
From: DLO FM s47
Sent: Wednesday, July 30, 2025 12:38
To: s47
Subject: RE: [EXTERNAL] Santos communication 27 May [SEC=OFFICIAL]

Not urgent at all, but can you flag details with us in the signal group re where they are arriving / when and who it is etc

Thank you

From: s47
Sent: Wednesday, 30 July 2025 12:31 PM
To: DLO FM s47
Subject: RE: [EXTERNAL] Santos communication 27 May [SEC=OFFICIAL]

Thank you ♥

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate
Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: DLO FM s47

Sent: Wednesday, 30 July 2025 12:19 PM

To: s47

Subject: RE: [EXTERNAL] Santos communication 27 May [SEC=OFFICIAL]

OFFICIAL

Hi s47

Yep one of us will be able to escort

s47

From: s47

Sent: Wednesday, 30 July 2025 11:35 AM

To: DLO FM s47

Subject: FW: [EXTERNAL] Santos communication 27 May [SEC=OFFICIAL]

Hi Team,

It looks like Anna's 3pm will likely need escorting. Would you be able to assist?

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate

Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: s47

Sent: Monday, 16 June 2025 5:00 PM

To: Trethewey, Alice (Alice) s47

Subject: RE: [EXTERNAL] RE: Santos communication 27 May [SEC=OFFICIAL]

Our Chief of Staff, Dr Anna Oldmeadow, and Senior Adviser, Declan Davis, will be available to meet on the day.

Looking forward to hearing from you shortly.

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate
Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: Trethewey, Alice (Alice) s47

>

Sent: Monday, 16 June 2025 2:30 PM

To: s47

Subject: RE: [EXTERNAL] RE: Santos communication 27 May [SEC=OFFICIAL]

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s47

Many thanks for the confirmation below.

3pm on 30 July would be great.

Can I please confirm attendees as soon as possible, pending some executive calendar confirmations at my end. I will revert.

Many thanks
Alice

From: s47

Sent: Monday, 16 June 2025 13:53

To: Trethewey, Alice (Alice) s47

Subject: ![EXT]: RE: [EXTERNAL] RE: Santos communication 27 May [SEC=OFFICIAL]

OFFICIAL

Hi Alice,

Apologies for the delay. We could make **3.00pm – 3.30pm on the 30th** work if this aligns with your team?

I have tentatively popped a calendar invite in for that time. If you could please provide us with the names of the individuals available to attend the meeting that would be greatly appreciated.

I have booked the meeting room here in Parliament House (meeting room MG.62) for the requested time.

Will you have access to the building or do you require someone to come down the sign everyone in?

If a sign in is required then please s47

Please also feel free to contact me directly on s47 upon arrival.

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate
Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: Trethewey, Alice (Alice) s47

>

Sent: Friday, 13 June 2025 3:01 PM

To: s47

Subject: [EXTERNAL] RE: Santos communication 27 May [SEC=OFFICIAL]

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Dear s47

Many thanks for your email below and response in relation to our request to meet with the Minister.

We would love to meet with Dr Anna Oldmeadow at an appropriate time.

Would Dr Oldmeadow have time on the afternoon of Wednesday 30 July, after 12:30pm by chance?

Best regards

Alice Trethewey
Head of Government Affairs



s47

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From: s47

Sent: Wednesday, 11 June 2025 15:52

To: Trethewey, Alice (Alice)s47

Subject: ![EXT]: RE: Santos communication 27 May [SEC=OFFICIAL]

OFFICIAL

Good afternoon Alice

Thank you so much for your email inviting Senator Penny Wong, Leader of the Government in the Senate and Minister for Foreign Affairs, to meet and visit one of your centres.

Unfortunately, due to prior commitments, the Senator is unable to accept your kind invitation. Senator Wong has asked that I pass on her sincere apologies.

Upon review of this correspondence our Chief of Staff, Dr Anna Oldmeadow, will be available should like to meet with her in Canberra in coming months.

Please let me know if you would like to progress with this meeting and preferred times that suit your team.

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate
Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: Trethewey, Alice (Alice) s47
Sent: Tuesday, 27 May 2025 3:54 PM
To: Wong, Penelope (Senator) <Senator.Wong@aph.gov.au>
Cc: Patrick Ingle <Patrick.Ingle@dfat.gov.au>
Subject: Santos communication 27 May

Dear Senator, Patrick

I attach a communication from Santos CEO, Mr Kevin Gallagher, for the attention of the Minister.

Please do not hesitate to contact me with any questions.

Best regards

Alice Trethewey
Head of Government Affairs



s47

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email and delete the email without making a copy. Please consider the environment before printing this email

From: Anna Oldmeadow
Sent: Monday, June 16, 2025 15:31
To: s47 DLO FM s47
Cc: Declan Davis <Declan.Davis@dfat.gov.au>; s47
Patrick Ingle <Patrick.Ingle@dfat.gov.au>
Subject: RE: Santos communication 27 May [SEC=OFFICIAL]

OFFICIAL

I take advice, but maybe Declan?

From: s47
Sent: Monday, 16 June 2025 2:25 PM
To: DLO FM s47 ; Anna Oldmeadow <Anna.Oldmeadow@dfat.gov.au>
Cc: Declan Davis <Declan.Davis@dfat.gov.au>; s47
Patrick Ingle <Patrick.Ingle@dfat.gov.au>
Subject: FW: Santos communication 27 May [SEC=OFFICIAL]

OFFICIAL

Hi Anna,

Your below meeting has been scheduled for **3.00pm – 3.30pm on the 30th of July** here in our office.

Please let me know what adviser is best placed to join this meeting with you.

[@DLO FM](#) could you please assist in acquiring a brief for this meeting? Please let me know if I can assist any further!

Kind regards,

s47

Office of Senator the Hon Penny Wong
Leader of the Government in the Senate
Minister for Foreign Affairs
t: +61 (0)2 6277 7500

From: Trethewey, Alice (Alice) **s47**
Sent: Tuesday, 27 May 2025 3:54 PM
To: Wong, Penelope (Senator) <Senator.Wong@aph.gov.au>
Cc: Patrick Ingle <Patrick.Ingle@dfat.gov.au>
Subject: Santos communication 27 May

Dear Senator, Patrick

I attach a communication from Santos CEO, Mr Kevin Gallagher, for the attention of the Minister.

Please do not hesitate to contact me with any questions.

Best regards

Alice Trethewey

Head of Government Affairs



s47

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email and delete the email without making a copy. Please consider the environment before printing this email

Dr Anna Oldmeadow, Chief of Staff to Senator the Hon Penny Wong

SANTOS meeting with Alice Trethewey, Head of Government Affairs and Tracey Winters, Chief Strategy Officer, 30 July at 3pm, FMO Suite, Parliament House

Purpose: Santos requested the meeting to discuss:

- Bayu-Undan cessation of production and carbon, capture and storage (with Timor-Leste)
- Abu Dhabi National Oil Company subsidiary XRG's proposed takeover of Santos.
- Announcement of the Commonwealth Gas Market Review.

Key points

- Timor-Leste is a close partner and neighbour.
- The Australian Government remains committed to cooperating with Timor-Leste on the necessary legal and regulatory frameworks to facilitate the transboundary movement of CO₂.
- Note Santos ceased gas production from Bayu-Undan (BU) gas field last month [June] and Timor-Leste's ambition to convert Bayu-Undan into a Carbon Capture Storage (CCS) project
 - welcome an update from Santos on the decommissioning of Bayu-Undan and plans for a CCS facility.
- Australia is committed to remaining a reliable supplier of LNG and low emissions energy to the region through the energy transition, as per the Future Gas Strategy [9 May 2024]
 - the current Gas Market Review aims to create a long-term stable regulatory environment
 - welcome Santos to make a submission to the Gas Market Review (consultation closing 15 August 2025)
- Commend Santos on commencing operations the Moomba CCS project
 - welcome views on progress.

s47G

If raised: XRG proposed takeover of Santos

- Treasury will lead the process of reviewing the proposed purchase of Santos by XRG
 - would not be appropriate to provide any commentary outside of that formal review process
 - the Government does not comment on its consideration of specific foreign investment proposals.

If raised: Commonwealth Gas Market Review

- Australia's commitment is to continue to seek to address any gas supply shortfalls without negatively impacting long-term LNG supply contracts.
- The Review is expected to be finalised in late 2025, which will then be considered by Government.
- The Government has made it clear that it will take into consideration existing commercial contracts and trade law, including approvals under current regulations, when looking at potential areas of reform.

Background

Santos' key operations include Barossa Gas Project (NT) and Gladstone LNG (QLD). Its Timor-Leste based Bayu-Undan field ceased gas production in June 2025. Santos is developing domestic gas projects in Narrabri (NSW) and Beetaloo (NT). Internationally, Santos is a joint venture partner in PNG LNG and operator of the Pikka Project on the North Shelf of Alaska, USA.

Santos' key CCS projects include its Moomba CCS facility in South Australia, the Reindeer CCS project (WA - under development) and its proposed conversion of Bayu-Undan into a CCS facility. Moomba CCS Project is a joint venture with Beach Energy. It is the second onshore CCS project in Australia (after Gorgon, WA). Under the former Government's Carbon Capture Use and Storage Development Fund (CCUS DF), Santos received \$15 million towards its Moomba CCS project. Since beginning storage operations in September

2024, Moomba has reached about half of its annual CO2 storage capacity of 1.7 million tonnes per annum. Moomba CCS is expected to avoid more CO2 emissions in four days than approximately 10,000 electric vehicles in one year.

s33(a)(iii), s47G

Gas Market Review

The Commonwealth Gas Market Review (the Review) commenced on 1 July 2025 and will be jointly led by the Department of Climate Change, Energy, the Environment and Water and the Department of Industry, Science and Resources. The Review will consider the Australian Domestic Gas Security Mechanism (ADGSM), Gas Market Code (the Code), and the Heads of Agreement with East Coast LNG exporters (HoA). These mechanisms are all required to be reviewed in 2025, where reviewing them together will provide a more holistic approach to considering the current mechanisms and identifying new policy settings.

s47G

Event Biographies

Alice TRETHEWEY

Head of Government Affairs

SANTOS

Tracey WINTERS

Chief Strategy Office

SANTOS

27 May 2025

Senator the Hon Penny Wong
Minister for Foreign Affairs
PO Box 6100 | Senate
Parliament House
Canberra ACT 2600

Dear Minister

On behalf of the Santos Board and staff, I wish to congratulate you on your re-appointment as Minister for Foreign Affairs.

Santos looks forward to working with you and your government to support Australia's ongoing growth and success. We welcome your government's support for the future role of gas as a vital contributor to the energy transition towards Net Zero Emissions, and note that Santos is targeting net zero scope 1 emissions from our operations by 2040.

Santos is proud of the positive contributions we are making through operations across Australia, including the Cooper Basin, the Surat Basin and Gladstone regions, Narrabri, the Timor Sea, Beetaloo Basin, and not least as the largest supplier of domestic gas to Western Australia. Santos actively participates in the development of our regional neighbours as partners in PNG LNG and as operator of Bayu Undan in the waters of Timor Leste. We are also developing petroleum assets in the North Shelf of Alaska, USA.

For 70 years, we have conducted safe and sustainable operations across Australia, and we are keen to build on our contributions to the communities and regional economies. Each year, we invest approximately \$2 billion in support of our operations, for example \$500 million each year in an ongoing well development program.

We welcome your Government's focus on building the productivity of the economy and believe energy has a critical role to play in delivering greater efficiency and output as we advance towards Net Zero Emissions. Santos stands ready to support domestic gas supply from its portfolio of local production. For example, Santos has already committed 100% of the future supply from the Narrabri field to Australian industry and consumers, which could be quickly delivered if current requests to reconsider past decisions are determined urgently.

Santos appreciates the Federal Government's commitment to support the future of the Whyalla steel facility. We would be pleased to work with your and the South Australian Government to deliver an emission-abated gas supply which could help achieve Green Steel objectives.

The IEA states that the challenge of GHG emissions reduction, especially from hard to abate industry sectors, can be significantly addressed by Carbon Capture and Storage. At Santos we believe that Australia can build a world class carbon management industry based on CCS. Stage 1 of our Moomba CCS facility is already sequestering carbon at an annual rate of 1.5 million tonnes of CO₂e – saving more CO₂ in four days than 10,000 electric vehicles in one year - and we are actively exploring storage basins in the North West of Western Australia, the Bonaparte Basin and Timor Sea. To deliver on the potential of CCS for Australia's Net Zero goals, we believe that a clear policy commitment to advance CCS with a federal framework similar to WA and to accelerate bilateral arrangements for transboundary movements of carbon with Timor Leste, Japan and Korea is necessary.

Santos is a participant in the Safeguard Mechanism, although we are concerned that the trading of carbon credits for emissions from within our operations should not be limited to the support of other companies subject to the Safeguard Mechanism. For example, future CCS projects will not have access to the open market of ACCUs to reflect their contribution to emissions reduction, diminishing the commercial value of that activity and making it less likely that the required investment in CCS will occur in Australia. Moreover the potential to utilise existing infrastructure for CCS at Bayu Undan could allow Timor Leste to access a fresh revenue stream if Carbon Credits could be applied to this project.

We believe that the solutions to two of Australia's biggest challenges and opportunities today – delivering reliable energy while managing emissions - will best be found through collaboration and a shared understanding. I therefore would like to invite you to visit our field operations and / or one of our operations centres at your convenience and hope to meet with you soon over the coming months to discuss Santos' role in growing Australia's natural gas capability and regional security —creating more jobs, boosting export income, and supplying reliable, affordable gas, while building a scalable carbon management industry.

I hope that you would like to discuss this further and as a next step I have asked Alice Trethewey, Head of Government Affairs, to reach out to your office to request a meeting with you, as appropriate. Alternatively, she can be contacted on **S47** or at **S47**

Yours sincerely

A handwritten signature in black ink, appearing to read "K. T. Gallagher". The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Kevin Gallagher
Managing Director and Chief Executive Officer