foreign Affairs and Trade
RG Casey Building, John McEwen Drive
Barton ACT 2600

KPMG_SignificantEvent_
May2026

3 June 2026

Dear Mr Maclachlan,

Notice of Significant Event

I am writing to notify you of a Significant Event concerning the management of whistleblower and related confidentiality matters within KPMG Australia.

None of the matters described below that are under investigation relate to the performance of services to the Department of Foreign Affairs and Trade (DFAT). KPMG engagements with DFAT are undertaken by dedicated teams of security cleared personnel (where required) and may be subject to additional governance arrangements, such as the Defence Industry Security Program (DISP). We have identified no breach of Commonwealth Confidential Information.

KPMG Australia's treatment of a whistleblower and investigation into their allegations fell short of the firm's expectations, those of the whistleblower and the broader community.

The initial internal investigation that did not substantiate the allegations raised by the whistleblower, was in hindsight not conducted with the necessary rigour required.

Understandably this prompted further communications and allegations from the whistleblower, resulting in the appointment of an external legal firm, to review the internal investigation.

The external legal review supported the internal investigation. This outcome further escalated the whistleblower's concerns with the process. The whistleblower again raised the matter with certain independent members of the KPMG Australia Board and others.

At this point, a Board Sub-Committee (led by the Deputy Chair and including three independent directors), appointed Allens to conduct a further external legal investigation, which remains ongoing. Now, with new evidence and an expanded scope, Allens are continuing to challenge the conclusions reached in prior investigations.

The Board has identified areas where KPMG has fallen short of the standards it expects in the handling of such important matters. The Board has confirmed shortcomings in the:

- management of the whistleblower and their concerns;
- the rigour of the investigations; and
- action by leadership regarding the allegations raised.

As a consequence:

- KPMG Chairman Martin Sheppard has accepted the resignation of Andrew Yates, CEO of KPMG Australia, effective immediately – as the executive with ultimate responsibility for management of the whistleblower process and the management-led investigations.
- Mr Sheppard has also accepted the resignation of Julian McPherson, National Managing Partner Audit and Assurance, who will stand down from this role effective immediately and will resign from the firm after an orderly transition of his client responsibilities.
- The Board has appointed Stan Stavros as Interim CEO of KPMG Australia while continuing its orderly process to appoint a permanent successor to Mr Yates.
- An Interim National Managing Partner of Audit and Assurance will be announced shortly.
- Appropriate disciplinary action will continue to be imposed if the investigations identify further matters.

Whistleblower Allegations

KPMG has previously reported to professional bodies, regulators and the Department of Finance that the firm had identified a matter relating to client documents being inappropriately shared internally. Three partners have previously been sanctioned regarding this matter, and they have self-reported to the appropriate professional bodies. We are continuing to investigate this matter. We also reported a second matter concerning an inappropriate remark in a team setting regarding the sharing of client information. Disciplinary action has also been taken. We are continuing to investigate this matter.

The ongoing investigation recently revealed a separate incident where internal documents containing client information have also been inappropriately shared internally. Our investigation into this matter, which does not involve Commonwealth information, is ongoing.

These three conduct matters were raised by the whistleblower. While prior investigations concluded these allegations were unsubstantiated, KPMG now recognises these processes fell short.

KPMG has reported this new finding to impacted clients and regulators and continues to engage with the Department of Finance. Should new findings emerge, this information will be shared with clients, the Committee, regulators, and the Department of Finance. Where misconduct is identified we will work with individuals to self-report to CA ANZ where appropriate.

I can assure you of the seriousness with which we take these matters and would appreciate the opportunity to explain how we maintain the confidentiality of DFAT's information held or accessed by our team. If you would like more information, please contact me at s 22(1)(a)(ii) or via email at s 22(1)(a)(ii) [@kpmg.com.au](mailto:kpmg.com.au)

Yours sincerely
s 22(1)(a)(ii)

Partner
KPMG

From: Donna Degen
To: s 22(1)(a)(ii)
Subject: FW: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]
Date: Tuesday, June 2, 2026 5:27:00 PM
Attachments: image001.png
image002.png

Is there away to update contact details for a KPMG contract – it should be CSD not MPD. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: Will Nankervis <Will.Nankervis@dfat.gov.au>
Sent: Tuesday, 2 June 2026 5:23 PM
To: Angela Robinson <Angela.Robinson@dfat.gov.au>; Donna Degen <Donna.Degen@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Yep it's mine, thanks Ange and Donna.

OFFICIAL

From: Angela Robinson <Angela.Robinson@dfat.gov.au>
Sent: Tuesday, 2 June 2026 12:50 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: Will Nankervis <Will.Nankervis@dfat.gov.au>
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Hi Donna

Thanks for flagging.

I'm not sure why this is against MPD – I'm just quickly checking with my team. But Will, I assume this is yours?

Best

Angela

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Tuesday, 2 June 2026 12:45 PM
To: Angela Robinson <Angela.Robinson@dfat.gov.au>
Subject: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Good Afternoon Ange,

We have been advised by the Department of Finance (Finance) of a Significant Event under the Management Advisory Services (MAS) Panel Head Agreement from KPMG Australia. Further details below.

I just wanted to bring to your awareness MPD has one current contract with KPMG (I did wonder if this one was yours or belonged to Wil instead...):

CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	\$240,623.58	Multilateral Policy and Human Rights Division (MPD)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	\$240,623.58	Multilateral Policy and Human Rights Division (MPD)

ESG is preparing a backpocket brief and will seek to take the lead on any estimate's questions. If there are specific questions on specific procurements we would defer to the relevant area in line with normal practice.

We have been advised by Finance that no further action is required at this time. We will keep you updated if this changes following their review.

Happy to discuss as required.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

OFFICIAL

From: MAS Panel <MASPanel@finance.gov.au>
Sent: Friday, 29 May 2026 12:48 PM
s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see from page (101).

s 42(1) - Pages (229 - 232) are exempt and the following pages have been removed

From: Donna Degen
To: s 22(1)(a)(ii)
Cc:
Subject: RE: [EXTERNAL] RE: REQUEST FOR ADVICE in respect of Significant Event Notification [SEC=OFFICIAL]
Date: Wednesday, June 3, 2026 8:17:00 PM
Attachments: [image001.jpg](#)
[image002.jpg](#)

Thank you s 22(1)(a)(ii) I appreciate your advice and collaborative engagement on this matter.

Donna Degen

Chief Financial Officer
 Finance Division
 Department of Foreign Affairs and Trade
 Ps 22(1)(a)(ii) | Ms 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Wednesday, 3 June 2026 5:27 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] RE: REQUEST FOR ADVICE in respect of Significant Event Notification [SEC=OFFICIAL]

OFFICIAL

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Hi Donna

I have checked with the Partner who is managing correspondence and discussions with the Department of Finance on the Notification of a Significant Event.

He has indicated he is comfortable with you sharing the contents and tabling, if necessary, in the interests of transparency.

Let me know if I can help further, very happy to be called if you have any other questions or need further information.

Regards

s 22(1)(a)(ii)

KPMG Canberra

s 22(1)(a)(ii) @kpmg.com.au
 Please contact my EA s 22(1)(a)(ii) @kpmg.com.au

Living and working on Ngunnawal Land



OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Wednesday, 3 June 2026 5:21 PM
To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] RE: [EXTERNAL] RE: REQUEST FOR ADVICE in respect of Significant Event Notification [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Good Afternoon s 22(1)(a)(ii)

Thank you for sharing a copy of the correspondence provided through to the COO.

I note that the letter is marked as confidential. Our Department is scheduled to appear at Senate Estimates tomorrow. We are committed to maintaining transparency in respect of this matter including actions taken and advice received to date. Can I please confirm if the confidential marking precludes us from providing insights on the correspondence at a high-level?

Happy to discuss as required.

Kind regards

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) <@kpmg.com.au>
Sent: Wednesday, 3 June 2026 4:10 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Cc: s 22(1)(a)(ii) <@dfat.gov.au>; s 22(1)(a)(ii) <@kpmg.com.au>
Subject: [EXTERNAL] RE: REQUEST FOR ADVICE in respect of Significant Event Notification [SEC=OFFICIAL]

OFFICIAL

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Hi Donna

I have spoken with s 22(1)(a)(ii) , who leads our Federal Government account, and s 22(1)(a)(ii) , who is the lead partner for DFAT.

They have provided me with a copy of a letter that was sent to Craig Maclachlan (attached) which outlines in the second paragraph that none of the matters under investigation relates to the performance of services to DFAT. They have confirmed that none of Specified Personnel or other personnel engaged in connection with DFAT contracts were/are involved.

Let me know if I can provide any further information. I have copied s 22(1)(a)(ii) in case you would like to discuss any points raised in the letter, or happy for you to call me as well.

Regards
s 22(1)(a)(ii)

KPMG Canberra

s 22(1)(a)(ii) <@kpmg.com.au>
Please contact my EA s 22(1)(a)(ii) <@kpmg.com.au>

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OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Wednesday, 3 June 2026 2:30 PM
To: s 22(1)(a)(ii) <@kpmg.com.au>
Cc: s 22(1)(a)(ii) <@dfat.gov.au>
Subject: [EXTERNAL] REQUEST FOR ADVICE in respect of Significant Event Notification [SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Good Afternoon s 22(1)(a)(ii)

Thank you for your time just now on the phone and for supporting this request through to the appropriate area in KPMG.

I am seeking advice from KPMG as to whether there are any individuals engaged on current DFAT work orders that are associated with the matters currently being raised. I have included a list of what I understand to be our current contracts with KPMG.

If any individuals associated with work orders are identified as linked to these matters, I would appreciate advice on their current role so we can assess appropriateness and any risk mitigations that should be employed.

CN ID	Description	Panel (if relevant)	Start Date	End Date	Responsible Area
CN4130723	Project Management	N/A – limited tender App A: 5	13-Jan-25	30-Jun-29	Pacific Strategy Division (PSD)
CN4174443	Project Management Services - Project administration or planning	Property Services Panel	1-Jul-25	30-Jun-26	Overseas Property Office (OPO)
CN4225893	Management advisory services – assurance services	Management Advisory Services (MAS Panel)	29-Jul-25	30-Jun-27	Information and Technology Division (IMD)
CN4157578	Temporary personnel services	Digital Marketplace Panel 2	29-May-25	31-May-26	International Security Division (ISD)
CN4238859	Temporary personnel services	Digital Marketplace Panel 2	24-Apr-26	23-Aug-26	International Security Division (ISD)
CN4236595	Temporary personnel services	Digital Marketplace Panel 2	2-Apr-26	1-Jul-27	Pacific Strategy Division (PSD)
CN4217025	Data Centre Infrastructure Design Brief and High-Level Requirements for a Pacific Island Country	Digital Marketplace Panel 2	17-Nov-25	16-Nov-26	Australian Infrastructure Financing Facility for the Pacific (AIFFP)
CN4174395	Finance Transformation Program - Management support	Defence Support Services (DSS) Panel	13-Jul-25	30-Jun-26	Finance Division (FND)
CN4151317	Management advisory services - Climate risk assessment / reporting	Management Advisory Services (MAS Panel)	28-Apr-25	15-Jun-26	Climate Change Division (CSD)
CN4230571	Management Advisory Services	Management Advisory Services (MAS Panel)	23-Mar-26	19-Jun-26	Southeast Asia Strategy and Development Division (SSD)
CN4114974	Financial Statement Reporting tool – audit services	Industry and Market Insights Services Panel	1-Feb-25	31-Jan-27	Finance Division (FND)

We may need to visit expired contracts at a future point as the review progresses, but primary focus at the moment is understanding current engagements.

Happy to discuss as required. I have linked s 22(1)(a)(ii) (Acting AS BGB) into the e-mail, should further details be required on any of the above please do not hesitate to reach out to s 22(1)(a)(ii) or I.

Kind regards

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

Executive Assistant: **s 22(1)(a)(ii)** dfat.gov.au

dfat.gov.au | [X](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)



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We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

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s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Thursday, 4 June 2026 5:15 PM
To: s 22(1)(a)(ii)
Subject: Re: Approval to Commit and Enter into an Amendment with KPMG for Project Management Services to support the delivery of the Barton Campus [SEC=OFFICIAL]

OFFICIAL

s 22(1)(a)(ii)

Thank you for the assessment of the business requirements and noting the adjustments made to the engagement under this option which will also provide for additional surge capacity as required through the 26/27 FY as we progress the major Canberra based projects towards conclusion - noting the PC date for 19NC which falls within this period. I am therefore happy to endorse the amendment of the engagement for a further 12 months, noting the ability to amend resource requirements throughout the period as required. Please proceed to arrange the necessary paperwork for the variation to the agreement for execution.

In approving this proposal, I confirm that it is consistent with required policies and processes, including the Public Governance Performance and Accountability Act 2013 (section 23), DFAT's Financial Framework and DFAT's Procurement Policy. There are sufficient available funds, and is an efficient, effective, economical and ethical use of public resources.

s 22(1)(a)(ii)

A/g Assistant Secretary | Domestic Property Branch
 Overseas Property Office and Services (OPO)
 Department of Foreign Affairs and Trade
 p s 22(1)(a)(ii)
 m

From: s 22(1)(a)(ii) dfat.gov.au>

Sent: Wednesday, May 20, 2026 15:11

s 22(1)(a)(ii) - This section and pages (238 - 243) contain a duplicate document. For the original - see pages (89 - 94).
 The following pages have been removed

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 5 June 2026 8:04 AM
To: Bina Chandra; s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii)
Subject: Re: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

My contractor staff use dfat phones and laptops to access our networks (ICN low and high) and don't bring their KPMG assets into the office.

From: "Bina Chandra" <Bina.Chandra@dfat.gov.au>
Date: Friday, 5 June 2026 at 5:38:06 am
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: "s 22(1)(a)(ii) @dfat.gov.au", "s 22(1)(a)(ii) dfat.gov.au", s 22(1)(a)(ii) @dfat.gov.au>
Subject: Fwd: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii) s 22(1)(a)(ii)

Would it be useful to confirm that KPMG staff use DFAT laptops and not KPMG laptops (assume this is the case) and that is a mitigation to DFAT information not accessible more broadly also supported by IMD's digital oversight of transfer of information outside DFAT's system.

For consideration.

Regards
Bina
Bina Chandra PSM
 Assistant Secretary
 Overseas Property Office and Services
 Department of Foreign Affairs and Trade

Strategy and Property Services Branch
 Overseas Property Office (OPO)

E | bina.chandra@dfat.gov.au
T | s 22(1)(a)(ii)
 s 22(1)(a)(ii) **Mob:** s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: s 22(1)(a)(ii) @dfat.gov.au>
Date: Thursday, 4 June 2026 at 10:46:41 am
To: "s 22(1)(a)(ii)" @dfat.gov.au>
Cc: "s 22(1)(a)(ii)" dfat.gov.au>, s 22(1)(a)(ii) @dfat.gov.au>, "Bina Chandra" <Bina.Chandra@dfat.gov.au>
Subject: RE: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii)

Thanks for the discussion and for alerting me to the ☐ additional information with DPB's brief on KPMG (☐ OPO contract with KPMG - May 2026.docx). I have since spoken with s 22(1)(a)(ii) also.

I agree that this update is best done over email to ED OPO. A revised draft is below that takes into consideration the above brief and my discussion with s 22(1)(a)(ii).

Please message/format as you see fit. Let me know if you need anything else.

s 22(1)(a)(ii)

Subject:	KPMG Notice of Significant Event in connection with the OPO-managed Panel, 2 June 2026
Attachment:	- KPMG_SignificantEventNotification_May 2026_DFAT.pdf - Budget Estimates, AI Committee Monitoring, 27 May 2026 (email)
Body text:	ED OPO handling note: - This note/email covers a KPMG Notice of Significant Event received in connection with the OPO-managed Panel (ref. no. SON4198228), received 2 June 2026. - The separate brief on the OPO contract with KPMG covers the non-panel contract for domestic property capital works. - Broader questions on DFAT procurement practices and enterprise controls should be referred to FND. KPMG Notice of Significant Event in connection with the Panel, 2 June 2026: - OPO received from KPMG on 2 June 2026 a Notice of Significant Event (attached) in connection with our Construction Planning and Delivery Panel. The Panel reference number is SON4198228. - As of 4 June 2026, there are no current contracts with KPMG under the OPO-managed Panel. - Generally, OPO contracts with firms like KPMG are for service delivery under close supervision, often using embedded personal with access to systems and data on a strictly need-to-know basis.

- Services are typically limited to project management and administration for property capital works, rather than wide reaching audit-related activities that require access to vast amounts of data.
 - OPO has one current contract with KPMG outside of the Panel, expiring 30 June 2026, with extension options to 30 June 2029.
 - The contract is for domestic project management services in connection with current capital works projects, including 19 National Circuit and the National Security Office Precinct (NSOP).
- ED OPO note:** Refer the **separate brief** on the **OPO contract with KPMG** for further information.

Background:

Estimates, 27 May 2026 (attached): DOF were questioned on allegations of misconduct by KPMG. Senator Barbara Pocock referred to allegations of KPMG accessing and repurposing 'lend lease board documents to win lucrative audit contracts'.

ABC, 29 May 2026 - *KPMG boss resigns over mishandled whistleblower allegations.*

SMH, 1 June 2026 - *KPMG faces first major client loss from whistleblower scandal.*

Kind regards

s 22(1)(a)(ii)

Director | Portfolio Management Office and Procurement Section (PPO),
Project Management Branch (PPB), Overseas Property Office and Services Division (OPO)

Department of Foreign Affairs and Trade (DFAT)

T s 22(1)(a)(ii) | V s 22(1)(a)(ii) | M s 22(1)(a)(ii) | E s 22(1)(a)(ii) @dfat.gov.au
dfat.gov.au | Twitter | Facebook | Instagram | LinkedIn

OFFICIAL: Sensitive

From: s 22(1)(a)(ii)

Sent: Thursday, 4 June 2026 9:45 AM

To: s 22(1)(a)(ii) dfat.gov.au>

Subject: FW: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

FYSA

From: s 22(1)(a)(ii)

Sent: Thursday, 4 June 2026 8:45 AM

To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>

Cc: s 22(1)(a)(ii) @dfat.gov.au>

Subject: RE: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

Hi ^{s 22(1)(a)(ii)}

Thanks again for your below email.

Further to resolving this KPMG notice under the Panel, we may need to get a **supplementary estimates brief** to ED OPO **today** on this KPMG issue. Talk with ^{s 22(1)(a)(ii)} on the form and method for creating and issuing a supplementary brief. Our general brief is linked below.

-  [OPO Procurement Activities.docx](#)

Reflecting overnight and looking into it this morning, there has been recent activity on this issue, both in estimates and the media (linked or attached below):

- **Estimates, 27 May 2026 (attached):** DOF were questioned on allegations of misconduct with KPMG. DOF FAS Danks gets into details that go back to March. Senator Barbara Pocock referred to allegations of KPMG accessing and repurposing 'lend lease board documents to win lucrative audit contracts'.

ABC, 29 May 2026 - *KPMG boss resigns over mishandled whistleblower allegations.*

SMH, 1 June 2026 - *KPMG faces first major client loss from whistleblower scandal.*

Talking points for us should be short and succinct, perhaps under a heading **KPMG and other "big four" contracts**. For example:

- Generally, OPO contracts with such firms are for service delivery under close supervision, often using embedded personal with access to systems and data on a strictly need-to-know basis.

Services are typically limited to project management and administration for property capital works, rather than wide reaching audit-related activities that require access to vast amounts of data.

OPO received from KPMG on 2 June 2026 a Notice of Significant Event in connection with our Construction Planning and Delivery Panel. The Panel reference number is SON4198228.

- As of 4 June 2026, there are no current contracts with KPMG under the OPO-managed Panel.

OPO has one current contract with KPMG outside of the Panel, expiring 30 June 2026, with extension options to 30 June 2029.

- The contract is for domestic project management services in connection with current capital works projects, including 19 National Circuit and the National Security Office Precinct (NSOP).

Let's discuss if you have any questions.

Kind regards

^{s 22(1)(a)(ii)}

Director | Portfolio Management Office and Procurement Section (PPO),
Project Management Branch (PPB), Overseas Property Office and Services Division (OPO)
Department of Foreign Affairs and Trade (DFAT)

^{T s 22(1)(a)(ii)}

^{| V s 22(1)(a)(ii)}

^{| M s 22(1)(a)(ii)}

^{| E s 22(1)(a)(ii)}

^{@dfat.gov.au}

dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)

From: s 22(1)(a)(ii) @dfat.gov.au
Sent: Wednesday, 3 June 2026 6:23 PM
To: s 22(1)(a)(ii) @dfat.gov.au
Subject: RE: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

Hi s 22(1)(a)(ii)

Thanks for that email summary – very useful.

I look forward to KPMG's written explanation about how they maintain the confidentiality of DFAT information held or accessed by them.

We may need to consider publishing the Notice of Significant Event to DS4P. Have a look at the Panel Agreement as it may outline actions that we may or may not take after receiving a Notice.

Kind regards

s 22(1)(a)(ii)

Director | Portfolio Management Office and Procurement Section (PPO),
 Project Management Branch (PPB), Overseas Property Office and Services Division (OPO)
 Department of Foreign Affairs and Trade (DFAT)
T s 22(1)(a)(ii) | **V** s 22(1)(a)(ii) | **M** s 22(1)(a)(ii) | **E** s 22(1)(a)(ii) @dfat.gov.au
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)

From: s 22(1)(a)(ii) @dfat.gov.au
Sent: Wednesday, 3 June 2026 2:33 PM
To: s 22(1)(a)(ii) @dfat.gov.au
Cc: @dfat.gov.au
Subject: FW: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228 [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii)

As discussed briefly, the attached notification highlights:

- A matter under investigation that relates to corporate audit engagements and proposals raised by a whistleblower.
- The matter has not identified any inappropriate access, usage or disclosure of DFAT data or information in connection with the matter under investigation.
- The whistleblower raised concerns repeatedly leading to subsequent further investigations and from the latest investigation KPMG now recognises the prior processes fell short.
- KPMG services for DFAT are undertaken by dedicated teams of security cleared personnel.
- In concluding the letter – “I can assure you of the seriousness with which we take these matters and would appreciate the opportunity to explain how we maintain the confidentiality

of Department of Foreign Affairs and Trade information held or accessed by our team. If you would like more information, please contact me at s 22(1)(a)(ii) or via email at s 22(1)(a)(ii)@kpmg.com.au”

With regard to contracts with KPMG:

- There are no current contracts with KPMG under the panel arrangement (SON4198228).
- OPO has one current contract with KPMG, expiring 30 June 2026 (with extension options to 30 June 2029). The contract is managed by DPM and is for project management services.
- OPO has one expired contract with KPMG, expired 30 June 2025. This contract is managed by DPM for NSOC resource.

I spoke with s 22(1)(a)(ii), to accept the opportunity to obtain a written explanation about how KPMG maintain DFAT confidentiality. I don't have a timeframe for this, however, will follow this up if not received.

s 22(1)(a)(ii)

Assistant Director | Portfolio Management and Procurement Section (PPO)
Strategy and Portfolio Management Branch (SPB) | Overseas Property Office (OPO) Enabling Services Group (ESG)
Department of Foreign Affairs and Trade
p s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: s 47G(1)(a) @kpmg.com.au>
Sent: Tuesday, June 2, 2026 6:50 PM
To: s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] Notification of Significant Event - DFAT Construction, Planning and Delivery Panel (Professional Services) - SON4198228

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Dear OPO Professional Services Panel Manager,

I hope you are well. I just want to provide you with an update concerning the **DFAT Construction, Planning and Delivery Panel (Professional Services) (SON4198228)**.

On Friday 29th May 2026, KPMG notified the Department of Finance formally of a notifiable significant event in relation to the inappropriate sharing of client documents on certain non-government engagements, the details of which are explained in the attached letter. I can assure you that we take this matter very seriously, but I did want to confirm that the matters being reported do not involve any Commonwealth engagements.

In particular,

- none of the matters subject to the Notice concern the performance of services that we have provided under the DFAT Construction, Planning and Delivery Panel (Professional Services).
- we have not identified any inappropriate access, usage, or disclosure of Commonwealth data or information in connection with the matters under investigation.

- none of the Specified Personnel or other personnel engaged in connection with our engagements under the Panel were involved.

The matters raised relate to corporate audit engagements and proposals and do not relate to engagements for government clients. As this is still ongoing, KPMG continues to work with the Department of Finance and will address any questions you might have associated with the DFAT Construction, Planning and Delivery Panel (Professional Services).

Please let me know if you require additional information or have questions.

Kind Regards,
(on behalf of s 22(1)(a)(ii))

s 22(1)(a)(ii)

Clients & Markets
KPMG | P: s 22(1)(a)(ii) | E: s 47G(1)(a) @kpmg.com.au
Level 9 Constitution Place, 1 Constitution Ave, Canberra City ACT 2601

*

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*

From: [Clare Duffield](#)
To: s 22(1)(a)(ii)
Cc: [Justin Whyatt](#); [Michelle Chan](#); s 22(1)(a)(ii)
Subject: Invested: KPMG hosted roundtable on regulatory barriers to institutional investment in SE Asia
Date: Friday, 5 June 2026 2:35:00 PM
Attachments: [image001.jpg](#)

Hi s 22(1)(a)(ii)

We had earlier flagged with you the work we had commissioned from KPMG on institutional barriers to institutional investment in SE Asia (and discussed by AM Thistlethwaite at the recent Assistant Ministerial Working Group meeting)

Assistant Treasurer Mulino who had been scheduled to join the roundtable on 10 June in Melbourne, will no longer attend.

Given the current issues with KPMG we've coordinated with the CFO as well as Treasury and Austrade on management of the event.

Advice from Donna Degan is that we should continue to have the contract delivered as intended to ensure DFAT gets value for money from what we have procured. Donna noted that DFAT had engaged with Finance on KPMG contracts. KPMG has advised DFAT that none of the KPMG staff involved in current issues have any involvement with any of the current contracts DFAT has with KPMG.

For your awareness we plan to go ahead with the roundtable at KPMG, with Justin Whyatt leading for DFAT. Austrade and Treasury will also attend. KPMG will advise invitees today (17 confirmed) that AT Mulino won't be attending. If numbers drop off a lot as a consequence, we'll re-look at the value of the roundtable going ahead.

Cheers

Clare

Clare Duffield

Assistant Secretary
 Southeast Asia Economic and Communications Branch
 Office of Southeast Asia
 Department of Foreign Affairs and Trade

P s 22(1)(a)(ii) | **M** s 22(1)(a)(ii)

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From: [Clare Duffield](#)
To: [Donna Degen](#)
Cc: [s 22\(1\)\(a\)\(ii\)](#) [Justin Whyatt](#)
Subject: RE: KPMG Contracts [SEC=OFFICIAL:Sensitive]
Date: Saturday, 6 June 2026 2:43:00 PM
Attachments: [image001.jpg](#)

Thanks for this Donna. Really appreciate the advice.

We'll double check the items below on Tuesday morning. I know we did use a standard DFAT contract and KPMG had provided copies of NDAs or similar.

Cheers

Clare

Clare Duffield

Assistant Secretary
 Southeast Asia Economic and Communications Branch
 Office of Southeast Asia
 Department of Foreign Affairs and Trade
P [s 22\(1\)\(a\)\(ii\)](#) | **M** [s 22\(1\)\(a\)\(ii\)](#)

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Friday, 5 June 2026 6:55 PM
To: Clare Duffield <Clare.Duffield@dfat.gov.au>
Cc: [s 22\(1\)\(a\)\(ii\)](#) @dfat.gov.au>
Subject: KPMG Contracts [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Clare apologies for the delay sending further advice through.

As discussed a little further context on the KPMG matter and some advice below.

- On Friday 29 May 2026, the Department of Finance (Finance) advised the Department that a significant event notification had been received from KPMG Australia (KPMG).
- Finance is reviewing the notification and has advised at this stage; there is no action required by agencies.
- KPMG have provided correspondence to the COO advising that none of the matters under investigation relate to the performance of services to the Department.

- KPMG have advised me, following an enquiry, that none of the Specified Personnel or other personnel engaged in connection with contracts with the Department were/are involved in matters under investigation.

A couple of things you should just double check:

- Confirm we used a standard DFAT contract – if so, this includes confidentiality provisions that generally prohibit disclosure of departmental information to third parties without written consent. I would review and confirm provisions included.
- Contractors must sign a Deed Poll of Confidentiality, Privacy and Conflict of Interest within 14 days of onboarding, annually, and whenever circumstances change. I would review and ensure current.

Otherwise, as we discuss this morning this really remains about effective contract management and ensuring milestones and outcomes are delivered in line with the contract.

Happy to discuss further as required.

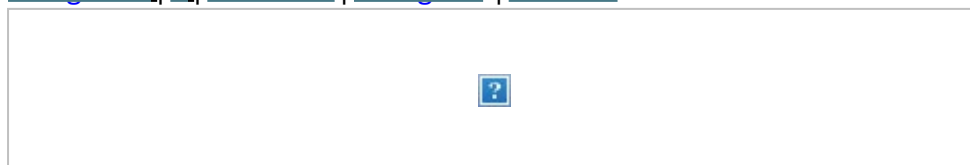
D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

Executive Assistant: s 22(1)(a)(ii) dfat.gov.au

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OFFICIAL: Sensitive

From: [Donna Degen](#)
To: [Suzanne Pitson](#)
Subject: RE: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]
Date: Tuesday, June 9, 2026 12:56:00 PM
Attachments: [image001.jpg](#)

Afternoon Suzanne,

Happy to chat a little later this afternoon – are you free at 4:30pm. Below is some information I shared with another area on Friday which may assist. If you have an extension option under your current contract and you are satisfied with the performance then I do not see an issue with extending. Can talk through points 2 and 3 when I call.

A little further context on the KPMG matter and some advice below.

- On Friday 29 May 2026, the Department of Finance (Finance) advised the Department that a significant event notification had been received from KPMG Australia (KPMG).
- Finance is reviewing the notification and has advised at this stage; there is no action required by agencies.
- KPMG have provided correspondence to the COO advising that none of the matters under investigation relate to the performance of services to the Department.
- KPMG have advised me, following an enquiry, that none of the Specified Personnel or other personnel engaged in connection with contracts with the Department were/are involved in matters under investigation.

A couple of things you should just double check:

- Confirm we used a standard DFAT contract – if so, this includes confidentiality provisions that generally prohibit disclosure of departmental information to third parties without written consent. I would review and confirm provisions included.
- Contractors must sign a Deed Poll of Confidentiality, Privacy and Conflict of Interest within 14 days of onboarding, annually, and whenever circumstances change. I would review and ensure current.

Otherwise, as we discuss this really remains about effective contract management and ensuring milestones and outcomes are delivered in line with the contract.

D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

From: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Sent: Tuesday, 9 June 2026 12:40 PM
To: Donna Degen <Donna.Degen@dfat.gov.au>
Subject: RE: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

Hello,

When you have a spare (hah!) moment, may we please have a quick chat regarding KPMG embedded personnel.

1. Whether I can extend the existing contract arrangements by a further 12 months (embedded staff leading on the NSOP and 19 NCC). I have the budget, but do I have permission?;
2. What additional undertakings or declarations we (DFAT) would like to extract from embedded KPMG staff at this point in time (s 22(1)(a)(ii) reminding them that DFAT sensitive and protected information needs to always remains sensitive and protected)?
 - a. Is there going to be a centralised methodology for this across the department?
Should there be?
3. Or, are KPMG going to be excised from the Department s 22(1)(a)(ii)

With thanks in anticipation of our chat!
Suzanne

OFFICIAL

From: Donna Degen <Donna.Degen@dfat.gov.au>
Sent: Wednesday, 3 June 2026 2:37 PM

To: Will Nankervis <Will.Nankervis@dfat.gov.au>; Justin Whyatt <Justin.Whyatt@dfat.gov.au>; Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>; Nicole Ozimek <Nicole.Ozimek@dfat.gov.au>; Craig Chittick <Craig.Chittick@dfat.gov.au>; Mathew Fox <Mathew.Fox@dfat.gov.au>; Tony Walter <Tony.Walter@dfat.gov.au>

Cc: s 22(1)(a)(ii) @dfat.gov.au; s 22(1)(a)(ii) @dfat.gov.au; Natalie Cohen <Natalie.Cohen@dfat.gov.au>; Matthew Harding <Matthew.Harding@dfat.gov.au>

Subject: FOR INFORMATION: KPMG Significant Event Update [SEC=OFFICIAL]

OFFICIAL

Good Afternoon All,

We have received updated advice from the Department of Finance on further senior leadership changes at KPMG, including

- Scott Guse is appointed as National Managing Partner, Audit and Assurance
- Gayle Dickerson is appointed as National Managing Partner, Deal Advisory and Infrastructure
- Eileen Hoggett is stepping aside from her executive role as COO while investigations are pending.

I have separately requested assurance from KPMG that no individuals engaged on our work orders are associated with the matters currently being raised. I will provide an update once advice is received back from KPMG.

Kind regards

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

Executive Assistant: s 22(1)(a)(ii) dfat.gov.au

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OFFICIAL

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Tuesday, 9 June 2026 4:37 PM
To: s 22(1)(a)(ii)
Subject: KPMG Work order extension - Home Affairs Deed of Standing Offer

Hi s 22(1)(a)(ii)

The KPMG work order extension is contracted under the Department of Home Affairs Deed of Standing Offer for the Property Services Panel, which includes the below clause on sharing Official Information:

14.3 Official Information Requirements

- (a) Subject to paragraph (c)(i) the Service Provider must not:
 - (i) copy or otherwise reproduce in any form or medium the contents of the Official Information (or any part of it) or otherwise cause, permit or allow the Official Information (or any part of it) to be copied or reproduced in any form or medium; or
 - (ii) disclose, use or deal with, the Official Information (or any part of it) or otherwise cause, permit or allow the Official Information (or any part of it) to be disclosed, used or dealt with,

for any purpose, including carrying out the Services.
- (b) If the Service Provider wishes to copy, reproduce, disclose, use or deal with the Official Information for the purpose of carrying out the Services, it must notify the Project Officer providing details of the proposed copying, reproduction, disclosure, use or dealing with the Official Information (or any part of it) (including all names, addresses and current security clearances of all proposed Recipients, and a justification as to why those Recipients have a need to know such information).
- (c) Where a request for copying, reproduction, disclosure use or dealing is made under paragraph (a), the Project Officer will notify the Service Provider that the Commonwealth (in its absolute discretion) either:
 - (i) grants permission, whether with or without such conditions as the Commonwealth thinks fit including any conditions:
 - A. with respect to the level/s of accreditation or certification required for the physical and information technology environments (as applicable) in which the Official Information is to be kept; or
 - B. requiring the Recipient of Official Information (or any part of it) to:
 - 1) properly apply for, obtain and hold a current security clearance level at or above the level/s specified in the notice before the Recipient is issued with the Official Information (or any part of it) and at all times during the Recipient's access to the Official Information; or
 - 2) enter into a deed in a form approved by the Commonwealth; or

s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (DPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

M s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Wednesday, 10 June 2026 9:50 AM
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii)
Subject: RE: We need to re-do these since the KPMG significant event [SEC=OFFICIAL:Sensitive]
Attachments: s 22(1)(a)(ii) Confidentiality.pdf; s 22(1)(a)(ii) COI.pdf; Annual_Acknowledgement_of_Conflicts_of_Interest.pdf

OFFICIAL: Sensitive

Hi s 22(1)(a)(ii)

Please find attached COI and Confidentiality form as well as the annual COI which was completed 2 weeks ago, please advise if would like me to repeat this though.

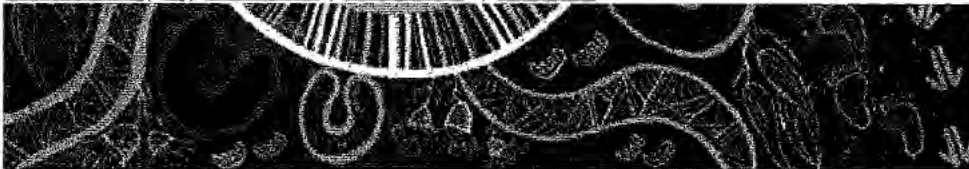
Kind regards,

s 22(1)(a)(ii)

Project Management Team
 Domestic Property Branch (DPB) | Overseas Property Office (OPO)
 Department of Foreign Affairs and Trade

T: s 22(1)(a)(ii) **M:** +s 22(1)(a)(ii)

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OFFICIAL: Sensitive

From: s 22(1)(a)(ii) <dfat.gov.au>
Sent: Tuesday, 9 June 2026 1:48 PM
To: s 22(1)(a)(ii) <dfat.gov.au>; s 22(1)(a)(ii) <dfat.gov.au>
Cc: s 22(1)(a)(ii) <dfat.gov.au>
Subject: We need to re-do these since the KPMG significant event [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Hi guys, could you both please complete these forms and provide evidence of completion to Pete ASAP.

Pete let me know if there are any other forms we need?

DFAT – Annual Ack of COI - [View Course](#)

Barton Campus – COI [Barton Campus - Conflict of Interest Declaration Form \(002\).docx](#)

Barton Campus Confidentiality Deed - [Confidentiality Agreements](#)

Thank You!

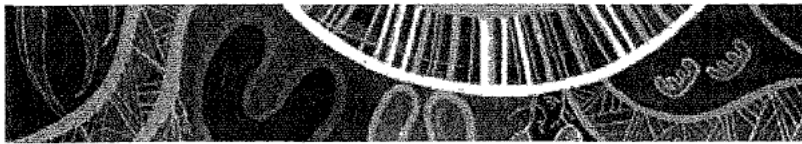
s 22(1)(a)(ii)

Project Director | Domestic Property Branch (DPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

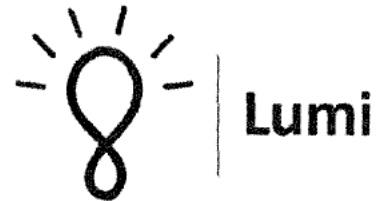
M s 22(1)(a)(ii)



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OFFICIAL: Sensitive



Certificate of Completion

THIS IS TO CERTIFY THAT:

s 22(1)(a)(ii)

HAS COMPLETED THE COURSE:

Annual Acknowledgement of Conflicts of Interest

DATED

25/05/2026



Australian Government
Department of Foreign Affairs and Trade

Confidentiality Deed Poll

THIS DEED POLL is made on the10..... day of June 2026

in favour of COMMONWEALTH OF AUSTRALIA represented by the Department of Foreign Affairs and Trade ("DFAT") ABN: 47 065 634 525

By [Insert Name] of [insert address], (the Recipient).

Recitals

- A. The Commonwealth of Australia represented by the Department of Foreign Affairs and Trade ABN 47 065 634 525 (DFAT) requires the provision of services related to the build of 19 National Circuit Barton known as Barton 1 Project (the Project).
- C. The Recipient is providing services as part of the Recipient's role in the company that is delivering services to DFAT in accordance with the contract executed by DFAT and [insert company name if applicable], reference [insert reference number].
- D. The Recipient will, in carrying out the Project, be given access to Confidential Information.
- E. DFAT requires the Recipient to enter into this Deed in relation to use of the Confidential Information and Personal Information. The Recipient will handle the Confidential Information in accordance with this Deed. The Recipient will share Confidential Information with Authorised Persons to carry out the Project. The Recipient will do so in accordance with the terms of this Deed.

1. Definitions

In this Deed:

"Commonwealth" means the Commonwealth of Australia.

"Confidential Information" means:

- (a) all information that I become aware of or create (whether disclosed to me orally, in writing, or in any other form) while carrying out my duties for the Commonwealth in the context of the Project; and
- (b) all information that is confidential to any person including the Commonwealth, the Department of Foreign Affairs and Trade, its suppliers or consultants,

and includes all copies and notes that I make based on or arising out of any disclosure under paragraph

(a) but does not include information to the extent that I:

- (c) independently develop or know the information; or
- (d) am permitted or required to disclose the information by law.
- (e) have in my possession without restriction to disclosure before the date of receipt from the Commonwealth.

"Deed" means this deed poll.

"Personal information" means information or an opinion about an identified individual, or an individual who is reasonably identifiable:

- (a) whether the information or opinion is true or not; and
- (b) whether the information or opinion is recorded in a material form or not.

"Project" means any procurement, development or delivery activities undertaken as part of the works at 19 National Circuit Barton, ACT.

"Respondent" means a person (or persons) or other entity that submits a registration of interest or tender for the Project.

2. Commencement

- 2.1 This Deed will be taken to have commenced on the date on which I first receive Confidential Information, whether or not that date is before the date of the execution of this Deed.

3. Acknowledgement

I acknowledge that it could cause significant loss and damage to the Commonwealth or a Respondent (or a potential Respondent), if I use or disclose Confidential Information or Personal Information other than as necessary for my duties relating to the Project.

- 3.1 I acknowledge that failure to comply with this Deed may cause harm to DFAT for which monetary damages would be inadequate, and that in addition to any other remedies available, DFAT is entitled to specific performance or an injunction or other equitable relief as a remedy for any breach or threatened breach.
- 3.2 I have read and understood the obligations contained in the *Criminal Code Act 1995* (Cth) with respect to the handling of the Commonwealth's Confidential Information, including but not limited to, Division 122 and in particular, section 122.4.

4. Obligations

4.1 I agree:

- (a) to keep the Confidential Information confidential;
- (b) to use the Confidential Information and Personal Information only as is necessary to carry out my duties relating to the Project;
- (c) only to copy the Confidential Information as directed by the Commonwealth and to mark any such copy "Confidential";
- (d) Only to communicate Confidential Information and Personal Information to others who have executed a Confidentiality Deed Poll in favour of the Commonwealth in accordance with 4.1(b).

4.2 I agree that I will immediately notify the Commonwealth if I become aware that any of the Confidential Information or Personal Information:

- (a) has been used, copied or disclosed without authority;
- (b) is required to be disclosed by law, which I shall not disclose prior to giving the Commonwealth sufficient notice to enable the Commonwealth to seek relief from such disclosure, and all assistance necessary to enable the Commonwealth to seek such relief.

4.3 If:

- (a) the Commonwealth asks me to deliver, delete or destroy any or all copies of Confidential Information or Personal Information;
- (b) I breach any provision of this Deed; or
- (c) I no longer need to use the Confidential Information or Personal Information to carry out my duties relating to the Project,

then, except to the extent necessary for compliance with the law or for internal record keeping, I will immediately deliver to the Commonwealth, delete, or destroy (as relevant) all copies of the Confidential Information and Personal Information.

4.4 This Deed:

- (a) does not transfer any interest in any intellectual property; and
- (b) will survive the termination or expiry of any contract in relation to the Project.

4.5 **General:**

- (a) **Term:** The obligations in this Deed will continue in force indefinitely,
- (b) **Severability:** If a term of this Deed is invalid or unenforceable it shall be severed to the extent of the invalidity or unenforceability, without affecting the remaining terms.
- (c) **Waiver:** A failure or delay to exercise a power or right does not operate as a waiver of that power or right and does not preclude the Commonwealth from exercising that, or any other, power or right in the future.

5. **Conflict of Interest**

☒

I declare that I **do not** have, and have not had, any interest (whether financial or non-financial) or affiliation that could actually, potentially, or be perceived to affect, my ability to perform the work fairly and independently or which may cause detriment to DFAT.

☐

I declare that I **have**, or have had, the following interests (whether financial or non-financial), or affiliations that could actually, potentially, or be perceived to affect, my ability to perform the work fairly and independently or which may cause detriment to DFAT:

.....

.....

.....

.....

5.1 I acknowledge that if an actual, potential or perceived conflict of interest cannot be resolved or managed, I will comply with any reasonable direction of DFAT in order to manage or mitigate the risk to the Project of the conflict of interest.

6. **Survival**

6.1 This Deed will survive:

- (a) the termination or expiry of any contract in relation to the services between DFAT and the Confidant, the Confidant's employer, or any other organisation with which the Confidant is engaged or involved;
- (b) as long as the Confidential Information remains confidential.

7. **Governing Law and jurisdiction**

7.1 This Deed will be governed by, and construed in all respects in accordance with, the law of the Australian Capital Territory.

7.2 I submit to the non-exclusive jurisdiction of the Courts of that Territory in respect of all matters arising under, or in relation to, this Deed.

EXECUTED as a Deed Poll

SIGNED, SEALED AND DELIVERED by
s 47F(1)

s 47F(1)

Signature of Confidant

s 47F(1)

Signature of witness

s 47F(1)

Name of Confidant (print)

Name of witness (print)

Date: 10.6.2026

Date: 10/6/26.

CONFLICT OF INTEREST DECLARATION**NATIONAL SECURITY OFFICE PRECINCT & 19 NATIONAL CIRCUIT BARTON**

The purpose of this form is to obtain from each individual working on the Project a written confirmation of any actual, potential or perceived conflicts of interest.

Attached to this form is a list of Interested Parties (which may be updated from time to time). Please refer to this list when making your conflict of interest declaration.

Once completed and signed, submit it to **s 22(1)(a)(ii)** @dfat.gov.au

Please ensure you update your declaration as soon as possible if your circumstances change.

s 22(1)(a)(ii)

I, _____ [print name]

of KPMG contracted to DFAT [name of organisation]

declare that I have reviewed the list of Interested Parties and set out below are all potential personal or financial conflicts of interest (including actual, potential or perceived interests or relationships) which may arise as a result of my involvement in the Project.

1 Shareholdings and business interests

Do you or a member of your immediate family have any material shareholdings, investments or other business or financial interests, interactions or dealings in or with any entity which may have an interest in the Project, including those listed below?

☐ Yes ☒ No

(A 'material' shareholding, investment or business interest is one where the level of shareholding, investment or business interest in relation to an entity is such that the success or otherwise of the entity in the Project could materially affect the financial position of you or your family member.)

If 'Yes', please provide details at the end of this form describing the name and nature of the operations of the entity and the nature of the interest.

2 Other interests or relationships

Are you aware of any other substantial current or past professional, business, financial or other interest or relationship affecting you or a member of your immediate family which could or could be seen to:

☐ Yes ☒ No

- reasonably raise an expectation or perception of a conflict of interest with respect to the Project; or
- influence the performance of your duties, the decisions you are taking or the advice you are giving?

(The types of interests and relationships that may need to be disclosed include real estate investments, shareholdings, trusts or nominee companies, company directorships or partnerships, other significant sources of income, significant liabilities, gifts, private business, employment, or voluntary, social or personal relationships that could or be seen to impact upon your responsibilities.)

If 'Yes', please provide details at the end of this form describing the name and nature of the interest and/or relationship.

I declare that: *[Please tick each box]*

- ☒ this information is true and correct to the best of my knowledge and belief;
- ☒ I will advise Barton Campus Project Team in writing immediately if any conflict or potential conflict arises in the future and provide an updated declaration;
- ☒ I have informed the members of my immediate family listed in the table above about the purpose of this declaration and the content of the information about them that I have recorded in this declaration (tick if relevant or if not applicable); and

s 22(1)(a)(ii)

_____ [signature]

10 June 2026 [date]

Additional details regarding any declared interests

If you answered "Yes" to Question 1 and/or Question 2, please include additional details of your declared interests here.



List of Interested Parties

Set out below is a non-exhaustive list of entities which have a relevant interest in the Projects. Please consider the list and any of their related entities when completing your declaration. This list is indicative only and may be updated from time to time.

s 47E(d)



s 47E(d)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Wednesday, 10 June 2026 5:17 PM
To: s 22(1)(a)(ii)
Subject: Fw: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]
Attachments: 1429_001.pdf

OFFICIAL

As noted earlier, please sit on this until further advised.

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Wednesday, June 10, 2026 16:29
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Thanks s 22(1)(a)(ii) signed copy attached.

Kind regards

s 22(1)(a)(ii)

Infrastructure, Assets & Places
 Project & Program Delivery
 s 22(1)(a)(ii)

KPMG
 Level 9, Constitution Place, 1 Constitution Avenue
 Canberra ACT 2601 Australia

Tel s 22(1)(a)(ii)
 Mob
 s 22(1)(a)(ii) @kpmg.com.au

kpmg.com.au



OFFICIAL

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Tuesday, 9 June 2026 11:34 AM

To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) dfat.gov.au>
Subject: [EXTERNAL] RE: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract
[SEC=OFFICIAL]

CAUTION: This Email is from an EXTERNAL source. Ensure you trust this sender before clicking on any links or attachments.

OFFICIAL

Hi s 22(1)(a)(ii)

See updated work order attached for your signing.

Thanks,
s 22(1)(a)(ii)

Assistant Director | Domestic Property Branch (DPB)

Overseas Property Office and Services (OPO)

Department of Foreign Affairs and Trade

M s 22(1)(a)(ii)



© Brooke Rigney-Lively (2024)

We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>

Sent: Tuesday, 2 June 2026 1:37 PM

s 22(1)(a)(ii) - This section and pages (274 - 275) contain a duplicate email chain. For the original email chain, see from page (197). Please note the original email's timestamp is 13:36.

OFFICIAL



Australian Government

Department of Home Affairs

Variation Form

Item 1 Work Order details

Work Order No: Number 1 – Property Services		
1.	Branch/Division/Section	DPS/OPO/DFAT
2.	Contractor	KPMG
3.	Date of Work Order	09/06/2026

Item 2 Variation Form

Variation Number – #1	
This Variation Form is issued in accordance with the Deed of Standing Offer for Services, SON4042885, between the Commonwealth of Australia as represented by the Department of Foreign Affairs and Trade ABN 47 065 634 525 and KPMG ABN 51 194 660 183 and serves to vary the Contract formed under Work Order of 30 June 2025 as specified in accordance with the terms set out below.	
Implementation date	01 July 2026
Changes to Contract Period	Delete: 1 July 2025 to 30 June 2026 And replace with: 1 July 2026 to 30 June 2027

OFFICIAL

OFFICIAL

Changes Payment – Service Charges

s 45, s 47(1)(b), s 47G(1)(a)

Other relevant matters

Specified Personnel

Delete:

Name	Role	Position	Security Clearance
s 22(1)(a)(ii)	Primary – Barton 2	s 22(1)(a)(ii)	
	Primary – Barton 1		

Add:

Name	Role	Position	Security Clearance
s 22(1)(a)(ii)	Governance and Communications	s 22(1)(a)(ii)	

In all other respects, the terms and conditions of the Work Order remain unaltered.

OFFICIAL

OFFICIAL

EXECUTION OF THE VARIATION FORM:

Signed for and on behalf of the **Department of Foreign Affairs and Trade ABN 47 065 634 525** by its duly authorised representative in the presence of

Signature of witness

Name of witness (print)

Position of witness

Date

Signature of representative

Name of representative

Position of representative

Date

Signed by **KPMG ABN 51 194 660 183** by its duly authorised representative in the presence of:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Signature of witness
s 22(1)(a)(ii)

Name of witness

Position of witness

Date

10/06/2026

Signature of representative
s 22(1)(a)(ii)

Name of representative

Position of representative

Date

10/06/2026

OFFICIAL

From: [Craig Maclachlan](#)
To: [Elizabeth Wilde](#); [Donna Degen](#)
Cc: [Elizabeth Peak](#); [Jamie Isbister](#); [George Mina](#); [Michelle Chan](#); [Elly Lawson](#); [Fiona Webster](#); [Claire Elias](#); s 22(1)(a)
Subject: RE: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]
Date: Thursday, 11 June 2026 1:19:58 PM
Attachments: [image001.png](#)
[image002.png](#)
Importance: High

OFFICIAL: Sensitive

Thanks

Tks

C

OFFICIAL: Sensitive

From: Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>
Sent: Thursday, 11 June 2026 1:13 PM
To: Craig Maclachlan <Craig.Maclachlan@dfat.gov.au>; Donna Degen <Donna.Degen@dfat.gov.au>
Cc: Elizabeth Peak <Elizabeth.Peak@dfat.gov.au>; Jamie Isbister <Jamie.Isbister@dfat.gov.au>; George Mina <George.Mina@dfat.gov.au>; Michelle Chan <Michelle.Chan@dfat.gov.au>; Elly Lawson <Elly.Lawson@dfat.gov.au>; Fiona Webster <Fiona.Webster@dfat.gov.au>; Claire Elias <Claire.Elias@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: Re: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Thanks Craig, no problems.

Donna I'll give you a call on a couple of aspects.

Elizabeth

Elizabeth Wilde

First Assistant Secretary and Chief Risk Officer
Executive Division
Department of Foreign Affairs and Trade
p s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: Craig Maclachlan <Craig.Maclachlan@dfat.gov.au>**Sent:** 11 June 2026 12:52 PM**To:** Donna Degen <Donna.Degen@dfat.gov.au>; Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>**Cc:** Elizabeth Peak <Elizabeth.Peak@dfat.gov.au>; Jamie Isbister <Jamie.Isbister@dfat.gov.au>; George Mina <George.Mina@dfat.gov.au>; Michelle Chan <Michelle.Chan@dfat.gov.au>; Elly Lawson <Elly.Lawson@dfat.gov.au>; Fiona Webster <Fiona.Webster@dfat.gov.au>; Claire Elias <Claire.Elias@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au**Subject:** FW: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Donna/Elizabeth

Please see advice regarding KPMG from Sec Finance below. Clearly the situation is still evolving, however, note action in third line and reference to ethical conduct note (as reflected in the CPRs). This advice should be taken into account with regard to any proposed KPMG contract extensions or renewals, pending further advice from Finance. Copied to DepSecs for awareness.

Further advice from Finance is likely to follow in due course.

Tks

C

Craig Maclachlan

Deputy Secretary

Chief Operating Officer

Enabling Services Group

Department of Foreign Affairs and Trade

T s 22(1)(a)(ii)

M

E Craig.Maclachlan@dfat.gov.auW www.dfat.gov.au | www.smartraveller.gov.auWeb | [Twitter](#) | [YouTube](#) | [Flickr](#)

OFFICIAL: Sensitive

OFFICIAL: Sensitive

From: Yannopoulos, Matt <Matt.Yannopoulos@finance.gov.au>
Sent: Thursday, 11 June 2026 12:36 PM
To: Victoria Anderson (External) <victoria.anderson@aff.gov.au>; Katherine Jones (External) <katherine.jones@ag.gov.au>; Mike Kaiser (External) <mike.kaiser@dcceew.gov.au>;
s 22(1)(a)(ii) @defence.gov.au; tony.cook@education.gov.au; s 22(1)(a)(ii)
@dewr.gov.au; Yannopoulos, Matt <Matt.Yannopoulos@finance.gov.au>; Jan
Adams <Jan.Adams@dfat.gov.au>; s 22(1)(a)(ii)
health.gov.au>; s 22(1)(a)(ii)
@homeaffairs.gov.au>; Julia Pickworth (External)
<julia.pickworth@industry.gov.au>; Jim Betts (External Contact)
<Jim.Betts@infrastructure.gov.au>; Kennedy, Steven <Steven.Kennedy@pmc.gov.au>; Michael
Lye (External) <michael.lye@dss.gov.au>; Jenny Wilkinson (External)
<jenny.wilkinson@treasury.gov.au>; s 22(1)(a)(ii) dva.gov.au; Curtis, Jacqui
<Jacqui.Curtis@apsc.gov.au>; s 22(1)(a)(ii) @niaa.gov.au>;
Elizabeth Peak <Elizabeth.Peak@dfat.gov.au>
Cc: s 22(1)(a)(ii) @finance.gov.au>;
s 22(1)(a)(ii) @agriculture.gov.au; s 22(1)(a)(ii) @dcceew.gov.au; s 22(1)(a)(ii) @education.gov.au;
s 22(1)(a)(ii) @dewr.gov.au; s 22(1)(a)(ii) @dfat.gov.au>;
s 22(1)(a)(ii) @homeaffairs.gov.au; s 22(1)(a)(ii) @industry.gov.au;>
s 22(1)(a)(ii) @pmc.gov.au; s 22(1)(a)(ii) @dss.gov.au
s 22(1)(a)(ii) @dss.gov.au>; s 22(1)(a)(ii) @treasury.gov.au
s 22(1)(a)(ii) @treasury.gov.au>; s 22(1)(a)(ii) @dva.gov.au; s 22(1)(a)(ii)
@apsc.gov.au>; s 22(1)(a)(ii)
@finance.gov.au>; s 22(1)(a)(ii) @finance.gov.au>
Subject: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

OFFICIAL:Sensitive

Dear colleagues

The Commonwealth expects its suppliers to act with integrity and uphold a high standard of ethical behaviours at all times. The recent public disclosures relating to KPMG are deeply concerning and worthy of further investigations.

Yesterday, Finance wrote to KPMG to trigger a review of KPMG's culture, ethics, integrity and governance. The review, to be led by an eminent individual, will delve into KPMG's governance and cultural settings.

Finance has also asked KPMG to mutually agree not to bid for Commonwealth work until the review is concluded in late September 2026. Finance has asked for a response by Wednesday 17 June 2026, with a public statement from Finance to be released soon after, with details of the review.

I ask that you keep this information close hold at this point in time until KPMG has responded to

the request.

Finance has also issued a [procurement policy note](#), reminding officials to take into account the ethical past performance of suppliers when considering value for money. Your Chief Financial Officer and/or Chief Procurement Officer have also been advised of the issuance of this procurement policy note.

I will continue to keep you informed as we progress the review, including providing you an update on whether KPMG agrees to the mutual agreement not to bid.

Best regards

Matt

Matt Yannopoulos PSM | Secretary

Department of Finance

T: s 22(1)(a)(ii)

E: matt.yannopoulos@finance.gov.au

A: One Canberra Avenue, Forrest ACT 2603



The Department of Finance acknowledges the Traditional Owners and Custodians of the land on which we work and we pay our respects to Elders past and present. [Artwork story](#).

OFFICIAL: Sensitive

From: [Donna Degen](#)
To: [Natalie Cohen](#); [Matthew Harding](#)
Cc: [s 22\(1\)\(a\)\(ii\)](#); [Joanne Loundes](#)
Subject: FW: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]
Date: Thursday, June 11, 2026 1:35:00 PM
Attachments: [image001.png](#)
[image002.png](#)

For visibility but not further distribution at this stage. D

Donna Degen

Chief Financial Officer
Finance Division
Department of Foreign Affairs and Trade
P [s 22\(1\)\(a\)\(ii\)](#) | M [s 22\(1\)\(a\)\(ii\)](#)

From: Craig Maclachlan <Craig.Maclachlan@dfat.gov.au>
Sent: Thursday, 11 June 2026 12:52 PM
[s 22\(1\)\(a\)\(ii\)](#) - This section and pages (284 - 286) contain a duplicate email chain. For the original email chain - see from pages (280). The following pages have been removed

From: [Jenny Dee](#)
To: [Elizabeth Wilde](#); [Sarah Sullivan](#)
Subject: RE: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]
Date: Thursday, 11 June 2026 3:03:27 PM
Attachments: [image001.png](#)
[image002.png](#)

OFFICIAL: Sensitive

Thanks Elizabeth. Nothing specific from me except to say, and I may have missed it, is it is important we get information from official sources on what's occurred (not just media reports). Sounds like that will come ... Being clear on what becomes the source of "ethical past performance of suppliers" that don't relate to media reports is important.

JD

Jenny Dee

Assistant Secretary
 Governance, Risk and Performance Branch | Executive Division
 Department of Foreign Affairs and Trade
 T s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: Elizabeth Wilde <Elizabeth.Wilde@dfat.gov.au>
Sent: Thursday, 11 June 2026 1:24 PM
To: Jenny Dee <Jenny.De@dfat.gov.au>; Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>
Subject: Fw: Integrity of Suppliers to the Commonwealth: KPMG [SEC=OFFICIAL:Sensitive]

OFFICIAL: Sensitive

Just sending to you two for now. Let me know any initial thought. I'll discuss later when I have a moment to digest further.

Elizabeth

Elizabeth Wilde

First Assistant Secretary and Chief Risk Officer
 Executive Division
 Department of Foreign Affairs and Trade
 P s 22(1)(a)(ii) | M s 22(1)(a)(ii)

OFFICIAL: Sensitive

From: Craig Maclachlan <Craig.Maclachlan@dfat.gov.au>

Sent: 11 June 2026 12:52 PM

s 22(1)(a)(ii) - This section and pages (289 - 290) contain a duplicate email chain. For the original email chain - see from pages (280). The following pages have been removed

OFFICIAL: Sensitive

s 22(1)(a)(ii)

From: Suzanne Pitson
Sent: Thursday, 11 June 2026 6:15 PM
To: s 22(1)(a)(ii)
Cc: Donna Degen
Subject: RE: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG)
 [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

Dear s 22(1)(a)(ii)

I note your advice:

- The Deed of Standing Offer includes required clause on sharing Official Information.
- All personnel nominated in the engagement have recently completed up-to-date COI declarations and Confidentiality Deed Polls.
- All personnel nominated are in receipt of DFAT devices to access our network and data, and have no access with any of their own corporate technology devices – and as such, the work undertaken through the proposed engagement is appropriately isolated and protected from access by any other party.

I further note that:

- I have had a personal conversation with each of the nominated KPMG employees, and am satisfied they understand the gravity of the KPMG situation and the importance of appropriately dealing with Commonwealth information. I consider them embedded, trusted and reliable members of the project team.
- The officers are sufficiently junior (EL2 or below) as to be outside the sphere of influence of the broader KPMG leadership currently the subject of the inquiries by DoF.
- The officers are technical subject matter experts in property and construction, and the continuity of their technical expertise on the Barton projects is crucial and difficult (impossible?) to replace at this time, particularly as we go into the WOLC and NPP process.

On that basis, I support your decision to extend the current arrangements by 12 months. Note, however, I anticipate that DoF's displeasure with KPMG as a provider/adviser to the Commonwealth will be far reaching. We should also plan for a knowledge transfer and transition during the next 12 months.

And, of course, please have speaking points ready for me for next Senate Estimates.

With thanks

s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Wednesday, 10 June 2026 10:30 AM
To: Suzanne Pitson <Suzanne.Pitson@dfat.gov.au>
Subject: Re: FOR INFORMATION: MAS Panel - Notification of Significant Event (KPMG) [SEC=OFFICIAL]

OFFICIAL

Suzanne

As discussed, in the past week the same Notification of Significant Event correspondence identified below by DoF in relation to the MAS panel has been received by entities managing all procurement panels where KPMG are a possible supplier of services. This includes the DFAT panel, and the Department of Home Affairs Property Services Panel under which our current engagement with KPMG was established.

We also note that the relevant Deed of Standing Offer includes the below clause on sharing Official Information, and that all personnel nominated in this engagement have now completed the annual COI on Lumi, provided the specific COI declarations and the Confidentiality Deed Poll for the Barton Campus work we require. These personnel are issued with DFAT devices to access our network and data and have no access with any of their own corporate technology devices. As such, we believe that the work undertaken through this engagement is appropriately isolated and protected from access by any other party.

On this basis, I propose to execute the first 12-month option on the Deed, continuing with an engagement of the equivalent of 2.5 FTE (3 Staff) to supplement our Barton Campus team resources, with the ability to further surge or contract as required throughout the option period at established rates documented in the option agreement. For your information and consideration.

s 22(1)(a)(ii)

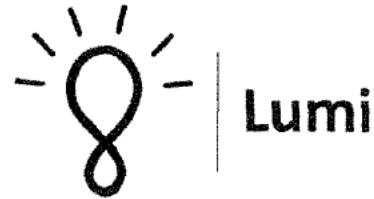
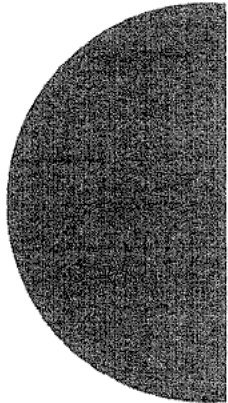
14.3 Official Information Requirements

- (a) Subject to paragraph (c)(i) the Service Provider must:
 - (i) copy or otherwise reproduce in any form or medium the Official Information (or any part of it) or otherwise disclose the Official Information (or any part of it) to any person in any form or medium; or
 - (ii) disclose, use or deal with, the Official Information or otherwise cause, permit or allow the Official Information to be disclosed, used or dealt with,for any purpose, including carrying out the Services.
- (b) If the Service Provider wishes to copy, reproduce, disclose or otherwise use the Official Information for the purpose of carrying out the Services, the Project Officer providing details of the proposed copy, use or dealing with the Official Information (or any part of it) must address the following issues:
 - (i) the need for the copy, use or dealing with the Official Information (or any part of it) in the context of the Services; and
 - (ii) the need for the copy, use or dealing with the Official Information (or any part of it) in the context of the Project Officer's responsibilities to the Commonwealth and the public.Justification for the copy, use or dealing with the Official Information (or any part of it) must be provided in writing, including justification as to why those Recipients have a need for the copy, use or dealing with the Official Information (or any part of it).
- (c) Where a request for copying, reproduction, disclosure or otherwise use of the Official Information (or any part of it) is made in accordance with paragraph (a), the Project Officer will notify the Service Provider of the Commonwealth's decision. The Project Officer, in its absolute discretion, may:
 - (i) grants permission, whether with or without conditions, if the Commonwealth thinks fit including any conditions that the Project Officer considers appropriate;
 - A. with respect to the level/s of access to the Official Information (or any part of it) required for the physical and/or electronic copy, use or dealing with the Official Information (or any part of it);
 - (ii) refuses the request, if the Commonwealth thinks fit, including any conditions that the Project Officer considers appropriate.

From: Donna Degen <Donna.Degen@dfat.gov.au>

Sent: Tuesday, 2 June 2026 12:47 PM

s 22(1)(a)(ii) - This section and pages (294 - 295) contain a duplicate email. For the original email - see from page (166).



Certificate of Completion

THIS IS TO CERTIFY THAT:

s 22(1)(a)(ii)

HAS COMPLETED THE COURSE:

Annual Acknowledgement of Conflicts of Interest

DATED

09/06/2026

s 22(1)(a)(ii) - Page (297) contains a duplicate document. For the original document - see page (263)

CONFLICT OF INTEREST DECLARATION**NATIONAL SECURITY OFFICE PRECINCT & 19 NATIONAL CIRCUIT BARTON**

The purpose of this form is to obtain from each individual working on the Project a written confirmation of any actual, potential or perceived conflicts of interest.

Attached to this form is a list of Interested Parties (which may be updated from time to time). Please refer to this list when making your conflict of interest declaration.

Once completed and signed, submit it to **s 22(1)(a)(ii)** [@dfat.gov.au](mailto:dfat.gov.au)

Please ensure you update your declaration as soon as possible if your circumstances change.

s 22(1)(a)(ii)

I, _____ [print name]

of KPMG CONTRACTOR TO DFAT [name of organisation]

declare that I have reviewed the list of Interested Parties and set out below are all potential personal or financial conflicts of interest (including actual, potential or perceived interests or relationships) which may arise as a result of my involvement in the Project.

1 Shareholdings and business interests

Do you or a member of your immediate family have any material shareholdings, investments or other business or financial interests, interactions or dealings in or with any entity which may have an interest in the Project, including those listed below?

☐ Yes ☒ No

(A 'material' shareholding, investment or business interest is one where the level of shareholding, investment or business interest in relation to an entity is such that the success or otherwise of the entity in the Project could materially affect the financial position of you or your family member.)

If 'Yes', please provide details at the end of this form describing the name and nature of the operations of the entity and the nature of the interest.

2 Other interests or relationships

Are you aware of any other substantial current or past professional, business, financial or other interest or relationship affecting you or a member of your immediate family which could or could be seen to:

☐ Yes ☒ No

- reasonably raise an expectation or perception of a conflict of interest with respect to the Project; or
- influence the performance of your duties, the decisions you are taking or the advice you are giving?

(The types of interests and relationships that may need to be disclosed include real estate investments, shareholdings, trusts or nominee companies, company directorships or partnerships, other significant sources of income, significant liabilities, gifts, private business, employment, or voluntary, social or personal relationships that could or be seen to impact upon your responsibilities.)

If 'Yes', please provide details at the end of this form describing the name and nature of the interest and/or relationship.

I declare that: *[Please tick each box]*

- ☒ this information is true and correct to the best of my knowledge and belief;
- ☒ I will advise Barton Campus Project Team in writing immediately if any conflict or potential conflict arises in the future and provide an updated declaration;
- ☒ I have informed the members of my immediate family listed in the table above about the purpose of this declaration and the content of the information about them that I have recorded in this declaration (tick if relevant or if not applicable); and

s 22(1)(a)(ii)

_____ [signature]

9 JUNE 2026. [date]

Additional details regarding any declared interests

If you answered "Yes" to Question 1 and/or Question 2, please include additional details of your declared interests here.

NA



List of Interested Parties

Set out below is a non-exhaustive list of entities which have a relevant interest in the Projects. Please consider the list and any of their related entities when completing your declaration. This list is indicative only and may be updated from time to time.

s 47E(d)



s 47E(d)



Australian Government

Department of Foreign Affairs and Trade

Confidentiality Deed Poll

THIS DEED POLL is made on the^{9th}..... day of JUNE 202~~5~~6 -

in favour of COMMONWEALTH OF AUSTRALIA represented by the Department of Foreign Affairs and Trade ("DFAT") ABN: 47 065 634 525

By [Insert Name] of [insert address], (the Recipient).

Recitals

- A. The Commonwealth of Australia represented by the Department of Foreign Affairs and Trade ABN 47 065 634 525 (DFAT) requires the provision of services related to the build of 19 National Circuit Barton known as Barton 1 Project (the **Project**).
- C. The Recipient is providing services as part of the Recipient's role in the company that is delivering services to DFAT in accordance with the contract executed by DFAT and [insert company name if applicable], reference [insert reference number].
- D. The Recipient will, in carrying out the Project, be given access to Confidential Information.
- E. DFAT requires the Recipient to enter into this Deed in relation to use of the Confidential Information and Personal Information. The Recipient will handle the Confidential Information in accordance with this Deed. The Recipient will share Confidential Information with Authorised Persons to carry out the Project. The Recipient will do so in accordance with the terms of this Deed.

1. Definitions

In this Deed:

"**Commonwealth**" means the Commonwealth of Australia.

"**Confidential Information**" means:

- (a) all information that I become aware of or create (whether disclosed to me orally, in writing, or in any other form) while carrying out my duties for the Commonwealth in the context of the Project; and
 - (b) all information that is confidential to any person including the Commonwealth, the Department of Foreign Affairs and Trade, its suppliers or consultants,
- and includes all copies and notes that I make based on or arising out of any disclosure under paragraph
- (a) but does not include information to the extent that I:
 - (c) independently develop or know the information; or
 - (d) am permitted or required to disclose the information by law.
 - (e) have in my possession without restriction to disclosure before the date of receipt from the Commonwealth.

"**Deed**" means this deed poll.

"**Personal information**" means information or an opinion about an identified individual, or an individual who is reasonably identifiable:

- (a) whether the information or opinion is true or not; and
- (b) whether the information or opinion is recorded in a material form or not.

"Project" means any procurement, development or delivery activities undertaken as part of the works at 19 National Circuit Barton, ACT.

"Respondent" means a person (or persons) or other entity that submits a registration of interest or tender for the Project.

2. Commencement

- 2.1 This Deed will be taken to have commenced on the date on which I first receive Confidential Information, whether or not that date is before the date of the execution of this Deed.

3. Acknowledgement

I acknowledge that it could cause significant loss and damage to the Commonwealth or a Respondent (or a potential Respondent), if I use or disclose Confidential Information or Personal Information other than as necessary for my duties relating to the Project.

- 3.1 I acknowledge that failure to comply with this Deed may cause harm to DFAT for which monetary damages would be inadequate, and that in addition to any other remedies available, DFAT is entitled to specific performance or an injunction or other equitable relief as a remedy for any breach or threatened breach.
- 3.2 I have read and understood the obligations contained in the *Criminal Code Act 1995* (Cth) with respect to the handling of the Commonwealth's Confidential Information, including but not limited to, Division 122 and in particular, section 122.4.

4. Obligations

4.1 I agree:

- (a) to keep the Confidential Information confidential;
- (b) to use the Confidential Information and Personal Information only as is necessary to carry out my duties relating to the Project;
- (c) only to copy the Confidential Information as directed by the Commonwealth and to mark any such copy "Confidential";
- (d) Only to communicate Confidential Information and Personal Information to others who have executed a Confidentiality Deed Poll in favour of the Commonwealth in accordance with 4.1(b).

4.2 I agree that I will immediately notify the Commonwealth if I become aware that any of the Confidential Information or Personal Information:

- (a) has been used, copied or disclosed without authority;
- (b) is required to be disclosed by law, which I shall not disclose prior to giving the Commonwealth sufficient notice to enable the Commonwealth to seek relief from such disclosure, and all assistance necessary to enable the Commonwealth to seek such relief.

4.3 If:

- (a) the Commonwealth asks me to deliver, delete or destroy any or all copies of Confidential Information or Personal Information;
- (b) I breach any provision of this Deed; or
- (c) I no longer need to use the Confidential Information or Personal Information to carry out my duties relating to the Project,

then, except to the extent necessary for compliance with the law or for internal record keeping, I will immediately deliver to the Commonwealth, delete, or destroy (as relevant) all copies of the Confidential Information and Personal Information.

4.4 This Deed:

- (a) does not transfer any interest in any intellectual property; and
- (b) will survive the termination or expiry of any contract in relation to the Project.

4.5 General:

- (a) **Term:** The obligations in this Deed will continue in force indefinitely,
- (b) **Severability:** If a term of this Deed is invalid or unenforceable it shall be severed to the extent of the invalidity or unenforceability, without affecting the remaining terms.
- (c) **Waiver:** A failure or delay to exercise a power or right does not operate as a waiver of that power or right and does not preclude the Commonwealth from exercising that, or any other, power or right in the future.

5. Conflict of Interest

☒

I declare that I **do not** have, and have not had, any interest (whether financial or non-financial) or affiliation that could actually, potentially, or be perceived to affect, my ability to perform the work fairly and independently or which may cause detriment to DFAT.

☐

I declare that I **have**, or have had, the following interests (whether financial or non-financial), or affiliations that could actually, potentially, or be perceived to affect, my ability to perform the work fairly and independently or which may cause detriment to DFAT:

.....

- 5.1 I acknowledge that if an actual, potential or perceived conflict of interest cannot be resolved or managed, I will comply with any reasonable direction of DFAT in order to manage or mitigate the risk to the Project of the conflict of interest.

6. **Survival**

6.1 This Deed will survive:

- (a) the termination or expiry of any contract in relation to the services between DFAT and the Confidant, the Confidant's employer, or any other organisation with which the Confidant is engaged or involved;
- (b) as long as the Confidential Information remains confidential.

7. **Governing Law and jurisdiction**

7.1 This Deed will be governed by, and construed in all respects in accordance with, the law of the Australian Capital Territory.

7.2 I submit to the non-exclusive jurisdiction of the Courts of that Territory in respect of all matters arising under, or in relation to, this Deed.

EXECUTED as a Deed Poll

SIGNED, SEALED AND DELIVERED by
s 22(1)(a)(ii)

s 22(1)(a)(ii)
in the pres

Signature of witness
s 22(1)(a)(ii)

Name of Confidant (print)

-
Name of witness (print)

Date: 9/6/26.

Date: 9/6/2026

s 22(1)(a)(ii) - Pages (306 - 313) contain duplicate documents - for originals see pages (264 - 271). The following pages have been removed



Australian Government
Department of Home Affairs

Variation Form

Item 1 Work Order details

Work Order No: Number 1 – Property Services		
1.	Branch/Division/Section	DPS/OPO/DFAT
2.	Contractor	KPMG
3.	Date of Work Order	09/06/2026

Item 2 Variation Form

Variation Number – #1	
This Variation Form is issued in accordance with the Deed of Standing Offer for Services, SON4042885, between the Commonwealth of Australia as represented by the Department of Foreign Affairs and Trade ABN 47 065 634 525 and KPMG ABN 51 194 660 183 and serves to vary the Contract formed under Work Order of 30 June 2025 as specified in accordance with the terms set out below.	
Implementation date	01 July 2026
Changes to Contract Period	Delete: 1 July 2025 to 30 June 2026 And replace with: 1 July 2026 to 30 June 2027

OFFICIAL

OFFICIAL

Changes Payment – Service Charges	s 45, s 47(1)(b), s 47G(1)(a)																				
Other relevant matters	Specified Personnel Delete: <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <thead> <tr> <th style="width: 25%;">Name</th> <th style="width: 25%;">Role</th> <th style="width: 25%;">Position</th> <th style="width: 25%;">Security Clearance</th> </tr> </thead> <tbody> <tr> <td>s 22(1)(a)(ii)</td> <td>Primary – Barton 2</td> <td>s 22(1)(a)(ii)</td> <td></td> </tr> <tr> <td></td> <td>Primary – Barton 1</td> <td></td> <td></td> </tr> </tbody> </table> Add: <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 5px;"> <thead> <tr> <th style="width: 25%;">Name</th> <th style="width: 25%;">Role</th> <th style="width: 25%;">Position</th> <th style="width: 25%;">Security Clearance</th> </tr> </thead> <tbody> <tr> <td>s 22(1)(a)(ii)</td> <td>Governance and Communications</td> <td>s 22(1)(a)(ii)</td> <td></td> </tr> </tbody> </table> In all other respects, the terms and conditions of the Work Order remain unaltered.	Name	Role	Position	Security Clearance	s 22(1)(a)(ii)	Primary – Barton 2	s 22(1)(a)(ii)			Primary – Barton 1			Name	Role	Position	Security Clearance	s 22(1)(a)(ii)	Governance and Communications	s 22(1)(a)(ii)	
Name	Role	Position	Security Clearance																		
s 22(1)(a)(ii)	Primary – Barton 2	s 22(1)(a)(ii)																			
	Primary – Barton 1																				
Name	Role	Position	Security Clearance																		
s 22(1)(a)(ii)	Governance and Communications	s 22(1)(a)(ii)																			

OFFICIAL

OFFICIAL

EXECUTION OF THE VARIATION FORM:

Signed for and on behalf of the Department
of Foreign Affairs and Trade ABN 47 065
634 525 by its duly authorised representative
in the presence of
s 22(1)(a)(ii)

s 22(1)(a)(ii)

Signature of witness
s 22(1)(a)(ii)

Name of witness (print)

Dir. PPO/SPB/OPO

Position of witness

Date 12. 6. 2026

Signature of representative

Perol Monte

Name of representative

Assistant Secretary Domestic Policy

Position of representative

Date 12/6/26.

Signed by KPMG ABN 51 194 660 183 by
its duly authorised representative in the
presence of:

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Signature of witness
s 22(1)(a)(ii)

Name of witness

PARTNER

Position of witness

Date 10/06/2026

Signature of representative
s 22(1)(a)(ii)

Name of representative

PARTNER

Position of representative

Date 10/06/2026

OFFICIAL



Project Management Services – DFAT Barton Campus

2026-27 Extension

Department of Foreign Affairs and Trade (DFAT)

KPMG
Level 9, Constitution Place
1 Constitution Avenue
Canberra City, ACT 2601

ABN 51 194 660 183
Telephone: +61 2 6248 1111
Facsimile: +61 2 6248 1122
www.kpmg.com.au

s 22(1)(a)(ii)

Assistant Director
Overseas Property Office
Department of Foreign Affairs and Trade
s 22(1)(a)(ii) @dfat.gov.au

4 May 2026

Dear s 22(1)(a)(ii)

12-month extension to Project Management Services for DFAT's Barton Campus

Thank you for the request (14 April 2026) for a fee proposal covering the 12-month extension period under our existing agreement with DFAT for project management services in connection with your Barton Campus.

We have broken down our response into two sections:

1. Proposed 2026-27 Fee Schedule

We understand you would like to retain the current key personnel s 22(1)(a)(ii) and have included the fee schedule for these services, as well as the set hourly rates for any other surge resources that may be required.

2. Surge Personnel

We recognise the importance of surging our services, as needed, to support the campus. In addition to our on-ground team, we have included CVs for project managers, project schedulers, financial advisors and operational consultants who have the necessary experience and security clearances. We also offer access to a variety of subject matter experts, if required.

We trust that our response meets your needs. If there are any aspects that you wish to discuss, please contact me on s 22(1)(a)(ii) or s 22(1)(a)(ii)@kpmg.com.au.

Yours sincerely,
s 22(1)(a)(ii)

Partner

01

2026-27 Fee Schedule

Project Management Services – DFAT Barton Campus
2026-27 Extension

Fixed hourly rates applied to surge personnel

Role	Hourly Rate (incl. GST)
Partner	s 45, s 47(1)(b), s 47G(1)(a)
Director	
Associate Director	
Manager	
Senior Consultant	
Consultant	

Reporting & Invoicing

We will continue to submit a monthly report for your review and approval. This will outline the key activities completed for the month as well as document the hours worked for each person for each day and any upcoming leave arrangements. Upon acceptance and approval of the monthly report by the relevant DFAT delegate, we will issue an invoice to DFAT for payment.

Pricing Assumptions and Exclusions

KPMG is open to a discussion on alternative pricing models that best suit DFAT's requirements. Our proposed pricing structure is based on the following assumptions:

- KPMG will invoice monthly, in arrears, on a time and materials basis.
- The hourly rates have been calculated by dividing the daily rate by 7.5 hours.
- Travel (if required) would only occur with the prior approval of DFAT and be reimbursed to KPMG at cost in accordance with the Panel Deed terms and included in the next relevant invoice.

02

Surge Personnel

**Project Management Services – DFAT Barton Campus
2026-27 Extension**

Surge Personnel

A summary of our surge personnel is provided below with CVs attached. Our Surge Personnel team spans across multiple disciplines to ensure we have the right skillsets and experience available to support DFAT with the various areas required across the Barton Campus. *Please note that the capacity of surge personnel will vary throughout the engagement and current capacity does not necessarily reflect future capacity.*

Experience & Depth

Our Surge Personnel have ample experience in managing infrastructure and accommodation fit-outs across the planning, development, design and construction phases, as well as other lines of effort, that are required to support delivery of the DFAT Barton Campus, such as new policy proposals and operational planning.

KPMG's Infrastructure Assets and Places team has more than 560 people nationally, including project managers, real estate specialists, commercial advisors, architects, engineers, asset managers, planners, quantity surveyors and economists. KPMG Canberra boasts a highly skilled and diverse workforce, including a significant number of security-cleared professionals.

We can also draw upon subject matter experts from across KPMG, including technical architecture and ICT specialists; workforce planners and change managers; communications specialists; operating model advisors. This provides us with significant depth and diversity that you can access, if required, to ensure you have the right support at the right time.

Agile & Flexible

We understand that face to face access to our team members is essential, particularly for security purposes and in person attendance to meetings. Therefore, all Surge Personnel have an NV1 or higher security clearances (with details available upon request), and majority are also Canberra based and able to work from your offices.

We acknowledge that the services required may evolve as projects progress, and that additional lines of effort will be needed with minimal notice and planning. Our resourcing approach is flexible, enabling us to expand and contract our team to meet your evolving landscape.

s 22(1)(a)(ii) - This section and pages (324 - 332) are irrelevant and the following pages have been removed

Project Management

Asset Management

Operational Advisory

Financial Advisory

Contacts

s 22(1)(a)(ii)

KPMG.com.au



This non-binding proposal is made by KPMG, an Australian partnership and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited a private English company limited by guarantee and is in all respects subject to the satisfactory completion of KPMG's internal risk management processes and the negotiation, agreement, and signing of a specific engagement letter or contract. KPMG International provides no client services. No member firm has any authority to obligate or bind KPMG International or any other member firm vis-à-vis third parties, nor does KPMG International have any such authority to obligate or bind any member firm.

We may use general purpose AI tools in the delivery of this engagement consistent with KPMG's Trusted AI Framework and globally recognised standards of responsible AI. KPMG Australia was the first company in Australia to be certified as complying in ISO 42001:2023 (AI Management System) for its production and provision of AI solutions for internal use and service delivery. More information on the AI tools we use is available [here](#).

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Document Classification: KPMG Confidential

s 22(1)(a)(ii)

Subject: FW: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

From: s 22(1)(a)(ii) dfat.gov.au>
Sent: Friday, June 12, 2026 17:54
To: s 22(1)(a)(ii) @kpmg.com.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) @kpmg.com.au>
Subject: Re: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

s 22(1)(a)(ii)

Thank you for the proposal. Notwithstanding that I would like to complete this work quickly, having regard to our readiness for this work to be undertaken, I believe that we are better with pursuing Option 1 as presented.

We will make arrangements in the coming weeks to be able to commence more effectively from 1 July utilising the revised work order engagement which I will send to you fully executed under separate cover.

I will have s 22(1)(a)(ii) work through the logistics of this and thank you for the opportunity to use the team's expertise to deliver this for us.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Friday, June 05, 2026 08:23
To: s 22(1)(a)(ii) dfat.gov.au>
Cc: s 22(1)(a)(ii) dfat.gov.au>; s 22(1)(a)(ii) @kpmg.com.au>
Subject: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]

OFFICIAL

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s 22(1)(a)(ii)

Please find attached a variation proposal for the work. s 22(1)(a)(ii) and I think that Option 3 is the way to go, so I've made some effort to discount this option to bring it in line with Option 2. Rates are as per the

current work order and draft variation for next FY. Please let either ^{s 22(1)(a)(ii)} or I know if you have any queries or need more information.

Kind regards

s 22(1)(a)(ii)

Infrastructure, Assets & Places

Project & Program Delivery

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place, 1 Constitution Avenue

Canberra ACT 2601 Australia

Tel: s 22(1)(a)(ii)

Mot

s 22(1)(a)(ii) [s 22\(1\)\(a\)\(ii\)@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)

kpmg.com.au



OFFICIAL

*

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*



Project Management Services – DFAT Barton Campus

**Master Schedule Development
May 2026**

Department of Foreign Affairs and Trade (DFAT)

Master Schedule Development

Task Appreciation

We understand that the DFAT Barton Campus includes multiple projects and lines of effort with numerous independencies that span across multiple divisions and other agencies. We also recognise that the Domestic Property Branch currently has a number of artefacts, such as construction schedules, and various inputs from other Divisions that provide details regarding the multiple lines of effort. The disaggregation of information limits DFAT's ability to identify critical path activities across the projects and inform effective planning for relocation of staff and critical fit out/commissioning activities.

KPMG can support DFAT by combining the various artefacts into two Master Schedules, the first for works at 19 National Circuit and the satellite sites that DFAT is vacating; and the second for the National Security Office Precinct, which includes the vacation of and decommissioning of the RG Casey building.

A master schedule for each project will provide a clear sequencing of tasks, critical path analysis, enable interdependency identification and management, as well as support long-term resource planning.

We appreciate that this is a short-term activity, with the aim to develop the schedules that will then be maintained and managed by the core project team. We recognise that not all information will be readily available within this short period and have proposed an approach that ensures the Master Schedules can be finalised by the core project team and appropriately maintained.

Outputs

KPMG will leverage the surge personnel component of our 2026/27 Extension Proposal to:

- 1** Develop a Master Schedule for the delivery and commissioning of **19 National Circuit**; and the relocation of DFAT staff, as well as the decommissioning and make-good of London Circuit, Allara Street, Brisbane Avenue and Sydney Avenue.
- 2** Develop a Master Schedule for the delivery and commissioning of **National Security Office Precinct** (so far as relevant to DFAT); and the relocation of DFAT staff, as well as the decommissioning and make-good of the RG Casey Building.
- 3** Develop **Standard Operating Procedures** for the core project team to ensure the Master Schedules are updated/maintained and any remaining information gaps are closed.

Key Tasks

Our resource/s will:

- Complete a desktop review of all available artefacts to inform the Work Breakdown Structure and schedule governance framework.
- Develop Requests for Information (RFIs) for any other data inputs required to build the schedules.
- Develop the Master Schedules on the DFAT Protected network using Microsoft Project.
- Conduct face-to-face and virtual meetings with key Divisions (IMD, DSD, FND and OPO) and other stakeholders as necessary to build out the schedules.
- Conduct handover session(s) with key project members to highlight any gaps within the schedules that need to be populated and how that will need to be completed. We anticipate this will occur where information was unknown or unavailable within the timeframes of this activity.

Resource Options & Considerations

KPMG can offer you two resource options with ample scheduling experience, however variability in their availability over the coming months. We have included their CVs for your consideration.

s 22(1)(a)(ii)

OPTION 1 – s 22(1)(a)(ii) from 1 July to 15 August

Considerations

- s 22(1)(a)(ii) is unable to start before 1 July.
- s 22(1)(a)(ii) would complete all Key Tasks. She would come to Canberra each fortnight to conduct face-to-face engagements as required. Meetings will need to be well coordinated and booked in advance to maximise her time whilst in Canberra.
- s 22(1)(a)(ii) is unavailable from mid-August until February 2027.

s 45, s 47(1)(b), s 47G(1)(a)

OPTION 2 – s 22(1)(a)(ii) from 16 June to 31 July

Considerations

- s 22(1)(a)(ii) can commence immediately.
- s 22(1)(a)(ii) will complete all Key Tasks and start reviewing artefacts that are OFFICIAL or OFFICIAL:SENSITIVE, until a DFAT laptop with the Microsoft Project application is available.
- s 22(1)(a)(ii) can attend face-to-face meetings at short-term notice.
- s 22(1)(a)(ii) is available to provide support post completion of the Master Schedules.

s 45, s 47(1)(b), s 47G(1)(a)

OPTION 3 – s 22(1)(a)(ii) from 16 June to 31 July

Considerations

- s 22(1)(a)(ii) can commence immediately, reviewing artefacts that are OFFICIAL or OFFICIAL:SENSITIVE until a DFAT laptop with the Microsoft Project application is available.
- s 22(1)(a)(ii) can issue RFIs and conduct face-to-face workshops to compile all the required information.
- s 22(1)(a)(ii) can commence on 1 July and build the schedules in Microsoft Project using the data and information s 22(1)(a)(ii) has compiled.
- s 22(1)(a)(ii) can validate inputs through face-to-face workshops and virtual meetings.
- s 22(1)(a)(ii) can handover the schedule to the core project team.
- s 22(1)(a)(ii) is available to provide support post completion of the Master Schedules.

s 45, s 47(1)(b), s 47G(1)(a)

Fee details

- A Time and Materials (T&M) fee structure will apply for this short-term activity, in accordance with our 2026/27 Extension proposal. The fixed hourly rates are outlined below.
- Scheduling resources will complete a monthly timesheet through the same approach as the Key Personnel.
- Completed and upcoming activities will be outlined in the monthly report for your review and approval.
- Travel (if required) would only occur with the prior approval of DFAT and be reimbursed to KPMG at cost in accordance with the Panel Deed terms and included in the next relevant invoice.
- The hourly rates have been calculated by dividing the daily rate by 7.5 hours.

Fixed hourly rates applied to surge personnel

Role	2025/26 Hourly Rates (incl. GST)	2026/27 Hourly Rate (incl. GST)
Director	s 45, s 47(1)(b), s 47G(1)(a)	
Associate Director		
Manager		
Senior Consultant		
Consultant		

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Contacts

s 22(1)(a)(ii)



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We may use general purpose AI tools in the delivery of this engagement consistent with KPMG's Trusted AI Framework and globally recognised standards of responsible AI. KPMG Australia was the first company in Australia to be certified as complying in ISO 42001:2023 (AI Management System) for its production and provision of AI solutions for internal use and service delivery. More information on the AI tools we use is available [here](#).

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Document Classification: KPMG Confidential

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Friday, 12 June 2026 6:08 PM
To: s 22(1)(a)(ii)
Cc:
Subject: Re: [EXTERNAL] RE: Request for Fee Proposal - 12 month option under existing contract [SEC=OFFICIAL]
Attachments: KPMG variation June 2026.pdf

OFFICIAL

s 22(1)(a)(ii)

Thank you for this. I am pleased to be able to return the countersigned option for the contract providing the continued engagement of the current team members and surge capacity as required for the next 12 months.

s 22(1)(a)(ii)

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Wednesday, June 10, 2026 16:29
s 22(1)(a)(ii) - This section and pages (344 - 349) contain a duplicate email chain. For the original email chain - see pages (272 - 275). The following pages have been removed

s 22(1)(a)(ii) - out of scope

OFFICIAL

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Thursday, 4 June 2026 1:51 PM
To: Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>, s 47G(1)(a) @kpmg.com.au>; Lisa Usback <Lisa.Usback@dfat.gov.au>
Subject: [EXTERNAL] Re: KPMG - Notifiable Significant Event Update

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi Sarah,

I spoke to Lisa today to discuss the Significant Event notification. She mentioned that you expressed interest in learning more about the issue.

On Friday 29th May 2026, KPMG notified the Department of Finance formally of a notifiable significant event (under the MAS Panel) in relation to the inappropriate sharing of client documents on certain non-government engagements. We have taken this matter very seriously, but I did want to confirm that the matters being reported do not involve any Commonwealth engagements.

Consistent with the requirements for Significant Event disclosure, I can confirm that:

- none of the matters subject to the Notice, and described further below, concern the performance of services to DFAT.
- none of the Specified Personnel or other personnel engaged in connection with the Services to DFAT were involved.

The matters raised relate to corporate audit engagements and proposals and do not relate to engagements for government clients. As this is still ongoing, KPMG continues to work with the Department of Finance to meet our obligations under the MAS panel.

KPMG has also notified your COO (Craig Maclachlan) regarding this Significant Event.

I can be contacted at any time either via email or mobile s 22(1)(a)(ii) if you would like to discuss the matter further.

Kind regards

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place

1 Constitution Avenue

Canberra City ACT 2601

s 22(1)(a)(ii)

Mob s 22(1)(a)(ii)

[@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)

kpmg.com.au



I acknowledge the Traditional Owners and Custodians of the Land I live and work on as the First People of this Country.

From: s 22(1)(a)(ii) @kpmg.com.au>
Sent: Wednesday, June 03, 2026 3:35 PM
To: Lisa Usback <lisa.usback@dfat.gov.au>
Cc: s 22(1)(a)(ii) @kpmg.com.au>; s 22(1)(a)(ii) @kpmg.com.au>
Subject: KPMG - Notifiable Significant Event Update

Good afternoon Lisa,

Hope you are well.

I wanted to update you on the recent media and Senate Estimates focus on KPMG.

On Friday, KPMG notified the Department of Finance formally of a notifiable significant event in relation to the inappropriate sharing of client documents on certain non-government engagements. The Department of Finance manages the MAS Panel that was leveraged for our DFAT Delivery Confidence role. We have taken this matter very seriously and did want to confirm that the matters being reported do not involve any DFAT engagements or KPMG personnel involved in delivering services to DFAT. As this is still ongoing, we will continue to work with the Department of Finance and where necessary provide any further updates. I can assure you of the importance that all of our Government teams place on confidentiality and the additional controls we have in place.

Please do reach out to me if you require additional information.

Kind regards

s 22(1)(a)(ii)

KPMG

Level 9, Constitution Place

1 Constitution Avenue

Canberra City ACT 2601

s 22(1)(a)(ii)

Mob s 22(1)(a)(ii)

[s 22\(1\)\(a\)\(ii\)
@kpmg.com.au](mailto:s 22(1)(a)(ii)@kpmg.com.au)

kpmg.com.au



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s 22(1)(a)(ii) - out of scope

s 22(1)(a)(ii) - out of scope

PROTECTED

s 22(1)(a)(ii) - out of scope

PROTECTED

From: Lisa Usback <Lisa.Usback@dfat.gov.au>

Sent: Monday, 15 June 2026 11:40 AM

To: Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>

Cc: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>

Subject: Next Steps ? FW: KPMG - Notifiable Significant Event [SEC=PROTECTED]

PROTECTED

Hi Sarah

I wanted to check in regarding the KPMG Notifiable Significant Event and IMD Digital Uplift Program's next upcoming external assurance activity.

As you may know, we have a contract in place with KPMG to undertake external assurance in support of the Digital Uplift Program (NPP), Tier 1 program, that requires 4 assurance activities per year (including Gateway Reviews by DOFD). They completed one review in February this year and we have them tentatively scheduled to return next month to undertake the next focused review.

Before we confirm timing and scope with KPMG, I wanted to ensure there are no concerns or sensitivities at this time that would warrant us delaying or re-sequencing the engagement.

Kind regards, *Lisa Usback* FCPA (Aust.)

Assistant Secretary, ICN Global Modernisation Branch (IGB)
Information Management and Technology Division (IMD)
51 Allara Street
P s 22(1)(a)(ii) VN s 22(1)(a)(ii) M s 22(1)(a)(ii)

PROTECTED

PROTECTED

From: Lisa Usback <Lisa.Usback@dfat.gov.au>
Sent: Thursday, 4 June 2026 2:12 PM
To: Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>; Nicole Ozimek <Nicole.Ozimek@dfat.gov.au>; Lara Ban <Lara.Ban@dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au
Subject: RE: [EXTERNAL] KPMG - Notifiable Significant Event (record of phonecall) [SEC=PROTECTED]

PROTECTED

Hi Sarah

I received a call from s 22(1)(a)(ii) (KPMG) today and I also suggested s 22(1)(a)(ii) touch base with you.

s 22(1)(a)(ii) verbally advised of a "significant event" which is being reported in the media, I said I was aware. s 22(1)(a)(ii) advised that they have reported the issue to DoF – which was explained below as well.

s 22(1)(a)(ii) described the event as commercial, affecting Sydney KPMG employees not involved in Government work, and a small minority of the 10,000 or so KPMG employees.

s 22(1)(a)(ii) emphasised that Canberra KPMG are quite shocked, take their security clearances very seriously, and their work with Federal Government equally with the utmost care and confidentiality. KPMG have undertaken their work for IMD recently on DFAT ICN laptops only.

s 22(1)(a)(ii) said they have notified COO.

I did ask if the Sydney KPMG staff actually held active security clearances – not sure if that is something the Government (AGSVA) might want to check on ? s 22(1)(a)(ii) didn't think they did – but its possible.

Kind regards, *Lisa Usback* FCPA (Aust.)

Assistant Secretary, ICN Global Modernisation Branch (IGB)
 Information Management and Technology Division (IMD)
 51 Allara Street
P s 22(1)(a)(ii) **VN s 22(1)(a)(ii)** **M s 22(1)(a)(ii)**

PROTECTED

From: Lisa Usback
Sent: Wednesday, 3 June 2026 4:51 PM
To: Sarah Sullivan <Sarah.Sullivan@dfat.gov.au>; Nicole Ozimek <Nicole.Ozimek@dfat.gov.au>; Lara Ban <Lara.Ban@dfat.gov.au>
Cc: **s 22(1)(a)(ii)** @dfat.gov.au
Subject: FW: [EXTERNAL] KPMG - Notifiable Significant Event Update

FYA

Kind regards, *Lisa Usback* FCPA (Aust.)

Assistant Secretary, ICN Global Modernisation Branch (IGB)
 Information Management and Technology Division (IMD)
 51 Allara Street
P s 22(1)(a)(ii) **VN s 22(1)(a)(ii)** **M s 22(1)(a)(ii)**

From: **s 22(1)(a)(ii)** @kpmg.com.au>

Sent: Wednesday, 3 June 2026 3:36 PM

s 22(1)(a)(ii) - This section and the next page contain a duplicate email. For the original email - see page (351).