

Department of Foreign Affairs and Trade

Entity resources and planned performance

Department of Foreign Affairs and Trade

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Department of Foreign Affairs and Trade

Section 1: Entity overview and resources

1.1 Strategic direction statement

The purpose of the Department of Foreign Affairs and Trade is to make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas. The department does this by focusing on our region, where our interests are most at stake; investing not only in traditional but also in more diverse relationships; and supporting the rules and norms that protect us all.

In an increasingly complex, unstable and unpredictable world, the department will continue to prioritise our region, relationships, rules and resilience, focusing on the Indo-Pacific and building common ground with other countries. The department will continue to invest in diverse and emerging partnerships, especially in our region, at the same time as engaging with traditional partners like the United Kingdom and the United States of America.

What Australia does abroad reinforces – and is reinforced by – who we are and what we do at home. The department will continue to bolster Australia’s economic resilience by supporting open trading relationships and the continued flow of essential goods.

As we seek to maintain peace in our region, our nation's front line is diplomacy. By combining all arms of our national power – including economic, strategic, diplomatic, development and military – we can advance our interests and values, and deter any potential adversary. The department leads this work overseas on behalf of the Australian Government.

The department will be active and ambitious in leading whole-of-government efforts to shape a region where no country dominates, and no country is dominated. Our foreign policy is grounded in the principle that we cannot leave our future to the great powers to decide. We will keep working harder in existing and new coalitions, in our region and beyond, to pursue an amplified middle power diplomacy.

The Indo-Pacific remains central to our efforts. The department works closely across government, leveraging all arms of statecraft, to contribute to a favourable strategic balance in our region. This includes strengthening key diplomatic relationships through bilateral and multilateral mechanisms, finding ways to coordinate, diversify and deepen our partnerships, projecting and fostering effective narratives about Australia, and reinforcing the centrality of regional institutions.

We will bolster economic security and resilience at home and across the region by diversifying our trade and economy, creating new opportunities for Australian importers and exporters, encouraging increased investment in Australia, negotiating deeper economic security partnerships, strengthening supply chain resilience and reinforcing connections with key domestic priorities. To shield Australia against supply chain disruptions, we will lead efforts to strengthen and diversify critical supply chains and support the Australian Government's actions to secure fuel and other strategic materials, such as fertiliser, including the use of export financing.

We are advancing an ambitious suite of new agreements that build alignment and strengthen our connections with Southeast Asian and Pacific partners. These include the historic Australia-Indonesia Treaty on Common Security (the Jakarta Treaty 2026), the Puk Puk Treaty with Papua New Guinea, and the Parseria Joint Declaration with Timor-Leste.

Keeping Australians safe is the Australian Government's top priority, and the department will continue to provide passport and consular assistance and crisis support internationally. There are more than one million Australians overseas at any time, and the department leads and coordinates efforts to help Australians in trouble overseas. In 2024–25, the department managed 26,266 cases of consular and crisis assistance and responded to 61,534 calls to the Consular Emergency Centre. The department supports around 1,500 consular cases at any one time.

In early 2026, the department led efforts to support Australians impacted by the Middle East regional conflict. In a more unpredictable world, our ability to prepare for, and respond to, crises remains essential. We will continue to strengthen crisis preparedness across the overseas network, ensuring rapid, coordinated responses and assistance.

The multilateral system that has served Australia's national security, economy and global stability, is facing significant disruption. For years there has been a global trend away from rules and towards the exercise of power. Australia will prosecute our interests by advocating for strong rules and norms and championing reform. We will prioritise those parts of the system that Australia and our region rely on most. We will promote international cooperation on challenges we can only solve globally, while working to uphold international law and human rights, boost trade and investment opportunities, champion gender equality, protect civilians, provide humanitarian assistance and continue our leadership on the protection of humanitarian personnel.

Australia will continue to grow our international development program, which remains central to our interests. At the same time, traditional development partners have dramatically reduced official development assistance to our region. Developing countries in our region are also being impacted by the energy disruptions associated with the conflict in the Middle East. These circumstances demand further reprioritisation of Australia's funding to the Indo-Pacific and a reduction to some multilateral programs. Australia will continue to contribute to a more equitable and resilient future for our region, because our nations and people all benefit from the peace, stability and security we build together. Our international development program will continue to prioritise the Indo-Pacific, which receives more than three-quarters of Australia's development assistance.

As a trading nation, Australia benefits greatly from a stable and open global trading system that has underpinned security and prosperity for decades – including through the World Trade Organization. Australia led in building the two largest regional deals – the Regional Comprehensive Economic Partnership (RCEP), and the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP). The department will continue to drive its broad trade agenda, knowing that Australia's national interest lies in being at every table where economic integration in Asia is being progressed.

Australia has secured a landmark new free trade agreement with the European Union that will bring economy-wide benefits to Australia, and substantially concluded negotiations on the Protocol on Economic Resilience and Essential Supplies to the Singapore-Australia Free Trade Agreement (SAFTA).

Australia will play an ambitious and constructive role in climate change and the clean energy transition, including enhanced collaboration in the green economy and through our partnership with the Pacific and the 31st Conference of the Parties to the United Nations Framework Convention on Climate Change (COP31). The department will strengthen its commitment to backing Pacific-led climate-resilient infrastructure solutions by investing a further \$550.0 million for the Australian Infrastructure Financing Facility for the Pacific.

The department will also continue to use all elements of Australia's national power, including sport, culture and First Nations diplomacy, to strengthen our relationships across the region. Australia's First Nations engagement has enabled genuine dialogue on shared regional challenges, including how knowledge, culture and mutual understanding are a force for practical change, and is also opening new doors for First Nations businesses and organisations.

The department's overseas network spans 114 overseas posts and consulates in 85 countries of resident accreditation around the world. This presence enables us to promote Australia's interests in peace, security, trade, investment and other areas of cooperation. The department will continue to deliver an overseas property estate that is effectively managed, safe and secure.

Over 2026–27, the department will focus on the following in our region:

- actively building a more secure, peaceful and prosperous region, where no country dominates, and no country is dominated
- engaging international partners to ensure the flow of critical supplies and working with relevant sectors to boost Australia's economic security and manage the impact of supply shocks
- working to ensure Australia remains a partner of choice in the Pacific, by addressing the Pacific's highest priorities, including climate change, economic development and transnational crime, in bilateral partnerships and regional fora

- deepening engagement and fostering alignment with the countries of Southeast Asia and ASEAN, including through continued implementation of *Invested: Australia's Southeast Asia Economic Strategy to 2040*
- contributing to the rebuilding of Australia's Asia capability, including by strengthening the New Colombo Plan and reinforcing its emphasis on learning the languages of our region
- leading design and delivery of Australia's international development program and ensuring it is effective, efficient and responsive to partner needs and supports Australia's national interests.

The department will continue to strengthen relationships by:

- harnessing our relationship with the United States of America, our principal ally and strategic partner, integral to our security objectives and vital for economic growth
- continuing to build stable ties with China, cooperating where we can, disagreeing where we must while engaging in our national interests
- enhancing our cooperation with India, including by deepening our alignment on regional activities, lifting economic engagement and supporting increased defence exercises and maritime domain awareness activities
- elevating our Special Strategic Partnership with Japan and the modernisation of our substantial trade, investment, defence and security links
- deepening our economic and strategic relationship with the Republic of Korea
- deepening our relationships in the North East Indian Ocean to contribute to the region's strategic balance, and advancing a sustainable and secure Indian Ocean to build capacity to preserve and protect the maritime domain
- strengthening economic, research, development and security ties with key European partners, including through implementing the outcomes of European Union Commission President Ursula von der Leyen's historic visit
- driving efforts through the Quad partnership with India, Japan and the United States of America – three important Indo-Pacific countries – to promote regional peace, stability and development.

The department will strengthen rules and institutions by:

- reiterating our support for the United Nations and advocating within multilateral institutions and international organisations to reflect Australian interests and values
- affirming the role of the World Trade Organization in ensuring free and fair trade through actively supporting its reform

- continuing to deepen our trading relationships with partners, in compliance with the rules set out in our broad network of trade agreements
- meeting Australia’s treaty obligations under Australia’s Comprehensive Safeguards Agreement and Additional Protocol with the International Atomic Energy Agency
- developing further initiatives to prevent conflict and build strategic trust, and support the United Nations Convention on the Law of the Sea (UNCLOS), including working closely with regional partners to uphold international law in the South China Sea
- respecting the independence of the institutions that uphold international law, including the International Court of Justice and the International Criminal Court
- championing efforts that safeguard international humanitarian law and the protection of humanitarian personnel
- regulating Australia’s sanctions laws and the Foreign Arrangements Scheme
- continuing to implement the AUKUS Security Partnership, which will lift the submarine industrial bases and undersea capabilities of Australia, the United States of America and the United Kingdom, promote a stable Indo-Pacific and deter potential threats to Australia and the region.

In addition, the department will continue to focus on:

- working with international partners to advocate for regional peace and security in the Middle East, while addressing humanitarian needs, and pressing for adherence to international law
- opening market diversification opportunities, boosting our trade architecture and supporting a rules-based global trading system to enable Australian businesses to realise existing and emerging opportunities
- supporting Australian citizens travelling or living overseas with timely travel advice, responsive consular services and efficient passport processing, including during times of crisis
- providing appropriate protection to Australian Government staff, information and assets overseas.

Further information about the department’s operating environment, key activities, and how it measures performance, will be detailed in the Corporate Plan 2026–27.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: Department of Foreign Affairs and Trade resource statement – Budget estimates for 2026–27 as at Budget May 2026

| | 2025-26 <i>Estimated actual</i> \$'000 | 2026-27 Estimate \$'000 |
|---|--|-------------------------------|
| Departmental | | |
| Annual appropriations - ordinary annual services (a) | | |
| Prior year appropriations available (b) | 390,000 | 360,000 |
| Departmental appropriation (c) | 2,287,708 | 2,346,196 |
| s74 External Revenue (d) | 172,610 | 173,011 |
| Departmental capital budget (e) | 131,445 | 110,175 |
| Prior year DCB appropriations available (e) | 125 | - |
| Annual appropriations - other services - non-operating (f) | | |
| Equity injection (g) | 146,690 | 145,674 |
| Total departmental annual appropriations | 3,128,578 | 3,135,056 |
| Special accounts (h) | | |
| Opening balance | 524,877 | 458,200 |
| Appropriation receipts (i) | 88,494 | 89,379 |
| Appropriation receipts from other entities (j) | 40,098 | 40,499 |
| Total special accounts | 653,469 | 588,078 |
| <i>less departmental appropriations drawn from annual appropriations and credited to special accounts</i> | 88,494 | 89,379 |
| Total departmental resourcing | 3,693,553 | 3,633,755 |
| Administered | | |
| Annual appropriations - ordinary annual services (a) | | |
| Outcome 1 (k) | 5,015,577 | 6,062,831 |
| Outcome 2 | 750 | 300 |
| Payments to corporate entities (l) | 150,914 | 140,839 |
| Annual appropriations - other services - non-operating (f) | | |
| Administered assets and liabilities | 36,500 | 8,300 |
| Total administered annual appropriations | 5,203,741 | 6,212,270 |
| Total administered special appropriations | 445,296 | 390,139 |
| <i>less payments to corporate entities from annual appropriations</i> | 150,914 | 140,839 |
| Total administered resourcing | 5,498,123 | 6,461,570 |
| Total resourcing for DFAT | 9,191,676 | 10,095,325 |
| | 2025-26 | 2026-27 |
| Average staffing level (number) | 7,010 | 6,990 |

Table continued on the next page.

Table 1.1: Department of Foreign Affairs and Trade resource statement – Budget estimates for 2026–27 as at Budget May 2026 (continued)

Third party payments from and on behalf of other entities

| | 2025-26 <i>Estimated actual</i> \$'000 | 2026-27 Estimate \$'000 |
|--|--|-------------------------------|
| Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above) | 172,610 | 173,011 |
| Payments made to corporate entities within the Portfolio Tourism Australia (annual appropriation) | 150,914 | 140,839 |

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

- a) *Appropriation Bill (No. 1) 2026–2027.*
- b) Excludes \$76.5 million subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- c) Excludes departmental capital budget (DCB).
- d) Estimated External Revenue receipts under section 74 of the PGPA Act.
- e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- f) *Appropriation Bill (No. 2) 2026–2027.*
- g) Excludes \$199.2 million subject to administrative quarantine by Finance or withheld under section 51 of the PGPA Act.
- h) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM). For further information on special accounts, please refer to the *Budget Paper No. 4 – Agency Resourcing*. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- i) Amounts credited to the special account from the Department of Foreign Affairs and Trade's annual appropriations.
- j) Amounts credited to the special account from another entity's annual appropriations.
- k) Excludes \$298.3 million subject to administrative quarantine by Finance or withheld under section 51 of the PGPA Act.
- l) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.

1.3 Budget measures

Budget measures in Part 1 relating to the Department of Foreign Affairs and Trade are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2026–27 Budget measures

Part 1: Measures announced since the 2025–26 Mid-Year Economic and Fiscal Outlook (MYEFO)

| | Program | 2025-26 \$'000 | 2026-27 \$'000 | 2027-28 \$'000 | 2028-29 \$'000 | 2029-30 \$'000 |
|--|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Payment measures | | | | | | |
| Attorney-General's Portfolio – additional resourcing (a) | 1.1 | | | | | |
| Departmental payment | | - | nfp | nfp | nfp | nfp |
| Total | | - | nfp | nfp | nfp | nfp |
| Boosting Australia's Partnership with India (b) | 1.1 | | | | | |
| Administered payment | | - | 4,000 | 4,400 | 6,100 | 6,500 |
| Departmental payment | | - | 712 | 674 | 682 | 709 |
| Total | | - | 4,712 | 5,074 | 6,782 | 7,209 |
| Continuing Investment in Australia's Critical Minerals (c) | 1.1 | | | | | |
| Departmental payment | | - | 1,537 | 1,552 | - | - |
| Total | | - | 1,537 | 1,552 | - | - |
| Enhancing Pacific Engagement (d) | 1.1, 1.2 | | | | | |
| Administered payment | | - | - | - | - | - |
| Departmental payment | | - | - | - | - | - |
| Total | | - | - | - | - | - |
| Implementing the Australia-Indonesia Treaty on Common Security (the Jakarta Treaty 2026) (e) | 1.1, 1.2, 1.6 | | | | | |
| Administered payment | | - | 3,680 | 3,680 | 3,730 | 3,497 |
| Departmental payment | | - | 784 | 1,265 | 782 | 793 |
| Total | | - | 4,464 | 4,945 | 4,512 | 4,290 |
| Maintaining Support for an Effective Foreign Service (f) (g) | 1.1, 2.1 | | | | | |
| Administered payment | | (3,721) | 100 | 100 | 100 | 100 |
| Departmental payment | | - | 24,418 | 14,862 | 15,943 | 15,259 |
| Total | | (3,721) | 24,518 | 14,962 | 16,043 | 15,359 |
| Nuclear-Powered Submarine Program – continuation of government resourcing (h) | 1.8 | | | | | |
| Administered payment | | - | 18,500 | 18,500 | - | - |
| Departmental payment | | - | 24,157 | 25,829 | - | - |
| Total | | - | 42,657 | 44,329 | - | - |

Table continued on the next page.

Part 1: Measures announced since the 2025–26 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

| | | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 |
|-------------------------------|----------------------|----------------|---------------|---------------|---------------|------------------|
| | Program | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Reducing Spending on | | | | | | |
| Consultants, Contractors and | | | | | | |
| Labour Hire, and Non-wage | | | | | | |
| Expenses – one year extension | | | | | | |
| (i) | 1.1 | | | | | |
| | Departmental payment | - | - | - | - | (140,397) |
| | Total | - | - | - | - | (140,397) |
| Standing with our partners in | | | | | | |
| the Pacific (j) | | | | | | |
| | 1.1 | | | | | |
| | Departmental payment | - | 3,943 | - | - | - |
| | Total | - | 3,943 | - | - | - |
| Supporting Trade and Tourism | | | | | | |
| (k) | 1.1 | | | | | |
| | Administered payment | - | 1,505 | 2,287 | 2,463 | 1,446 |
| | Departmental payment | - | - | - | - | - |
| | Total | - | 1,505 | 2,287 | 2,463 | 1,446 |
| Total payment measures | | | | | | |
| | Administered | (3,721) | 27,785 | 28,967 | 12,393 | 11,543 |
| | Departmental | - | 55,551 | 44,182 | 17,407 | (123,636) |
| | Total | (3,721) | 83,336 | 73,149 | 29,800 | (112,093) |

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- a) The full measure description and package details appear in Budget Paper No. 2 under the Attorney-General's portfolio.
- b) The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- c) The full measure description and package details appear in Budget Paper No. 2 under the Industry Science and Resources portfolio.
- d) The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- e) The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- f) The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- g) Including \$10.0 million in capital funding in 2026–27.
- h) The full measure description and package details appear in Budget Paper No. 2 under the Defence portfolio.
- i) The full measure description and package details appear in Budget Paper No. 2 under Cross Portfolio.
- j) The full measure description and package details appear in Budget Paper No. 2 under the Climate Change, Energy, the Environment and Water portfolio.
- k) The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Foreign Affairs and Trade can be found at: <https://www.dfat.gov.au/about-us/publications/corporate/dfat-corporate-plan>.

The most recent annual performance statement can be found at: <https://www.dfat.gov.au/about-us/publications/corporate/annual-reports>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.

Linked programs

| |
|--|
| Australian Centre for International Agricultural Research |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – International Agricultural Research and Development |
| Attorney-General's Department |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – Attorney-General's Department |
| Australian Federal Police |
| Programs |
| <ul style="list-style-type: none"> • Program 3.2 – International Police Assistance and External Territories |
| Australian Submarine Agency |
| Programs |
| Program 1.1 – Nuclear-Powered Submarines |
| Australian Trade and Investment Commission |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – Supporting Australian exporters to expand internationally, attracting productive international investment, and growing the visitor economy • Program 1.2 – Programs to support Australian exporters to expand internationally, attract productive international investment, and grow the visitor economy |
| Department of Climate Change, Energy, the Environment and Water |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – Support reliable, secure and affordable energy • Program 1.2 – Reduce Australia's greenhouse gas emissions • Program 2.1 – Conserve, protect, sustainably manage and restore Australia's natural environment • Program 2.2 – Protect Australia's cultural, historic and First Nations heritage • Program 3.1 – Contribute to Australia's national Antarctic interests through science, environmental management and international engagement. Including delivering Australia's scientific research and operations in Antarctica and the Southern Ocean |

Table continued on the next page.

Linked programs (continued)

| |
|--|
| Department of Defence |
| Programs |
| <ul style="list-style-type: none"> • Program 2.8 – Australian Defence Force Headquarters • Program 2.16 – Nuclear-Powered Submarines |
| Department of Education |
| Programs |
| <ul style="list-style-type: none"> • Program 2.7 – International Education Support |
| Department of Employment and Workplace Relations |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – Employment Services |
| Department of Home Affairs |
| Programs |
| <ul style="list-style-type: none"> • Program 1.2 – National Security and Resilience • Program 1.4 – Counter Terrorism • Program 1.5 – Regional Cooperation • Program 2.2 – Visas • Program 2.3 – Refugee, Humanitarian Settlement and Migrant Services • Program 2.5 – Multicultural Affairs and Citizenship • Program 3.1 – Trade Facilitation and Industry Engagement • Program 3.4 – Border Enforcement |
| Tourism Australia |
| Programs |
| <ul style="list-style-type: none"> • Program 1.1 – Supporting Outcome 1 |
| Contribution to Outcome 1 made by linked programs |
| Australia maintains a whole-of-government approach in the pursuit of foreign trade and investment, tourism, development and international security interests abroad. DFAT is supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions. |

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

| Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | | | | |
|--|--|-----------------------------|--|--|--|
| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forward estimate \$'000 | 2028-29 Forward estimate \$'000 | 2029-30 Forward estimate \$'000 |
| Program 1.1: Foreign Affairs and Trade Operations | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 373,806 | 1,298,750 | 304,911 | 229,343 | 150,439 |
| Special appropriations | | | | | |
| Special appropriation <i>PGPA Act 2013</i> s77 | 100 | 100 | 100 | 100 | 100 |
| Expenses not requiring appropriation in the Budget year (a) | 961,849 | (1,025,760) | (81,803) | (106,208) | (66,204) |
| Administered total | 1,335,755 | 273,090 | 223,208 | 123,235 | 84,335 |
| Departmental expenses | | | | | |
| Departmental appropriation (b) | 1,369,430 | 1,350,058 | 1,381,328 | 1,379,001 | 1,438,307 |
| Expenses not requiring appropriation in the Budget year (c) | 153,619 | 155,257 | 156,912 | 158,588 | 160,281 |
| Departmental total | 1,523,049 | 1,505,315 | 1,538,240 | 1,537,589 | 1,598,588 |
| Total expenses for program 1.1 | 2,858,804 | 1,778,405 | 1,761,448 | 1,660,824 | 1,682,923 |
| Program 1.2: Official Development Assistance | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 3,983,130 | 4,152,482 | 4,233,281 | 4,267,074 | 4,382,503 |
| Administered total | 3,983,130 | 4,152,482 | 4,233,281 | 4,267,074 | 4,382,503 |
| Departmental expenses | | | | | |
| Departmental appropriation | 303,892 | 308,361 | 312,872 | 317,565 | 322,328 |
| Departmental total | 303,892 | 308,361 | 312,872 | 317,565 | 322,328 |
| Total expenses for program 1.2 | 4,287,022 | 4,460,843 | 4,546,153 | 4,584,639 | 4,704,831 |

Table continued on the next page.

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forward estimate \$'000 | 2028-29 Forward estimate \$'000 | 2029-30 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| Program 1.3: Official Development Assistance - Multilateral Replenishments | | | | | |
| Administered expenses | | | | | |
| Expenses not requiring appropriation in the Budget year (d) | 1,159,996 | 107,857 | 726,583 | 492,085 | 27,857 |
| Administered total | 1,159,996 | 107,857 | 726,583 | 492,085 | 27,857 |
| Total expenses for program 1.3 | 1,159,996 | 107,857 | 726,583 | 492,085 | 27,857 |
| Program 1.4: Payments to International Organisations | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 460,262 | 460,377 | 469,243 | 469,361 | 469,478 |
| Administered total | 460,262 | 460,377 | 469,243 | 469,361 | 469,478 |
| Total expenses for program 1.4 | 460,262 | 460,377 | 469,243 | 469,361 | 469,478 |
| Program 1.5: New Colombo Plan - Transforming Regional Relationships | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 50,933 | 50,933 | 50,933 | 50,933 | 50,933 |
| Administered total | 50,933 | 50,933 | 50,933 | 50,933 | 50,933 |
| Total expenses for program 1.5 | 50,933 | 50,933 | 50,933 | 50,933 | 50,933 |
| Program 1.6: Public Information Services and Public Diplomacy | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 107,402 | 61,504 | 76,995 | 121,145 | 121,845 |
| Administered total | 107,402 | 61,504 | 76,995 | 121,145 | 121,845 |
| Total expenses for program 1.6 | 107,402 | 61,504 | 76,995 | 121,145 | 121,845 |
| Program 1.7: Programs to Promote Australia's International Tourism Interests | | | | | |
| Administered expenses | | | | | |
| Corporate Commonwealth Entity - Tourism Australia | 150,914 | 140,839 | 143,517 | 141,944 | 145,757 |
| Ordinary annual services (Appropriation Bill No. 1) | 20,223 | 20,285 | 20,348 | 20,411 | 20,475 |
| Administered total | 171,137 | 161,124 | 163,865 | 162,355 | 166,232 |
| Total expenses for program 1.7 | 171,137 | 161,124 | 163,865 | 162,355 | 166,232 |

Table continued on the next page.

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| Program 1.8: Nuclear Powered Submarine Program | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 16,000 | 18,500 | 18,500 | - | - |
| Administered total | 16,000 | 18,500 | 18,500 | - | - |
| Departmental expenses | | | | | |
| Departmental appropriation | 22,942 | 24,157 | 25,829 | - | - |
| Departmental total | 22,942 | 24,157 | 25,829 | - | - |
| Total expenses for program 1.8 | 38,942 | 42,657 | 44,329 | - | - |
| Outcome 1 Totals by appropriation type | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 5,011,756 | 6,062,831 | 5,174,211 | 5,158,267 | 5,195,673 |
| Special appropriations | | | | | |
| Special appropriation <i>PGPA Act 2013</i> <i>s77</i> | 100 | 100 | 100 | 100 | 100 |
| Corporate Commonwealth Entity - Tourism Australia | 150,914 | 140,839 | 143,517 | 141,944 | 145,757 |
| Expenses not requiring appropriation in the Budget year | 2,121,845 | (917,903) | 644,780 | 385,877 | (38,347) |
| Administered total | 7,284,615 | 5,285,867 | 5,962,608 | 5,686,188 | 5,303,183 |
| Departmental expenses | | | | | |
| Departmental appropriation | 1,696,264 | 1,682,576 | 1,720,029 | 1,696,566 | 1,760,635 |
| Expenses not requiring appropriation in the Budget year | 153,619 | 155,257 | 156,912 | 158,588 | 160,281 |
| Departmental total | 1,849,883 | 1,837,833 | 1,876,941 | 1,855,154 | 1,920,916 |
| Total expenses for Outcome 1 | 9,134,498 | 7,123,700 | 7,839,549 | 7,541,342 | 7,224,099 |
| | 2025-26 | 2026-27 | | | |
| Average staffing level (number) | 4,634 | 4,614 | | | |

- Estimated expenses not requiring appropriation in the Budget year may include Export Finance Australia – Other National Interest Account (NIA) expenses, depreciation expenses and re-measurement of defined benefits schemes.
- Departmental appropriations combine ordinary annual services (Appropriation Bill (No. 1)) and estimated receipts retained under section 74 of the PGPA Act.
- Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.
- Expenses not requiring appropriation in the Budget year includes revaluations of multilateral replenishments, new commitments to the International Development Association, Asian Development Fund, the Global Environment Facility and the Montreal Protocol Multilateral Fund.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Program components of Outcome 1 – Program 1.1

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| 1.1.1 - Component 1: Foreign Affairs and Trade Operations | | | | | |
| Annual administered expenses: | | | | | |
| Australia-France Bilateral Roadmap | 2,297 | 2,158 | 2,158 | 2,158 | 2,158 |
| Australian engagement in Southeast Asia | 5,200 | 5,800 | 5,800 | 4,500 | 4,500 |
| ASEAN-Australia Comprehensive Strategic Partnership | 1,062 | 474 | 442 | - | - |
| Australia-India Trade and Investment Accelerator Fund | 3,000 | 5,000 | 5,000 | 3,000 | - |
| Australia-Indonesia Treaty Comprehensive Strategic Partnership with India – Bay of Bengal Maritime Partnership | - | 1,252 | 1,252 | 1,252 | 919 |
| Comprehensive Strategic Partnership with India – Bay of Bengal Trade and Energy Partnership | 2,380 | 400 | 800 | 2,500 | 2,900 |
| Comprehensive Strategic Partnership with India – Centre of Excellence for Critical and Emerging Technology Policy | 1,585 | - | - | - | - |
| Comprehensive Strategic Partnership with India – Enhanced Business Engagement | 1,300 | 455 | - | - | - |
| Comprehensive Strategic Partnership with India – Maitri Cultural Partnerships | 390 | - | - | - | - |
| Comprehensive Strategic Partnership with India – Maitri Grants and Fellow ships Program | 2,032 | - | - | - | - |
| Comprehensive Strategic Partnership with India – Maitri Scholars Program | 1,433 | 4,850 | 4,850 | 4,850 | 3,600 |
| Enhancing Pacific Engagement | 4,462 | - | - | - | - |
| Expanding the Pacific Labour Scheme | 22,833 | 27,649 | 12,625 | 6,025 | 6,025 |
| Export Finance Australia – National Interest Account (NIA) – other | 3,300 | 3,425 | 3,425 | 3,425 | 3,425 |
| First Nations Foreign Policy | 243,603 | 1,126,067 | 137,205 | 89,220 | 53,918 |
| Implementation of Key Singapore Initiatives | 1,379 | 1,474 | 1,474 | 1,474 | 1,474 |
| Maintaining Support for an Effective Foreign Service | 3,529 | - | - | - | - |
| Memorial Services for the 2005 Bali Bombings – travel assistance payment | 900 | 900 | 900 | 900 | 900 |
| | 49 | - | - | - | - |

Table continued on the next page.

Table 2.1.2: Program components of Outcome 1 – Program 1.1 (continued)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| 1.1.1 - Component 1: Foreign Affairs and Trade Operations (continued) | | | | | |
| Annual administered expenses: | | | | | |
| Nauru-Australia Treaty | 18,660 | 36,960 | 36,410 | 39,760 | - |
| Personal Benefits – Locally Engaged Staff pension schemes | 8,442 | 8,653 | 8,869 | 9,091 | 9,318 |
| Quad – Australian led initiatives | 4,218 | 4,218 | - | - | - |
| Solomon Islands – Royal Solomon Islands Police Force | 19,305 | 21,877 | 24,375 | - | - |
| Support for the Cook Islands | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Support for Nauru | - | 20,940 | 42,918 | 44,575 | 45,676 |
| Southeast Asia Economic Strategy to 2040 | 750 | 295 | - | - | - |
| Southeast Asia Economic Strategy to 2040 – Boosting Investment | 2,350 | 4,300 | - | - | - |
| Southeast Asia Exercising and Pacific Modernisation Program | 5,183 | 6,906 | 900 | 900 | 900 |
| South East Asia Maritime Cooperation Programs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Singapore-Australia Green Economy Agreement | - | 1,505 | 2,287 | 2,463 | 1,446 |
| Trade Diversification | 1,000 | - | - | - | - |
| Other administered items | 1,164 | 1,192 | 1,221 | 1,250 | 1,280 |
| Special Appropriation <i>PGPA Act 2013</i> s77 | 100 | 100 | 100 | 100 | 100 |
| Expenses not requiring appropriation in the Budget year | | | | | |
| Export Finance Australia – NIA – other expenses | 961,849 | (1,025,760) | (81,803) | (106,208) | (66,204) |
| Annual Departmental expenses | | | | | |
| Departmental appropriation | 1,369,430 | 1,350,058 | 1,381,328 | 1,379,001 | 1,438,307 |
| Expenses not requiring appropriation in the Budget year | 153,619 | 155,257 | 156,912 | 158,588 | 160,281 |
| Total component 1.1.1 expenses | 2,858,804 | 1,778,405 | 1,761,448 | 1,660,824 | 1,682,923 |

Table 2.1.2: Program components of Outcome 1 – Program 1.2

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| 1.2.1 - Component 2: Official Development Assistance | | | | | |
| Annual administered expenses: | | | | | |
| Country and regional programs | 2,626,169 | 2,674,674 | 2,689,845 | 2,712,158 | 2,802,074 |
| Cross Regional and global programs | 849,705 | 965,052 | 1,030,680 | 1,042,160 | 1,067,673 |
| Humanitarian, emergencies and refugess | 507,256 | 512,756 | 512,756 | 512,756 | 512,756 |
| Annual Departmental expenses | | | | | |
| Departmental appropriation | 303,892 | 308,361 | 312,872 | 317,565 | 322,328 |
| Total component 1.2.1 expenses | 4,287,022 | 4,460,843 | 4,546,153 | 4,584,639 | 4,704,831 |

Table 2.1.2: Program components of Outcome 1 – Program 1.6

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| 1.6.1 - Component 6: Public Information Services and Public Diplomacy | | | | | |
| Annual administered expenses: | | | | | |
| Australia-Indonesia Institute | 900 | 3,328 | 3,328 | 3,378 | 3,478 |
| Centre for Australia-ASEAN Relations | 6,237 | 6,337 | 6,328 | 6,328 | 6,328 |
| Centre for Australia-India Relations | 3,407 | 3,907 | 3,907 | 3,907 | 3,907 |
| National Foundation for Australia-China Relations | 7,480 | 7,480 | 7,480 | 7,480 | 7,480 |
| Pacific Sports Program | 16,926 | 15,600 | 15,600 | 15,600 | 15,600 |
| PNG NRL Program | 69,000 | 21,400 | 37,100 | 81,200 | 81,900 |
| Public Diplomacy and Other International Grants Programs | 3,452 | 3,452 | 3,252 | 3,252 | 3,152 |
| Total component 1.6.1 expenses | 107,402 | 61,504 | 76,995 | 121,145 | 121,845 |

Table 2.1.2: Program components of Outcome 1 – Program 1.7

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| 1.7.1 - Component 7: Programs to Promote Australia's International Tourism Interests | | | | | |
| Annual administered expenses: | | | | | |
| Asia Marketing Fund | 20,223 | 20,285 | 20,348 | 20,411 | 20,475 |
| Corporate Commonwealth Entity – Tourism Australia | 150,914 | 140,839 | 143,517 | 141,944 | 145,757 |
| Total component 1.7.1 expenses | 171,137 | 161,124 | 163,865 | 162,355 | 166,232 |

Table 2.1.2: Program components of Outcome 1 – Program 1.8

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| 1.8.1 - Component 8: Nuclear Pow ered Submarine Program | | | | | |
| Annual administered expenses: | | | | | |
| Nuclear Pow ered Submarine Program - initial implementation - sub component 1 | 11,000 | 11,000 | 11,000 | - | - |
| Nuclear Pow ered Submarine Program - initial implementation - sub component 2 | 5,000 | 7,500 | 7,500 | - | - |
| Annual Departmental expenses | | | | | |
| Departmental appropriation | 22,942 | 24,157 | 25,829 | - | - |
| Total component 1.8.1 expenses | 38,942 | 42,657 | 44,329 | - | - |

Performance measures for Outcome 1

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2025–26), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2026–27 Budget measures that have created new programs or materially changed existing programs are to be provided.

Table 2.1.3: Performance measures for Outcome 1

| | | |
|---|--|---|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.1 – Foreign Affairs and Trade Operations assist the government to meet its foreign, trade and investment, development and international security policy priorities. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> Negotiate and advocate internationally and provide international policy advice. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | DFAT’s diplomatic efforts support favourable foreign affairs and trade policy outcomes for Australia. | <p>Target: Three case studies demonstrate performance.</p> <p>1. Implementing the Nauru–Australia Treaty. DFAT is on track to achieve the favourable outcome of this case study.</p> <p>2. Increasing Australia’s trade and investment ties with Indonesia through Australia’s Business Champion for Indonesia. DFAT is on track to achieve the favourable outcome of this case study.</p> <p>3. Enhancing Australia’s cooperation with India through implementation of the New Roadmap for Australia’s Economic Engagement with India. DFAT is at risk of not achieving the favourable outcomes of this case study based on mid-year reporting as at 31 December 2025.</p> <p>For 2025–26, DFAT is measuring its performance in the initial implementation of the 2 policy priorities announced by the Prime Minister – the Australia-India Trade and Investment Accelerator Fund (AI-TIAF) and the Maitri Grants Program. During the period of 1 July to 31 December 2025, DFAT commenced implementation, completed the evaluation process and notified successful applicants for both programs. However, not all arrangements with successful applicants for the AI-TIAF program have been finalised. DFAT anticipates this case study will be substantially achieved for both programs by 30 June 2026.</p> <p>Performance measure: On track.</p> |

Table continued on the next page.

Table 2.1.3: Performance measures for Outcome 1 (continued)

| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
|---|--|--|
| Program 1.1 – Foreign Affairs and Trade Operations assist the government to meet its foreign, trade and investment, development and international security policy priorities. | | |
| Current Year 2025–26 | DFAT’s sanctions and foreign arrangements functions demonstrate the principles of regulator best practice. | <p>Target 1: 100% of sanctions compliance matters finalised in the reporting period applied a graduated risk-based approach.</p> <p>The target is on track. From 1 July to 31 December 2025, 100% (20 of 20) of finalised compliance matters applied a graduated risk-based approach.</p> <p>Target 2: At least 85% of notifications to the Foreign Arrangements Scheme are in scope.</p> <p>The target is on track. From 1 July to 31 December 2025, 86% of assessed notifications to the Foreign Arrangements Scheme were in scope.</p> <p>Performance measure: On track.</p> |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | DFAT’s diplomatic efforts support favourable foreign affairs and trade policy outcomes for Australia. | <p>Target: Case studies demonstrate performance.</p> <p>Specific case study topics will be identified in the Corporate Plan 2026–27.</p> |
| Budget Year 2026–27 | DFAT’s sanctions and foreign arrangements functions demonstrate principles of regulator best practice. | <p>Target 1: 100% of sanctions compliance matters finalised in the reporting period applied a graduated risk-based approach.</p> <p>Target 2: At least 85% of notifications to the Foreign Arrangements Scheme are in scope.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.1 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|---|---|---|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.2 – Official Development Assistance promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> • Deliver international development and humanitarian assistance. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | The development program is effective, efficient and responsive. | Target: At least 85% of investments are assessed as satisfactory on both effectiveness and efficiency criteria in the investment monitoring reports (IMR) process. Data for 2025–26 will be reported in the Performance Statements 2025–26. |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | The development program is effective, efficient and responsive. | Target: At least 85% of investments are assessed as satisfactory on both effectiveness and efficiency criteria in the investment monitoring reports (IMR) process. |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.2 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|---|---|---|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.3 – Official Development Assistance – Multilateral Replenishments assist developing countries by contributing to sustainable and inclusive economic growth and poverty reduction through contributions to multilateral organisations. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> Advocate within multilateral institutions. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australia’s payments to multilateral development organisations generate collective action on issues impacting Australia. | <p>Target: Mandatory payments to multilateral development institutions are paid on time.</p> <p>The target is at risk. From 1 July to 31 December 2025, 6 of 7 payments were paid on or before the agreed date. One payment was more than 7 days late, resulting in an ‘at risk’ expected result.</p> <p>Data for the remaining 3 payments will be available after 30 June 2026 and reported in the Performance Statements 2025–26.</p> <p>Performance measure: At risk.</p> |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australia’s payments to multilateral development organisations generate collective action on issues impacting Australia. | Target: Mandatory payments to multilateral development institutions are paid on time. |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.3 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|---|---|---|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.4 – Payments to International Organisations advance Australia’s foreign, trade and investment, development and international security interests. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> • Advocate within multilateral institutions. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | International organisations reflect Australian interests and values when addressing global challenges. | <p>Target: Three focus areas demonstrate Australia’s influence and engagement in international institutions:</p> <p>1. Delivery of planned strategic objectives for the United Nations General Assembly (UNGA) High-Level Week: Achieved. Of the 39 events Australia’s Foreign Minister attended at High-Level Week in 2025, all 39 of these (100%) were assessed as aligning with at least one of Australia’s 4 strategic objectives for High-Level Week. Against a target of 98%, this focus area is considered ‘achieved’. A detailed analysis of the results will be reported in the Performance Statements 2025–26.</p> <p>2. Election of Australian multilateral candidatures: Achieved. From 1 July to 31 December 2025, Australia was successfully elected to the Universal Postal Union Council of Administration and the Postal Operations Council for the 2026–29 term; the International Civil Aviation Organization Council for the 2025–28 term; and the International Maritime Organization Council for the 2026–27 term, therefore the target of all 4 candidacies elected in 2025–26 was ‘achieved’. A detailed analysis of the results will be reported in the Performance Statements 2025–26.</p> <p>3. Delivery of the UN Junior Professional Officer (JPO) Program: Data for 2025–26 will be reported in the Performance Statements 2025–26.</p> <p>Performance measure: The performance measure result will be reported in the Performance Statements 2025–26 when data for all targets is available.</p> |

Table continued on the next page.

Table 2.1.3: Performance measures for Outcome 1 (continued)

| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
|---|--|--|
| Program 1.4 – Payments to International Organisations advance Australia’s foreign, trade and investment, development and international security interests. | | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | International organisations reflect Australian interests and values when addressing global challenges. | The targets for this performance measure are under review. Updated performance information, including any adjusted measure and/or target for Program 1.4, will be published in the Corporate Plan 2026–27. |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.4 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|--|---|---|
| <p>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.</p> | | |
| <p>Program 1.5 – New Colombo Plan – Transforming Regional Relationships advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.</p> | | |
| <p>Key activities</p> | <p>Key activities reported in the Corporate Plan 2025–26 that relate to this program.</p> <ul style="list-style-type: none"> Negotiate and advocate internationally and provide international policy advice. | |
| <p>Year</p> | <p>Performance measures</p> | <p>Expected performance results</p> |
| <p>Current Year 2025–26</p> | <p>The New Colombo Plan contributes to young Australians’ Indo-Pacific knowledge, capability and connections.</p> | <p>Target 1: 300 Australian university undergraduates awarded a New Colombo Plan scholarship to study in the Indo-Pacific region.</p> <p>Achieved. DFAT has completed selection for the 2026 New Colombo Plan Scholarships Program, awarding 328 scholarships to Australian undergraduates to study in the Indo-Pacific. This result exceeded the target of 300 and is considered ‘achieved’. A detailed analysis of the results will be reported in the Performance Statements 2025–26.</p> <p>Target 2: 15% of the Australian university undergraduates awarded under the New Colombo Plan have a planned language-learning component(s) for scholarships, semester and mobility programs.¹</p> <p>Achieved. DFAT has completed selection for the 2026 New Colombo Plan scholarships, semester and mobility program. As at 31 December 2025, all 3 programs achieved 15% or higher for the language target (scholarships 64.33%; semester 24.38%; mobility 43.73%). The target is considered ‘achieved’.² A detailed analysis of the results will be reported in the Performance Statements 2025–26.</p> <p>Performance measure: Achieved.</p> |

Table continued on the next page.

Table 2.1.3: Performance measures for Outcome 1 (continued)

| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
|---|--|---|
| Program 1.5 – New Colombo Plan – Transforming Regional Relationships advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region. | | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | The New Colombo Plan contributes to young Australians’ Indo-Pacific knowledge, capability and connections. | <p>Target 1: 400 Australian university undergraduates awarded a New Colombo Plan scholarship to study in the Indo-Pacific region.</p> <p>Target 2: 20% of the Australian university undergraduates awarded under the New Colombo Plan have a planned language-learning component(s) for scholarships, semester and mobility programs.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | <p>Target 1: 500 Australian university undergraduates awarded a New Colombo Plan scholarship to study in the Indo-Pacific region.</p> <p>Target 2: 25% of the Australian university undergraduates awarded under the New Colombo Plan have a planned language-learning component(s) for scholarships, semester and mobility programs.</p> |
| Material changes to Program 1.5 resulting from 2026–27 Budget Measures: Nil | | |

- 1) Minor amendment of the target wording has been made to align with program reforms.
- 2) Data is based on the awarded number for the 2026 round against each program.

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|--|--|---|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.6 – Public Information Services and Public Diplomacy projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department’s soft power activities. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> Negotiate and advocate internationally and provide international policy advice. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australia’s standing in the region is enhanced through DFAT’s public diplomacy. | <p>Target: A case study on growing Australia’s sports partnerships with Papua New Guinea demonstrates performance.</p> <p>DFAT is on track to achieve the favourable outcome of this case study.</p> <p>Performance measure: On track.</p> |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australia’s standing in the region is enhanced through DFAT’s public diplomacy. | <p>Target: A case study will demonstrate performance.</p> <p>A specific case study topic will be identified in the Corporate Plan 2026–27.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.6 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|---|---|-------------------------------------|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.7 – Programs to promote Australia’s international tourism interests | | |
| Key activities | The delivery of this program is the responsibility of Austrade and Tourism Australia. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Refer to Tourism Australia’s outcomes and planned performance section. | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Refer to Tourism Australia’s outcomes and planned performance section. | |
| Forward Estimates 2027–30 | Refer to Tourism Australia’s outcomes and planned performance section. | |

Table 2.1.3: Performance measures for Outcome 1 (continued)

| | | |
|--|--|--|
| Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities. | | |
| Program 1.8 – Nuclear-Powered Submarine Program provides the legal, policy and diplomatic capability, and regulatory oversight for nuclear safeguards and security, necessary to support Australia’s acquisition of conventionally-armed nuclear-powered submarines, while setting the highest non-proliferation standards. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> Negotiate and advocate internationally and provide international policy advice. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australia’s treaty obligations are met under Australia’s Comprehensive Safeguards Agreement and Additional Protocol to the satisfaction of the International Atomic Energy Agency. | Target: The International Atomic Energy Agency (IAEA) grants a ‘broader conclusion’ ¹ for Australia, confirming Australia’s compliance with its Comprehensive Safeguards Agreement and Additional Protocol treaty obligations. The IAEA assessments on ‘broader conclusions’ will be available after 30 June 2026 and reported in the Performance Statements 2025–26. |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australia’s treaty obligations are met under Australia’s Comprehensive Safeguards Agreement and Additional Protocol to the satisfaction of the International Atomic Energy Agency. | Target: The International Atomic Energy Agency (IAEA) grants a ‘broader conclusion’ ¹ for Australia, confirming Australia’s compliance with its Comprehensive Safeguards Agreement and Additional Protocol treaty obligations. |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 1.8 resulting from 2026–27 Budget Measures: Nil | | |

1) The IAEA can draw the ‘broader conclusion’ for a state as a whole that ‘all nuclear material remains in peaceful activities’. This is a more expansive assessment for a state than the IAEA’s narrower assessment category that ‘declared nuclear material remain in peaceful activities’.

2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas.

Linked programs

| |
|---|
| <p>Australian Federal Police</p> <p>Programs</p> <ul style="list-style-type: none"> • Program 1.1 – Federal Policing • Program 3.2 – International Police Assistance and External Territories |
| <p>Australian Trade and Investment Commission</p> <p>Programs</p> <ul style="list-style-type: none"> • Program 2.1 – Consular and Passport Services |
| <p>Contribution to Outcome 2 made by linked programs</p> <p>The Australian Federal Police (AFP) and the Australian Trade and Investment Commission support DFAT in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians, with the assistance from the AFP where necessary.</p> |

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

| Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas. | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 |
| | Estimated | Budget | Forw ard | Forw ard | Forw ard |
| | actual | | estimate | estimate | estimate |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Program 2.1: Consular Services | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 300 | 300 | 300 | 300 | 300 |
| Special appropriations | | | | | |
| Special appropriation <i>PGPA Act 2013</i> <i>s77</i> | 100 | 100 | 100 | 100 | 100 |
| Administered total | 400 | 400 | 400 | 400 | 400 |
| Departmental expenses | | | | | |
| Departmental appropriation | 166,690 | 174,866 | 175,540 | 178,506 | 179,513 |
| Departmental total | 166,690 | 174,866 | 175,540 | 178,506 | 179,513 |
| Total expenses for program 2.1 | 167,090 | 175,266 | 175,940 | 178,906 | 179,913 |
| Program 2.2: Passport Services | | | | | |
| Administered expenses | | | | | |
| Special appropriations | | | | | |
| Special appropriation <i>PGPA Act 2013</i> <i>s77</i> | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Administered total | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Departmental expenses | | | | | |
| Departmental appropriation | 366,235 | 429,798 | 436,093 | 442,289 | 448,724 |
| Departmental total | 366,235 | 429,798 | 436,093 | 442,289 | 448,724 |
| Total expenses for program 2.2 | 369,235 | 432,798 | 439,093 | 445,289 | 451,724 |

Table continued on the next page.

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| Outcome 2 Totals by appropriation type | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 300 | 300 | 300 | 300 | 300 |
| Special appropriations | | | | | |
| Special appropriation <i>PGPA Act 2013</i> s77 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 |
| Administered total | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| Departmental expenses | | | | | |
| Departmental appropriation | 532,925 | 604,664 | 611,633 | 620,795 | 628,237 |
| Departmental total | 532,925 | 604,664 | 611,633 | 620,795 | 628,237 |
| Total expenses for Outcome 2 | 536,325 | 608,064 | 615,033 | 624,195 | 631,637 |
| | 2025-26 | 2026-27 | | | |
| Average staffing level (number) | 1,342 | 1,342 | | | |

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Performance measures for Outcome 2

Table 2.2.2 details the performance measures for each program associated with Outcome 2. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2025–26), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2026–27 Budget measures that have created new programs or materially changed existing programs are to be provided.

Table 2.2.2: Performance measures for Outcome 2

| | | |
|---|---|--|
| Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas. | | |
| Program 2.1 – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> • Deliver consular services. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australians have access to consular information and services, including in times of crisis. | <p>Target 1: 100% of destination specific travel advisories reviewed biannually for posts in a volatile risk environment and where there are elevated Australian interests. 100% of destination specific travel advisories reviewed annually for all other posts.¹</p> <p>The target is on track. From 1 July to 31 December 2025, all scheduled reviews were completed on time. Combined with ad hoc reviews, 141 of 178 (79%) of travel advisories were reviewed and updated. The remaining destinations are expected to be reviewed and updated in accordance with the annual schedule.</p> <p>Target 2: 100% of posts certify annually that crisis and contingency planning is in place for all locations of accreditation.²</p> <p>Certification of crisis and contingency plans are due by 30 June each year, meaning full data is only available at the end of the reporting period. The results will be reported in the Performance Statements 2025–26.</p> <p>Performance measure: The performance result will be reported in the Performance Statements 2025–26.</p> |

Table continued on the next page.

Table 2.2.2: Performance measures for Outcome 2 (continued)

| Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas. | | |
|---|---|--|
| Program 2.1 – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response. | | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australians have access to consular information and services, including in times of crisis. | <p>Target 1: 100% of destination specific travel advisories reviewed biannually for posts in a volatile risk environment and where there are elevated Australian interests. 100% of destination specific travel advisories reviewed annually for all other posts.</p> <p>Target 2: 100% of posts certify annually that crisis and contingency planning is in place for all locations of accreditation.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 2.1 resulting from 2026–27 Budget Measures: Nil | | |

- 1) The target language has been amended to clarify the scope of assessment.
- 2) The target was amended to provide more meaningful insight into the department's crisis preparedness and delivery of consular services.

Table 2.2.2: Performance measures for Outcome 2 (continued)

| | | |
|---|---|--|
| Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas. | | |
| Program 2.2 – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services. | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> • Deliver passport services. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australian passports are processed efficiently. | <p>Target 1: 95% of travel documents¹ are available within 6 weeks of lodgement.²</p> <p>The target is on track. From 1 July to 31 December 2025, 98.9% of travel documents were available within 6 weeks of lodgement.</p> <p>Target 2: 98% of priority passports are processed within 2 business days.</p> <p>The target is on track. From 1 July to 31 December 2025, 99.9% of priority passports were processed within 2 business days.</p> <p>Target 3: 98% of fast-track passports are processed within 5 business days.</p> <p>The target is on track. From 1 July to 31 December 2025, 99.9% of fast-track passports were processed within 5 business days.</p> <p>Target 4: Travel document processing efficiency is greater than or equal to 90% of the agreed benchmark.</p> <p>The target is on track. From 1 July to 31 December 2025, the travel document processing efficiency was 112% of the agreed benchmark.</p> <p>Performance measure: On track.</p> |
| Current Year 2025–26 | Customers are satisfied with passport services. | <p>Target 1: 85% satisfaction rate overall from customer surveys.</p> <p>The target is on track. From 1 July to 31 December 2025, 90% overall satisfaction was achieved based on the year to-date aggregate results of monthly surveys.</p> <p>Performance measure: On track.</p> |

Table continued on the next page.

Table 2.2.2: Performance measures for Outcome 2 (continued)

| Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas. | | |
|---|---|---|
| Program 2.2 – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services. | | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australian passports are processed efficiently. | <p>Target 1: 95% of travel documents¹ are available within 6 weeks of lodgement.</p> <p>Target 2: 98% of priority passports are processed within 2 business days.</p> <p>Target 3: 98% of fast-track passports are processed within 5 business days.</p> <p>Target 4: Travel document processing efficiency is greater than or equal to 90% of the agreed benchmark.</p> |
| Budget Year 2026–27 | Customers are satisfied with passport services. | Target 1: 85% satisfaction rate overall from customer surveys. |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 2.2 resulting from 2026–27 Budget Measures: Nil | | |

- 1) 'Travel documents' refers to official documents that allow a person to travel internationally, including passports, certificates of identity, convention travel documents and documents of identity.
- 2) The target published in the Corporate Plan 2025–26 '95% of passports processed are available within 6 weeks of lodgement' has been updated to improve the clarity of scope being measured.

2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate.

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate. | | | | | |
| Program 3.1: Foreign Affairs and Trade Security and IT | | | | | |
| Departmental expenses | | | | | |
| Departmental appropriation | 185,359 | 191,468 | 190,811 | 192,736 | 194,808 |
| Departmental total | 185,359 | 191,468 | 190,811 | 192,736 | 194,808 |
| Total expenses for program 3.1 | 185,359 | 191,468 | 190,811 | 192,736 | 194,808 |
| Program 3.2: Overseas Property | | | | | |
| Departmental expenses | | | | | |
| Expenses not requiring appropriation in the Budget year (a) | 40,098 | 40,499 | 40,904 | 41,313 | 41,725 |
| Departmental total | 40,098 | 40,499 | 40,904 | 41,313 | 41,725 |
| Total expenses for program 3.2 | 40,098 | 40,499 | 40,904 | 41,313 | 41,725 |
| Outcome 3 Totals by appropriation type | | | | | |
| Departmental expenses | | | | | |
| Departmental appropriation | 185,359 | 191,468 | 190,811 | 192,736 | 194,808 |
| Expenses not requiring appropriation in the Budget year | 40,098 | 40,499 | 40,904 | 41,313 | 41,725 |
| Departmental total | 225,457 | 231,967 | 231,715 | 234,049 | 236,533 |
| Total expenses for Outcome 3 | 225,457 | 231,967 | 231,715 | 234,049 | 236,533 |
| | 2025-26 | 2026-27 | | | |
| Average staffing level (number) | 1,034 | 1,034 | | | |

a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and make good expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Performance measures for Outcome 3

Table 2.3.2 details the performance measures for each program associated with Outcome 3. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2025–26), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2026–27 Budget measures that have created new programs or materially changed existing programs are to be provided.

Table 2.3.2: Performance measures for Outcome 3

| Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate. | | |
|--|---|---|
| Program 3.1 – Foreign Affairs and Trade Security and IT | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> Manage the Australian Government’s overseas network. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | Australian Government staff, information and assets overseas are protected through appropriate risk-focused security measures. | <p>Target 1: DFAT achieves the set security performance standards across a majority of its posts in the areas of compliance, culture and responsiveness to incidents.</p> <p>The target is on track. From 1 July to 31 December 2025 a majority of posts met the set security standards in the areas of compliance, culture and responsiveness to incidents.</p> <p>Target 2: DFAT delivers the Overseas Resilience to Cyber Activities program to 80% of posts selected through its annual risk-based planning process.</p> <p>Data will be available after 30 June 2026 and reported in the Performance Statements 2025–26.</p> <p>Performance measure: The performance measure result will be reported in the Performance Statements 2025–26 when data for all targets is available.</p> |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | Australian Government staff, information and assets overseas are protected through appropriate risk-focused security measures. | <p>Target 1: DFAT achieves the set security performance standards across a majority of its posts in the areas of compliance, culture and responsiveness to incidents.</p> <p>Target 2: DFAT delivers the Overseas Resilience to Cyber Activities program to 80% of posts selected through its annual risk-based planning process.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 3.1 resulting from 2026–27 Budget Measures: Nil | | |

Table 2.3.2: Performance measures for Outcome 3 (continued)

| Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate. | | |
|---|---|---|
| Program 3.2 – Overseas property | | |
| Key activities | Key activities reported in the Corporate Plan 2025–26 that relate to this program. <ul style="list-style-type: none"> • Manage the Australian Government’s overseas network. | |
| Year | Performance measures | Expected performance results |
| Current Year 2025–26 | The overseas property estate is effectively maintained and fit for purpose. | <p>Target 1: At least 80% satisfaction rating with the performance of the outsourced property service provider and the Overseas Property Office (OPO).</p> <p>The annual property maintenance satisfaction survey is conducted annually. Data will be available after 30 June 2026 and reported in the Performance Statements 2025–26.</p> <p>Target 2: Annual reinvestment in the DFAT portfolio of a minimum of 2% of the building asset value.</p> <p>The target is on track. Year-to-date reinvestment expenditure at 31 December 2025 exceeds half of the annual target at 1.07%.</p> <p>Target 3: At least 90% of the owned property estate planned and preventative maintenance program is completed as per the agreed schedule.</p> <p>The target is on track. From 1 July to 31 December 2025, 97% of the planned and preventative maintenance works included in the agreed schedule were completed.</p> <p>Performance measure: The performance measure result will be reported in the Performance Statements 2025–26 when data for all targets is available.</p> |

Table continued on the next page.

Table 2.3.2: Performance measures for Outcome 3 (continued)

| Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate. | | |
|---|---|---|
| Program 3.2 – Overseas property | | |
| Year | Performance measures | Planned performance results |
| Budget Year 2026–27 | The overseas property estate is effectively maintained and fit for purpose. | <p>Target 1: At least 80% satisfaction rating with the performance of the outsourced property service provider and the Overseas Property Office (OPO).</p> <p>Target 2: Annual reinvestment in the DFAT portfolio of a minimum of 2% of the building asset value.</p> <p>Target 3: At least 90% of the owned property estate planned and preventative maintenance program is completed as per the agreed schedule.</p> |
| Forward Estimates 2027–30 | As per 2026–27 | As per 2026–27 |
| Material changes to Program 3.2 resulting from 2026–27 Budget Measures: Nil | | |

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2026–27 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

There are no differences between the resource information presented in the Budget Papers and in DFAT's Portfolio Budget Statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2026–27 is \$2,346.2 million as shown in Table 3.1. The increase is primarily attributable to:

- funding for new measures;
- parameter adjustments for overseas and domestic inflation; and
- foreign exchange movements.

The Income Statement shows a budgeted deficit in 2026–27 of \$154.5 million before allowing for net cash funding arrangements.

In addition, all departmental financial statements have been updated to include the estimated impact of the accounting standards for leases (AASB 16).

Budgeted departmental balance sheet

The department will receive an equity injection of \$145.7 million in 2026–27 for the purchase or construction of new assets. The department will also receive \$110.2 million through its departmental capital budget to fund the replacement of existing assets.

For 2026–27, the department's non-financial asset position is budgeted to be \$5,865.5 million at year-end. The major asset component is \$4,884.9 million for land and buildings.

Schedule of budgeted income and expenses administered on behalf of the Government

Administered expenses for multilateral replenishments are budgeted for \$107.9 million, a decrease of \$1,052.1 million from the 2025–26 estimated actual due to two new multilateral replenishments being negotiated in 2026–27 compared to three being finalised in 2025–26.

Schedule of budgeted assets and liabilities administered on behalf of the Government

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,710.7 million and \$1,960.9 million respectively for the year ending 30 June 2027.

Schedule of budgeted administered cash flows

Administered cash receipts primarily comprise receipts from passport and consular services and are budgeted at \$1,040.9 million, a decrease of \$251.6 million.

Administered cash used in 2026–27 is estimated to increase by \$1,040.4 million compared to 2025–26. This is due primarily to the profile of the measures and other variations across the forward estimates.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| EXPENSES | | | | | |
| Employee benefits | 1,216,049 | 1,255,388 | 1,277,350 | 1,281,007 | 1,312,734 |
| Suppliers | 1,023,244 | 1,045,430 | 1,064,553 | 1,045,796 | 1,084,884 |
| Depreciation and amortisation (a) | 353,303 | 357,664 | 362,084 | 366,567 | 371,108 |
| Interest on Right of Use (ROU) | 15,669 | 15,982 | 16,302 | 16,628 | 16,960 |
| Total expenses | 2,608,265 | 2,674,464 | 2,720,289 | 2,709,998 | 2,785,686 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Own-source revenue | | | | | |
| Revenue from contracts with customers | 108,106 | 108,375 | 108,646 | 108,920 | 109,196 |
| Rental income | 53,246 | 53,378 | 53,512 | 53,647 | 53,783 |
| Other | 11,258 | 11,258 | 11,258 | 11,258 | 11,258 |
| Total own-source revenue | 172,610 | 173,011 | 173,416 | 173,825 | 174,237 |
| Gains | | | | | |
| Other revenue | 777 | 777 | 777 | 777 | 777 |
| Total gains | 777 | 777 | 777 | 777 | 777 |
| Total own-source income | 173,387 | 173,788 | 174,193 | 174,602 | 175,014 |
| Net (cost of)/contribution by services | (2,434,878) | (2,500,676) | (2,546,096) | (2,535,396) | (2,610,672) |
| Revenue from Government | 2,282,036 | 2,346,196 | 2,389,961 | 2,377,585 | 2,451,168 |
| Surplus/(deficit) attributable to the Australian Government | (152,842) | (154,480) | (156,135) | (157,811) | (159,504) |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Total comprehensive income/(loss) | (152,842) | (154,480) | (156,135) | (157,811) | (159,504) |
| Total comprehensive income/(loss) attributable to the Australian Government | (152,842) | (154,480) | (156,135) | (157,811) | (159,504) |

Table continued on the next page.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| Total comprehensive income/(loss) - as per statement of Comprehensive Income | (152,842) | (154,480) | (156,135) | (157,811) | (159,504) |
| plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a) | 141,976 | 143,396 | 144,830 | 146,279 | 147,741 |
| plus: depreciation/amortisation expenses for ROU assets (b) | 159,578 | 162,770 | 166,025 | 169,346 | 172,733 |
| less: lease principal repayments (b) | 148,712 | 151,686 | 154,720 | 157,814 | 160,970 |
| Net Cash Operating Surplus/ (Deficit) | - | - | - | - | - |

Prepared on Australian Accounting Standards basis.

- a) From 2010–11, the Government introduced net cash appropriation arrangements that provided non-corporate Commonwealth entities with a separate Departmental Capital Budget (DCB) under Appropriation Bill (No. 1). This replaced revenue appropriations provided under Appropriation Bill (No. 1) used for the depreciation/amortisation expenses. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 552,950 | 511,997 | 341,115 | 289,559 | 273,796 |
| Trade and other receivables | 787,976 | 792,935 | 797,894 | 797,894 | 797,894 |
| Total financial assets | 1,340,926 | 1,304,932 | 1,139,009 | 1,087,453 | 1,071,690 |
| Non-financial assets | | | | | |
| Land and buildings | 4,912,003 | 4,884,933 | 4,925,670 | 4,920,034 | 4,878,011 |
| Property, plant and equipment | 573,348 | 754,581 | 913,821 | 1,037,929 | 1,152,152 |
| Intangibles | 119,865 | 105,139 | 90,175 | 75,061 | 59,796 |
| Inventories | 57,431 | 57,431 | 57,431 | 57,431 | 57,431 |
| Other non-financial assets | 63,412 | 63,412 | 63,412 | 63,412 | 63,412 |
| Total non-financial assets | 5,726,059 | 5,865,496 | 6,050,509 | 6,153,867 | 6,210,802 |
| Assets held for sale | 323 | 323 | 323 | 323 | 323 |
| Total assets | 7,067,308 | 7,170,751 | 7,189,841 | 7,241,643 | 7,282,815 |
| LIABILITIES | | | | | |
| Payables | | | | | |
| Suppliers | 166,098 | 167,564 | 169,030 | 169,030 | 169,030 |
| Other payables | 109,665 | 110,212 | 110,759 | 110,759 | 110,759 |
| Total payables | 275,763 | 277,776 | 279,789 | 279,789 | 279,789 |
| Interest bearing liabilities | | | | | |
| Leases | 1,132,984 | 1,142,099 | 1,151,396 | 1,160,879 | 1,170,552 |
| Total interest bearing liabilities | 1,132,984 | 1,142,099 | 1,151,396 | 1,160,879 | 1,170,552 |
| Provisions | | | | | |
| Employee provisions | 369,494 | 372,440 | 375,386 | 375,386 | 375,386 |
| Other provisions | 46,737 | 46,737 | 46,737 | 46,737 | 46,737 |
| Total provisions | 416,231 | 419,177 | 422,123 | 422,123 | 422,123 |
| Total liabilities | 1,824,978 | 1,839,052 | 1,853,308 | 1,862,791 | 1,872,464 |
| Net assets | 5,242,330 | 5,331,699 | 5,336,533 | 5,378,852 | 5,410,351 |
| EQUITY* | | | | | |
| Parent entity interest | | | | | |
| Contributed equity | 4,012,376 | 4,256,225 | 4,417,194 | 4,617,324 | 4,808,327 |
| Reserves | 2,390,925 | 2,390,925 | 2,390,925 | 2,390,925 | 2,390,925 |
| Retained surplus / (accumulated deficit) | (1,160,971) | (1,315,451) | (1,471,586) | (1,629,397) | (1,788,901) |
| Total parent entity interest | 5,242,330 | 5,331,699 | 5,336,533 | 5,378,852 | 5,410,351 |
| Total equity | 5,242,330 | 5,331,699 | 5,336,533 | 5,378,852 | 5,410,351 |

Prepared on Australian Accounting Standards basis.

*‘Equity’ is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2026–27)

| | Retained earnings | Asset revaluation reserve | Other reserves | Contributed equity/capital | Total equity |
|--|--------------------|---------------------------|----------------|----------------------------|------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Opening balance as at 1 July 2026 | | | | | |
| Balance carried forward from previous period | (1,160,971) | 2,390,925 | - | 4,012,376 | 5,242,330 |
| Adjusted opening balance | (1,160,971) | 2,390,925 | - | 4,012,376 | 5,242,330 |
| Comprehensive income | | | | | |
| Surplus/(deficit) for the period | (154,480) | - | - | - | (154,480) |
| Total comprehensive income | (154,480) | - | - | - | (154,480) |
| of which: | | | | | |
| Attributable to the Australian Government | (154,480) | - | - | - | (154,480) |
| Contributions by owners | | | | | |
| Return to the OPA | - | - | - | (12,000) | (12,000) |
| Equity injection - Appropriation | - | - | - | 145,674 | 145,674 |
| Departmental Capital Budget (DCB) | - | - | - | 110,175 | 110,175 |
| Sub-total transactions with owners | - | - | - | 243,849 | 243,849 |
| Estimated closing balance as at 30 June 2027 | (1,315,451) | 2,390,925 | - | 4,256,225 | 5,331,699 |
| Closing balance attributable to the Australian Government | (1,315,451) | 2,390,925 | - | 4,256,225 | 5,331,699 |

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations | 2,278,235 | 2,342,395 | 2,386,160 | 2,377,585 | 2,451,168 |
| Sale of goods and rendering of services | 160,310 | 160,711 | 161,116 | 162,567 | 162,979 |
| Net GST received | 41,239 | 41,239 | 41,239 | 41,239 | 41,239 |
| Other | 11,227 | 11,227 | 11,227 | 11,258 | 11,258 |
| Total cash received | 2,491,011 | 2,555,572 | 2,599,742 | 2,592,649 | 2,666,644 |
| Cash used | | | | | |
| Employees | 1,212,593 | 1,251,932 | 1,273,894 | 1,281,007 | 1,312,734 |
| Suppliers | 1,062,288 | 1,084,474 | 1,103,597 | 1,086,258 | 1,125,346 |
| Transfer to the OPA | - | 12,000 | 73,542 | - | - |
| Interest payments on lease liability | 15,669 | 15,982 | 16,302 | 16,628 | 16,960 |
| Total cash used | 2,290,550 | 2,364,388 | 2,467,335 | 2,383,893 | 2,455,040 |
| Net cash from/(used by) operating activities | 200,461 | 191,184 | 132,407 | 208,756 | 211,604 |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of property, plant and equipment and intangibles | 394,550 | 336,300 | 383,080 | 302,628 | 257,400 |
| Total cash used | 394,550 | 336,300 | 383,080 | 302,628 | 257,400 |
| Net cash from/(used by) investing activities | (394,550) | (336,300) | (383,080) | (302,628) | (257,400) |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Contributed equity | 276,124 | 255,849 | 234,511 | 200,130 | 191,003 |
| Total cash received | 276,124 | 255,849 | 234,511 | 200,130 | 191,003 |
| Cash used | | | | | |
| Principal payments on lease liability | 148,712 | 151,686 | 154,720 | 157,814 | 160,970 |
| Total cash used | 148,712 | 151,686 | 154,720 | 157,814 | 160,970 |
| Net cash from/(used by) financing activities | 127,412 | 104,163 | 79,791 | 42,316 | 30,033 |
| Net increase/(decrease) in cash held | (66,677) | (40,953) | (170,882) | (51,556) | (15,763) |
| Cash and cash equivalents at the beginning of the reporting period | 619,627 | 552,950 | 511,997 | 341,115 | 289,559 |
| Cash and cash equivalents at the end of the reporting period | 552,950 | 511,997 | 341,115 | 289,559 | 273,796 |

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| NEW CAPITAL APPROPRIATIONS | | | | | |
| Capital budget - Bill 1 (DCB) | 131,445 | 110,175 | 107,159 | 106,254 | 107,613 |
| Equity injections - Bill 2 | 144,554 | 145,674 | 127,352 | 93,876 | 83,390 |
| Total new capital appropriations | 275,999 | 255,849 | 234,511 | 200,130 | 191,003 |
| Provided for: | | | | | |
| Purchase of non-financial assets | 275,999 | 255,849 | 234,511 | 200,130 | 191,003 |
| Total items | 275,999 | 255,849 | 234,511 | 200,130 | 191,003 |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded by capital appropriations (a) | 144,554 | 145,674 | 127,352 | 93,876 | 83,390 |
| Funded by capital appropriation - DCB (b) | 131,570 | 110,175 | 107,159 | 106,254 | 107,613 |
| Funded internally from departmental resources (c) | 118,426 | 80,451 | 148,569 | 102,498 | 66,397 |
| TOTAL | 394,550 | 336,300 | 383,080 | 302,628 | 257,400 |
| RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | 394,550 | 336,300 | 383,080 | 302,628 | 257,400 |
| Total cash used to acquire assets | 394,550 | 336,300 | 383,080 | 302,628 | 257,400 |

Prepared on Australian Accounting Standards basis.

- a) Includes both current Appropriation Bill (No. 2) and prior Appropriation Act (No. 2/4).
- b) Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).
- c) Includes internally developed assets.

Table 3.6: Statement of departmental asset movements (Budget year 2026–27)

| | Land | Buildings | Other property, plant and equipment | Computer software and intangibles | L&B, IP&E held for sale | Total |
|---|------------------|------------------|-------------------------------------|-----------------------------------|-------------------------|------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 1 July 2026 | | | | | | |
| Gross book value | 2,178,066 | 1,938,774 | 707,396 | 442,165 | 323 | 5,266,724 |
| Gross book value - ROU assets | 1,169 | 1,772,754 | 2,541 | - | - | 1,776,464 |
| Accumulated depreciation/amortisation and impairment | - | (205,881) | (136,589) | (322,300) | - | (664,770) |
| Accumulated depreciation/amortisation and impairment - ROU assets | (320) | (772,559) | - | - | - | (772,879) |
| Opening net book balance | 2,178,915 | 2,733,088 | 573,348 | 119,865 | 323 | 5,605,539 |
| Capital asset additions | | | | | | |
| Estimated expenditure on new or replacement assets | | | | | | |
| By purchase - appropriation equity (a) | - | - | 145,674 | - | - | 145,674 |
| By purchase - appropriation ordinary annual services (b) | - | - | 96,819 | 13,356 | - | 110,175 |
| By purchase - other (c) | - | 80,261 | 190 | - | - | 80,451 |
| By purchase - other - ROU assets | - | 160,801 | - | - | - | 160,801 |
| Total additions | - | 241,062 | 242,683 | 13,356 | - | 497,101 |
| Other movements | | | | | | |
| Depreciation/amortisation expense | - | (105,362) | (61,450) | (28,082) | - | (194,894) |
| Depreciation/amortisation on ROU assets | - | (162,770) | - | - | - | (162,770) |
| Total other movements | - | (268,132) | (61,450) | (28,082) | - | (357,664) |
| As at 30 June 2027 | | | | | | |
| Gross book value | 2,178,066 | 2,019,035 | 950,079 | 455,521 | 323 | 5,603,024 |
| Gross book value - ROU assets | 1,169 | 1,933,555 | 2,541 | - | - | 1,937,265 |
| Accumulated depreciation/amortisation and impairment | - | (311,243) | (198,039) | (350,382) | - | (859,664) |
| Accumulated depreciation/amortisation and impairment - ROU assets | (320) | (935,329) | - | - | - | (935,649) |
| Closing net book balance | 2,178,915 | 2,706,018 | 754,581 | 105,139 | 323 | 5,744,976 |

Prepared on Australian Accounting Standards basis.

- 'Appropriation equity' refers to equity injection appropriations provided through *Appropriation Bill (No. 2) 2026–2027*.
- 'Appropriation ordinary annual services' refers to funding provided through *Appropriation Bill (No. 1) 2026–2027* for DCBs.
- Other refers to internally developed assets.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| EXPENSES | | | | | |
| Official Development Assistance | 3,983,130 | 4,152,482 | 4,233,281 | 4,267,074 | 4,382,503 |
| Multilateral Replenishments and other loans | 1,159,996 | 107,857 | 726,583 | 492,085 | 27,857 |
| Other grants and contributions | 776,881 | 775,929 | 795,156 | 793,182 | 750,234 |
| Export Finance Australia (EFA) – National Interest Account (NIA) expenses | 1,205,452 | 100,307 | 55,402 | (16,988) | (12,286) |
| Payments to corporate commonwealth entities – Tourism Australia | 150,914 | 140,839 | 143,517 | 141,944 | 145,757 |
| Other expenses | 11,642 | 11,853 | 12,069 | 12,291 | 12,518 |
| Total expenses administered on behalf of Government | 7,288,015 | 5,289,267 | 5,966,008 | 5,689,588 | 5,306,583 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Own-source revenue | | | | | |
| Non-taxation revenue | | | | | |
| Fees and charges | 789,306 | 1,040,864 | 1,067,317 | 1,094,155 | 1,120,676 |
| AIPRD loan interest | 15,189 | 15,472 | 15,388 | 15,006 | 14,636 |
| EFA dividend and competitive neutrality | 39,568 | 27,850 | 31,300 | 34,750 | 38,200 |
| Return of prior year administered expenses | 32,086 | 32,246 | 32,568 | 32,894 | 33,223 |
| Other revenue and gains | 255 | 255 | 255 | 255 | 255 |
| Total non-taxation revenue | 876,404 | 1,116,687 | 1,146,828 | 1,177,060 | 1,206,990 |
| Total own-source revenue administered on behalf of | 876,404 | 1,116,687 | 1,146,828 | 1,177,060 | 1,206,990 |
| Net (cost of)/contribution by services | (6,411,611) | (4,172,580) | (4,819,180) | (4,512,528) | (4,099,593) |
| Total comprehensive income/(loss) | (6,411,611) | (4,172,580) | (4,819,180) | (4,512,528) | (4,099,593) |

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 16,927 | 16,927 | 16,927 | 16,927 | 16,927 |
| AIPRD loans | 188,840 | 190,611 | 186,498 | 182,003 | 177,138 |
| Multilateral investments | 2,475,348 | 2,475,348 | 2,535,348 | 2,535,348 | 2,535,348 |
| Investments in portfolio entities | 825,323 | 825,323 | 825,323 | 825,323 | 825,323 |
| Investments in external entities | 173,190 | 180,690 | 180,690 | 180,690 | 180,690 |
| Trade and other receivables | 20,882 | 21,682 | 22,482 | 23,282 | 24,082 |
| Total financial assets | 3,700,510 | 3,710,581 | 3,767,268 | 3,763,573 | 3,759,508 |
| Non-financial assets | | | | | |
| Computer software internally developed | 79 | 79 | 79 | 79 | 79 |
| Total non-financial assets | 79 | 79 | 79 | 79 | 79 |
| Total assets administered on behalf of Government | 3,700,589 | 3,710,660 | 3,767,347 | 3,763,652 | 3,759,587 |
| LIABILITIES | | | | | |
| Payables | | | | | |
| Multilateral replenishments | 1,841,916 | 1,562,834 | 1,964,564 | 2,010,437 | 1,580,750 |
| Other payables | 177,173 | 177,173 | 177,173 | 177,173 | 177,173 |
| Total payables | 2,019,089 | 1,740,007 | 2,141,737 | 2,187,610 | 1,757,923 |
| Provisions | | | | | |
| EFA NIA provisions | 1,180,614 | 154,854 | 73,051 | (33,157) | (99,361) |
| Employee provisions | 66,084 | 66,084 | 66,084 | 66,084 | 66,084 |
| Total provisions | 1,246,698 | 220,938 | 139,135 | 32,927 | (33,277) |
| Total liabilities administered on behalf of Government | 3,265,787 | 1,960,945 | 2,280,872 | 2,220,537 | 1,724,646 |
| Net assets/(liabilities) | 434,802 | 1,749,715 | 1,486,475 | 1,543,115 | 2,034,941 |

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Fees and charges | 789,306 | 1,040,864 | 1,067,317 | 1,094,155 | 1,120,676 |
| Net GST received | 144,240 | 145,682 | 147,139 | 148,610 | 150,096 |
| Return of prior year administered expenses | 32,086 | 32,246 | 32,568 | 32,894 | 33,223 |
| EFA dividend and competitive neutrality | 39,568 | 27,850 | 31,300 | 34,750 | 38,200 |
| Other | 255 | 255 | 255 | 255 | 255 |
| Total cash received | 1,005,455 | 1,246,897 | 1,278,579 | 1,310,664 | 1,342,450 |
| Cash used | | | | | |
| International development assistance | 4,367,365 | 4,536,147 | 4,580,930 | 4,667,022 | 4,801,673 |
| Other contributions | 776,881 | 775,929 | 795,156 | 793,182 | 750,234 |
| EFA – NIA | 243,603 | 1,126,067 | 137,205 | 89,220 | 53,918 |
| Payments to corporate commonwealth entities – Tourism Australia | 150,914 | 140,839 | 143,517 | 141,944 | 145,757 |
| Other | 11,642 | 11,853 | 12,069 | 12,291 | 12,518 |
| Total cash used | 5,550,405 | 6,590,835 | 5,668,877 | 5,703,659 | 5,764,100 |
| Net cash from/(used by) operating activities | (4,544,950) | (5,343,938) | (4,390,298) | (4,392,995) | (4,421,650) |
| INVESTING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Repayments of AIPRD loans | 9,751 | 13,701 | 19,501 | 19,501 | 19,501 |
| Total cash received | 9,751 | 13,701 | 19,501 | 19,501 | 19,501 |

Table continued on the next page.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|--|--|-----------------------------|---|---|---|
| Cash used | | | | | |
| Purchase of concessional financial instruments (IDA and ADF subscriptions) | 202,101 | 148,956 | 184,343 | 194,874 | 188,470 |
| Investment in Australian Development Investment Fund (ADI) | 36,500 | 7,500 | - | - | - |
| Loans made | 800 | 800 | 800 | 800 | 800 |
| Total cash used | 239,401 | 157,256 | 185,143 | 195,674 | 189,270 |
| Net cash from/(used by) investing activities | (229,650) | (143,555) | (165,642) | (176,173) | (169,769) |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Contributed equity | 36,500 | 8,300 | 800 | 800 | 800 |
| Total cash received | 36,500 | 8,300 | 800 | 800 | 800 |
| Net cash from/(used by) financing activities | 36,500 | 8,300 | 800 | 800 | 800 |
| Net increase/(decrease) in cash held | (4,738,100) | (5,479,193) | (4,555,140) | (4,568,368) | (4,590,619) |
| Cash and cash equivalents at beginning of reporting period | 16,927 | 16,927 | 16,927 | 16,927 | 16,927 |
| Cash from Official Public Account for: | | | | | |
| - Appropriations | 5,163,770 | 6,203,970 | 5,318,028 | 5,300,511 | 5,341,730 |
| - Special Appropriations | 445,296 | 390,139 | 388,053 | 449,412 | 460,744 |
| Total cash from Official Public Account | 5,609,066 | 6,594,109 | 5,706,081 | 5,749,923 | 5,802,474 |
| Cash to Official Public Account for: | | | | | |
| - Appropriations | (870,966) | (1,114,916) | (1,150,941) | (1,181,555) | (1,211,855) |
| Total cash to Official Public Account | (870,966) | (1,114,916) | (1,150,941) | (1,181,555) | (1,211,855) |
| Cash and cash equivalents at end of reporting period | 16,927 | 16,927 | 16,927 | 16,927 | 16,927 |

Prepared on Australian Accounting Standards basis.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

| | 2025-26 Estimated actual \$'000 | 2026-27 Budget \$'000 | 2027-28 Forw ard estimate \$'000 | 2028-29 Forw ard estimate \$'000 | 2029-30 Forw ard estimate \$'000 |
|---|--|-----------------------------|---|---|---|
| NEW CAPITAL APPROPRIATIONS | | | | | |
| Administered Assets and Liabilities - Bill 2 | 36,500 | 8,300 | 800 | 800 | 800 |
| Total new capital appropriations | 36,500 | 8,300 | 800 | 800 | 800 |
| Provided for: | | | | | |
| Other Items | 36,500 | 8,300 | 800 | 800 | 800 |
| Total items | 36,500 | 8,300 | 800 | 800 | 800 |

Prepared on Australian Accounting Standards basis.

Table 3.11: Statement of administered asset movements (Budget year 2026–27)

| | Computer software and intangibles \$'000 | Total \$'000 |
|--|--|-----------------|
| As at 1 July 2026 | | |
| Gross book value | 13,144 | 13,144 |
| Accumulated depreciation/amortisation and impairment | (13,065) | (13,065) |
| Opening net book balance | 79 | 79 |
| As at 30 June 2027 | | |
| Gross book value | 13,144 | 13,144 |
| Accumulated depreciation/ amortisation and impairment | (13,065) | (13,065) |
| Closing net book balance | 79 | 79 |

Prepared on Australian Accounting Standards basis.