



centre for democratic institutions



CDI | Annual Report | 2010-11



## TABLE OF CONTENTS

	<b>TABLE OF CONTENTS</b>	<b>1</b>
	<b>DIRECTOR'S FOREWORD</b>	<b>3</b>
	<b>ACRONYMS</b>	<b>4</b>
<b>ALL FUNDS</b>	<b>1. OVERVIEW</b>	<b>6</b>
	<b>1.a The Annual Report</b>	<b>6</b>
	<b>1.b Background</b>	<b>6</b>
	<b>1.c CDI Overview &amp; Highlights 2010-11</b>	<b>6</b>
	<b>1.d Women's Participation</b>	<b>8</b>
	<b>1.e Relationship between CDI &amp; AusAID</b>	<b>8</b>
	<b>1.f Monitoring Performance</b>	<b>9</b>
	<b>1.g Promoting &amp; Disseminating CDI's Work</b>	<b>10</b>
	<b>2. FINANCIAL SUMMARY   ALL FUNDS</b>	<b>11</b>
<b>CORE FUNDS</b>	<b>3. CORE ACTIVITIES &amp; OPERATIONS</b>	<b>16</b>
	<b>3.a Overview</b>	<b>16</b>
	<b>3.b Projects</b>	<b>19</b>
	3.b.i Overview	19
	3.b.ii Project Descriptions	19
	<b>3.c Research Programs – Publications – Workshops – Conferences - Consultancies</b>	<b>28</b>
	<b>3.d Events</b>	<b>35</b>
	<b>3.e Program Development &amp; Further Activities</b>	<b>35</b>
	3.e.i Visitors	39
<b>IPD FUNDS</b>	<b>4. CDI-IPD ACTIVITIES &amp; OPERATIONS</b>	<b>40</b>
	<b>4.a Overview</b>	<b>40</b>
	<b>4.b Activities</b>	<b>42</b>
	<b>4.c Projects</b>	<b>42</b>
	<b>4.d Research Programs – Publications – Workshops – Conferences - Consultancies</b>	<b>43</b>
	<b>4.e Program Development &amp; Further Activities</b>	<b>44</b>
<b>ANNEXES</b>		
	Annex 1: CDI Performance Evaluation Framework	<b>45</b>
	Annex 2: Core Activities   Project Evaluation Form Compilations - PPD 2010 & WiP 2010	<b>47</b>
	Annex 3: Core Activities   Sample Feedback & Endorsement - Participants, Partners and other Key Stakeholders	<b>61</b>
	Annex 4: CDI-IPD Activities   Sample Feedback & Endorsement - Participants, Partners and	<b>68</b>

other Key Stakeholders	
Annex 5: CDI Alumni Update	69
Annex 6: Table of Core Activities Undertaken & Expenditure 2010-11	70
Annex 7: Table of CDI-IPD Activities Undertaken & Expenditure 2010-11	75
Annex 8: CDI Statement of Acquittal Breakdown Tranche No. 2 Period: 1 August 2009 – 31 July 2010	76
Annex 9: Core Activities   Tables & Figures - Project Focus region/Country & Location Implemented	78
Annex 10: Core Activities   Project Participant Lists 2010-11	80
Annex 11: Core Activities   Tables & Figures - Research Activities Focus region/Country & Location Implemented	86
Annex 12: Core Activities   Research Activities Participant Lists 2010-11	88
Annex 13: CDI-IPD Activities   Project Participant List 2010-11	90
Annex 14: CDI Staffing Profile	94

**TABLES**

Table 1: 2010-11 Expenditure Summary as at 5 March 2011   All Funds	11
Table 2: 2010-11 Activity Expenditure by Focus Region/Country   All Funds	13
Table 3: 2010-11 Activity Expenditure by Location Implemented   All Funds	14
Table 4: 2010-11 Tranche, Invoice & Expenditure Chronology – Agreement No. 49654   Core Funds	15
Table 5: 2010-11 Tranche, Invoice & Expenditure Chronology – Agreement No. 49654   IPD Funds	15
Table 6: 2010-11 Expenditure Summary as at 5 March 2011   Core Funds	16
Table 7: 2010-11 Activity Expenditure by Focus Region/Country   Core Funds	17
Table 8: 2010-11 Activity Expenditure by Location Implemented   Core Funds	18
Table 9: 2010-11 Expenditure Summary as at 5 March 2011   IPD Funds	40
Table 10: 2010-11 Activity Expenditure by Focus Region/Country   IPD Funds	41
Table 11: 2010-11 Activity Expenditure by Location Implemented   IPD Funds	41

**FIGURES**

Figure 1: 2010-11 Total Expenditure x Item   All Funds	12
Figure 2: 2010-11 Expenditure All Activities x Focus Region/Country   All Funds	13
Figure 3: 2010-11 Expenditure All Activities x Location Implemented   All Funds	14
Figure 4: 2010-11 Total Expenditure x Item   Core Funds	17
Figure 5: 2010-11 Expenditure All Activities x Focus Region/Country   Core Funds	18
Figure 6: 2010-11 Expenditure All Activities x Location Implemented   Core Funds	19
Figure 7: 2010-11 Total Expenditure x Item   IPD Funds	40
Figure 8: 2010-11 Expenditure All Activities x Focus Region/Country   IPD Funds	41
Figure 9: 2010-11 Expenditure All Activities x Location Implemented   IPD Funds	42

**DIRECTOR'S FOREWORD**

On behalf of the Centre for Democratic Institute (CDI) I present this report of activities in the period March 2010 to March 2011.

Throughout the year in review CDI has gone through an important process of consolidation, reorientation and expansion. Major staffing changes have been made: my own appointment as Director in June 2010 was followed by the appointment of a new Deputy Director and new Finance/Project Officer, together with the creation and filling of the new position of Program Manager. We have also contracted the services of a Jakarta-based associate Senior Researcher. This has created the opportunity to review current staff duties and relationships and to strengthen our human resources capacity.

CDI has maintained a tight focus on our mandate to work in six core countries and on the themes of parliamentary strengthening and political party development. Nevertheless we have adopted a flexible approach to involvement with other close neighbouring countries where appropriate, particularly when choosing applicants for training courses and when developing relationships with regional organisations working on democracy promotion. The thematic focus on parliaments and parties has included a special emphasis on the political participation of women and the role of electoral systems in shaping the actions of parliaments and parties.

CDI has directed resources towards reorientation of our program activities. This Report documents our efforts to identify and plan programs at the sub-national level of government and to conduct research into the dynamics of the sub-national political arena in a number of our focus countries. We have shifted the emphasis towards greater in-country rather than Australia-based activities. CDI has also have pursued the goal of strengthening our long-term engagement with political institutions and individual players in our target countries and of stressing the importance of political leadership within institutions.

Finally, CDI has picked up the momentum of training and research activities following the staffing issues faced by the Centre during 2009 and 2010 and expanded the number and range of programs. In particular, we have made efforts to widen our engagement with parties and parliamentary institutions in Indonesia.

The content of this Report features a shift from reporting of activities to greater assessment of results and outcomes. This aligns with our goal of maintaining and increasing the rigour of our evaluation of the quality and impact of the Centre's work.



**Dr Stephen Sherlock**

Director  
Centre for Democratic Institutions  
Crawford School of Economics and Government  
Australian National University

**ACRONYMS**

ADRA	Australian Development Research Awards
AEC	Australian Electoral Commission
ANU	Australian National University
APDP	Asia-Pacific Democracy Partnership (US State Department)
APLA	Association of Parliamentary Libraries of Australasia
ASGP	Association of Secretaries General of Parliaments
ASPG	Australasian Study of Parliament Group
AusAID	Australian Agency for International Development
BAKN	<i>Badan Akuntabilitas Keuangan Negara</i> (State Finance Accountability Committee of the Indonesian Parliament)
BDF	Bali Democracy Forum
BPK	<i>Badan Pemeriksa Keuangan</i> (State Audit Board Indonesia)
CoA	Commonwealth of Australia
CDI	Centre for Democratic Institutions
CPA	Commonwealth Parliamentary Association
DFAT	Department of Foreign Affairs and Trade (Australia)
DIAC	The Department of Immigration and Citizenship (Australia)
DPD	<i>Dewan Perwakilan Daerah</i> (Indonesia – Regional Representatives Council)
DPR	<i>Dewan Perwakilan Rakyat</i> (Indonesia – House of Representatives)
EOM	Electoral Observer Mission
EPCIC	Effective Parliamentary Inquiries Course (CDI)
EWCC	East-West Center @ the University of Hawaii
IPD	Bali Institute for Peace and Democracy
IPPPC	Integrity of Political Parties and Candidates Commission (PNG)
IPU	Inter-Parliamentary Union
IFLA	International Federation of Library Associations and Institutions
ISFD	Fundamental to democracy: Parliamentary Research & Library Services International Symposium
LAFIA	<i>Leading Australia's Future in Asia</i>
NCW	Solomon Islands National Council of Women
NDI	National Democratic Institute for international Affairs (US)
NDRI	Network of Democracy research Institutes (US)
NRI	National Research Institute (PNG)
OLIPPAC	Organic Law on the Integrity of Political Parties and Candidates (PNG)
PPD	Political Party Development Course (CDI)
PRC	Timor-Leste Parliamentary Research Centre
SRP	Summer Residential Program for Public Accounts Committees – Deakin University
SSGM	State Society and Governance in Melanesia Program (ANU)

UNIFEM <sup>1</sup>	United Nations Development Fund for Women
WBI	World Bank Institute
WiP	Women in Politics Course (CDI)
WISDM	Women in Shared Decision-Making program (NCW – Solomon Islands)

---

<sup>1</sup> In July 2010, UNIFEM along with DAW, INSTRAW and OSAGI were merged into 'UN Women' - the new United Nations Entity for Gender Equality and the Empowerment of Women.



## 1. OVERVIEW

### 1.a THE ANNUAL REPORT

This annual report describes the activities and operations of the Centre for Democratic Institutions (CDI) in the period 6 March 2010 to 5 March 2011 (hereafter in this document 2010-11). It is submitted to the Australian Agency for International Development (AusAID) in accordance with Section 13 of AusAID Agreement No. 49654 (the Agreement) between the Commonwealth of Australia (CoA) represented by AusAID, and the Australian National University (ANU).<sup>2</sup>

This report consists of four main sections followed by a set of annexes: Sections 1 and 2 cover CDI's overall performance and aggregated expenditure - All Funds<sup>3</sup>, while Sections 3 and 4 disaggregate 2010-11 reporting and expenditure to deal separately<sup>4</sup> with the detail of activities and operations under Core Funds and IPD funds respectively.<sup>5</sup>

### 1.b BACKGROUND

On 27 August 1997, the Minister for Foreign Affairs announced the establishment of CDI to assist in the development and strengthening of democratic institutions in developing countries. In June 1998, a Funding Agreement was signed between the CoA and the ANU to establish, manage and maintain an independent Centre for Democratic Institutions within the ANU. The Agreement has been extended on five occasions (in 2001, 2004, 2006, 2009 and most recently in March 2010). The current Agreement provides funding support for CDI and its activities until 5 March 2013.

As set out in the Agreement, CDI's central goal is to support the efforts of partner country governments in democratic reform in partner countries in the Asia-Pacific region. In pursuit of this goal CDI's objectives are to:

- improve the operation and understanding of parliamentary machinery by members of parliament and parliamentary staff in partner countries;
- strengthen democratic political parties in priority countries;
- produce applied research aimed at promoting democratic parliamentary systems;
- engage and maintain effective working relationships with stakeholders;
- work with and support the development of the Institute for Peace and Democracy (IPD) in Bali, Indonesia.

The Agreement requires CDI's to focus principally on Papua New Guinea (PNG), Solomon Islands, Vanuatu and Fiji in Melanesia, and on Indonesia and East Timor in Southeast Asia.

### 1.c CDI OVERVIEW & HIGHLIGHTS 2010-11

- Across all funds in 2010-11, CDI activities accounted for 66% of total expenditure, with operations accounting for the balance of 34%.

<sup>2</sup> This is 'Annual Report 2' as stated in section 13 of the Agreement.

<sup>3</sup> 'All Funds' refers to the aggregation of all CDI funding sources/categories, i.e. Core, External and IPD Funds.

<sup>4</sup> Section 13 of the Agreement prescribes clear and separate reporting of activities undertaken with IPD Funds.

<sup>5</sup> See Section 14 of the Agreement for details on the separate conditions relating to the provision of 'Core Funds' and 'IPD Funds'.



Total 2010-11 activity expenditure across all funds related to the implementation of 48 activities in total, 38 of which occurred in 2010-11 and 10 of which occurred outside this period. 44 of the 48 activities, accounting for 99.6% of 2010-11 expenditure, related directly to our focus countries,<sup>6</sup> and 21 or just under half of these 48 activities, accounting for 23.5% of total 2010-11 activity expenditure, were implemented within our focus countries.<sup>7</sup>

While research expenditure featured strongly in 2010-11, training projects accounted for the overwhelming majority of activity expenditure for the period<sup>8</sup> with the successful delivery of 11 projects which provided training for 220 participants over 64 days, resulting in 1096 training days for the period.

#### *Women's Participation*

- In 2010-11, 40% of the total participants in all CDI's training projects were women and they accounted for 44% of the total training days for the period. This is the highest annual female participation rate on record for CDI's activities, See Section 1.d below for details.

#### *Gender & Political Leadership*

- In 2010-11 CDI implemented an integrated suite of CDI activities surrounding the training of women candidates in the elections held in the Autonomous Region of Bougainville in May 2010 and Solomon Islands in August 2010, See Section 1.d below for details.
- In 2010 we received a record 180 applications from 15 countries for the 20 positions in our annual Women in Politics Training Course (WiP). During this course we also piloted an in-course deeper feedback participant study. See Project No. 6 at Section 3.b below for details.

#### *CDI 2010 Annual Address*

- CDI was honoured to present the President of Timor-Leste and Nobel Peace Laureate Dr José Ramos-Horta as keynote speaker at its 2010 Annual Address. The address attracted an audience of 1100 people and received prominent coverage in the local and national media. The success of the 2010 Annual Address was recognised by the Vice-Chancellor of the ANU, Professor Ian Chubb, who presented CDI with the ANU Media Award for 2010 in the category of 'Best Public Lecture'. The Vice-Chancellor commended CDI for making an important contribution to the profile of the University as a focal point for the dissemination of ideas. See Section 3.d below for details

#### *CDI at Bali Democracy Forum*

- Speaking at the high-level 3rd Bali Democracy Forum (BDF) in Denpasar on 9-10 December 2010 Australia's Minister for Foreign Affairs and Trade, talked of Australia's 'strong record of supporting democracy in our region' including CDI's work in providing 'capacity development activities for more than 4,000 parliamentarians, parliamentary staff, political representatives and other stakeholders' since the Centre's foundation in 1998. See Section 3.e below for details.

#### *Electoral Observer Missions*

- In 2010-11 CDI participated in international Electoral Observer Missions for the first time – to both the Autonomous Region of Bougainville and Solomon Islands. See Research Items Nos 1 and 4 at Section 3.c below for details.

#### *Jakarta-Based Researcher*

<sup>6</sup> See Table 2 and Figure 2 in Section 2 below.

<sup>7</sup> See Table 3 and Figure 3 in Section 2 below.

<sup>8</sup> See Table 1 and Figure 1 in Section 2 below.

- In late 2010 Ms Hazelia Margaretha commenced work as a Senior Research Officer with CDI based in Jakarta. Ms Margaretha is closely monitoring Indonesian parliamentary affairs for CDI and assists in all aspects of the design and the implementation of our Indonesia-focussed activities. See Research Item No. 12 at Section 3.c below for details.

### 1.d WOMEN'S PARTICIPATION

Improving the representation of women in political leadership is a theme that cuts across CDI's entire work program. CDI's focus region of Southeast Asia and the South Pacific has one of the world's lowest levels of female representation in parliament. It is within this context in 2010-11 that CDI continued to put great emphasis on issues of gender equity in all our activities.

We put considerable effort into increasing the participation of women in our activities and are very pleased to report that in 2010-11, 40% of the total participants in all CDI's training projects were women (88 of 220 participants), and they accounted for 44% of the total training days for the period. This is the highest annual female participation rate on record for CDI's activities, and takes our average female participation rate for the 8 years since 2003-04 to 28.7% of participants for 31.7% of the training days completed.<sup>9</sup>

Of particular note, 2010-11 saw a strategic and integrated suite of CDI activities surrounding women candidates in the elections held in the Autonomous Region of Bougainville in May 2010 and Solomon Islands in August 2010. Targeted capacity building projects convened by CDI and our local partners for women candidates held in both jurisdictions<sup>10</sup> were followed up with monitoring of the candidates performance at the poll as part of the work by CDI's representative to electoral observer missions to both elections.<sup>11</sup> Lessons learned from this experience have enabled us to enhance other aspects of our Gender & Political Leadership Program, most notably our annual Women in Politics Course<sup>12</sup> and our current work with PNG's Office for the Development of Women and UNDP's PNG Women in Leadership Project.<sup>13</sup>

We have also contributed to public policy debates on women's political representation in the region through contributions to workshops convened by ANU's State, Society & Governance in Melanesia Program (SSGM)<sup>14</sup> and the Solomon Islands National Council of Women<sup>15</sup> and the publication of a CDI policy paper *Electoral Democracy in Post-Conflict Melanesia: the 2010 Bougainville and Solomon Islands Elections*.<sup>16</sup>

### 1.e RELATIONSHIP BETWEEN CDI & AUSAID

CDI wishes to note the excellent cooperation we have received from Australian Government agencies — AusAID, The Department of Foreign Affairs and Trade (DFAT), and The Department of Immigration and Citizenship (DIAC) in particular— in Canberra and in our focus countries. This has greatly assisted the planning and implementation of our activities.

<sup>9</sup> See the *Gender Equity in CDI's Training Program* table on our *Gender & Political Leadership* web page at [http://www.cdi.anu.edu.au/x\\_GEN\\_D\\_P/2011\\_06\\_CDI\\_Gender\\_Participation.pdf](http://www.cdi.anu.edu.au/x_GEN_D_P/2011_06_CDI_Gender_Participation.pdf) for all the details on these figures.

<sup>10</sup> See Project No. 2 at Section 3.b below.

<sup>11</sup> See Research Items Nos 1 and 4 at Section 3.c below.

<sup>12</sup> See Project No. 6 at Section 3.b below.

<sup>13</sup> See Research Item No. 14 at Section 3.c below.

<sup>14</sup> See Research Item No. 8 at Section 3.c below.

<sup>15</sup> See Research Item No. 9 at Section 3.c below.

<sup>16</sup> See Research Item No. 7 at Section 3.c below.

We routinely inform AusAID of potential media and public relations opportunities arising from our activities and were pleased that AusAID's communications staff interviewed participants at our 2010 Women in Politics course for feature segments in the 2011 publication *Women Leading Change: AusAID's support for Women's Leadership and Decision Making*.<sup>17</sup>

## 1.f MONITORING PERFORMANCE

CDI's *Evaluation Framework* contains a series of indicators which are intended to guide our monitoring and evaluating of our program activities.<sup>18</sup> Most of the indicators rely for their verification on perceptions of the quality and effectiveness of our activities. Accordingly, our monitoring processes in 2010-11 continued to focus on obtaining and assessing feedback from project participants, practitioners and other relevant sources during and after our training projects and other activities.

This process occurs on a number of levels: informally, through the interaction of CDI staff and participants during activities; and, more formally and specifically in relation to training projects, through structured evaluation discussions conducted at the conclusion of each project. In addition to these discussions, project participants are asked to complete an evaluation form, the contents of which are compiled and analysed in a single document.<sup>19</sup>

Participant reviews are supplemented by internal post-project evaluations involving CDI staff, project partners and contracted project convenors. These processes continue to build our base of comparative data on recurring projects, thereby providing a valuable time series to inform our processes of activity planning and design.

In 2010-11 we continued to receive strong support and encouragement from senior figures in our focus countries, including parliamentarians, presiding officers, political party officials and commissioners of electoral and political party regulatory bodies. We consult with such people about capacity building priorities and have received positive feedback about the effectiveness of our projects, demonstrated in part by the frequent requests we receive for project assistance.<sup>20</sup>

We have also observed that the quality and effectiveness of our projects has been validated by word of mouth recommendations from previous course participants. There is increasing competition for places in CDI training projects. For example, notwithstanding careful targeting of invitations, our annual Political Party Development, and Women in Politics training Courses in 2010 were again significantly oversubscribed and we had to reject many more applications than we accepted. The review period also saw continuing expansion of our course alumni network, many of whom provide feedback and comment through the guest book on our web site.<sup>21</sup>

<sup>17</sup> This Publication is available @ [http://www.ausaid.gov.au/publications/pubout.cfm?ID=9091\\_3961\\_6820\\_3655\\_8355&Type=](http://www.ausaid.gov.au/publications/pubout.cfm?ID=9091_3961_6820_3655_8355&Type=)

<sup>18</sup> See Annex 1.

<sup>19</sup> See Annex 2 for two examples -PPD 2010 and WiP 2010- of our Project Evaluation Compilation reports.

<sup>20</sup> See Annexes 3 and 4 for examples of feedback & endorsement from both CDI project participants and other stakeholders, obtained both directly and through our guestbook on the web @ <http://www.cdi.anu.edu.au/evaluation/guestbook.htm>.

<sup>21</sup> See our 2010-11 alumni updates at Annex 5 in this document, and for all years on the web @ [http://www.cdi.anu.edu.au/evaluation/2008\\_03\\_Alumni\\_update.htm](http://www.cdi.anu.edu.au/evaluation/2008_03_Alumni_update.htm), & our feedback and evaluation pages on the web @ <http://www.cdi.anu.edu.au/evaluation/evaluationform.htm>

### **1.g PROMOTING & DISSEMINATING CDI'S WORK**

Combined with the significant 'in-person' promotion and dissemination that is a standard feature of all our activities, we continued to actively promote our work through CDI's website<sup>22</sup>, newsletter<sup>23</sup> (CDI.News), and other mechanisms. A number of our major international and domestic partners, including the World Bank Institute (WBI), the Network of Democracy Research Institutes (NDRI), the Commonwealth Parliamentary Association (CPA) and the NSW Parliament included details and coverage of many of our activities in their electronic and hard copy reporting and promotional publications.

- In 2010-11 we produced and distributed 2 issues of CDI.News electronically to subscribers in Australia, the Asia-Pacific and internationally. As of 5 March 2011 we had 6,135 subscribers to our newsletter.
- The number of hits on the CDI website in 2010-11 remained strong at 223,072 — an average of 18,589 hits per month. Now in its 12<sup>th</sup> year, CDI's website is established as a large and growing database of readily accessible information for use by political governance practitioners and scholars from around the world.

---

<sup>22</sup> [www.cdi.anu.edu.au/index.htm](http://www.cdi.anu.edu.au/index.htm)

<sup>23</sup> [www.cdi.anu.edu.au/cdinews/cdinews.htm](http://www.cdi.anu.edu.au/cdinews/cdinews.htm)

## 2. FINANCIAL SUMMARY | ALL FUNDS<sup>24</sup>

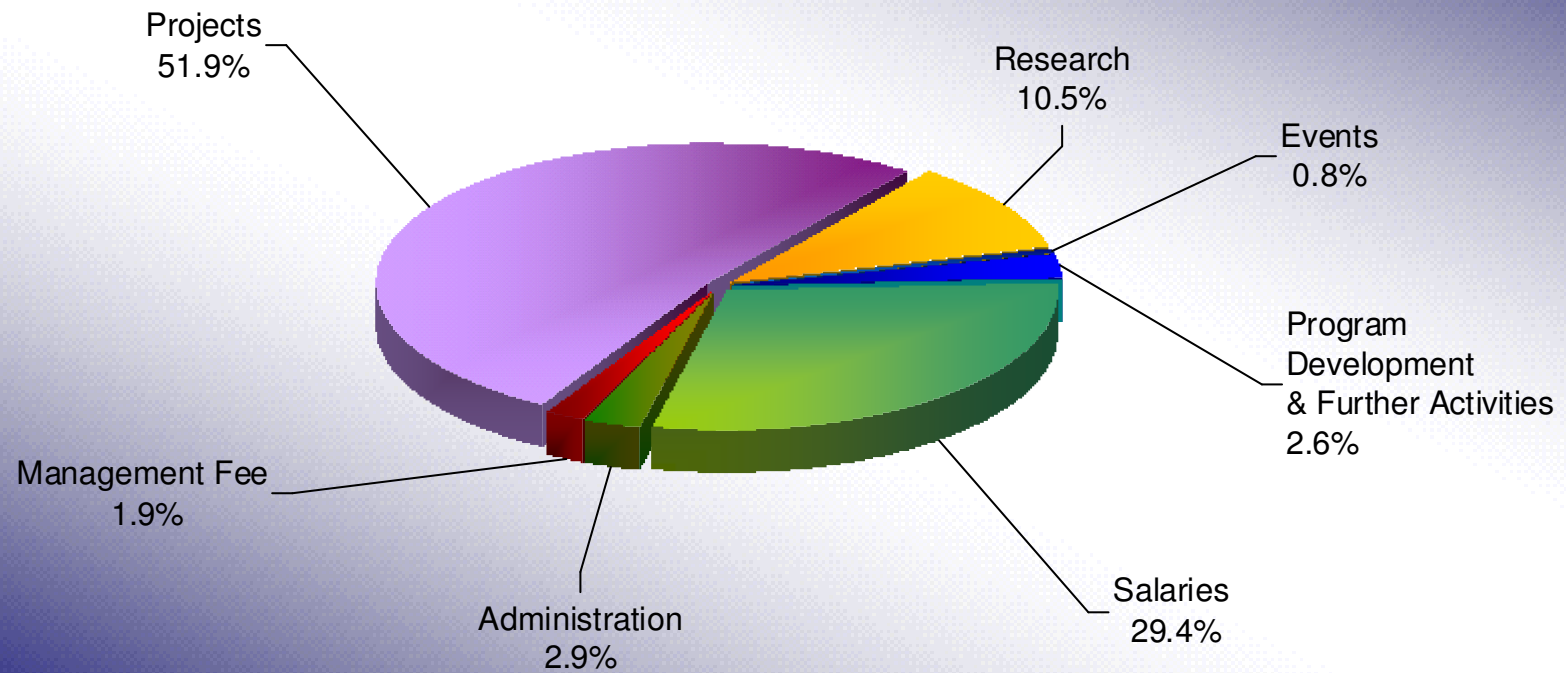
**Table 1: 2010-11 Expenditure Summary as at 5 March 2011 | All Funds**

Item		Activities & Operations Expenditure			
		Core		IPD	Total
		Core Funds	External Funds <sup>25</sup>	IPD Funds	
Activities	Projects	\$471,168.01	\$41,686.80	\$286,172.97	<b>\$799,027.78</b>
	Research	\$86,751.01	\$2,725.02	\$72,087.78	<b>\$161,563.81</b>
	Events	\$11,568.53	-	-	<b>\$11,568.53</b>
	Program Development & Further Activities	\$37,126.23	-	\$3,626.74	<b>\$40,752.97</b>
	<b>Total Activities</b>	<b>\$606,613.78</b>	<b>\$44,411.82</b>	<b>\$361,887.49</b>	<b>\$1,012,913.09</b>
Operations	Salaries	\$453,134.77	-	-	<b>\$453,134.77</b>
	Administration	\$33,155.35	\$8,933.03	\$2,276.93	<b>\$44,365.31</b>
	Management Fees	\$30,000.00	-	-	<b>\$30,000.00</b>
	<b>Total Non-Activities</b>	<b>\$516,290.12</b>	<b>\$8,933.03</b>	<b>\$2,276.93</b>	<b>\$527,500.08</b>
<b>Expenditure Total</b>		<b>\$1,122,903.90</b>	<b>\$53,344.85</b>	<b>\$364,164.42</b>	<b>\$1,540,413.17</b>

<sup>24</sup> 'All Funds' refers to the aggregation of all CDI funding sources/categories, i.e. Core, External and IPD Funds.

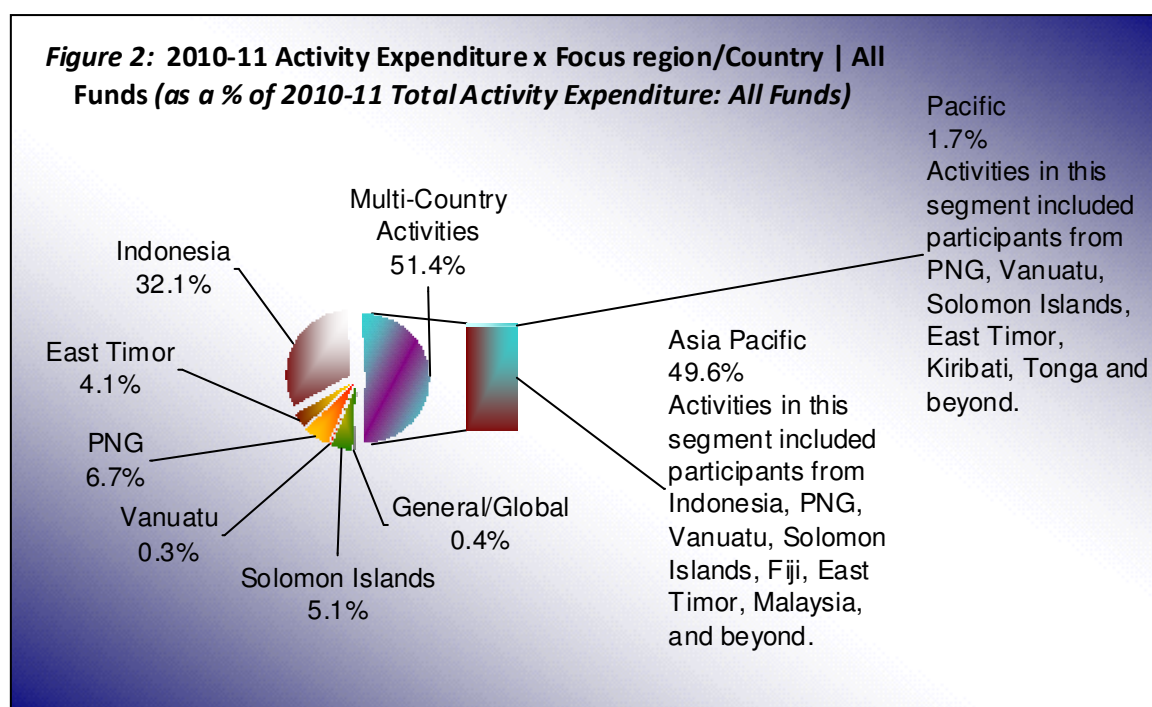
<sup>25</sup> Throughout this document, 'External Funds' means CDI-managed co-funding/reimbursements and/or foreign exchange gains in relation to core activities, and account interest and/or foreign exchange gains in relation to core operations, see Annex 6 for more details.

**Figure 1: 2010-11 Total Expenditure x Item | All Funds  
(as a % of 2010-11 Total expenditure: All Funds)**



**Table 2: 2010-11 Activity Expenditure by Focus Region/Country | All funds**

Focus Region/ Country	No. of Activities with 2010-11 expenditure		Core Activities		IPD Activities	Total
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	IPD Funds	
Regional/Multi-Country						
Asia-Pacific	9	2.5	\$394,396.13	\$36,515.20	\$71,968.29	\$502,879.62
Pacific	2	2	\$17,363.24	-	-	\$17,363.24
Country Specific						
East Timor	2.15	0.5	\$14,085.38	\$5,163.37	\$22,368.71	\$41,617.45
Fiji	-	-	-	-	-	-
Indonesia	8.85	2.5	\$57,067.83	\$782.00	\$267,550.49	\$325,400.32
PNG <sup>26</sup>	7	1	\$67,455.72	\$31.55	-	\$67,487.27
Solomon Islands	4	0	\$51,152.39	-	-	\$51,152.39
Vanuatu	1	1.5	\$3,024.46	-	-	\$3,024.46
General/Global/Non-Focus Region/Country Specific						
General/Global	4	-	\$2,068.65	\$1,919.70	-	\$3,988.35
Total	38	10 <sup>27</sup>	\$606,613.78	\$44,411.82	\$361,887.49	\$1,012,913.09



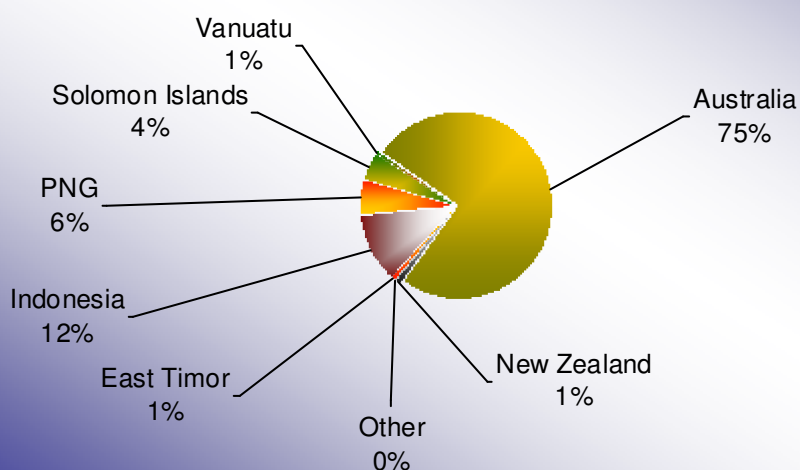
<sup>26</sup> In all tables and figures in this document the category 'PNG' includes expenditure for activities in, and participants from, the Autonomous Region of Bougainville.



**Table 3: 2010-11 Activity Expenditure by Location Implemented | All funds**

Activity Implemented in	No. of Activities with 2010-11 expenditure		Core Activities		IPD Activities	Total
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	IPD Funds	
East Timor	1	0	\$5,069.43	-	-	<b>\$5,069.43</b>
Fiji	-	-	-	-	-	-
Indonesia	8	1	\$52,456.66	\$42.57	\$67,812.22	<b>\$120,311.45</b>
PNG	6	1	\$61,551.63	-	-	<b>\$61,551.63</b>
Solomon Islands	3	0	\$45,248.30	-	-	<b>\$45,248.30</b>
Vanuatu	0	1	\$5,577.04	-	-	<b>\$5,577.04</b>
Australia	18	6	\$431,019.70	\$38,466.45	\$294,075.27	<b>\$763,561.42</b>
New Zealand	1	1	\$2,962.45	\$5,163.37	-	<b>\$8,125.82</b>
Other	1	0	\$2,728.57	\$739.43	-	<b>\$3,468.00</b>
<b>Total</b>	<b>38</b>	<b>10</b>	<b>\$606,613.78</b>	<b>\$44,411.82</b>	<b>\$361,887.49</b>	<b>\$1,012,913.09</b>

**Figure 3: 2010-11 Expenditure All Activities x Location Implemented | IPD Funds**  
*(as a % of 2010-11 Total Expenditure All Activities: All Funds)*



<sup>27</sup> While attracting 2010-11 expenditure, these activities were implemented outside 2010-11 and accordingly reporting on them does not appear in this report. See Annexes 6 and 7 for further details in relation to Core and IPD activities respectively.

**Table 4: Tranche, Invoice & Expenditure Chronology – Agreement No. 49654 | Core Funds**

Agreement No. 49654   Core Funds		ANU Invoice	
		Date	No.
1 <sup>st</sup> Tranche (6 Mar 09 – 31 Jul 09) received 23 Apr 09	\$480,822.00 (A)	26 March 09	386492
1 <sup>st</sup> Tranche Period Expenditure	\$552,157.22 (B)		
2 <sup>nd</sup> Tranche (1 Aug 09 – 31 Jul 10) received 16 Nov 09	\$1,500,000.00 (C)	11 Aug 09	390955
2 <sup>nd</sup> Tranche Period Expenditure <sup>28</sup>	\$1,214,712.39 (D)		
3 <sup>rd</sup> Tranche Period Expenditure to 5 Mar 11	\$692,676.36 (E)		
<b>Core Balance at 5 Mar 2011 (A + C) – (B + D + E) =</b>	<b>- \$478,723.97</b>		

**Table 5: 2010-11 Tranche, Invoice & Expenditure Chronology – Agreement No. 49654 | IPD Funds**

Agreement No. 49654   IPD Funds		ANU Invoice	
		Date	No.
1 <sup>st</sup> Tranche (6 Mar 09 – 30 April 10) received 23 Apr 09	\$500,000.00 (A)	26 March 09	386494
1 <sup>st</sup> Tranche Period Expenditure	\$274,941.00 (B)		
2 <sup>nd</sup> Tranche (1 May 10 – 5 Mar 13) received 15 Jun 10	\$500,000.00 (C)	26 May 10	398571
2 <sup>nd</sup> Tranche Period Expenditure to 5 Mar 11	\$140,025.76 (D)		
<b>IPD Balance at 5 March 2011 (A + C) – (B + D) =</b>	<b>\$585,033.24</b>		

<sup>28</sup> A copy of the CDI - Statement of Acquittal Breakdown Tranche No. 2 Period: 1 August 2009 – 31 July 2010 is included as Annex 8 in this document. Note that it is an updated version of the document submitted to AusAID on 18 January 2011 as it includes the finalised disaggregation by category of expenditure for the period.

### 3. CORE ACTIVITIES & OPERATIONS

#### 3.a Overview

This section covers CDI's core<sup>29</sup> work program for 2010-11. The bulk of this section is the description of CDI's projects, research, events and other activities delivered in the period through core funds and external CDI-managed co-funding/reimbursements. As in previous years, these activities were a mix of those designed and delivered by CDI alone and those designed, delivered and funded jointly with our partner organisations in Australia and the region.

In 2010-11, activities accounted for 55.4% of core expenditure, with operations accounting for the balance of 44.7%. While research expenditure featured strongly, training projects accounted for the overwhelming majority of activity expenditure for the period.<sup>30</sup> Total 2010-11 core funds activity expenditure relates to the implementation of 42 activities in total, 34 of which occurred in 2010-11 and 8 of which occurred outside this period. 38 of the 42 activities with 2010-11 expenditure related directly to our focus countries<sup>31</sup> and just under half of these - 18 of 42 activities- were implemented within our focus countries, accounting for 26.1% of total 2010-11 core activity expenditure.<sup>32</sup>

Table 6: 2010-11 Expenditure Summary as at 5 March 2011 | Core Funds

Item		Expenditure - Core Activities & Operations		
		CDI Core Funds	External Funds	Total
<b>Activities</b> <sup>33</sup>	Projects	\$471,168.01	\$41,686.80	<b>\$512,854.81</b>
	Research	\$86,751.01	\$2,725.02	<b>\$89,476.03</b>
	Events	\$11,568.53	-	<b>\$11,568.53</b>
	Program Development & Further Activities	\$37,126.23	-	<b>\$37,126.23</b>
	<b>Total Activities</b>	<b>\$606,613.78</b>	<b>\$44,411.82</b>	<b>\$651,025.60</b>
<b>Operations</b>	Salaries	\$453,134.77	-	<b>\$453,134.77</b>
	Administration	\$33,155.35	\$8,933.03	<b>\$42,088.38</b>
	Management Fees	\$30,000.00	-	<b>\$30,000.00</b>
	<b>Total Operations</b>	<b>\$516,290.12</b>	<b>\$8,933.03</b>	<b>\$525,223.15</b>
<b>Expenditure Total</b>		<b>\$1,122,903.90</b>	<b>\$53,344.85</b>	<b>\$1,176,248.75</b>

<sup>29</sup> Detailed reporting on 2010-11 IPD activities and operations is covered separately in this document from Section 4 below.

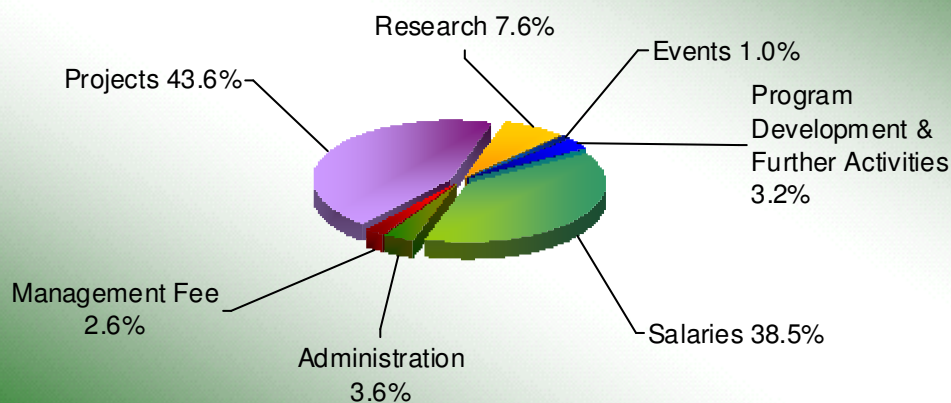
<sup>30</sup> See Table 6 and Figure 4 below.

<sup>31</sup> See Table 7 and Figure 5 below.

<sup>32</sup> See Table 8 and Figure 6 below.

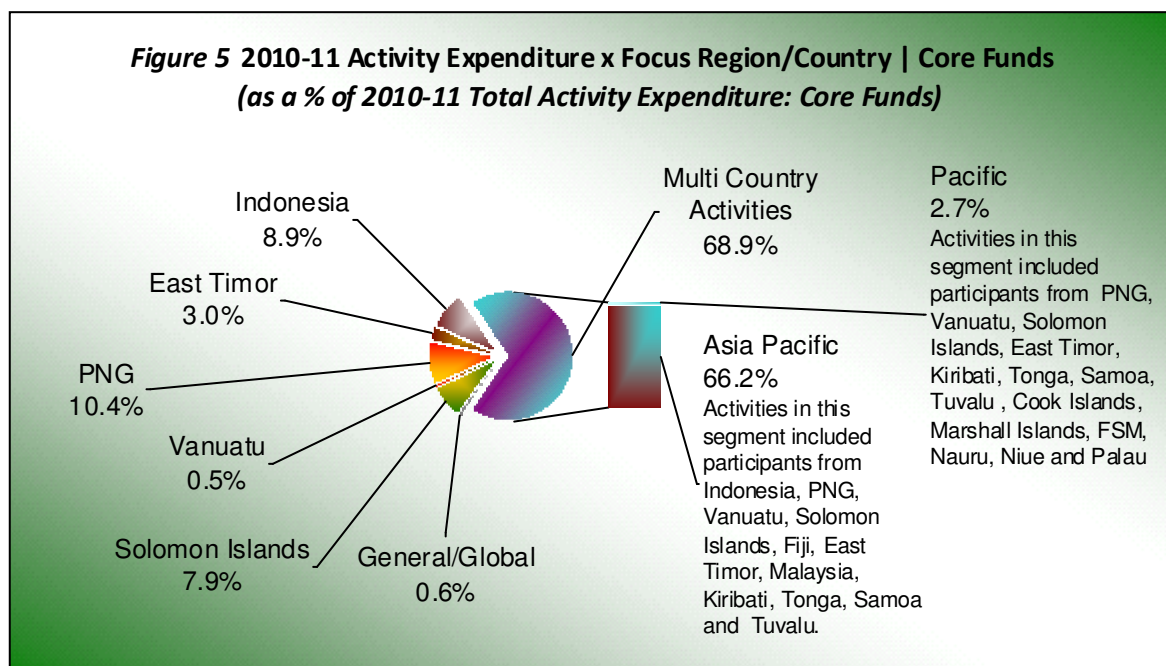
<sup>33</sup> See Annex 6 for activity-level expenditure and other details.

**Figure 4: 2010-11 Total Expenditure x Item | Core Funds**  
(as a % of 2010-11 Total Expenditure: Core Funds)



**Table 7: 2010-11 Activity Expenditure by Focus Region/Country | Core funds**

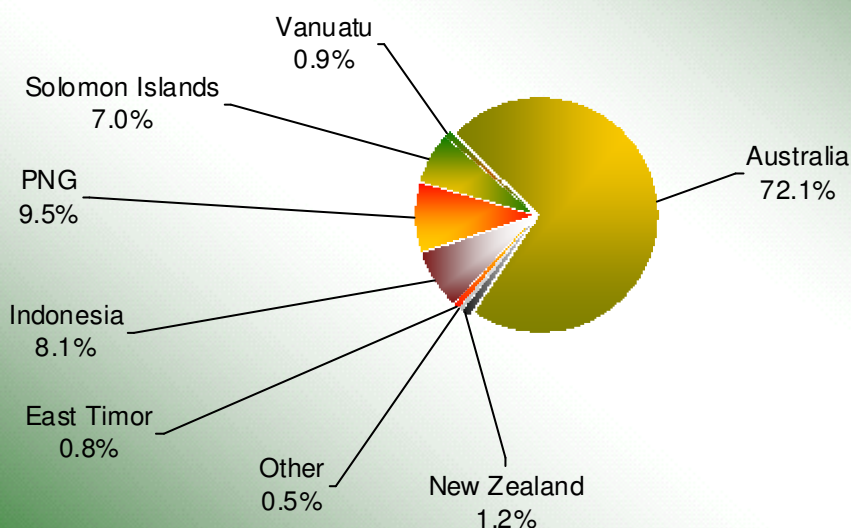
Focus Region/ Country	No. of Activities with 2010-11 expenditure		Core Activities		Total
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	
Regional/Multi-Country					
Asia-Pacific	7	2	\$394,396.13	\$36,515.20	\$430,911.33
Pacific	2	2	\$17,363.24	-	\$17,363.24
Country Specific					
East Timor	2	0.5	\$14,085.38	\$5,163.37	\$19,248.75
Fiji	-	-	-	-	-
Indonesia	7	1	\$57,067.83	\$782.00	\$57,849.83
PNG	7	1	\$67,455.72	\$31.55	\$67,487.27
Solomon Islands	4	-	\$51,152.39	-	\$51,152.39
Vanuatu	1	1.5	\$3,024.46	-	\$3,024.46
General/Global/Non-Focus Region/Country Specific					
General/Global	4	-	\$2,068.65	\$1,919.70	\$3,988.35
Total	34	8	\$606,613.78	\$44,411.82	\$651,025.60



**Table 8: 2010-11 Activity Expenditure by Location Implemented | Core funds**

Activity Implemented in	No. of Activities with 2010-11 expenditure		Core Activities		Total
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	
East Timor	1	-	\$5,069.43	-	<b>\$5,069.43</b>
Fiji	-	-	-	-	-
Indonesia	6	-	\$52,456.66	\$42.57	<b>\$52,499.23</b>
PNG	6	1	\$61,551.63	-	<b>\$61,551.63</b>
Solomon Islands	3	-	\$45,248.30	-	<b>\$45,248.30</b>
Vanuatu	-	1	\$5,577.04	-	<b>\$5,577.04</b>
Australia	16	5	\$431,019.70	\$38,466.45	<b>\$469,486.15</b>
New Zealand	1	1	\$2,962.45	\$5,163.37	<b>\$8,125.82</b>
Other	1	-	\$2,728.57	\$739.43	<b>\$3,468.00</b>
<b>Total</b>	<b>34</b>	<b>8</b>	<b>\$606,613.78</b>	<b>\$44,411.82</b>	<b>\$651,025.60</b>

**Figure 6: 2010-11 Activity Expenditure x Location Implemented | Core Funds**  
*(as a % of 2010-11 Total Activity Expenditure: Core Funds)*



### 3.b PROJECTS

#### 3.b.i Overview

This section covers CDI's core projects in 2010-11. It should be read in conjunction with Annexes 2, 3, 5, 6, 9 and 10 which contain more information about project-level expenditure, scheduling, participation and sectoral focus.

In 2010-11, CDI was involved in the successful delivery of 10 projects which provided training for 200 participants over 56 days, resulting in 936 training days for the period.<sup>34</sup> All 10 projects related directly to our focus countries<sup>35</sup> and 4 of the 10 projects were implemented in our focus countries, accounting for just under 15% of core 2010-11 project expenditure.<sup>36</sup>

All projects reflected our strategy of seeking to strengthen political parties and parliamentary institutions through capacity building, skills transfer, network development and sharing experiences and perspectives.

#### 3.b.ii Project Descriptions

##### 1. 2010 Inter-Parliamentary Study Program | Canberra, 1-11 March 2010.

###### *Activity*

At the request of the Australian Parliament, CDI sponsored the participation of the Clerk of the Legislative Assembly of Tonga, Dr Viliami Uasike Latu, in the 2010 Inter-Parliamentary

<sup>34</sup> See Annex 6.

<sup>35</sup> See Table 9a and Figure 9a at Annex 9.

<sup>36</sup> See Table 9b and Figure 9b at Annex 9.

Study Program. The 2010 Inter-Parliamentary Study Program was conducted in March 2010, with twelve parliamentary officials from Bhutan, China, Finland, India, Indonesia, Kenya, Mongolia, New Zealand, Samoa and Thailand.

### *Outcome*

The Program provided an opportunity for senior parliamentary officials to study the processes and procedures of the Australian Parliament and exchange views on parliamentary developments. Participants in this year's program indicated that they were highly satisfied with the event, providing an average rating of 4.6 out of 5 for the program.

## **2. Solomon Islands - 2010 National Election Training Workshop for Women Candidates | Honiara, 8-12 March 2010.**

### *Activity*

As part of our commitment to supporting increased political representation for women in the Asia-Pacific,<sup>37</sup> CDI conducted a Women Candidates Training Workshop in Honiara from 8-12 March 2010. The workshop follows on from the success of a similar workshop that CDI conducted in Buka, Bougainville in November 2009.<sup>38</sup> CDI's partners in delivering the workshop were the Solomon Islands National Council of Women (NCW), through their Women in Shared Decision-Making (WISDM) program, the Solomon Islands Ministry of Women, Youth and Children Affairs, and the Solomon Islands Parliament.

The workshop was facilitated by CDI Associate Dr Norm Kelly and targeted at women intending to nominate as candidates at the August 2010 election and their campaign workers. The workshop content focussed on the practicalities of conducting a successful election campaign, with an emphasis on five key areas:

- Electoral Laws - understanding the rules of the game
- Machinery of a campaign – building a campaign team
- Money – fundraising and designing a campaign budget
- Message – how to develop a unique candidate message and how to get the message out, and
- Strategic Campaign Plan – bringing the above components together.

### *Outcome*

13 women candidates and 15 campaign workers attended the workshop and feedback from the participants indicated that:

- an overwhelming majority (83% of participants) found the content to be extremely relevant and useful;
- the sessions on public speaking, campaign planning and campaign strategy were most useful;

<sup>37</sup> See Project No. 6 and Research Items Nos 1, 4, 7, 8, 9, 11, and 14 below for descriptions of other aspects of CDI's integrated suite of activities.

<sup>38</sup> Project coverage @ [http://www.cdi.anu.edu.au/asia\\_pacific\\_region/2009-10/2009\\_11\\_BGV\\_PRO\\_WiP\\_candidate\\_training.html](http://www.cdi.anu.edu.au/asia_pacific_region/2009-10/2009_11_BGV_PRO_WiP_candidate_training.html)



- the information and approaches discussed during the workshop would enable them to approach their campaigns more effectively and with greater confidence.

While the workshop was valued highly and regarded as successful, participants also acknowledged that there were social and cultural challenges constraining women political representation in the Solomon Islands and that overcoming these obstacles would take years of concerted effort and community education.

### **3. East Timor - Legal Analysis Training for East Timor Parliamentary Research Centre & Legal Drafting Staff | Dili, 3-7 May 2010.**

#### *Activity*

At the request of the Timor-Leste Parliamentary Research Centre and the Australian Parliamentary Library, CDI sponsored a training workshop on legal analysis for parliamentary staff and advisors in Dili from 3 to 7 May 2010.

The workshop was facilitated by the Director of the Law and Bills Digest Section of the Australian Parliamentary Library, Mr Angus Martyn, and involved 29 participants from the Parliamentary Research Centre and legal drafters undertaking training as part the UNDP's Strengthening Parliamentary Democracy Project in Timor-Leste.

The workshop focussed on law-making processes; the preparation of Bills Digests (summaries of legislative proposals being considered by the Parliament); and responding to law-related briefing requests received from members of parliament. The workshop culminated in an exercise in which participants analysed a proposed law on land title management and prepared a Bills Digest using a template developed earlier in the workshop.

#### *Outcome*

The aim of the workshop was to improve participant understanding of the basic principles involved in responding to briefing requests from members of parliament, in particular in supporting parliamentary analysis of legislative proposals. Discussions during and after the workshop indicated that participants had deepened their understanding of:

- the analytical processes involved in advising members of parliament; and
- the templates that can be used to support consideration of legislative proposals.

It is clear, however, that there is opportunity to develop these skills further and the Director of the Parliamentary Research Centre has indicated an interest in providing additional research and communication skills training for staff of the Centre, drawing on the combined resources of the Australian Parliamentary Library, UNDP and CDI.

### **4. 5<sup>th</sup> Annual Political Party Development Course (PPD) | Canberra, 7-18 June 2010.**

#### *Activity*

CDI's 5<sup>th</sup> annual Political Party Development (PPD) course was held in Canberra from 7 to 18 June 2010. The course is convened by CDI Associate Dr Norm Kelly and is designed to

provide senior officials from political parties in the South-East Asia–South Pacific region with information and skills to strengthen party operations.

18 participants from six countries (Malaysia, Indonesia, East Timor, Papua New Guinea, Vanuatu and Fiji) attended the course in 2010. The course covered the ‘nuts and bolts’ of party administration and management, including: running election campaigns; public opinion and polling; media relations; policy development; recruiting and managing party members; participatory and transparent decision-making; and managing political party finances.

The 2010 edition of PPD had a strong gender in politics theme and featured meetings with senior women parliamentarians and sessions on how Australian political parties encourage women’s involvement in party administration and campaigning. This year, five of the 18 participants (28%) were women, the highest level of participation since the beginning of the course.

### *Outcome*

Throughout the course participants remarked that the presentations and discussions were useful, relevant and well-directed. 88% of participants rated the course as excellent to good (76% excellent and 12% good), which is the highest rating PPD has received since its inception.

The sessions on campaigning and internal party administration were especially well received and benefited greatly from contributions made by officials from the Australian Labor Party, the Liberal Party of Australia, the National Party of Australia and the Australian Greens. As in previous years, the opportunity to meet and hold discussions with members of parliament from the national Parliament and the ACT Legislative Assembly was valued highly by participants

The continuing popularity of the course (as indicated by the fact that we receive many more applications than we have places and the fact that we are receiving an increasing number of requests to run the course in-country) suggests that PPD is achieving its objective of helping strengthen the operation of political parties by:

- improving participant understanding of political party development theory;
- improving participant skills in practical strategies for party administration and management; and
- providing opportunities for networking and relationship building (including with representatives of the major Australian political parties).

Since 2006, 88 party officials from 54 different political parties and 8 countries in the region have attended PPD. This represents a significant investment in political party development and has been a great opportunity to learn more about the issues and challenges facing political parties in our region.

## **5. Bougainville House of Representatives 2010 Members’ Induction | Buka, 23-25 June 2010.**

### *Activity*

At the invitation of the Speaker and the Clerk of the House of Representatives of the Autonomous Region of Bougainville, CDI was invited to contribute to an induction program for newly elected members of parliament following the March 2010 elections.

CDI's then Deputy Director Quinton Clement worked with the Clerk and with officials from the NSW Parliament (which is twinned with the ARB House of Representatives under the auspices of the Commonwealth Parliamentary Association) to devise a one-day induction program covering the roles and responsibilities of members of parliament; ethics and codes of conduct; and parliamentary procedures. The program also included a session on the twinning arrangement.

The Hon Diane Beamer MP (a member of the NSW Legislative Assembly) and Mr Les Gönye and Mr Simon Johnston (staff of the NSW Legislative Assembly and Legislative Council respectively) travelled to Buka to deliver the induction program.

Immediately following the induction program, a separate event for members of parliament was convened by the Autonomous Bougainville Government (with assistance from the ARB House of Representatives) on the Bougainville Peace Agreement, the Bougainville Constitution, the structure and funding arrangements of the Administration and economic development prospects for Bougainville.

### *Outcome*

The induction program was attended by all newly elected members of ARB House of Representatives, who participated keenly in the discussion sessions – especially those on:

- the challenges parliamentarians face in balancing their responsibilities as elected representative, as active participant in the House and (potentially) as a Minister in the Executive Government;
- systems for regulating the financial affairs of Members; and
- the importance of parliamentary and electorate staff support for members of parliament.

This was the first substantial event conducted under the twinning arrangement between the ARB House of Representatives and the NSW Parliament and CDI is pleased to have helped broker what has now become a very productive relationship between the two parliaments.<sup>39</sup>

## **6. 3<sup>rd</sup> Annual Women in Politics Training Course (WiP) | Canberra, 24 November – 3 December 2010.**

### *Activity*

CDI's 3<sup>rd</sup> annual Women in Politics course was held in Canberra from 24 November to 3 December 2010. It was convened by CDI Associate Monica Costa and is designed to support

<sup>39</sup> Go to <http://www.parliament.nsw.gov.au/prod/web/common.nsf/key/Twinning> for further details on this activity and the wider work program under the twinning relationship between the NSW Parliament and the Autonomous Region of Bougainville House of Representatives and the National Parliament of Solomon Islands.

women intending to enter national politics, whether as a candidate for elected office, a political party organiser or in similar role in the democratic process.

Nineteen participants from the six CDI focus countries participated in WiP 2010, with about half holding positions in political parties and the balance working with civil society organizations. As in previous years there was strong demand for places on this course, much more than we can satisfy. This year we received 180 applications from 15 countries across the region.

The course involved presentations from members of parliament, political parties, academics and media specialists on a wide range of topics, including:

- getting elected and re-elected;
- leadership;
- electoral systems and reforms affecting women;
- lobbying, networking and media relations; and
- role of political parties and politicians.

The seven-day course also provided opportunities for the participants to share their own experiences in advocating for greater women's representation and to learn from each other.

### *Outcome*

The aim of WiP 2010 was to help participants improve women's political representation in the region by:

- enhancing their political leadership and campaigning skills; and
- encouraging them to reflect on the barriers to women's political representation and to develop nationally-specific strategies to overcome these obstacles.

Feedback received during and after the course indicates that all participants found the course to be relevant and useful – with 59% rating the course as excellent and the balance rating it as good. The sessions in which female members of the Australian parliament talked about their experiences in running for election and performing their role as elected representatives were particularly well-received. So too were the sessions on developing election strategies and media relations.<sup>40</sup>

Throughout the course there was strong interest amongst participants in:

- building networks with other participants and with Australian political parties and institutions; and
- sharing experiences on strategies to increase women's involvement in politics.

On the final day of the course, participants were asked to present country-based strategies for improve women's representation. The standard of these presentations was very high

---

<sup>40</sup> In addition to conducting our usual post-course participant evaluation, during WiP 2010 we developed and piloted an in-course feedback survey to understand in more detail the political experiences of our course participants. For more information about this study see Research Item No. 11 below.

with participants focused on practical measures, such as fundraising for women candidates, research, public awareness initiatives and training for women candidates.

In a further indication of the impact of the course, several participants have undertaken to establish a network of alumni in their home countries; have offered to publicize future editions of WiP; and have urged CDI to run in-country versions of the course.

**7. Indonesia | Phase I - Leadership Development Program, *Dewan Perwakilan Daerah, Republik Indonesia* (DPD - House of Regional Representatives) | Jakarta, 31 January – 7 February 2011.**

*Activity*

In early February 2011, CDI Director Dr Stephen Sherlock and CDI Associate the Hon Kevin Rozzoli (a former Speaker of the NSW Legislative Assembly) visited the DPD (*Dewan Perwakilan Daerah* – Indonesia's Regional Representatives Council) for a series of meetings with elected representatives and DPD office holders.

Dr Sherlock and Mr Rozzoli met with leading office-holders of the DPD, including the Deputy Speakers, the chairs of several committees, a range of committees and senior staff of the Secretariat. They also conferred with representatives of several Indonesian and international organisations with views on how best to assist the DPD as it seeks to carry out its constitutional and political functions

*Outcome*

Mr Rozzoli has produced a report on the scoping study for CDI, which will form the basis of plans to develop a series of activities in the DPD over the coming months and years. In order to build on CDI's continuing efforts to deliver programs in-country rather than in Australia, these activities will all take place in Indonesia, both in Jakarta and regional centres. The committees of the DPD are likely to be the focus of these activities as the committee structure is the principal working mechanism within the DPD. It is in committees that existing and emerging leaders within the institution, both elected members and their advisory staff, will be able to play their most effective role.

**8. 6<sup>th</sup> Residential Summer School for Parliamentary Public Accounts Committees | Melbourne & Beechworth, 7-11 February 2011.**

*Activity*

CDI sponsored the participation of a delegation from the Indonesian Parliament's *Badan Akuntabilitas Keuangan Negara* (BAKN) to the 6<sup>th</sup> annual Summer Residential Program for Public Accounts Committees, hosted by Deakin University in Melbourne and Beechworth from 7 to 11 February 2011.

The Summer Residential Program is a one-week residential program for members and staff from Parliamentary Public Accounts Committees in developing countries in Africa, Asia and the Pacific which focusses on parliamentary scrutiny of public financial administration. CDI Deputy Director Grant Harrison presented a session on the role of public accounts committees in scrutinizing performance audit reports from Auditors-General, focusing on

the operations of the Joint Committee of Public Accounts and Audit in the Australian Parliament.

CDI's sponsorship of a delegation from BAKN is part of a continuing program of assistance to the committee, which is a relatively new body in the Indonesian parliament and is still establishing its profile and standing.

#### *Outcome*

During the Summer Residential Program, participants developed and presented Jurisdiction Action Plans, which identified the strengths and weakness of the public accounts committee operations in their jurisdictions and proposed strategies for improving the impact and effectiveness of their committees.

The Jurisdiction Action Plan prepared by the delegates from BAKN will be a useful resource as we work with BAKN to develop a program of continuing support for the committee.

### **9. 4<sup>th</sup> Annual CDI Effective Parliamentary Committee Inquiries Course (EPCIC) | Sydney, 14-18 February 2011.**

#### *Activity*

CDI's 4<sup>th</sup> annual Effective Parliamentary Committee Inquiries Course (EPCIC) was held at Parliament House in Sydney from 14 to 18 February 2011. The course was co-convened by Grant Harrison (from CDI), Steven Reynolds (from the NSW Legislative Council) and Les Gonye (from the NSW Legislative Assembly) and supported by the Commonwealth Parliamentary Association.

EPCIC is designed for parliamentary official who support the work of parliamentary committees. Topics included:

- preparing terms of reference for an inquiry;
- planning and budgeting for an inquiry, collecting evidence in writing and at public hearings;
- analysing evidence and drafting committee reports; and
- tabling reports in parliament.

Officials from parliaments in East Timor, Papua New Guinea, the PNG Autonomous Region of Bougainville, Solomon Islands, Tonga, Tuvalu, Samoa, Kiribati and Nauru participated in the 2011 course.

#### *Outcome*

The aim of EPCIC is to allow participants:

- to be exposed to the principles and practices that underpin the effective operation of parliamentary committees in the NSW Parliament (the oldest legislative body in Australia);
- to learn about the operation of parliaments and parliamentary committee in other Asia-Pacific jurisdictions; and

- to reflect on practices in their own parliaments and consider whether the approaches and processes outlined in the course could be incorporated or adapted for use in their own parliaments.

Feedback from participants indicates that these aims were satisfied, with 83% of participants reporting that the course content was extremely relevant (the highest rating received since the course began). Participants also reported that:

- the most useful sessions were those on drafting terms of reference, planning hearings and report writing; and
- the course encouraged them to be more secure in their understanding of committee operations and more confident in their advice to parliamentarians on the administrative and analytical processes needed to ensure that committee activities are conducted effectively.

In a further indication of the value of the course, we have been asked to consider conducting the course in-country, to allow more staff to participate, and to consider allowing members of parliament to participate so they too can benefit from the course.

#### **10. *Fundamental to democracy: Parliamentary Research & Library Services International Symposium* | Canberra, 1-4 March 2011.**

##### *Activity*

CDI sponsored 6 delegates from the parliaments of East Timor, Indonesia, Papua New Guinea, Solomon Islands and Vanuatu to attend an international symposium and training event hosted by the Australian Parliamentary Library in Canberra from 1 to 4 March 2011. The event entitled *Fundamental to democracy: Parliamentary Research & Library Services International Symposium*, was also supported by the International Federation of Library Associations and Institutions (IFLA) and the Association of Parliamentary Libraries of Australasia (APLA).

The Symposium included presentations from library practitioners and training on the use of technology to deliver information and research services to parliaments. CDI Director Dr Stephen Sherlock spoke at the opening of the Symposium and participated in a panel discussion on future trends in the provision of parliamentary information and research services.

##### *Outcome*

Symposium delegates were able to:

- share experiences about the challenges of providing research and information services in dynamic parliamentary environments
- participate in discussions about opportunities for collaborate in the provision of innovative, technology-based services;
- discuss strategies for enhancing client-focus in the provision of parliamentary information and research services; and
- network with international colleagues and organisations.



### 3.c RESEARCH | PROGRAMS – PUBLICATIONS – WORKSHOPS – CONFERENCES - CONSULTANCIES

This section covers CDI's core research activities in 2010-11. It should be read in conjunction with Annexes 6, 11 and 12 which contain further information and details regarding research expenditure, scheduling, participation, country and sectoral foci, location implemented and more.

In 2010-11, CDI was involved in 14 research activities which incurred dedicated expenditure,<sup>41</sup> 12 of these activities related directly to our focus countries,<sup>42</sup> and 6 of these - accounting for over 66% of 2010-11 core research expenditure - were implemented in our focus countries.<sup>43</sup>

#### 1. Electoral Observer Missions: Autonomous Region of Bougainville & Solomon Islands Elections 2010 | Autonomous Region of Bougainville, 4-26 May & Solomon Islands 9-12 August 2010

##### *Activity*

During 2010 CDI Associate Dr Norm Kelly participated as a full member of two international Electoral Observer Missions – observing the May 2010 elections in the Autonomous Region of Bougainville and the August 2010 general elections in the Solomon Islands. These missions were organised by the East-West Center at the University of Hawaii under the auspices of the US State Department's Asia Pacific Democracy Partnership.

##### *Outcome*

These missions gave CDI an opportunity not only to contribute to the process of independently monitoring the conduct of the elections but also to observe closely the electoral performance of women candidates, many of whom had earlier participated in CDI training events.<sup>44</sup> These observations will help inform the design of future CDI activities.

The missions also provided a valuable research input to a policy paper prepared by Dr Kelly that compares and contrasts the electoral and party systems of Bougainville and the Solomon Islands (see Research Item 7 below for more information).

#### 2. PNG | Organic Law on the Integrity of Political Parties and Candidates (OLIPPAC) 2010 Conference - *Navigating OLIPPAC into Vision 2050* | Alotau, PNG, 12-16 July 2010

##### *Activity*

In July 2010 the PNG Integrity of Political Parties and Candidates Commission (IPPC) hosted a conference on the operation of PNG's Organic Law on the Integrity of Political Parties and Candidates (OLIPPAC). The conference was held in Alotau from 12-16 July 2010. CDI Associate Dr Norm Kelly was invited to attend the conference, along with 80 national

<sup>41</sup> Many research activities occur in the general course of our work and hence do not attract a dedicated expenditure line and/or are entirely funded by external organisations.

<sup>42</sup> See Table 11a and Figure 11a at Annex 11.

<sup>43</sup> See Table 11b and Figure 11b at Annex 11.

<sup>44</sup> See [http://www.cdi.anu.edu.au/asia\\_pacific\\_region/2009-10/2009\\_11\\_BGV\\_PRO\\_WiP\\_candidate\\_training.html](http://www.cdi.anu.edu.au/asia_pacific_region/2009-10/2009_11_BGV_PRO_WiP_candidate_training.html) and Project 2 above

and international participants from government agencies, non-government organisations, political parties and academic institutions.

The week before the conference the PNG Supreme Court ruled that significant sections of the OLIPPAC (principally those seeking to regulate the voting behaviour of members of parliament) were invalid. This meant that although the theme of the conference was 'Navigating OLIPPAC into Vision 2050', in reality, much of the discussion concentrated on the future of OLIPPAC in light of the Supreme Court's decision.

Dr Kelly contributed to the discussion on future reform options with a presentation on the challenges of developing strong party systems, moving from personality-based politics to party-based politics, rationalising the number of parties, political party funding and representation of women.

### *Outcome*

The conference was an important event for the IPPCC, providing an opportunity for participants (including PNG's political parties, which were well represented at the event) to consider the implications of the Supreme Court decision and to begin a debate on the future of political integrity legislation in PNG.

CDI has a long involvement in these debates and attending the conference was an opportunity to reconnect with political party officials (many of whom have attended CDI courses in the past) and agencies with whom we have previously worked (such as the PNG Electoral Commission and the National Research Institute).

Discussions initiated at the conference have also led to a continuing program of CDI assistance to the IPPCC as it reviews the policy underpinnings of OLIPPAC and develops an approach to training for political parties in PNG.<sup>45</sup>

### **3. Rajaratnam School of International Studies (RSIS) Workshop at Nanyang University - *Dynamics of Parties and Party System in Post-Reformasi Indonesia*. | Singapore, 14-15 July 2010**

#### *Activity*

CDI Director Dr Stephen Sherlock was a presenter at a workshop in Singapore bringing together many of the world's leading researchers on Indonesian political parties in July 2010. The workshop, entitled "Dynamics of Parties and Party System in Post-Reformasi Indonesia", was convened by the Rajaratnam School of International Studies (RSIS) at Singapore's Nanyang University.

Dr Sherlock's paper, entitled "Parties, Parliament and Policy-making", introduced a discussion of issues about the activities of political parties in the Indonesian parliament. He argued that while a lot of attention has been given to the behaviour of parties during election campaigns and in the post-election formation of government, there has been less serious study of how they operate in the legislature. In particular, there is a need to examine the dynamic of the relationship between party organisations and the party

---

<sup>45</sup> See, for example, Items 4 & 6 at 3.e Program Development & Further Activities below.

caucuses in parliament. The dearth of policy development amongst the parties means that there is little consistency in the policy positions argued by the parties' representatives in parliament. The work of parliament in drafting good quality legislation and enforcing accountability over executive government is weakened as a result.

#### *Outcome*

The objective of the workshop, apart from an intensive exchange of views amongst specialists in the field, was to produce papers for an upcoming special edition of the RSIS journal focusing on Indonesian political parties.

#### **4. Electoral Observer Mission to Solomon Islands 2010 elections | Solomon Islands, 30 July – 7 August 2010**

*This activity included in description for Research Item No. 1 above.*

#### **5. Australasian Study of Parliament Group (ASPG) Annual conference 2010 – *The Good, The Bad and the Ugly - Perceptions of Parliament.* | Canberra, 5-7 August 2010**

##### *Activity*

CDI Director Stephen Sherlock and Deputy Director Grant Harrison participated in the 2010 Australasian Study of Parliament Group (ASPG) annual conference, hosted by the ACT Legislative Assembly in Canberra in August. The conference theme was *The Good, The Bad and the Ugly - Perceptions of Parliament.* More than 60 Australian and New Zealand current and former parliamentarians, parliamentary officials, journalists and academics attended the conference.

##### *Outcome*

Along with the conference proper, this event was an excellent opportunity for CDI staff to meet with key partners with whom we work regularly in assisting Pacific Island Parliaments, including ASPG President and CDI Associate Hon Kevin Rozzoli, and officials from Australian State and Territory Parliaments.

#### **6. Inter-Parliamentary Union - Meeting of Pacific parliamentarians and parliamentary officials | Auckland, 9-10 August 2010**

##### *Activity*

CDI Deputy Director Grant Harrison attended a meeting of Pacific parliamentarians and parliamentary officials held in Auckland in August 2010. The Parliaments of Cook Islands, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Timor-Leste, Tonga, Tuvalu, Vanuatu, Australia and New Zealand were represented at the meeting. The meeting was convened by the Inter-Parliamentary Union as a forum to reflect upon regional parliamentary strengthening initiatives. CDI, UNDP and the Commonwealth Parliamentary Association provided funding assistance to support the attendance of delegates.

The meeting featured presentations and panel discussions in which the experience of past projects was shared and opportunities for future initiatives were explored. In his presentation, Mr Harrison recounted CDI's experience over the last 12 years in working with parliaments on these issues and gave an overview of CDI's likely activities over the next 12 months.

#### *Outcome*

The meeting was a valuable opportunity for parliamentarians, officials and capacity building partners to share lessons, to discuss current and future needs, and to commit to close collaboration in our strengthening efforts across the region. From CDI's perspective, networks established at this meeting have facilitated continuing collaborations with UNDP and the Commonwealth Parliamentary Association and provided a foundation for project work in the Parliament of Vanuatu.

### **7. CDI Policy Paper No 8 | Norm Kelly - *Electoral Democracy in Post-Conflict Melanesia: the 2010 Bougainville and Solomon Islands Elections* | Launched in Canberra, 2 November 2010**

#### *Activity*

The latest in CDI's Policy Paper Series, *Electoral Democracy in Post-Conflict Melanesia: the 2010 Bougainville and Solomon Islands Elections*, by CDI Associate Dr Norm Kelly, was launched in November 2010. The launch took place at a reception hosted by CDI to welcome participants to a workshop convened by the ANU's State Society and Governance in Melanesia Program on the elections in Bougainville and the Solomon Islands.

#### *Outcome*

Dr Kelly's paper looks at the background to the elections and describes the electoral systems and administrative structures that were used in the 2010 elections. He assesses the conduct of the elections and analyses the results, paying particular attention to political party systems and prospects for increasing women's representation of women. Dr Kelly's paper argues in favour of further electoral reform in both jurisdictions, including a concerted effort to improve the comprehensiveness and accuracy of elector rolls and the introduction in the Solomon Islands of reserved seats for women and political party regulation.

The paper is the culmination of a series of integrated activities undertaken by Dr Kelly for CDI, including women candidates training workshops and electoral observation missions in both jurisdictions and post-election interviews in Bougainville.<sup>46</sup> As well as being a contribution to scholarship in the area, Dr Kelly's work will inform the development of future CDI activities, especially training for women candidates.

### **8. SSGM Workshop: *2010 Elections in Bougainville & Solomon Islands* | Canberra, 2-5 November 2010**

#### *Activity*

---

<sup>46</sup> See Projects Nos 1 and 6 and Research Items Nos 1, 4, 7, 8, 11, and 14 in this document.

In November 2010 CDI staff contributed to a workshop convened by the ANU's State Society and Governance in Melanesia Program on the 2010 elections in Bougainville and the Solomon Islands. The workshop featured presentations from leading scholars and practitioners, many of whom had participated previously in CDI training and research events.

#### *Outcome*

The CDI Policy Paper mentioned above, *Electoral Democracy in Post-Conflict Melanesia: the 2010 Bougainville and Solomon Islands Elections*, was directly relevant to many of the workshop sessions and provided the basis for Dr Kelly's contributions as discussant to the session on 'Electoral Administration and the Integrity of Voting Systems and Scrutiny.'

### **9. Women in Shared Decision Making (WISDM) / National Council of Women (NCW) | Solomon Islands Post-Election Diagnostic Workshop for Women Candidates | Honiara, 15-17 November 2010**

#### *Activity*

CDI Associate Dr Norm Kelly participated in a Post-Election Diagnostic convened in Honiara in November 2010 by the Solomon Islands National Council of Women to review the performance of women candidates at the 2010 general elections

#### *Outcome*

Participants at the workshop acknowledged that women candidates were better prepared for the 2010 elections than for the election in 2006, largely because of support provided by the Women in Shared Decision Making (WISDM) project run by the National Council of Women and the training assistance provided by CDI.

A number of candidates reported that, as in the 2006 elections, 'money politics' (the expectation that candidates will buy votes), the use of dummy candidates (to split support for woman candidates) and gender stereotyping were obstacles commonly faced by women candidates. The workshop devised an action plan for continuing community education about the role of women in politics and advocacy about temporary special measures to boost women's representation in parliament

### **10. International Workshop | Asia Research Centre, Murdoch University *The Elephant in the Room: Politics & the Development Problem, Political Economy & Policy* | Perth, 13-14 December 2010**

#### *Activity*

CDI Director Dr Stephen Sherlock joined a panel of speakers at workshop on 'Politics and the Development Problem' at Murdoch University in December 2010.

The basis for the workshop was the research conducted as part of the project, 'Sustainable Demand for Governance – Political Dimensions of Change', funded by AusAID through its Australian Development Research Awards (ADRA) program and undertaken by researchers from Murdoch University, IISS/Erasmus University, The Netherlands, and Universitas Gajah

Mada, Indonesia. A key objective was to bring the work resulting from the study into the larger debate about political economy and development policy now taking place within national and international development agencies.

#### *Outcome*

The workshop provided input into a draft policy monograph setting out the investigations and conclusions of the ADRA study. The discussion sessions drew together ideas and criticisms for the final draft of the monograph. The final session of the workshop focused on a broader interchange about where research and policy on the question of the role of politics in development and development assistance would go into the future.

### **11. Pilot In-course Deeper Feedback Study - Women In Politics | 24 November 2010 – February 2011**

#### *Activity*

In the interests of enhancing the quality and relevance of our training activities, CDI is piloting an in-course participant feedback study. The object is to complement the more quantitative course evaluations we currently undertake by piloting a study that looks to provide qualitative, in-depth understanding of the personal experiences of a sample of course participants.

The interview phase of the pilot study was undertaken during our 2010 Women in Politics Course. 10 out of our 20 course participants were asked a series of questions about their experience of engaging with political parties and their observations about the experiences of other women in similar situations.

#### *Outcome*

The information gathered in these interviews is currently being analysed and we expect a report on the pilot to be finalised in mid 2011.

### **12. Ms Hazelia Margaretha | CDI's Senior Researcher – Indonesia | Jakarta, 1 October 2010 – 30 September 2011**

#### *Activity*

In late 2010 Hazelia Margaretha was engaged as a Senior Research Officer with CDI, based in Jakarta. She is also attached to the National Democratic Institute for International Affairs (NDI), a US non-profit and non-partisan organization focusing on strengthening political parties and parliament in Indonesia.

#### *Outcome*

Ms Margaretha monitors parliamentary affairs in Indonesia, meeting regularly with parliamentary officials and with Members of Parliament and their staff. She produces a monthly report for CDI which analyses recent developments and contains advice opportunities for CDI engagement. Ms Margaretha is closely involved in the design and the implementation of CDI's Indonesia-focussed activities.

**13. CDI's Senior Researcher – Indonesia | Canberra Visit & Seminar Presentation | Canberra, 7-11 February 2011**

*Activity*

CDI's Jakarta-based Senior Researcher Hazelia Margaretha presented a seminar entitled 'Assessing Indonesia's Parliamentary Performance: Progress or Decline?' at the Crawford School of Economics and Government, ANU, on 10 February 2011. More than 30 scholars, students and officials from government attended to hear the results of Ms Margaretha's research conducted in Jakarta over the last few months.

The presentation focussed on public criticisms of the Dewan Perwakilan Rakyat (DPR-RI or the People's Representative Council). The DPR has been roundly criticised for not performing well – legislative deadlines are regularly missed and members are embroiled in one political controversy after another. In her presentation Ms Margaretha considered whether the DPR's record is any more problematic than other Indonesian state institutions, including the presidency itself; the underlying dynamics between the DPR and the Government; and the key challenges facing the DPR moving into the 2014 general elections?

*Outcome*

The presentation provided fresh and revealing insights into parliamentary politics in Indonesia and stimulated an extended session of audience questions and discussion. Ms Margaretha's research will provide the basis for a future CDI publication on the complex political and institutional situation of the DPR.

**14. Dr Orovu Sepoe | Capacity Building Strategy for Women Candidates, PNG Elections 2012 | Port Moresby, 1 November 2010 – 30 April 2011**

*Activity*

CDI is working with PNG's Office for the Development of Women (part of the Department for Community Development) and the UNDP's PNG Women in Leadership Project to devise a coordinated national approach to the provision of training for women candidates in the lead-up to the 2012 elections in PNG. CDI has engaged Dr Orovu Sepoe, a well-respected PNG governance, gender and development adviser, to assist in this project.

The first phase of the project will be to invite community, government and donor agency stakeholders to participate in a planning workshop to be held in Lae in March 2011. The workshop will allow participants to consider whether a nationally coordinated approach would be useful; to discuss the nature and timing of the training and advisory services that could be provided in the lead-up to the 2012 election; and, potentially, to develop a Strategy to guide the implementation of these services.

*Outcome*

The workshop will be hosted by the Office for the Development of Women and supported by UNDP and CDI. Dr Sepoe, on behalf of CDI, will take a lead role in convening and facilitating the workshop. We have a high degree of confidence that the workshop will



successfully foster the development of a Strategy for Training Women Candidates and the emergence of a coalition of local partners committed to implementing the Strategy. If this outcome is achieved, CDI and UNDP will continue to provide the Office for the Development of Women with technical and financial assistance to support implementation of the Strategy.

### 3.d EVENTS

1. **CDI 2010 Annual Address | Dr José Ramos-Horta, President of the Democratic Republic of Timor-Leste - *Democracy in Timor-Leste: Challenges and Prospects* | Canberra, 22 June 2010**

CDI was honoured to present the President of Timor-Leste and Nobel Peace Laureate, Dr José Ramos-Horta, as keynote speaker at its 2010 Annual Address. The President addressed an audience of 1100 people at Llewellyn Hall on 22 June 2010.

In a wide-ranging and enthusiastically received speech President Ramos-Horta said that the relative youth of his nation meant that there was still a sense of fragility about the current state of peace but that public confidence had increased markedly since 2006 when conflict between sections of the East Timorese military sparked wider social disquiet and led to the resignation of then Prime Minister Mari Alkatiri. The President said this crisis might have been avoided if the original UN peacekeeping mission overseeing the nation's transition to independence had lasted for five years instead of two. He remarked that his nation had regained stability thanks, in part, to bilateral support from countries like Australia and Portugal, leading to a 'tremendous recovery in trust in the institutions by the people we are supposed to serve.'

The CDI Annual Address plays an important role in promoting public awareness and discussion of democracy in the Asia-Pacific region. The success of the 2010 Annual Address was recognised by the Vice-Chancellor of the ANU, Professor Ian Chubb, who presented CDI with the ANU Media Award for 2010 in the category of 'Best Public Lecture'. The Vice-Chancellor commended CDI for making an important contribution to the profile of the University as a focal point for the dissemination of ideas.

### 3.e PROGRAM DEVELOPMENT & FURTHER ACTIVITIES

CDI staff participated in many other seminars, consultations, meetings and networking events during the course of 2010-11 - with government ministers, members of parliament, academic colleagues, governance practitioners, government and parliamentary officials and political party representatives from Australia and across the Asia-Pacific region.

Many of these activities occur in the general course of our work and hence do not attract a dedicated expenditure line or are entirely funded by external organisations. Some of the major activities in which we were involved in the last 12 months are listed here:

1. **CDI Director | Meetings – Indonesia Program | Jakarta, 11-13 & 20-25 July 2010**

*Activity*

CDI Director, Dr Stephen Sherlock visited Jakarta to meet with senior political leaders and officials of the two chambers of the Indonesian parliament (DPR & DPD) to introduce himself as the new CDI Director and to discuss priorities in future CDI activities in the parliament. He also met with a range of senior and middle level figures from political parties and non-government organisations, together with representatives from international organisations active in Indonesia. He also took the opportunity to meet with officials from the Australian Embassy in Jakarta.

#### *Outcome*

Dr Sherlock's visit renewed close contacts with partner organisations in Indonesia that had weakened somewhat over the previous twelve months. The visit produced a range of important ideas for new training and research activities in Indonesia in future months and years. Dr Sherlock was also able to put the relationship with the Australian Embassy on a firmer basis and establish an expectation of regular consultation, feedback and information sharing.

### **2. CDI Presentation - *Leading Australia's Future in Asia* strategic dialogue | Canberra, 20 August 2010**

#### *Activity*

CDI Deputy Director Grant Harrison was invited to contribute to the *Leading Australia's Future in Asia (LAFIA) Pacific 2010 Strategic Dialogue*, conducted in Canberra on 20 August 2010. The LAFIA Strategic Dialogue is part of a leadership program for senior Australian public service executives held each year at ANU's Crawford School of Economics and Government.

Mr Harrison's presentation focused on the electoral and political circumstances in PNG, especially the impact of legislative efforts to encourage more broadly representative democracy and induce political stability. He discussed in particular the July 2010 decision by the PNG Supreme Court to strike-out core provisions of the Organic Law on the Integrity of Political Parties and Candidates.

#### *Outcome*

The Strategic Dialogue is an opportunity for course participants to be briefed by ANU scholars and practitioners on the social, political and economic challenges facing Pacific nations. The Dialogue precedes a two-week study tour of the region.

### **3. CDI Director | Meetings – Indonesia Program | Jakarta, 29 August – 13 September 2010**

#### *Activity*

CDI Director Dr Stephen Sherlock, held a series of discussions with Indonesian parliamentarians and leading figures in political parties and non-government organisations during a visit to Jakarta in early September 2010. Following the elections of 2009 in Indonesia there has been a huge influx of new members into the country's national and regional parliaments, as well as changes in the relative strengths of political parties. Dr Sherlock's consultations were to build on existing networks amongst these new

parliamentarians and political figures and to identify new fields for interchange, training and research.

#### *Outcome*

The visit was an opportunity to:

- meet with a number of emerging female political leaders in Indonesia and publicise CDI's Women in Politics course;
- make contact with individuals in Indonesia who might be able to contribute to the delivery of CDI programs within the country. This was motivated by a desire to make more use of local expertise in capacity-building within parliaments and political parties in our target countries. Indonesia now has over a decade of experience in the development of democratic institutions and has a rich but little-appreciated resource of people who worked during the formative period of the country's new institutions and are now ready to pass on their knowledge to emerging players.

#### **4. CDI Deputy Director | Meetings – PNG Program | Port Moresby, 5-10 September & 29 November – 3 December 2010**

##### *Activity*

In September and December 2010 CDI Deputy Director Grant Harrison was invited by the Integrity of Political Parties and Candidates Commission (IPPC) to participate in two meetings in Port Moresby to consider what, if any, action the IPPCC might take following the PNG Supreme Court's ruling to strike-out core provisions of the Organic Law on the Integrity of Political Parties and Candidates (OLIPPAC).

##### *Outcome*

At the first meeting in September the IPPCC resolved to a review the legislative, policy and administrative responses that could be developed in the wake of the Court's ruling. As an initial step, the IPPCC invited CDI and the PNG National Research Institute (NRI) to jointly convene a policy workshop to assist its deliberations. National and international experts will be invited to assess the implications of the Court's ruling and to advise the IPPCC on future options. The workshop will be held in late April 2011 and is likely to be followed by a series of public consultations.

The second meeting in December reviewed and confirmed the program for the policy workshop and commenced planning for later steps in the IPPCC's policy review process.

This policy review is a significant project for the IPPCC and CDI is delighted to be working with NRI in support of the review.

During his visits Mr Harrison also met with senior Parliamentary officials and representatives from civil society organisations and donor agencies to discuss current and possible future CDI activities in PNG – particularly activities aimed at political party development, increasing women's political representation and strengthening democratic institutions at sub-national levels.

## **5. CDI Director | Meetings – NSW Parliament | Sydney, 18 October 2010**

### *Activity*

In October 2010, CDI Director, Dr Stephen Sherlock, visited Sydney to meet with senior NSW parliamentary officials. Dr Sherlock held discussions about upcoming CDI activities with the Clerk of the Legislative Council, Ms Lynne Lovelock, and the Clerk of the Legislative Assembly, Mr Russell Grove, as well meeting with a range of other senior staff.

### *Outcome*

CDI maintains a close working relationship with both chambers of the NSW Parliament and staff from the NSW Legislative Council and Legislative Assembly have, for many years, made valuable contributions to CDI training courses. The meetings were an opportunity to plan for the 2011 Effective Parliamentary Committee Inquiries Course and coordinate our capacity building programs in the Autonomous Region of Bougainville and the Solomon Islands.

## **6. CDI Deputy Director | Meetings – PNG Program | Port Moresby, 29 November – 3 December 2010**

*This activity is included in the description for Program Development and Further Activities Item 4 above.*

## **7. CDI Director participates in the 3rd Bali Democracy Forum (BDF) | Denpasar, 9-10 December 2010**

### *Activity*

CDI Director Dr Stephen Sherlock joined delegates to the high-level 3rd Bali Democracy Forum (BDF) in Denpasar on 9-10 December 2010. The BDF is an initiative of the Government of Indonesia, with the aim of promoting the democratic strengthening and peaceful cooperation in the Asia-Pacific region. The meeting was attended by representatives of over 70 countries, including four heads of state and numerous ministerial level figures. Australia's Minister for Foreign Affairs and Trade, Hon Kevin Rudd MP, led the Australian delegation to the gathering.

In his address to the opening meeting of the BDF, Mr Rudd stressed that 'democracy is not a finish line that we cross at one particular point in history' and that all countries in the region needed to continue efforts to strengthen democratic institutions. He mentioned that the Centre for Democratic Institutions (CDI) is part of Australia's 'strong record of supporting democracy in our region', including by providing 'capacity development activities for more than 4,000 parliamentarians, parliamentary staff, political representatives and other stakeholders' since the Centre's foundation in 1998.

### *Outcome*

Apart from deliberations in the formal sessions, the BDF is an extremely valuable opportunity to mix informally with leaders and government officials from around the region. Dr Sherlock was able to establish and build on connections with international

organisations active in the field of democracy promotion and to extend the network of supportive individuals from Indonesia and other countries who might become involved in CDI activities in the future.

#### **8. CDI Director | Meetings – Indonesia Program | Jakarta, 21-30 January 2011**

##### *Activity*

In January 2011 CDI Director Dr Stephen Sherlock visited Jakarta for a series of discussions with Indonesian parliamentarians, non-government organisations with an interest in parliamentary and political affairs, and representatives from international donor agencies.

##### *Outcome*

Dr Sherlock's meeting with the Australian Ambassador to Indonesia, Mr Greg Moriarty, was an especially valuable opportunity to discuss plans for upcoming CDI events. Close consultations with AusAID and DFAT staff in the Embassy in Jakarta are proving to be an important mechanism for two-way flow of information and ideas about political governance issues in Indonesia. In addition, Dr Sherlock met leading officials from the Indonesian Audit Agency (BPK) in relation to CDI's activities in support of the financial oversight functions of the Indonesian Parliament (DPR).

#### **9. CDI Intern | Canberra, 21-25 February 2011**

In a first for CDI, in February 2011, we hosted an intern under the Australian Government's Leadership Development Program. Amarsanaa Adiya, who is currently completing a combined master degree in public policy and diplomacy at the ANU, undertook a one-week placement at CDI during which he conducted background research into new program opportunities. Mr Adiya is from Ulaanbaatar, Mongolia.

### **3.e.i Visitors**

#### **▪ Bougainville Parliamentary Education Officer Visits CDI | October 2010**

Mr Edwin Kenehata, the Parliamentary Education Officer from the Autonomous Region of Bougainville House of Representatives visited CDI on 7 October 2010 for meetings with CDI senior staff. Mr Kenehata is a member of CDI's alumni, having participated in the Effective Parliamentary Committee Inquiries Course in February 2010. His visit was an opportunity to discuss recent developments in Bougainville and to assess opportunities for future CDI assistance. Mr Kenehata's visit was sponsored by the NSW Parliament, as part of the Commonwealth Parliamentary Association twinning arrangement.

## 4. CDI- IPD ACTIVITIES & OPERATIONS

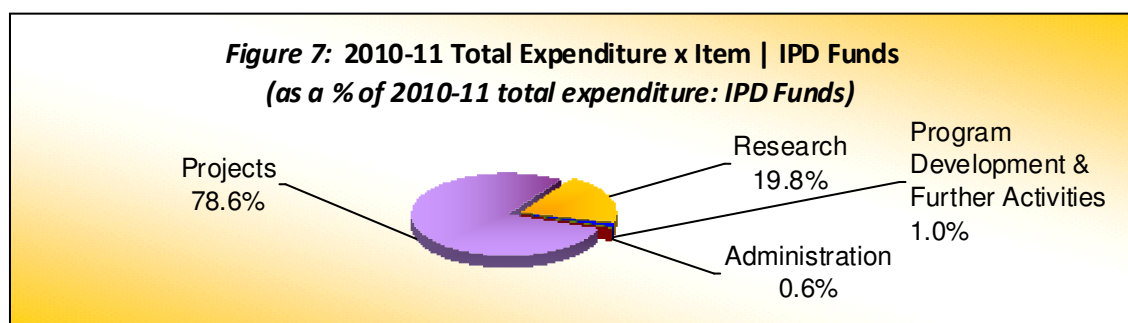
### 4.a OVERVIEW

Activities conducted jointly by CDI and the Institute for Peace & Democracy (IPD) have been designed to develop a cooperative working relationship between the two organisations and to assist in the institutional strengthening of IPD as it develops its priorities, structures and procedures. The activities have fostered synergies between CDI and IPD and contributed to IPD's capacity building efforts.

In 2010-11, activities accounted for 99.4% of CDI's IPD expenditure, with operations accounting for the balance of 0.6%. While research expenditure featured strongly, training projects as usual accounted for the overwhelming majority of activity expenditure for the period.<sup>47</sup> Total 2010-11 IPD funds activity expenditure relates to the implementation of 6 activities in total, 4 of which occurred in 2010-11 and 2 of which occurred outside this period. All activities with 2010-11 expenditure related directly to our focus countries<sup>48</sup> and half of these activities were implemented in Indonesia, accounting for 18.7% of total 2010-11 IPD activity expenditure.<sup>49</sup>

Table 9: 2010-11 Expenditure Summary as at 5 March 2011 | IPD Funds

Expenditure - IPD Activities & Operations		
	Item	Total IPD Funds
Activities	Projects	\$286,172.97
	Research	\$72,087.78
	Program Development & Further Activities	\$3,626.74
	<b>Total Activities</b>	<b>\$361,887.49</b>
Operations	Administration	\$2,276.93
	<b>Total Operations</b>	<b>\$2,276.93</b>
<b>Expenditure Total</b>		<b>\$364,164.42</b>



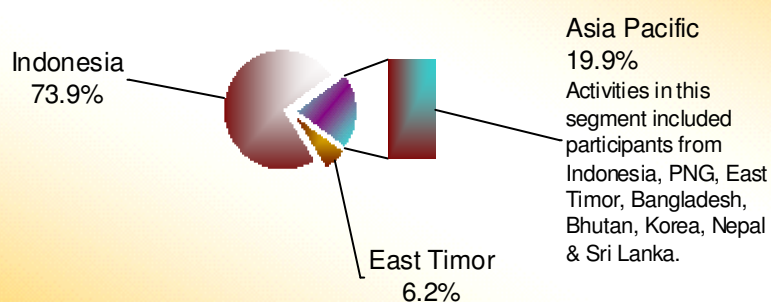
<sup>47</sup> See Table 9 and Figure 7 below.

<sup>48</sup> See Table 10 and Figure 8 below.

<sup>49</sup> See Table 11 and Figure 9 below.

**Table 10: 2010-11 Activity Expenditure by Region/Country | IPD funds**

Focus Region/ Country	No. of Activities with 2010-11 expenditure		Total IPD Funds
	Implemented 2010-11	Implemented outside 2010-11	
Regional/Multi-Country			
Asia-Pacific	2	0.5	\$71,968.29
Country Specific			
East Timor	0.15	-	\$22,368.71
Indonesia	1.85	1.5	\$267,550.49
Total	4	2	\$361,887.49

**Figure 8 2010-11 Activity Expenditure x Country/Region | IPD Funds**  
(as a % of 2010-11 Total Activity Expenditure: IPD Funds)**Table 11: 2010-11 Activity Expenditure by Location Implemented | IPD funds**

Activity Implemented In	No. of Activities with 2010-11 expenditure		Total IPD Funds
	<i>Implemented 2010-11</i>	<i>Implemented outside 2010-11</i>	
Indonesia	2	1	<b>\$67,812.22</b>
Australia	2	1	<b>\$294,075.27</b>
<b>Total</b>	<b>4</b>	<b>2</b>	<b>\$361,887.49</b>

**Figure 9: 2010-11 Activity Expenditure x  
Location Implemented | IPD Funds  
(as a % of 2010-11 Total Activity Expenditure: IPD Funds)**



#### 4.b ACTIVITIES

This Section covers the activities conducted under the joint CDI-IPD work program for 2010-11<sup>50</sup> and should be read in conjunction with Annexes 4, 7 and 13, which contain further information and details regarding IPD activities expenditure, scheduling, participation, country and sectoral foci, location implemented and more.

#### 4.c PROJECTS

##### 1. Parliamentary Research Staff Professional Skills Development Course - Indonesia & East Timor | Canberra, 15-24 March 2010

###### *Activity*

In March 2010 CDI ran a professional development course for parliamentary research staff from the parliaments of Indonesia and East Timor. The course, which was held in Canberra, was facilitated jointly by Mr Ian Harris, former Clerk of the House of Representatives in the House of Representatives, and Dr Ketut Erawan, IPD's Executive Director. There were 20 participants on the course: 3 from the National Parliament of Timor-Leste; 3 from Indonesia's *Dewan Perwakilan Daerah* (DPD, the Regional Representative Council); and 14 from Indonesia's *Dewan Perwakilan Rakyat* (DPR, the People's Representative Council).

The course included sessions on dealing with the public, interest groups, the media and other stakeholders in order to improve the quality of debate and legislation; understanding the accountability role of parliament; staff-MP relations; and assisting parliamentarians with research, speech-writing and legislative drafting.

###### *Outcome*

The Indonesian and Timor-Leste parliaments are taking steps towards the establishment of professional research services to support parliamentarians in the performance of their representation, oversight and legislative responsibilities. This course was designed to support the emergence of this capability and to underscore the importance of such services being responsive, timely and of high quality.

<sup>50</sup> See our website @ <http://www.cdi.anu.edu.au/IPD.htm> for all the details of our work with IPD.



Participant feedback indicates that the course was successful and well-targeted, with 85% of participants rating being excellent or good and 75% reporting that the content of the course was extremely relevant and useful.

#### **4.d RESEARCH | PROGRAMS – PUBLICATIONS – WORKSHOPS – CONFERENCES - CONSULTANCIES**

##### **1. Discussion Meeting - *Electoral Democracy in the Asia-Pacific Region: Observations by Bali Democracy Forum Countries* | Canberra, 23 August 2010**

###### *Activity*

On 23 August 2010 IPD and CDI jointly convened a dialogue for electoral specialists from member countries of the Bali Democracy Forum (BDF) who were in Australia observing the Australian federal election under the Australian Electoral Commission's Election Visitors Program. The dialogue which was attended by representatives from nine BDF countries, was facilitated by IPD Director Dr Ketut Erawan and CDI Director Dr Stephen Sherlock.

###### *Outcome*

Dialogue participants were able to gain deeper insights into the Australian political process, to share their observations of the Australian election and to consider the implications for electoral administration in Asia-Pacific countries. The many issues discussed included Australia's preferential system, the high level of community trust evident in the electoral process, the facility for electors to vote at any polling place within their electorate and the pros and cons of compulsory voting.

It is planned that the meeting should be a starting point for information-sharing and networking amongst electoral administrators from BDF countries. IPD aims to maintain and develop the links established during the observation visit to Australia.

##### **2. International Workshop - *Electoral Systems, Parties & Parliaments: Making the Connections* | Bali, 11-12 November 2010**

###### *Activity*

Twenty scholars and practitioners from Australia, Canada, Indonesia, Papua New Guinea and the US gathered in Bali on 9-10 November 2010 to participate in a workshop organised jointly by IDP and CDI under the title "Electoral Systems, Parties and Parliaments: Making the Connections". The workshop was part of efforts by CDI and IPD to facilitate research on democratic institutions in Southeast Asia and the Pacific and to develop networks amongst people working in the area from both scholarly and practical perspectives.

The aim of the workshop was to make connections in two main ways:

- In thematic terms, the workshop focused on the ways in which the design of electoral systems influences the nature and behaviour of political parties and the composition and functioning of parliaments in countries in the region; and
- In regional terms, the workshop was designed to foster dialogue between people who work on the issues in the Pacific and those whose specialisation is in Southeast Asia.

### *Outcome*

Debate was wide-ranging and illuminating with some of the highlights being discussions about:

- limitations to the effectiveness of legislative “engineering” in achieving objectives such as influencing the nature and behaviour of parties, providing for stable government or providing for representation of particular social groups;
- the increasingly important role being played by the courts in both Indonesia and the Pacific in checking the power of executive government and legislatures to restructure political and party systems;
- the relationship between social cleavages, trends in voters’ behaviour and the policies and orientation of parties; and
- regional differences in the discourse about political parties - while much attention in Indonesia is focused on the alleged stranglehold of parties and the need to reduce their number, in the Pacific the perceived problem is the absence of meaningful party structures and allegiances and the need to encourage party systems.

The exploration of regional comparisons was particularly insightful and it was agreed that the most productive focus for further study was in the commonalities of politics in eastern Indonesia and Melanesia.

Participants will be invited to prepare more-precisely focused papers on a selection of these topics and further analyse these issues in a second workshop in mid-2011, with a view to publication in 2012.

## **4.e PROGRAM DEVELOPMENT & FURTHER ACTIVITIES**

### **1. CDI Director - Meetings IPD | Bali, 19-20 July 2010**

#### *Activity*

The working relationship between CDI and the Institute for Peace and Democracy is a key element for successful program delivery for both organisations. CDI Director, Dr Stephen Sherlock, visited IPD to introduce himself as the new Director and to hold consultations with IPD Director, Dr Ketut Erawan, and his staff.

#### *Outcome*

The meetings allowed both Directors to discuss priorities for each organisation and for upcoming joint CDI-IPD programs and to agree on a range of planned research and training activities. A highlight of the discussions was development of the objectives and format for joint research and publications on Southeast Asian and Pacific political parties, parliaments and electoral systems.

## ANNEX 1

## CDI PERFORMANCE EVALUATION FRAMEWORK

**Goal:** The goal of the CDI is to support the efforts of partner country governments in democratic reform of their parliamentary systems and political parties.

Objective	Indicators	Means of Verification
<b>1. To improve the operation and understanding of parliamentary machinery by Members of parliament and parliamentary staff in partner countries.</b>	<ul style="list-style-type: none"> <li>Improved understanding of the range of parliamentary services and their uses</li> <li>Improved quality of existing parliamentary service delivery</li> <li>Implementation of new parliamentary services</li> </ul>	<ul style="list-style-type: none"> <li>Positive remarks in appraisal forms</li> <li>Evidence and anecdotes of the application of lessons learned to job</li> <li>Satisfaction of Presiding Officers and supervisors with training outcomes</li> <li>Perceptions of academic and news commentators on CDI's impact</li> <li>Annual evaluation of a representative sample of participants</li> <li>Feedback from Australian Government Representatives</li> </ul>
<b>2. To strengthen democratic political parties in priority countries</b>	<ul style="list-style-type: none"> <li>State of political parties</li> <li>Improved political party compliance with laws/regulations/policy governing organisation</li> <li>Improved democratic participation in political parties</li> </ul>	<ul style="list-style-type: none"> <li>Positive remarks in appraisal forms</li> <li>Evidence and anecdotes of the application of lessons learned to job</li> <li>Examples of improved practices in functioning of political parties</li> <li>Perceptions of academic and news commentators on CDI's impact</li> <li>Annual evaluation of a representative sample of participants</li> <li>Feedback from Australian Government Representatives</li> </ul>
<b>3. Applied research aimed at promoting democratic parliamentary systems</b>	<ul style="list-style-type: none"> <li>Research partnerships with other organisations</li> <li>Contribution to understanding of members of parliament/parliamentary staff/party officials in partner countries of Australia</li> <li>Contribution to the design of future AusAID and CDI activities.</li> </ul>	<ul style="list-style-type: none"> <li>Publications in quality journals, books and quality publishers</li> <li>Academic interest in CDI research</li> <li>Practitioner interest in CDI research</li> <li>Collaborative approaches leading to significant value for modest input</li> <li>Partnerships established and operational, particularly within the target region</li> <li>Feedback from Australian Government Representatives</li> </ul>

<b>4. To engage and maintain effective working relationships with stakeholders</b>	<ul style="list-style-type: none"> <li>▪ Stakeholders are informed of activities</li> <li>▪ Publicity of activities in conjunction with AusAID</li> <li>▪ CDI engages with other Australian academic institutions involved in political governance</li> </ul>	<ul style="list-style-type: none"> <li>▪ Satisfaction and involvement of the Minister and Parliamentary Secretary</li> <li>▪ Requests for repeat assistance from key recipients</li> <li>▪ CDI website maintains high standards and increases hits and subscriptions</li> <li>▪ Positive media reports on CDI work</li> <li>▪ Joint activities undertaken</li> <li>▪ Satisfaction of Australian Government partners</li> <li>▪ Positive feedback from other political governance academic institutions</li> </ul>
<b>5. To form an effective working relationship with the Bali institute for Peace and Democracy and support its development</b>	<ul style="list-style-type: none"> <li>▪ Capacity of IPD to run workshops is increased</li> <li>▪ Work program established</li> <li>▪ Exchange of expertise to the IPD</li> </ul>	<ul style="list-style-type: none"> <li>▪ Feedback from IPD</li> <li>▪ Workshop undertaken</li> <li>▪ Evidence of close engagement (e.g. travel for discussions)</li> <li>▪ Joint programs undertaken</li> </ul>
<b>6. To manage CDI</b>	<ul style="list-style-type: none"> <li>▪ Increased profile of CDI amongst key stakeholders</li> <li>▪ Implementation of strategies to sustain the impact of CDI activities on individuals and organisations</li> <li>▪ Gender equality in CDI activities</li> <li>▪ Value for money for the Australian Government</li> </ul>	<ul style="list-style-type: none"> <li>▪ Demand for CDI services by recipient and ODA community</li> <li>▪ Australian political leaders knowledgeable about CDI work</li> <li>▪ Attraction of additional resources to CDI</li> <li>▪ Compliance with all contract conditions including performance requirements</li> <li>▪ All reports submitted on time</li> <li>▪ Improving record of gender participation in activities</li> </ul>

## ANNEX 2

## SAMPLE CORE PROJECT EVALUATION FORM COMPILATIONS: PPD 2010 &amp; WiP 2010

## PPD JUNE 2010 - COMPILATION OF EVALUATION FORMS

17 COMPLETED EVALUATION FORMS RETURNED FROM CLASS OF 18 –

(One participant returned home early due to a death in the family)

Their distilled/interpreted and collated responses in orange throughout, **bold** responses indicate the response shared by more than 1 participant:

Purple (2009), Green (2008), Blue (2007) & Red (2006) responses to multiple choice Questions for comparison.

## Content and Structure

Please circle one statement that most describes how you feel about the **structure** of PPD:

a) The right amount of information was provided

**53%** | 69% | 55% | 81% | 64%

b) There could have been a few more information sessions included in the program

**41%** | 25% | 36% | 6% | 22%

c) The program was not full enough, more sessions could have been included

0 | 0 | 9% | 6% | 7%

d) There was too much information provided, the program was too full

0 | 0 | 0 | 6% | 7%

No response **1**

Please circle one statement that most describes how you feel about the **content** of PPD:

a) The content of the program was extremely relevant and useful to my work

**70%** | 50% | 55% | 62% | 43%

b) Most of the content was relevant and useful to my work

**18%** | 50% | 45% | 19% | 50%

c) Some of the content was relevant and useful to my work

6% | 0% | 0% | 19% | 7%

d) None of the content was relevant or useful to my work

0 | 0 | 0 | 0 | 0

No response **1**

Which aspects of PPD did you find to be the most useful?

**Campaigning** lecture by Julian Sheezel and **fundraising** aspects of political parties | **Parliament visits** – observing question time in the Senate and House of Reps and lectures by MPs | Lecture by Dr Norm Kelly on **Party Systems** and political electoral systems | all the lectures by Dr Norm Kelly | all the presentations by experienced politicians | party law | how to organise a Party | **All** fantastic and excellent learned a lot in all aspects | Membership to political parties | Party structures | visit to Party Offices and ALP | **visit to Legislative Assembly** | the working of democracy

Which aspects of PPD did you find to be the least useful?

**None** | funding – no public funding in my country | strategic planning, how to strategise and execute your priority, elevate and assess various situations | debate in Senate | coalition |

Are there any topics or themes that were not covered in PPD that you would have liked to have been included?

**None** | political analysis | we should at least have observed some practical campaigning, polling and participated or observed a political party doing fundraising | evaluation of campaign after losing or winning an election | electoral system in Australia – electronic system – the cost, planning, advantages, disadvantages and more information to suit PNG needs | Intergovernmental relationship i.e. Federal-State-local and how that impacts on Party politics in Australia | means to deliver Democracy/work in an undemocratic situation | **Country constitution** | legal system with committees | **Party** constitution and **laws** | strategic planning of how to campaign | how to properly organise a Party | ethics in political relations | I guess CDI has more to offer but restricted due to time limitation | Policy development | corruption and anti-corruption | strategic method that could be adopted by various parties in transforming and positioning them | **I think the topic/themes is enough to share some information whether from any country** |

### Facilitation

Please circle one statement that most describes how you feel about the **delivery** of PPD:

- a) All of the sessions were clear and comprehensive, the information was very easy to understand  
59% | 44% | 29% | 69% | 64%
- b) Most of the sessions were clear and comprehensive, the information was quite easy to understand

35% | 50% | 50% | 6% | 29%

- c) Some of the information sessions were clear and comprehensive, but there were some areas that were difficult to understand

6% | 0 | 21% | 25% | 7%

- d) Most of the sessions were not clear enough and the concepts discussed were difficult to understand

0 | 0 | 0 | 0 | 0

No response 0

Was there enough opportunity to ask the facilitators and speakers questions about information provided or clarification of concepts?

During off-site visits    Yes 70% | 63% | 71% | 88% | 85%    No 30% | 37% | 29% | 12% | 15%

During sessions at ANU    Yes 100% | 94% | 85% | 94% | 79%    No 0 | 6% | 15% | 6% | 21%

#### Comments:

We need more time in discussion especially with those with ministerial or shadow ministerial responsibilities | the **time** factor | During off-site visits especially the Senate and House of Representatives there was not enough time for the speakers to elaborate more on their subjects| It was unfortunate that we concluded the course at a time when the country was looking toward an election as such most of the facilitators were busy with their Party priorities | Due to poll rates and election soon **some facilitators in Parliament were busy and had no time/ had to rush through/hurry** to meetings| course to run a longer period say one to three months at the certificate level | good | Opportunity was given to all participants of the course to ask questions which is excellent | Some materials especially information were not relevant and we didn't need to go through it | I think this course is very useful to all parties around the Pacific because Australia is well advanced with its political parties | We need more of this course. Two weeks is not enough because there is plenty more to learn about democracy and Political Party Politics and how to preserve democracy. In areas like PNG democracy is dying when elections are not done well. So more awareness is needed in PNG| **the facilitators and speakers answer questions based on their experience and expertise in every session** | It is not really important that every participant must ask questions otherwise the session will be boring for other participants | Pleas/invitations for collaborations as have been made by some of the participants to the speaker on behalf of their party/country should be left to private conversations as to save time for more topic-based questions.

Was there enough opportunity during the course to discuss with other participants issues of common interest and concern?

Yes **94%** | **88%** | **67%** | **62%** | **85%** No **6%** | **12%** | **33%** | **38%** | **15%**

One comment: 'Yes, but not enough time'

Was the balance between session presentations and discussion groups appropriate?

Yes **100%** | **94%** | **87%** | **69%** | **85%** No **0** | **6%** | **13%** | **31%** | **15%**

Can you make any suggestions for improvement in the delivery of PPD?

**No** I think the delivery of the course was perfect and very much interesting | Include programmes on how best democratic election works | Include or arrange with international democratic union possible funding for participants to use to promote/preserve democracy in the Asia Pacific | Involve people with constitutional background as we have a constitutional crisis back home | Arrange meetings with Cabinet Ministers | Everything ok. More MPs need to be part of it | Physical observation of election in Australia | Physical presence of Party executive at the delivery of course | in-country training | Not in winter at ANU | Each participant to be given **internet access in apartment** to communicate by email and do research | Information and topics of the course should be sent to the participants one week before the departure from their country to Australia so that they could bring with them all relevant information to assist them in discussion and in their presentations (assignment) | CDI could invite speakers/clerks, librarians, parliamentarians and staff officers to under go training with this course (like PNG people) | Already very good | Every day the participants should change seat positions as they come from different countries and different parties.

### Future initiatives and outcomes

How would you rate PPD overall?

Excellent **76%** | **63%** | **69%** | **62%** | **72%** Good **12%** | **37%** | **31%** | **32%** | **28%**  
Satisfactory **0** | **0** | **0** | **6%** | **0** Poor **6%** | **0** | **0** | **0** | **0**

No response: **1**

Comments:

The goods and transport are very expensive in Canberra. Especially foods in café at Parliament | Fulfil most of the needs but perhaps having a breakout group and workshop will enhance what the participants have learnt | It is not yet excellent. To make it more excellent some practical campaigns in Australian politics must be



included in the program. Another thing to be included would be to arrange facilities like funding, printing posters and pamphlets etc for Political Parties to promote election| Very Good | Everything was done according to the set timeframe |Everything was ok except the cold weather in Canberra which really affected us |Thanks to CDI and AusAID | Very informative with the Democratic process in Australia. Similarly, privilege to learn other democratic processes in Asia Pacific region |My honest comment on this course is that the course is an eye opener for Asia/Pacific regions. Specific reference to all the participants of respective political parties attending this course |The CDI course was very useful and interesting because it helped me to know how I can manage my political parties |**Overall the CDI course is very interesting and attractive and also gives more knowledge and experience which doesn't apply yet in our country** |The course was very good and the facilitators and speakers were frankly open to explain issues and elaborate on the topic requested by the participant |Excellent – learnt a lot from women leaders, Senators, members of Lower House, women leaders in different Australian political parties. Very profound and colourful |Very good, manageable. Suitable and fits with our need. |The course covers enough materials and the different subjects of political parties' development. Enough for a participant to work more professionally in their own parties and also for someone to form new political party. It is skilful and motivating.

How will the information, experiences and discussion during PPD assist you in your work?

**From what we learn from CDI's course we can inform our leader of the Party about what we get in the course and have a chance to implement this in our party.**

As one of the female candidates and official of a PNG Political Party I have a lot more to do in educating my Party officials, parliamentarians and women.

The information, experience and discussion during the course will assist me in my working place in terms of democracy and good governance and also in how to manage my political party.

Knowledge obtained at this course will be implemented in all aspects of my Party work.

Very much: 1.In fundraising; 2. in campaign planning; 3. in running my Party office; 4. in our advisory roles to the Party Parliamentary Wing.

Provide opportunities for me to introduce further democracy to transform the Party that I come from.

I can perform democratically within the Party and in the nation. I can be able to do a good campaign for my Party to win election. I know how to

collect funds legally for my Party. I know now to recruit and maintain Party membership.

Information, experience and discussion during the course will help me to improve my knowledge in politics so that I could be resourceful for the betterment of my political party.

The ideas and theory of this course and handouts are very useful to my Party for its planning for the 2012 National Election in PNG.

It will help to reorganise my party structure to meet the challenging democratic process globally.

I know how to stabilise international relationships.

What type of courses or other activities do you think would be most valuable for CDI to undertake in the future to build on the outcomes of PPD and/or engage other issues in the area of political party development? All suggestions are very welcome and feel free to comment on all aspects of possible future activity that you feel would be of value to your work, i.e. themes, structures, location, number and type of participants and facilitators, timing, venues etc.

CDI should take time to look into individual political parties at different courses rather than combining every political party together.

Transportation provided is very good. Increase allowances. Inform future participants especially the party officials to take advantage of extra budgets. After the legislation for women's seats is passed CDI should get involved in funding the necessary training.

We have obtained a lot of knowledge during the two weeks at ANU and off site which will be implemented in my country once we get the signal to go to the polls. Otherwise it will help me to strengthen my Party structure.

Most of the information discussed will assist me in my political endeavour and my political Party to win some more seats in Parliament come 2012.

I will implement the information, experience and discussion during the course in the Golkar Party, especially for campaigning. I will make a report to the Golkar Party.

Everything was ok except that the **accommodation should be closer to food outlets.** We were quite far from the shopping centre.

Schedule was very tight. Needed more time to spend in Lower House – one whole day. In Upper House – one whole day. Need an opportunity to meet Government Officials. We should be allowed to meet the Prime Minister and other Ministers. Overall this course was excellent. No regrets!

What about inviting non-democratic countries so that we appreciate the election process and party structure in their country? Venue is appropriate, anywhere in Australia. Timing is fine with the current maximum of participants.

Using media in politics. Book keeping and account keeping for Party funds. **Public speaking course.** Use of Information Technology like PowerPoint presentations for campaigns. Arrange for fund raising activities for the participants. Produce a video recording for all the participants to take with them to show members and supporters of their Party in their own country.

Political Party transformation with the changing times. Campaigning. Building sustainable political parties with forward looking vision

This is one of the best courses I have attended. It is important that Democracy is paramount and deals with the Constitution of a country and as such we would appreciate if someone from the Constitutional Office is given an opportunity to be a facilitator to give an overall view on the countries' Constitutions. It would be good if CDI could in future courses give participants more time to spend at the two Houses i.e. Parliament and Senate as the debates are important to some of us who love being in the field as we can learn a lot from experienced politicians. If possible invite more senior Party Executives to facilitate. The venue is excellent except we had a very tight schedule and in future the course could be extended to three weeks Next time the course should be held in summer not winter because we need to adapt to different weather between Asia and Australia

Develop an academic program like a short or medium term course program for interested and suitable candidates who are willing to upgrade their knowledge or academic qualifications in politics and have further access to upper level qualifications.

Two week courses for each of the following groups: Politicians; Party officials; Parliamentary staff (including speakers, Clerks, Librarians and staff); Electoral Officers; Women in Politics – selective women.

### Campaign planning; Political Party Management.

If there was no public holiday in the course the time would have been enough. The unit for Campaigning should have more time for the trainer/speaker to elaborate and for participant discussion.

Strategic planning and organizing of Political Parties is given in more detail in Australian perspective. Demonstrate to the course participants the basic scenario so that each individual can relate back to their own situation.

I suggest more example must be given to help the participants to fully understand how to develop a political party.

The location is good; flying people into Canberra was a good choice where they feel more relaxed and will perform and participate well rather than from their own country where sometimes surroundings won't help them to see things more clearly.

Accommodation, transport and pick up and drop off at the Capital Tower was very good indeed and it was close to the shopping centre. Off site visits were helpful and I can relate back to my own situation which will motivate me.

The staff and facilitators were very helpful, excellent and clear to ensure that I knew what he or she was trying to explain during the time of the course.

Thank you CDI.

## Evaluation Form for Participants

Women in Politics Course (WiP) | December 2010 — Canberra — Australia

16 evaluation forms returned from 19 participants

**responses to multiple choice:** Percentages rounded to whole numbers on the multiple choice questions, in **blue** for this year while **Red (2008)** and **Green (2009)** **responses to qualitative questions:** distilled/interpreted and aggregated, provides the frequency in ( ) if more than participants shared the same response. **Questions included for comparison.**

### Content and Structure

Please circle one statement that most describes how you feel about the **structure** of the Women in Politics course (WiP): (one person did not answer this)

- e) The right amount of information was provided **73% | 73% | 50%**
- f) There could have been a few more information sessions included in the program **20% | 0 | 13%**
- g) The program was not full enough, more sessions could have been included **0 | 9% | 6%**
- h) There was too much information provided, the program was too full **7% | 9% | 25%**

Please circle one statement that most describes how you feel about the **content** of WiP:

- e) The content of the program was extremely relevant and useful to my work **47% | 64% | 44%**
- f) Most of the content was relevant and useful to my work **53% | 27% | 50%**
- g) Some of the content was relevant and useful to my work **0 | 9% | 6%**
- h) None of the content was relevant or useful to my work **0 | 0 | 0%**

Which aspects of WiP did you find to be the most useful?

- The experiences shared by Member of Parliament and other speakers (5 responses).
- Trip to parliament (5 responses)
- Campaign strategy/Linda Reynolds session (4 responses).
- Exchanging experiences with other participants and discussions (4 responses)
- Media session (3 responses)
- Resource mobilisation (2 responses)
- Strategy for WiP (2 responses)
- All themes were useful
- Sharing information on political atmosphere from various countries including Australia
- Press release,
- Presentation from each country
- WiP local context, women political leadership, networking, temporary special measures.

Which aspects of WiP did you find to be the least useful?

- None(6 responses)
- Lobbying session(4 responses) -as it is not giving tips but just telling stories/as it was already included in other presentations.
- Mock media interviews/Media session at parliament (2 responses)
- Impact of electoral system(2 responses)
- Language barrier/ interruption due to interpretation(2 responses)- Normally I am tolerant person but was very much disturbed by the Indonesian participants language barrier which was very disruptive/ Choosing participants who were not able to communicate in English hence needing interpretation.
- Too many presentations by participants. There should be choice of the topics which are relevant to you (may be she means there should be choice for them to attend presentations which are relevant to them)
- Strategy link between national and local level.

Are there any topics or themes that were not covered in WiP that you would have liked to have been included?

- None as all were covered (4 responses)
- More on Fundraising (3 response)
- How to deal with negative side of politics including corruption
- Just to add more exercises
- How to improve bargaining power in political party
- Use exchange of ideas and experiences
- Special session- good models (Timor Leste)
- Electoral system
- Role of political parties in promoting gender responsive policy analysis and best practises.
- New strategies of campaigning support and lobbying
- More information on the PNG election experiences and on past woman MP's in PNG both elected and those who contested.
- A visit to an actual setting of women in a political party office
- A session on public speaking by expert
- Media strategy plan

## Facilitation

Please circle one statement that most describes how you feel about the delivery of WiP:  
(1 person did not answer)

- e) All of the sessions were clear and comprehensive, the information was very easy to understand **44%** | **73%** | **31%**
- f) Most of the sessions were clear and comprehensive, the information was quite easy to understand **44%** | **27%** | **50%**
- g) Some of the information sessions were clear and comprehensive, but there were some areas that were difficult to understand **13%** | **0** | **13%**

- h) Most of the sessions were not clear enough and the concepts discussed were difficult to understand **0** | **0** | **0%**

Was there enough opportunity to ask the facilitators and speakers questions about information provided or clarification of concepts?

During off-site visits Yes **100%** | **73%** | **56%** No **0** | **27%** | **44%**

During sessions at ANU Yes **81%** | **82%** | **75%** No **19%** | **18%** | **25%**

Comments:

- More time needed/not enough time- for discussion and question (5 responses)
- Speakers did give time to answer the questions, but more attention required for quite participants as some participants were talkative and asked too many questions (2 responses).
- Too much emphasis on Indonesian participants was given so I feel Fiji was not heard.
- Would have liked to hear expert advice on using women to saturate 'coup culture'

Was there enough opportunity during the course to discuss with other participants issues of common interest and concern?

Yes **72%** | **73%** | **69%** No **28%** | **27%** | **31%**

Was the balance between session presentations and discussion groups appropriate?

Yes **78%** | **73%** | **69%** No **22%** | **27%** | **31%**

Can you make any suggestions for improvement in the delivery of WiP?

- Add more exercises and participative method (8 responses) - More practical work/Program to include group discussions to improve the group discussion skills rather than only presentation and QA. Combine class room and group discussion, assign groups to do more group presentation. Include energisers/icebreakers. Written assignment- essays would be good to train participants in developing their ideas and make their ideas and thoughts more coherent.
- More time/days for course (3 responses)-Extended Mon- Fri instead of Wed to Thurs (?)/ Extend course by one day/min 2 week.
- More time for discussion on presentations (3) - We were given only 5 min to present while speakers were given long sessions /loved sharing & learning form others experiences but the timing did not allow for this
- Public speaking (2 responses)
- Have similar political systems for training.
- All was as expected
- Can CDI help participants from Indonesia to advocate after training course as this workshop might be of less use if it would not be followed up?

- Bigger room for conference as personal table space was too small.
- Speakers to have case studies to generate discussion among participants.
- Show some short documentaries on women experiences in politics, stories from Rwanda, Costa Rica and other nations where temporary measures have been well implanted. These are good education materials we would take home to educate voters, MPs and other involved in political decision making.
- I want to keep on communicating after this course and want to send email if there are any queries.

### Future initiatives and outcomes

How would you rate the course overall?

Excellent **59%** | **45%** | **69%**    Good **41%** | **45%** | **31%**    Satisfactory **0** | **10%** | **0%**    Poor **0** | **0** | **0%**

### Comments:

- Course was well organised in a professional manner and was very informative(6)
- Language Barrier(5 responses)Was upset with language issue as interpretation for Indonesian was disruptive in class. The minimum requirement of course was competency in English still 3 participants were not and the interpretation done for them was annoying/ I do not mind but it was unfair for them as they were not able to understand, few English speakers minded though/Next WIP should consider the language barrier as I found it disturbing for the flow of communication. May be there should be separate classes for those participants.
- Speakers/MPs/Senators were all good (4 responses)-, senators were excellent and there were useful messages from different speakers/ Speakers were from different political parties with different experiences so participants have very rich knowledge/ It was nice to see upper house.
- Very informative /Discussion were very constructive (2 responses)
- Weather was problem. Stores and shopping centres were away from our apartments.
- I admire and appreciate the overall course, specially the organisers for their patience, time and understanding our differences. Many thanks for your maturity and flexibility.
- Time was not sufficient for so much information for newcomers.
- Speakers were given more time- should be shortened
- Time management for some participants was major issue. Start on time, keeping people waiting is not good practise for future leaders.
- Some sessions were slow while some sessions were very informative that they were hard to digest.

How will the information, experiences and discussion during the course assist you in your work?

- In implementing strategies to empower women back at home (4)-workshop gave baseline info of political nature on several countries including my own country/will help me to strategise my future step.



- In Campaign(4)- it has helped/will help me in preparing/running campaign for election
- Course very helpful and useful(4)
- In Training(3)-Provided me knowledge to prepare training for women in political parties
- Will help integrate in my own programme activities and inspire in my work.
- Will help in setting up my profile in front of community as a woman leader and in my work on anti-corruption ,
- Will help in developing strategies to improve representation of women in parliament.

What type of courses or other activities do you think would be most valuable for CDI to undertake in the future to build on the outcomes of this course and/or engage other relevant issues? All suggestions are very welcome and feel free to comment on all aspects of possible future activity that you feel would be of value to your work, i.e. themes, structures, location, number and type of participants and facilitators, timing, venues etc.

#### **Suggestions for Follow up/networking (8)-**

- Maintain communication with participants to know their career update /Conduct follow upon the participants commitments(2)
- Equipment to monitor, assist our development and our campaign until the election 2014 in our country through network of CDI.
- Organisations or participants to ensure that there is continuity in the programs or plans written for country strategies.
- Conduct similar workshop but for men to support women candidates
- Networking through newsletter emails.
- Strong network linkages for pacific countries to build pressure together
- Start Face Book group so we all can keep in touch with each other.

#### **Suggestions for course contents and methods (8)-**

- More practical work/participatory methods to be used(4-)We people from pacific are action oriented hence practical exercises/group work helps information to sink in better/Have more exchange of experiences, more learning about political parties /The exercise done by Linda Reynolds was very useful. More interactive exercises like the campaign exercise
- Extended training days(3)-At least 10 days for the training Exercise on writing campaign theme, policy issues, and learning rhetoric.
- Presenters: Get more relevant experiences eg Carol Kidu as a presenter, how she faced challenges within the cultural Melanesian society.
- More training for candidates who intend to run election
- Working in groups of different backgrounds and countries could be very helpful and should be used more frequently.
- Public speaking training would help.

#### **CDI's role in advocacy in home countries (5)-**

- Lobbying with political party leaders to attract attention and provide opportunities / help campaign for potential female politicians.
- Organise training for journalists with the aim of publicising the role they can support women politicians and need to engage public policy makers to exert social control. And

give encouragement to the journalists and the press to give political education in the community actively.

- Lobbying government to give women the opportunity to perform and engage politicians. Giving political education in the wider community.
- Use WIP participants to strengthen party system and parliamentary structures in their home countries.

#### **Conduct similar workshop outside Australia (4)-**

To enhance the reach in 6 countries that CDI is involved. This course should be conducted in our countries of origin so more women and men are trained.

#### **Suggestions for Logistics (3)-**

Courses very well organised, could weekends be left free? Food was excellent but more diverse menu could have been provided. Pacific women felt that food was more catered for Asian women and not for Pacific Islander, pls take care next time.

#### **Participant's composition (2)-**

Participants were from very diverse background and different level of knowledge. The advantage of this is people can learn and share with each other but disadvantage is as some are very advance, they dominated which was unfortunate. Perhaps next time the gap should not be this huge. Too many participants from one country create the feeling that there is favouritism towards one country.

## ANNEX 3

**SAMPLE CORE ACTIVITIES FEEDBACK & ENDORSEMENT:  
PARTICIPANTS, PARTNERS AND OTHER KEY STAKEHOLDERS.**

**Projects:**

- 2. Solomon Islands - 2010 National Election Training Workshop for Women Candidates**  
Honiara, 8-12 March 2010.

----- Original Message -----

**Subject:** RE: Centre for Democratic Institutions | Honiara Workshop  
**Date:** Thu, 01 Apr 2010  
**From:** Symon, Paul MAJGEN  
**To:** Luke Hambly  
**CC:** Reynolds, Linda COL

Luke,

Thank you for your kind letter and providing me further information of the accomplishments from the Honiara workshop.

Well done to all concerned.

Regards,

*Paul Symon*

-----  
**Major General P.B. Symon, AO**  
 Deputy Chief of Army  
 Army Headquarters

- 3. East Timor - Legal Analysis Training for East Timor Parliamentary Research Centre & Trainee Legal Drafting Staff | Dili, 3-7 May 2010.**

**From:** Missingham, Roxanne (DPS)  
**Sent:** Thursday, 13 May 2010 8:36 AM  
**To:** jose guterres  
**Cc:** Martyn, Angus (DPS); Suzanne Francis  
**Subject:** RE: thank you so much.

Dear Jose

Thank you for your kind words. I am delighted that Mr. Martyn was so helpful. And that we were able to assist with the wonderful support of CDI.

I look forward to, I hope, seeing you in Canberra next year at our symposium and discussing issues further.

Regards

Roxanne Missingham Parliamentary Librarian, Australian Parliament.

**From:** jose gutierrez [REDACTED]  
**Sent:** Wednesday, 12 May 2010 6:15 PM  
**To:** Missingham, Roxanne (DPS)  
**Cc:** Martyn, Angus (DPS); 'Suzanne Francis'  
**Subject:** thank you so much.

Dear Roxanne,

By this line, I just want to thank you so much for your assistance to facilitate us Mr. Angus for a week training. It was really very helpful, we really learn a lot from Mr. Angus. He also guide us how analyze law, so we start applying the guidelines he gave us during the training. He also recommended to us some points that for me as our stepstone for the next training. Again thank you so much.

regards,  
Jose

Timor-Leste National Parliament Library

5. **3<sup>rd</sup> Annual Women in Politics Training Course (WiP) | Canberra, 24 November – 3 December 2010.**

----- Original Message -----

**Subject:** Re: CDI | Wip 2010 follow up  
**Date:** Wed, 12 Jan 2011  
**From:** Adriana Venny  
**To:** Luke Hambly

Dear Luke,

Many thank's for your update ... I'm very happy to inform you also that all of indonesian participants (to WiP 2010) now have joined ANSIPOL (civil society alliance for women in politics).

And the last posting from Luluk (WiP 2010 Indonesian participant) is very interesting because she informed that her party PKB has just assigned 30% women in daily structure, not only in national level but until district level. I think this is very relevant to what Dr. Nicole Haley said in her session as 'voluntary internal party quotas'.

So, that's a good news for Indonesia,

Best regards,

Venny (*WiP 2010 Indonesian participant*)

----- Original Message -----

**Subject:** Re: CDI | Wip 2010 follow up  
**Date:** Thu, 13 Jan 2011  
**From:** Ilisapeci Namuaira  
**To:** Luke Hambly

Dear Luke

My best wishes for a prosperous new year for you and your family and most important of all to CDI and all the good works it is doing in empowering people like us from developing countries. I have just resumed duty this week and am working towards seeing our WIP plans in fruition. I am glad that already in meeting with my Provincial Administrator, I will be heading our Provincial Training Unit where I am expected to train both women and men district representatives and empower them with the necessary knowledge they need to have in order to have a better understanding of their roles and functions.

We will be shortly forming our Committee and we will be emailing each other more often then.

So, we are on our way. Thank you once again for that wonderful opportunity and be rest assured, I will put that knowledge gained into good use for the women of Fiji.

Ili (*WiP 2010 Fijian participant*)

----- Original Message -----

**Subject:** Re: CDI | Wip 2010 follow up  
**Date:** Thu, 13 Jan 2011  
**From:** binny buchori  
**To:** Luke Hambly

Dear Luke,

Happy New Year to you too. I do hope that this message finds you, your family and CDI family well. Thank you very much for sending us the documents and the pictures. I really enjoyed the course ... I am doing well, politic is always interesting, with my women colleagues we try to push the commitment on the quota and consolidating efforts to intervene with the discussion on election bill. I will keep you posted on this issue.

Best, Binny (*WiP 2010 Indonesian participant*)

----- Forwarded message -----

From: **Freda Kasoa**  
Date: Sun, Dec 12, 2010  
Subject: LETTER  
To: Monica Costa

Dear Monica,

Greetings from the Solomon Islands. Many thanks and appreciation to all of the facilitators, organizers of the WIP workshop in Canberra. It is a great privilege learning from women politicians and leaders in Australia.

Thankyou once again for this privilege of meeting and building new networking relationships with other neighboring countries...

May God Bless.

Regards,

Freda Delight (*WiP 2010 Solomon Islands participant*)

----- Original Message -----

**Subject:** Bls: CDI | WiP 2010 Folllow up  
**Date:** Sun, 12 Dec 2010  
**From:** Hari Putri Lestari  
**To:** Luke Hambly

Dear Luke,

It's been an honor to me too being a participant in CDI course, not just because the experience and so much things I learn, but also the generous and kindly acceptance from organizers especially from you, how you support all of us since preparation in Indonesia. I really appreciate this.

Now, I hope we still can give best support to each other. I am sure I will follow and continually need all update information from CDI on the website...

Thank you so much for all.

Best Regards  
Tari (*WiP 2010 Indonesian participant*)

----- Original Message -----

**Subject:** Re: CDI | WiP 2010 Folllow up

**Date:** Thu, 09 Dec 2010  
**From:** Iqu Costa Costa  
**To:** Luke Hambly

Dear Luke, Mana Monica, Dr. Stephen, Tulika, Sheila, and CDI's Colleagues,

Greeting from Timor-Leste,

We would like to express our deep appreciation of the very warm reception and opportunities giving to us in your beautiful country.

As in discussed and presentation and meeting with the dignities as well the handbook materials has giving to us, information and inspiring for our further work to involving in political parties. We look forward to meet with you again and our CDI's colleagues please do keep in touch.

Thank you for your generous hospitality.

Warmest regards,

Laura and Ana Paula (*WiP 2010 Indonesian participant*)

----- Original Message -----

**Subject:** RE: Greetings from Tasmania  
**Date:** Fri, 24 Dec 2010  
**From:** Karen Brown  
**To:** 'Monica Costa'  
**CC:** 'Luke Hambly'

Dear Monica and Luke – it was pleasure meeting you both and my warmest thanks for the opportunity to be part of your excellent course. I enjoyed meeting the participants very much.

I would love to be involved again and if there is any way I can assist/support any participants In the future I would be only too pleased to...

Karen Brown – (*WiP 2010 Presenter/facilitator - Australian Greens, Tasmania*)

----- Original Message -----

**Subject:** RE: Invoice  
**Date:** Mon, 06 Dec 2010  
**From:** Sherrill Whittington  
**To:** Monica Costa

Dear Monica,

Congratulations on yet another success- a great bunch of women all with huge potential. As I mentioned to both yourself and Luke, I believe that this course has great possibilities for flexible, blended learning approaches, so would really like to be involved in the evaluation later...

Very best,

Sherrill Whittington, B.A., M.Litt., M.A., Dip.Ed., *(WiP 2010 Presenter/facilitator)*  
Director, GradSchool Board, University of Newcastle.  
Consultant - Gender, Governance and Peacebuilding

----- Original Message -----

**Subject:** RE: Parl Visits  
**Date:** Tue, 30 Nov 2010 11:33:08 +1100  
**From:** Jeanroy, Paul  
**To:** Luke Hambly, Monica Costa

Hi Luke and Monica

It is always a pleasure to work with you Luke and it was a pleasure to have had the opportunity to meet and work with you, Monica. Also, I'm pleased that the visit was a success especially given that we were coming to an end of such a busy period for us.

Paul

*Paul Jeanroy*

International and Community Relations Office  
Parliament House  
Canberra ACT 2600  
Australia

----- Original Message -----

**Subject:** Re: CDI .News 50th Issue | Dec-Jan Newsletter Now Available |  
**Date:** Fri, 19 Mar 2010  
**From:** Norberta Belo  
**To:** [REDACTED]  
**CC:** Monica Costa

Dear Luke and Monica

I would like to say many thank you for your professional teaching and all supporting during the time I was in Canberra. That training of women in Politic is very useful for my self. The all inputs from all facilitators in that trainng I used to disseminated to all of women in my politic party.



I also prepare my report and sent to my President of Politic Party (Xanana) ...

Best regards

Norberta Belo (*WiP 2009 participant – East Timor*)

9. **4<sup>th</sup> Annual CDI Effective Parliamentary Committee Inquiries Course (EPCIC) | Sydney, 14-18 February 2011.**

**From:** Mele Tupou

**Sent:** Thursday, March 03, 2011 6:53 AM

**To:** Sheila Flores

**Subject:** Re: your EPCIC course certificate

Dear Sheila

Am very grateful for this and please convey my gratitude to Grant Harrison for his great assistance. Am actually putting into actions now the things that I learned during the workshop!

best regards

Mele (*EPCIC 2011 participant – Tonga*)

**ANNEX 4****CDI-IPD FEEDBACK & ENDORSEMENT:  
PARTICIPANTS, PARTNERS AND OTHER KEY STAKEHOLDERS.**

1. **Discussion Meeting - *Electoral Democracy in the Asia-Pacific Region: Observations by Bali Democracy Forum Countries* | Canberra, 16-23 August 2010**

**From:** [REDACTED]  
**Sent:** Wednesday, August 25, 2010  
**To:** 'Stephen Sherlock'; 'Luke Hambly'  
**Cc:** [REDACTED]  
**Subject:** Bali Democracy Forum - South Asian participation

Stephen, Luke:

Congratulations for running a successful Bali Democracy Forum (BDF) on Monday at Old Parliament House.

Despite having set a strenuous pace during the Election Visitor Program, the participants all appeared engaged with your facilitation. We learnt valuable lessons on how the EVP participants regarded our electoral system, and importantly the participants saw how some features of the Australian electoral system could be adapted in their own home countries, and what advantages these might bring to progressing good governance and stability...

Kind regards,

Martin Landauer

India Economic and Regional Section (IER)  
South and Central Asia Branch (SCB)  
South and West Asia and Middle East Division (SMD)  
Department of Foreign Affairs and Trade  
Canberra.

**ANNEX 5****2010-11 ALUMNI UPDATE*****August 2010***

**Political Party Development Course (PPD) 2009** Solomon Islands participant Silas Kerry Vaqara Tausinga was elected to the national parliament of Solomon Islands in the August 2010 election to represent the people of West New Georgia-Vona Vona for the next four years. Tausinga is the youngest ever MP to enter the national Parliament, and comes from a political family with his father Job Duddley Tausinga being re-elected in 2010 for his seventh term in the national parliament.

**PPD 2007** Solomon Islands participant John Moffat Fugui was also elected to the national parliament of Solomon Islands in the August 2010 election for the seat of Central Honiara.

## ANNEX 6

## TABLE OF CORE ACTIVITIES UNDERTAKEN &amp; EXPENDITURE 2010-11

—by date commencing—

Projects	Focus Country/Region & Impact Sector(s)	Dates & Location	No. of Participants		Project Length (Days)	Training Days	CDI Core Expenditure 2010-11	CDI-managed co-funding/reimbursements		Total Expenditure 2010-11
			f	m				Source	Amount	
– Vanuatu & East Timor Delegations to the 2009 ACPAC Biennial Conference	Vanuatu & East Timor Parliamentary Strengthening	15-17 April 2009 Wellington	–	–	–	–	-\$5,105.17	East Timorese Parliament	\$5,163.37	\$58.20 <sup>1</sup>
– First Among Equals: Professional Development Course for Parliamentary Speakers	Pacific Parliamentary Strengthening	22-26 June 2009 Brisbane	–	–	–	–	\$600.20	–	–	\$600.20 <sup>2</sup>
– Preparing for the challenges of being a Government Minister - A Professional Skills Development Course for Parliamentarians	Pacific Parliamentary Strengthening	21-30 October 2009 Canberra	–	–	–	–	\$5,883.33	–	–	\$5,883.33 <sup>3</sup>
– Bougainville House of Representatives 2010 Members' Induction   Program Preparation	Autonomous Region of Bougainville Parliamentary Strengthening	11-13 November 2009   Buka	–	–	–	–	\$288.50	–	–	\$288.50 <sup>4</sup>
– Vanuatu Standing Orders Review Committee Workshop	Vanuatu Parliamentary Strengthening	23-26 February 2010 Port Vila	–	–	–	–	\$5,577.04	–	–	\$5,577.04 <sup>5</sup>
– 5 <sup>th</sup> La Trobe Residential Summer School for Parliamentary Public Accounts Committees	Asia Pacific Parliamentary Strengthening	7-13 February 2010 Melbourne & Beechworth	–	–	–	–	\$12,992.91	–	–	\$12,992.91 <sup>6</sup>
– 3 <sup>rd</sup> Annual CDI Effective Parliamentary Committee Inquiries Course	Asia Pacific Parliamentary Strengthening	15-19 February 2010 Sydney	–	–	–	–	-\$2,570.37	CPA WBI NSW Parliament	\$9,536.00 \$26,049.20 \$930.00	\$33,944.83 <sup>7</sup>

<sup>1</sup> This figure is total 2010-11 expenditure only. Total 2007-09 expenditure on this project was \$2,811.26 and total 2009-10 expenditure was \$42,600.37, making total expenditure for all years on this project \$45,469.83. This project was completed in April 2009 and accordingly is reported on in detail on p. 17 of the *CDI Annual Report 2009-10*.

<sup>2</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this project was \$93,615.54, making total expenditure for all years on this project \$94,215.74. This project was completed in June 2009 and accordingly is reported on in detail on p. 20 of the *CDI Annual Report 2009-10*.

<sup>3</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this project was \$143,640.31, making total expenditure for all years on this project \$149,523.43. This project was completed in October 2009 and accordingly is reported on in detail on p. 21 of the *CDI Annual Report 2009-10*.

<sup>4</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this project was \$10,126.64, making total expenditure for all years on this project \$10,415.14. This project was completed in November 2009 and accordingly is reported on in detail on p. 22 of the *CDI Annual Report 2009-10*.

<sup>5</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this activity was \$2,043.40, making total expenditure for all years on this project \$7,620.44. This project was completed in February 2010 and accordingly is reported on in detail on p. 24 of the *CDI Annual Report 2009-10*.

<sup>6</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this activity was \$8,502.58, making total expenditure for all years on this project \$21,495.49. This project was completed in February 2010 and accordingly is reported on in detail on p. 24 of the *CDI Annual Report 2009-10*.

<sup>7</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this activity was \$58,979.68, making total expenditure for all years on this project \$92,924.51. This project was completed in February 2010 and accordingly is reported on in detail on p. 24 of the *CDI Annual Report 2009-10*.

Projects	Focus Country/Region & Impact Sector(s)	Dates & Location	No. of Participants		Project Length (Days)	Training Days	CDI Core Expenditure 2010-11	CDI-managed co-funding/reimbursements		Total Expenditure 2010-11
			f	m				Source	Amount	
<b>1</b> CDI Sponsors Tongan participation - Australian House of Representatives 2010 Inter-Parliamentary Study Program	<i>Pacific</i> _____ Parliamentary Strengthening	1-11 March 2010 <i>Canberra</i>	–	1	10	10	\$2,812.09	–	–	\$2,812.09
<b>2</b> Solomon Islands   2010 National Election Training Workshop for Women Candidates	<i>Solomon Islands</i> _____ Parliamentary Strengthening & Political Party Development	8-12 March 2010 <i>Honiara</i>	20	12	5	160	\$30,221.68	–	–	\$30,221.68 <sup>8</sup>
<b>3</b> East Timor   Legal Analysis Training for East Timor Parliamentary Research Centre & Trainee Legal Drafting Staff	<i>East Timor</i> _____ Parliamentary Strengthening	3-7 May 2010 <i>Dili</i>	13	16	4	116	\$5,069.43	–	–	\$5,069.43
<b>4</b> 5 <sup>th</sup> Annual Political Party Development Course (PPD)	<i>Asia-Pacific</i> _____ Political Party Development	7-18 June 2010 <i>Canberra</i>	5	13	12	216	\$164,932.18	–	–	\$164,932.18
<b>5</b> Bougainville House of Representatives 2010 Members' Induction	<i>PNG - Autonomous Region of Bougainville</i> _____ Parliamentary Strengthening	23-25 June 2010 <i>Buka</i>	3	37	3	120	\$12,875.87	–	–	\$12,875.87
<b>6</b> 3 <sup>rd</sup> Annual Women in Politics Training Course (WiP)	<i>Asia-Pacific</i> _____ Gender & Political Leadership, Parliamentary Strengthening & Political Party Development	24 November – 3 December 2010 <i>Canberra</i>	19	1	7	140	\$126,563.97	–	–	\$126,563.97
<b>7</b> Indonesia   Phase I - Leadership Development Program, <i>Dewan Perwakilan Daerah, Republik Indonesia</i> (DPD - House of Regional Representatives)	<i>Indonesia</i> _____ Parliamentary Strengthening	31 January – 7 February 2011 <i>Jakarta</i>	10	20	1	30	\$22,172.49	<i>Exchange Gains</i>	\$8.23	\$22,180.72
<b>8</b> 6 <sup>th</sup> Residential Summer School for Parliamentary Public Accounts Committees	<i>Asia Pacific</i> _____ Parliamentary Strengthening	7-11 February 2011 <i>Melbourne &amp; Beechworth</i>	1	5	5	30	\$39,039.13	–	–	\$39,039.13 <sup>9</sup>
<b>9</b> 4 <sup>th</sup> Annual CDI Effective Parliamentary Committee Inquiries Course (EPCIC)	<i>Asia Pacific</i> _____ Parliamentary Strengthening	14-18 February 2011 <i>Sydney</i>	5	13	5	90	\$49,814.73	<i>CPA</i>	–	\$49,814.73 <sup>10</sup>
<b>10</b> <i>Fundamental to democracy: Parliamentary Research &amp; Library Services International Symposium</i>	<i>Asia Pacific</i> _____ Parliamentary Strengthening	1-4 March 2011 <i>Canberra</i>	2	4	4	24	–	–	–	– <sup>11</sup>

<sup>8</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this project was \$21,655.43, making total expenditure for all years on this project \$51,877.11.

<sup>9</sup> This figure is total 2010-11 expenditure only. Further expenditure on this project is expected in 2011-12 and will be included in the CDI annual report for that year.

<sup>10</sup> This figure is total 2010-11 expenditure only. Further core and external expenditure on this project is expected in 2011-12 and will be included in the CDI annual report for that year.

<sup>11</sup> Expenditure on this project will be realised in 2011-12 and will be included in the CDI annual report for that year.

		No. of Participants		Project Length (Days)	Training Days	CDI Core Expenditure 2010-11	CDI-managed co-funding/ reimbursements	Total Expenditure 2010-11
		<i>f</i>	<i>m</i>					
<b>TOTAL Projects</b>		<b>78 + 122</b>		<b>56</b>	<b>936</b>	<b>\$471,168.01</b>	<b>\$41,686.80</b>	<b>\$512,854.81</b>
		<b>= 200</b>						
Research   Programs – Publications – Workshops – Conferences - Consultancies		Dates & Location			CDI Core Expenditure		Total Expenditure	
–	CDI Policy Paper No 7   Ben Hillman - <i>Political Parties and Post-Conflict Transition: the Results and Implications of the 2009 Parliamentary Elections in Aceh.</i>	23 February 2010   Canberra			\$485.91		\$485.91 <sup>12</sup>	
1	Electoral Observer Mission to the Autonomous Region of Bougainville 2010 elections	4-26 May & 9-12 August 2010   Autonomous region of Bougainville			\$21,444.95		\$21,444.95	
2	PNG   Organic Law on the Integrity of Political Parties and Candidates (OLIPPAC) 2010 Conference - Navigating OLIPPAC into Vision 2050.	12-16 July 2010   Alotau			\$13,268.85		\$13,268.85	
3	Rajaratnam School of International Studies (RSIS) Workshop at Nanyang University - <i>Dynamics of Parties and Party System in Post-Reformasi Indonesia.</i>	14-15 July 2010   Singapore			\$2,728.57		\$3,468.00	
4	Electoral Observer Mission to Solomon Islands 2010 elections	30 July – 7 August 2010   Solomon Islands			\$9,176.87		\$9,176.87	
5	Australasian Study of Parliament Group (ASPG) Annual conference 2010 – <i>The Good, The Bad and the Ugly - Perceptions of Parliament.</i>	5-7 August 2010   Canberra			\$949.08		\$949.08	
6	Inter-Parliamentary Union   Meeting of Pacific parliamentarians and parliamentary officials	9-10 August 2010   Auckland			\$8,067.62		\$8,067.62	
7	CDI Policy Paper No 8   Norm Kelly - <i>Electoral Democracy in Post-Conflict Melanesia: the 2010 Bougainville and Solomon Islands Elections</i> – Commission & Production	2 November 2010   Canberra			\$5,916.03		\$5,916.03	
8	CDI Policy Paper No 8 Launch / SSGM Workshop: <i>2010 Elections in Bougainville &amp; Solomon Islands</i> – Reception costs and CDI Workshop Participation.	2-5 November 2010   Canberra			\$5,892.14		\$5,892.14	
9	Women in Shared Decision Making (WISDM) / National Council of Women (NCW)   Solomon Islands Post-Election Diagnostic Workshop for Women Candidates	15-17 November 2010   Honiara			\$5,849.75		\$5,849.75	
10	Australian Development Research Awards (ADRA), Asia Research Centre, Murdoch University – International Workshop   <i>The Elephant in the Room: Politics &amp; the Development Problem, Political Economy &amp; Policy</i>	13-14 December 2010   Perth			\$389.84		\$2,309.54	
11	Pilot in-course deeper feedback study - Women In Politics	24 November 2010 – February 2011			\$1,080.50		\$1,080.50 <sup>13</sup>	

<sup>12</sup> This figure is total 2010-11 expenditure on an activity completed in February 2010 and reported on in detail on p. 25 of the *CDI Annual Report 2009-10*.

<sup>13</sup> This figure is total 2010-11 expenditure only on a continuing activity. Further expenditure on this activity is expected in 2011-12 and will be included in the CDI annual report for that year.

<b>12</b>	<b>Ms Hazelia Margaretha   CDI's Senior Researcher - Indonesia</b>	1 October 2010 – 30 September 2011   Jakarta	\$5,432.85	Exchange Gains	\$34.34	\$5,467.19 <sup>14</sup>
<b>13</b>	<b>CDI's Senior Researcher – Indonesia   Canberra Visit &amp; Seminar Presentation</b>	7-11 February 2011   Canberra	\$3,939.77	–	–	\$3,939.77 <sup>15</sup>
<b>14</b>	<b>Dr Orovu Sepoe   Capacity Building Strategy for Women Candidates, PNG Elections 2012</b>	1 November 2010 – 30 April 2011   Port Moresby	\$2,098.28	Exchange Gains	\$31.55	\$2,129.83 <sup>16</sup>
<b>TOTAL Research</b>			<b>\$86,751.01</b>	<b>\$2,725.02</b>		<b>\$89,476.03</b>

Events		Dates & Location	CDI Core Expenditure		Total Expenditure
1	CDI 2010 Annual Address   Dr José Ramos-Horta, President of the Democratic Republic of Timor-Leste - Democracy in Timor-Leste: Challenges and Prospects	22 June 2010   Canberra	\$11,568.53	—	\$11,568.53
TOTAL Events			\$11,568.53	—	\$11,568.53

Program Development & Further Activities		Dates & Location	CDI Core Expenditure		Total Expenditure
1	CDI Director   Meetings – Indonesia Program	11-13 & 20-25 July 2010   Jakarta	\$7,821.48	–	\$7,821.48
2	CDI Presents at <i>Leading Australia’s Future in Asia</i> strategic dialogue	2 August 2010   Canberra	–	–	–
3	CDI Director   Meetings – Indonesia Program	29 August – 13 September 2010   Jakarta	\$11,213.58	–	\$11,213.58
4	CDI Deputy Director   Meetings – PNG Program	5-10 September   Port Moresby	\$5,711.14	–	\$5,711.14
5	CDI Director   Meetings – NSW Parliament	18 October 2010  Sydney	\$699.73	–	\$699.73
6	CDI Deputy Director   Meetings – PNG Program	29 November – 3 December 2010   Port Moresby	\$5,864.04	–	\$5,864.04
7	CDI Director participates in the 3 <sup>rd</sup> Bali Democracy Forum (BDF)	9-10 December 2010   Denpasar	\$2,543.08	–	\$2,543.08
8	CDI Director   Meetings – Indonesia Program	21-30 January 2011   Jakarta	\$3,273.18	–	\$3,273.18
9	CDI Intern	21-25 February 2010   Canberra	–	–	–
TOTAL Further Activities			\$37,126.23	–	\$37,126.23

<sup>14</sup> This figure is total 2010-11 expenditure only on a continuing activity. Further expenditure on this activity is expected in 2011-12 and will be included in the CDI annual report for that year.

<sup>15</sup> This figure is total 2010-11 expenditure only on a continuing activity. Further expenditure on this activity is expected in 2011-12 and will be included in the CDI annual report for that year.

<sup>16</sup> This figure is total 2010-11 expenditure only on a continuing activity. Further expenditure on this activity is expected in 2011-12 and will be included in the CDI annual report for that year.

ALL ACTIVITIES	CDI Core Expenditure	CDI-Managed co-funding/ reimbursements	TOTAL
TOTAL ACTIVITIES 2010-11	\$606,613.78	\$44,411.82	\$651,025.60



## ANNEX 7

## TABLE OF CDI-IPD ACTIVITIES UNDERTAKEN &amp; EXPENDITURE 2010-11

—by date commencing—

Projects	Focus Country/Region & Impact Sector(s)	Dates & Location	No. of Participants		Project Length (Days)	Training Days	Total IPD Funds Expenditure
			<i>f</i>	<i>m</i>			
— Effective Financial Scrutiny: The Role of Parliament in Public Finance	Indonesia   Parliamentary Strengthening	22-26 February 2010   Canberra	—	—	—	—	\$137,048.26 <sup>1</sup>
1 Parliamentary Research Staff Professional Skills Development Course	Indonesia & East Timor   Parliamentary Strengthening	15-24 March 2010   Canberra	10	10	8	160	\$149,124.71
TOTAL Projects			20		8	160	\$286,172.97

Research Programs – Publications – Workshops – Conferences		Dates & Location	Total IPD Funds Expenditure
—	Workshop: Indonesian and Asian Democratic Transition and Reform Experiences	22-25 February 2010   Bali	\$238.98 <sup>2</sup>
1	Discussion Meeting - Electoral Democracy in the Asia-Pacific Region: Observations by Bali Democracy Forum Countries	16-23 August 2010   Canberra	\$7,902.30
2	International Workshop - Electoral Systems, Parties & Parliaments: Making the Connections	11-12 November 2010   Bali	\$63,946.50
TOTAL Research			\$72,087.78

Program Development & Further Activities	Dates & Location	Total IPD Funds Expenditure
1 CDI Director   Meetings IPD	19-20 July 2010   Bali	\$3,626.74
TOTAL Further Activities		\$3,626.74

ALL ACTIVITIES	Total IPD Funds Expenditure
TOTAL CDI-IPD ACTIVITIES 2010-11	\$361,887.49

<sup>1</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this project was \$14,734.17, making total expenditure for all years on this project \$151,782.43. This project was completed in February 2010 and accordingly a full report can be found on p. 31 of the *CDI Annual Report 2009-10*.

<sup>2</sup> This figure is total 2010-11 expenditure only. Total 2009-10 expenditure on this activity was \$7,851.10, making total expenditure for all years on this activity \$8,090.08. This activity was completed in February 2010 and accordingly a full report can be found on p. 33 of the *CDI Annual Report 2009-10*.

## ANNEX 8

**Funding Agreement No. 49654 between AusAID  
& the Australian National University**

**CDI - Statement of Acquittal Breakdown  
Tranche No. 2 Period: 1 August 2009 - 31 July 2010**

Wednesday, 7 September 2011

These Figures DO NOT include GST

31 July 2009 position as per Tranche No.1 Statement of Acquittal 27 October 2009:

Core Funds	<u>-\$71,335.22</u>	(A)
WiP	<u>\$6,323.03</u>	(B)
CDI Account interest	<u>\$0.00</u>	(C)
CDI-managed external co-funding/reimbursements	<u>\$0.00</u>	(D)
GROSS BALANCE	<u><u>-\$65,012.19</u></u>	(E)

**INCOME:**

Tranche No. 2: Core Funds, received 16 November 2009	<u>\$1,500,000.00</u>	(A1)
WiP	<u>\$0.00</u>	(B1)
CDI Account interest	<u>\$9,380.50</u>	(C1)
CDI-managed external co-funding/reimbursements	<u>\$84,026.25</u>	(D2)
GROSS TOTAL INCOME	<u><u>\$1,593,406.75</u></u>	(E2)

**NETT INCOME**

Core Funds (A) + (A1)	<u>\$1,428,664.78</u>	(A2)
WiP (B) + (B1)	<u>\$6,323.03</u>	(B2)
CDI Account interest (C) + (C1)	<u>\$9,380.50</u>	(C2)
CDI-managed External (D) + (D1)	<u>\$84,026.25</u>	(D2)
TOTAL	<u><u>\$1,528,394.56</u></u>	(E2)

**EXPENDITURE:**

Core Funds	<u>\$1,214,712.39</u>	(A3)
*WiP	<u>\$6,323.03</u>	(B3)
CDI Account interest	<u>\$9,380.50</u>	(C3)
CDI-managed External	<u>\$84,026.25</u>	(D3)
GROSS TOTAL EXPENDITURE	<u><u>\$1,314,442.17</u></u>	(E3)

**BALANCE 31 July 2010:**

Core Funds (A2) - (A3)	<u>\$213,952.39</u>
WiP (B2) - (B3)	<u>\$0.00</u>
CDI Account interest (C2) - (C3)	<u>\$0.00</u>
CDI-managed External (D2) - (D3)	<u>\$0.00</u>
<b>GROSS BALANCE (E2) - (E3)</b>	<b><u>\$213,952.39</u></b>

Tranche No. 2 Period Core Funds Expenditure as a  
percentage of Core Funds received (A3)/(A1)% 81.0%

**#Provisional disaggregation of total expenditure by category:**

	Core	Interest	WiP	External	TOTAL
Projects	\$605,992.95		\$6,323.03	\$84,026.25	\$696,342.23
Research	\$46,209.70				\$46,209.70
Events	\$7,968.60				\$7,968.60
Further Activities	\$8,896.47				\$8,896.47
Salaries	\$475,331.62				\$475,331.62
Administration	\$40,313.05	\$9,380.50			\$49,693.55
Management Fees	\$30,000.00				\$30,000.00
<b>TOTAL</b>	<b>\$1,214,712.39</b>	<b>\$9,380.50</b>	<b>\$6,323.03</b>	<b>\$84,026.25</b>	<b>\$1,314,442.17</b>

\* See the final EPF-WiP Program Grant Statement for all WiP expenditure detail.

**These Figures DO NOT include GST**

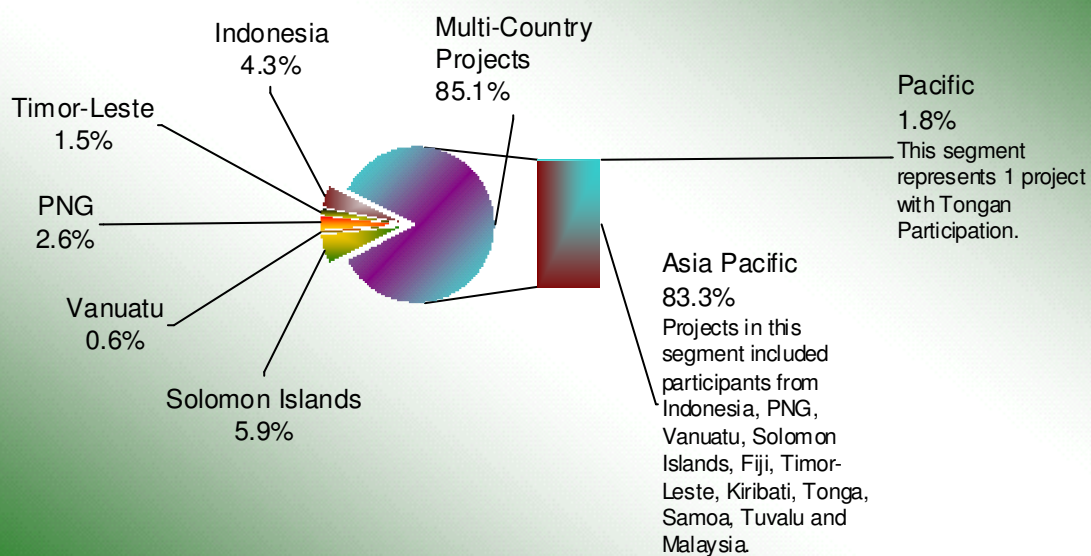
## ANNEX 9

## CORE ACTIVITIES: PROJECT FOCUS REGION/COUNTRY &amp; LOCATION IMPLEMENTED

Table 9a: 2010-11 Project Expenditure by Focus Region/Country | Core Funds

Focus Region/ Country	No. of Projects with 2010-11 expenditure		Expenditure		
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	Total
<b>Regional/Multi-Country</b>					
Asia-Pacific	5	2	\$390,772.55	\$36,515.20	<b>\$427,287.75</b>
Pacific	1	2	\$9,295.62	-	<b>\$9,295.62</b>
<b>Country Specific</b>					
East Timor	1	0.5	\$2,516.85	\$5,163.37	<b>\$7,680.22</b>
Fiji	-	-	-	-	-
Indonesia	1	0	\$22,172.49	\$8.23	<b>\$22,180.72</b>
PNG	1	1	\$13,164.37	-	<b>\$13,164.37</b>
Solomon Islands	1	-	\$30,221.68	-	<b>\$30,221.68</b>
Vanuatu	-	1.5	\$3,024.46	-	<b>\$3,024.46</b>
<b>Total</b>	<b>10</b>	<b>7</b>	<b>\$471,168.01</b>	<b>\$41,686.80</b>	<b>\$512,854.81</b>

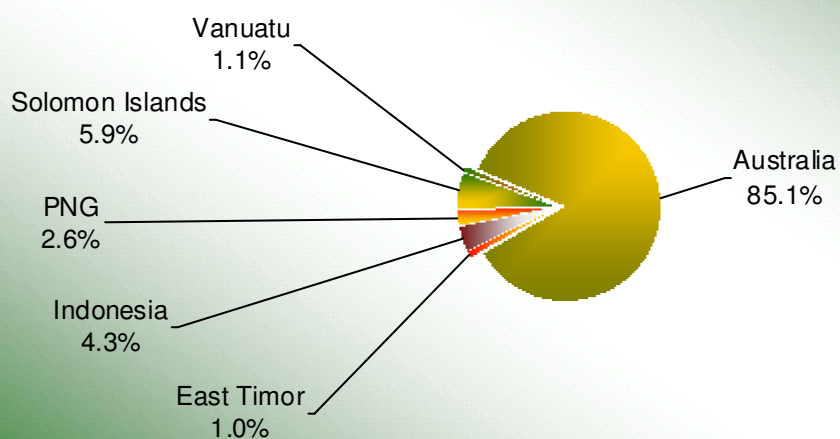
Figure 9a: 2010-11 Total Project Expenditure x Focus Region/Country | Core Funds (as a % of 2010-11 Total Project Expenditure: Core funds)



**Table 9b: 2010-11 Project Expenditure by Location Implemented | Core Funds**

Project Implemented in	No. of Projects with 2010-11 expenditure		Expenditure		
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	Total
East Timor	1	-	\$5,069.43	-	<b>\$5,069.43</b>
Fiji	-	-	-	-	<b>\$0.00</b>
Indonesia	1	-	\$22,172.49	\$8.23	<b>\$22,180.72</b>
PNG	1	1	\$13,164.37	-	<b>\$13,164.37</b>
Solomon Islands	1	-	\$30,221.68	-	<b>\$30,221.68</b>
Vanuatu	-	1	\$5,577.04	-	<b>\$5,577.04</b>
Australia	6	4	\$400,068.17	\$36,515.20	<b>\$436,583.37</b>
New Zealand	-	1	<b>-\$5,105.17</b>	\$5,163.37	<b>\$58.20</b>
Other	-	-	-	-	-
<b>Total</b>	<b>10</b>	<b>7</b>	<b>\$471,168.01</b>	<b>\$41,686.80</b>	<b>\$512,854.81</b>

**Figure 9b: 2010-11 Total Project Expenditure x Location Implemented | Core Funds**  
*(as a % of 2010-11 Total Project Expenditure: Core Funds)*



## ANNEX 10

## CORE ACTIVITIES: PROJECT PARTICIPANT LISTS 2010-11

—by Project—

**1. CDI Sponsors Tongan participation - Australian House of Representatives 2010 Inter-Parliamentary Study Program | Canberra, 1-11 March 2010.**

	<i>Country</i>	<i>Name</i>	<i>Position</i>	<i>Gender</i>
1	Tonga	Hon. Dr Viliami Uasike Latu MP	Minister of Police, Prisons & Fire Services	M

**2. Solomon Islands - 2010 National Election Training Workshop for Women Candidates Honiara, 8-12 March 2010.**

	<i>Name</i>	<i>Constituency</i>	<i>Province</i>	<i>Gender</i>
1	Catherine Pule	Gela	Central	M
2	Greenta Tome	North Central		F
3	Betty Luvusia	South	Guadalcanal	F
4	Hilda Kii	North West		F
5	Juliet Keiti	East		F
6	Delmay Nori	Central	Honiara	F
7	Jane Tozaka	Hograno, Kia, Havulei	Isabel	F
8	Hon. Nester	Central Makira	Makira-Ulawa	F
9	Rose Anilabata	Central Kwara'ae	Malaita	F
10	Kristina Nanau	Renbel	Renbel	F
11	Helen Hilli	Marovo		F
12	Selina Boso	New Georgia, Vonavona	Western	F
13	Doreen Linga	Rendova Tetepare		F
14	Charles Levi	Gela	Central	M
15	Beverly Tinoni	North Central		F
16	Mathew Dati	South Guadalcanal	Guadalcanal	M
17	Francis Peroqolo	North West Guadalcanal		M
18	Andrew Waneasi	East Honiara	Honiara	M
19	Albert Toto	Central		M
20	Moffat Pade	Gao Bugotu		M
21	Eric Gnokro	Isabel	Isabel	M
22	Augusta Ali	Hograno, Kia, Havulei		M

23	Joseph Waihuru	Central Makira	Makira-Ulawa	M
24	George Hill Hagi	West Kwara'ae	Malaita	M
25	Mulberry Tesimo	Renbel	Renbel	M
26	Andrew Bei	Rendova Tetepare		M
27	Maeri Tema	New Georgia, Vonavona	Western	F
28	Aldrick Gimuru	Marovo		F

### 3. East Timor - Legal Analysis Training for East Timor Parliamentary Research Centre & Trainee Legal Drafting Staff | Dili, 3-7 May 2010.

*Participant names unavailable, however there were 29 participants in total – 13 female and 16 male – disaggregated by position as follows:*

14 - Legal Drafters	5 - Researchers
4 - Budget Analysts	2 - Parliamentary Watchers
4 - Sectoral Analysts	

### 4. 5<sup>th</sup> Annual Political Party Development Course (PPD) | Canberra, 7-18 June 2010.

	Country	Name	Position & Party	Gender
1	Fiji	Mr Udit Narayan	Executive Member/Secretary   Fiji Labour Party	M
2		Mr Bal Subramani	Management Board Member   National Federation Party	M
3	Indonesia	Ms Indri Sulistyowati Budiono	Expert Staff   <i>Partai Demokrat</i>	F
4		Miss Virgiani Rahayu Saraswati	Member   Golkar Party	F
5		Mr Muhammad Yusuf Saleh	Secretary   Prosperous Justice Party	M
6	Papua New Guinea	Mr Rahmat	Political Manager   Acehnese People's Party	M
7		Mr Simon Bole	General Secretary   People's Action Party	M
8		Mr Qwentan Kiliwi Chollaii	National Secretary   New Generation Party Inc.	M
9		Ms Katherine Kakaraya	Treasurer   Melanesian Liberal Party	F
10		Mr Robert Kamia	General Secretary   United Resources Party	M
11		Mr Nick Klapat	General Secretary   Melanesian Alliance Party	M

12		Mr Tony Siab	General Secretary   People's Labour Party Inc.	M
13	Timor-Leste	Mr Arcanjo Da Silva	CCF Member   Fretlin	M
14		Ms Nicole Jimmy	Political Advisor   Vanuatu Republican Party	F
15	Vanuatu	Mr Gilbert Iamurph Norman	Political Advisor   Union of Moderate Parties	M
16		Mr John Terry	Secretary General   Vanuatu Green Confederation	M
17	Malaysia	Mr Keong-Leh Ch'ng	Branch Committee & Training Bureau   <i>Parti Gerakan Rayat</i> Malaysia	M
18		Miss Ai Wei Kwek	Democratic Action Party	F

**5. Bougainville House of Representatives 2010 Members' Induction** | Buka, 23-25 June 2010.

*Participant list unavailable, estimate from the NSW parliament is 40 participants in total – 3 female and 37 male.*

**6. 3<sup>rd</sup> Annual Women in Politics Training Course (WiP)** | Canberra, 24 November – 3 December 2010.

	<i>Country</i>	<i>Name</i>	<i>Position &amp; Party</i>	<i>Gender</i>
1	Fiji	Ms Ilisapeci JIUTA	Executive Secretary, <i>Soqosoqo Vakamarama ni Yasana ko Ba</i>	F
2		Miss Fay VOLATABU	General Secretary: National Council of Women	F
3	Indonesia	Ms Adriana ARYANI	Advisory Board Chief - <i>Lembaga Partisipasi Perempuan</i> (Women's Participation Institute)	F
4		Ms Binny BUCHORI	Head of Membership and Cadre Department, Cadre & Membership Sub-committee, Central Board, GOLKAR Party	F
5		Ms Raihana DIANI	Spokesperson - Acehese People Party	F
6		Ms Luluk Nur HAMIDAH	Deputy Secretary General of Nation Awakening Party (PKB)	F
7		Ms Rosmailis IDRIS	General Secretary of Women's	F



			Empowerment Body, Central Council Board - National Mandate Party	
8		Mrs MUTMAINAH	Vice Secretary of Council of Heads Region of Golkar Party, Palu City	F
9		Ms Hari Putri Lestari TARI	Vice Chair of Women, Child & Health Department PDIP, East Java Region	F
10		Ms Jennifer BAING	President - Ragiampun Women in Agriculture	F
11		Ms Joyce GRANT	Secretary/Public Officer National Alliance Party	F
12	Papua New Guinea	Ms Eileen TUGUM	MDGs Campaign & Advocacy Specialist - UN	F
13		Ms Mayambo Ipu PEIPUL	Program Manager, Advocacy & Legal Advice Centre – Transparency International PNG	F
14	Solomon Islands	Mrs Freda CASOAH	President – Solomon Islands Women's Credit Union	F
15		Mrs Lisa Rebiara HORIWAPU	Programme Officer - <i>Vois Blong Mere</i>	F
16		Ms Laura MENEZES LOPES	CEDAW NGO Working Group Coordinator	F
17	Timor-Leste	Ms Ana Paula XIMENES DA COSTA	Chief of Cabinet for the Secretary of State for the Promotion of Equality (SEPI)	F
18		Ms Maryline ARNHAMBAT	President, Women's Wing – Greens Confederation	F
19	Vanuatu	Ms Anne PAKOA	Capacity Development and Advocacy support Officer – Vanuatu Education Policy Advocacy Coalition	F
20	Indonesia	Mr Anggiet ARIEFianto	Gender Unit Manager - AusAID Jakarta   <i>Course Observer</i>	M

**7. Indonesia | Phase I - Leadership Development Program, *Dewan Perwakilan Daerah, Republik Indonesia* (DPD - House of Regional Representatives) | Jakarta, 31 January – 7 February 2011.**

*Participant list unavailable, CDI estimates 30 participants in total – 10 female and 20 male.*

**8. 6<sup>th</sup> Residential Summer School for Parliamentary Public Accounts Committees | Melbourne & Beechworth, 7-11 February 2011.**

<i>Country</i>	<i>Name</i>	<i>Position</i>	<i>Gender</i>
1	Mr Sacawiria Sacawinata YAHYA	Delegation Leader - Member Dewan Perwakilan Rakyat – Republik Indonesia (DPR-RI   House of Representatives) & Deputy Chair <i>Badan Akuntabilitas Keuangan Negara</i> (BAKN)	F
2	Mr Abdilla Fauzi ACHMAD	Members DPR-RI & BAKN	M
3	Mr Nur YASIN		M
4	Mr Mohamad Sohibul IMAN		M
5	Mr Ahmad ISMET		M
6	Mrs Noor Afifah EVI	DPR-RI Parliamentary Staff - BAKN	F

**9. 4<sup>th</sup> Annual CDI Effective Parliamentary Committee Inquiries Course (EPCIC) | Sydney, 14-18 February 2011.**

<i>Country</i>	<i>Name</i>	<i>Position</i>	<i>Gender</i>
1	Mr Eduardo Corte Real	Committee Officer	M
2	Mr Francisco Ximenes Sequiera	Committee Officer	M
3	Mrs Marcia Correia de Lemos	Parliamentary Assistant	F
4	Mr Werner Cohill	Committee Secretary	M
5	Mr Maurice Kwadogi	Senior Parliamentary Officer	M
6	Mr Kala Aufa	Senior Parliamentary Officer	M
7	Mr Jonathan Rami	Committee Research Officer	M
8	Mr Peter Topura	Cadet, Office of Clerk	M

9	Autonomous Region of Bougainville	Mr Douglas Pisi	Committee Research Officer	M
10		Mr Pais Otima	Cadet, Committee Secretariat	M
11	Solomon Islands	Mrs Emily Kupenga	Senior Administration Officer, Committees	F
12		Mr Wilson Orisi	Committee Legal Officer	M
13		Mr Lloyd Bera	Graduate Accountant	M
14	Kiribati	Mrs Terengaiti Awerika	Committee Secretary	F
15	Samoa	Mr Uitime Tala	Senior Committee Clerk	M
16	Tonga	Ms Seimili Fonua	Legal Adviser, Committees	F
17		Ms Mele Ikatonga Selisa Tupou	Clerk Assistant, Committees	F
18	Tuvalu	Ms Lily Tangisia Faavae	Clerk to Parliament	F

**10. Fundamental to democracy: Parliamentary Research & Library Services International Symposium | Canberra, 1-4 March 2011.**

	<b>Country</b>	<b>Name</b>	<b>Position</b>	<b>Gender</b>
1	East Timor	Mr Jose Cornelio Guterres	Parliamentary Library	M
2	Indonesia	Mr Widya Chalid	Librarian - DPR RI	M
3	Papua New Guinea	Mr Elesallah Matatier	Parliamentary Librarian	M
4		Ms Ruth Alex	Parliamentary Library	F
5	Solomon Islands	Mr Boniface Supa	Parliamentary Library	M
6	Vanuatu	Mrs Leiwa Moli	Parliamentary Library	F

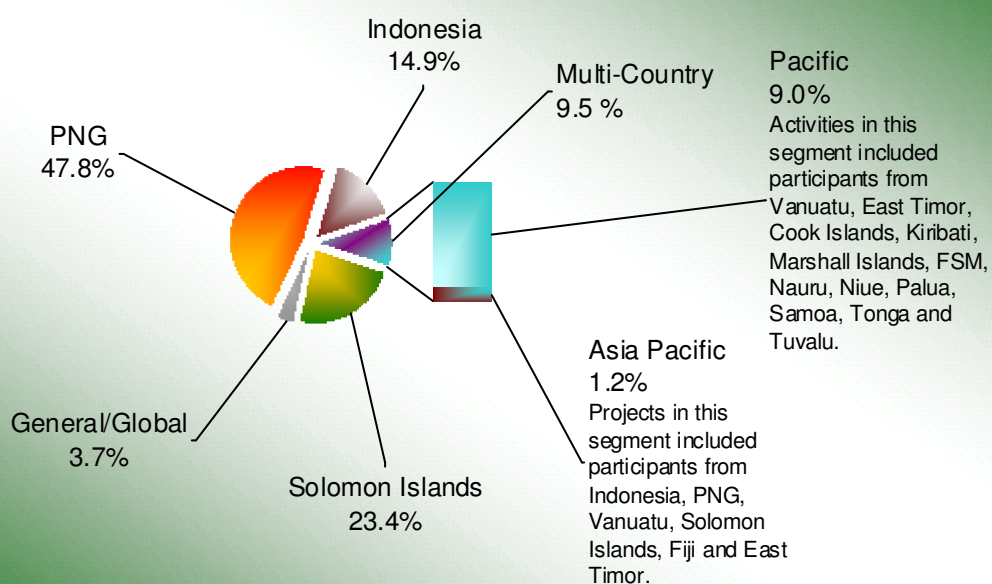
## ANNEX 11

## CORE ACTIVITIES: RESEARCH ACTIVITIES FOCUS REGION/COUNTRY &amp; LOCATION IMPLEMENTED

Table 11a: 2010-11 Research Expenditure by Focus Region/Country | Core Funds

Focus Region/Country	No. of Research Activities with 2010-11 expenditure		Expenditure		
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	Total
<b>Regional/Multi-Country</b>					
Asia-Pacific	1	-	\$1,080.50	-	<b>\$1,080.50</b>
Pacific	1	-	\$8,067.62	-	<b>\$8,067.62</b>
<b>Country Specific</b>					
East Timor	-	-	-	-	-
Fiji	-	-	-	-	-
Indonesia	3	1	\$12,587.10	\$773.77	<b>\$13,360.87</b>
PNG	4	-	\$42,716.17	\$31.55	<b>\$42,747.72</b>
Solomon Islands	3	-	\$20,930.71	-	<b>\$20,930.71</b>
Vanuatu	-	-	-	-	-
General/Global	2	-	\$1,368.92	\$1,919.70	<b>\$3,288.62</b>
<b>Total</b>	<b>14</b>	<b>1</b>	<b>\$86,751.01</b>	<b>\$2,725.02</b>	<b>\$89,476.03</b>

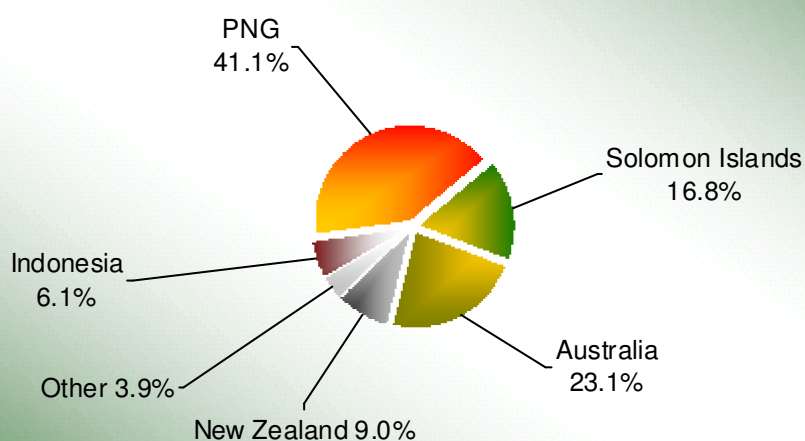
Figure 11a: 2010-11 Total Research Expenditure x Focus Region/Country | Core Funds (as a % of 2010-11 Total Research Expenditure: Core funds)



**Table 11b: 2010-11 Research Expenditure by Location Implemented | Core Funds**

Research Activity Implemented in	No. of Research Activities with 2010-11 expenditure		Expenditure		
	Implemented 2010-11	Implemented outside 2010-11	Core Funds	External Funds	Total
East Timor	-	-	-	-	-
Fiji	-	-	-	-	-
Indonesia	1	-	\$5,432.85	\$34.34	<b>\$5,467.19</b>
PNG	3	-	\$36,812.08	-	<b>\$36,812.08</b>
Solomon Islands	2	-	\$15,026.62	-	<b>\$15,026.62</b>
Vanuatu	-	-	-	-	-
Australia	6	1	\$18,683.27	\$1,951.25	<b>\$20,634.52</b>
New Zealand	1	-	\$8,067.62	-	<b>\$8,067.62</b>
Other	-	1	\$2,728.57	\$739.43	<b>\$3,468.00</b>
<b>Total</b>	<b>13</b>	<b>2</b>	<b>\$86,751.01</b>	<b>\$2,725.02</b>	<b>\$89,476.03</b>

**Figure 11b: 2010-11 Total Research Expenditure x Location Implemented | Core Funds**  
*(as a % of 2010-11 Total Research Expenditure: Core Funds)*



**ANNEX 12****CORE ACTIVITIES: RESEARCH PARTICIPANT LISTS 2010-11***—by Activity—***1. Electoral Observer Mission to the Autonomous Region of Bougainville 2010 elections |**

Autonomous region of Bougainville, 4-26 May &amp; 9-12 August 2010

## ELECTORAL EXPERT MONITORING TEAM | Bougainville 2010 | PARTICIPANT LIST

Dr. Sitiveni Halapua  
Director  
Pacific Islands Development Program  
East-West Center, Honolulu, Hawaii

Mr. Yasen Herry  
Executive Director of Election  
Chuuk State Election Commission  
Chuuk, FSM

Dr. Gerard An Finin  
Deputy Director  
Pacific Islands Development Program  
East-West Center, Honolulu, Hawaii

Dr Norm Kelly – CDI Associate  
  
Prof. Brij Lal  
Pacific and Asian History Division  
The Australian National University

Mr. Scott Alan Kroeker  
JCC Project Officer  
Pacific Islands Development Program  
East-West Center, Honolulu, Hawaii

Ms. Christina Marie Elise Sablan  
Program Manager  
Saipan, MP

Ms. Phyllis Ganileo  
Director/Consultant  
Positive Developments (SI) Ltd.  
Honiara, Solomon Islands

Mr. Marino Siver  
Chairman of Election  
Chuuk State Election Commission  
Chuuk, FSM

**2. International Workshop - Australian Development Research Awards (ADRA), Asia Research Centre, Murdoch University *The Elephant in the Room: Politics & the Development Problem, Political Economy & Policy* | Perth, 13-14 December 2010**

Name	Affiliation
Richard Robison	Asia Research Centre
Caroline Hughes	Asia Research Centre
Jane Hutchison	Asia Research Centre
Ian Wilson	Asia Research Centre
Wil Hout	Institute of Social Studies, The Netherlands
Aris Arif Mundayat	Centre for Southeast Asia Social Studies-Gadjah Mada University
Eric Hiarij	Centre for Southeast Asia Social Studies-Gadjah Mada University
Doug Porter	World Bank

Steve Hogg	AusAID
Fiona Crockford	AusAID
Chris Wheeler	AusAID
ISAAC IJJO Matia	AusAID
Sarah Boddington	AusAID
Arthi Patel	AusAID
Philippa Davies	AusAID
Paul Hutchcroft	Australian National University
Andrew Rosser	University of Adelaide
Stephen Sherlock	Australian National University
Ian Taylor	University of St. Andrews, UK
Netra Eng	PhD Student, Monash
Kimchoeun Pak	PhD student, ANU
David Craig	University of Auckland, New Zealand
Alex Duncan	The Policy Practice
Annabelle Vitti Valenzuela	ARC PhD student
Tobias Haque	World Bank
Chris Roche	Oxfam
Lee Jones	Queen Mary University of London
Toby Carroll	Centre on Asia and Globalisation, National University of Singapore
Rod Brazier	Office of National Assessments
Garry Rodan	Asia Research Centre
Carol Warren	Asia Research Centre
Jim Warren	Asia Research Centre
Sidney Adams	Asia Research Centre
Rien Huizer	Independent researcher
Luky Djani	ARC PhD student and Corruption Watch Indonesia
Mangadar Situmorang	Endeavour Award Fellow, ARC
Michelle Hackett	PhD student, University of Adelaide
Charan Bal	ARC PhD student
Diane Stone	UWA
Mark Beeson	UWA
Richard Higgott	UWA

## ANNEX 13

## CDI-IPD ACTIVITY PARTICIPANT LIST 2010-11

**1. CDI-IPD | Parliamentary Research Staff Professional Skills Development Course – Indonesia & East Timor|** Canberra, 15-24 March 2010.

	<i>Name</i>	<i>Gender</i>	<i>Parliament</i>
1	Mr Fulgencio Aquino Fernandes de Carmo Vieira	M	National Parliament of Timor-Leste
2	Ms Olivia Imaculada Do Rego Sarmento	F	
3	Mr Pinto Cardoso Manuel Soares	M	
4	Mr Suhartono	M	
5	Ms Sri Nurhayati Qodriyatun	F	Dewan Perwakilan Rakyat - Republik Indonesia (DPR-RI) - House of Representatives
6	Ms Yulia Indahri	F	
7	Mrs Handrini Ardiyanti	F	
8	Mr Aryojati Ardipandanto	M	
9	Mrs Titik Kurnianingsih	F	
10	Mrs Freesca Syafitri	F	
11	Mr Akhmad Aulawi	M	
12	Mr Chairul Umam	M	
13	Ms Arrista Trimaya	F	
14	Miss Laily Fitriani	F	
15	Mr Indon Sinaga	M	
16	Miss Iis Yulianti	F	Dewan Perwakilan Daerah - Republik Indonesia (DPD-RI)
17	Mr Haryo Setyoko	M	
18	Mr Marthen Sallago	M	
19	Ms Nene Dedeh	F	
20	Mr Sudarman	M	



**1. CDI-IPD | Discussion Meeting - Electoral Democracy in the Asia-Pacific Region:  
Observations by Bali Democracy Forum Countries | Canberra, 16-23 August 2010**

	<b>Country</b>	<b>Name</b>	<b>Organisation/Role</b>	<b>Gender</b>
1	Bangladesh	Dr ATM Shamsul Huda	Chief Election Commissioner	M
2		Ms Zinnat Ara Jolly	District Election Commissioner	F
3	Bhutan	Mr Dawa Tenzin	Election Commission of Bhutan	M
4		Mr Kibu Zangpo	Election Commission of Bhutan	M
5	Indonesia	Prof. Dr. H.A. Hafiz Anshary AZ, M.A.	Indonesian Electoral Commission   Chief Commissioner	M
6		Dra. Endang Sulastri, M. Si Ibu.	Indonesian Electoral Commission   Commissioner	M
7		Pak Yuniarsyah Yudhi	Indonesian Electoral Commission   Interpreter	M
8	Korea	Mr Tae Seon Seol	National Election Commission Korea	M
9		Mr Dae li Kim		M
10	Nepal	Mr Rajendra Prasad Sharma	Elections Commission of Nepal	M
11		Mr Yajna Prasad Gautam		M
12		Mr Dolakh Bahadur Gurung		M
13	Papua New Guinea	Mr Andrew Trawen	PNG Electoral Commissioner	M
14	Republic of Maldives	Mr Ali Mohamed Manik	Elections Commission of the Republic of Maldives   Commissioner	M
15		Mr Shuaib Yousufshuaib	Elections Commission of the Republic of Maldives   Assistant Executive Director	M
16	Sri Lanka	Mr PM Siriwardhane	Department of Elections   Additional Commissioner	M
17		Mr AS Karunanithy		M
18	Timor-Leste	Mr Claudio de Araujo Martins	Secretariado Técnico Administração Eleitoral (STAE)	M

19	Mr Saturnino Exposto Babo	Timor Leste	M
20	Mr Lucas de Sousa		M
21	Mr Alcino de Araujo Baris	Comissão de Nação de Eleição Timor Leste	M
22	Ms Maria Manuela Leong Pereira		F
23	Ms Elizabeth St George	AusAID   First Secretary   Democratic Governance - Australian Embassy Jakarta	F
24	Mr Doddy Kusandrianto	AusAID   Australian Embassy Jakarta	M
25	Ms Mary Flanagan	AusAID   Politics, State and Society Section	F
26	Mr Augusto Pereira	AEC   LES - Timor-Leste	M
27	Mr Michael Maley	AEC   Special Adviser - Electoral Reform & International Services	M
28	Ms Michelle Moss	AEC   International Services	F
29	Ms Cate Thompson	AEC   Project Officer – International Services	F
30	Mr Martin Landauer	DFAT   South and Central Asia Branch	M

**2. International Workshop - *Electoral Systems, Parties & Parliaments: Making the Connections Bali* | Bali, 11-12 November 2010**

	<i>Name</i>	<i>Position</i>
1	Ketut Erawan	Director, Institute for Peace & Democracy, Bali   Co-convenor of the workshop
2	Stephen Sherlock	Director, Centre for Democratic Institutions, Canberra Co-convenor of the workshop
3	Hadar Gumay	Director, Centre for Electoral Reform, Jakarta
4	Grant Harrison	Deputy Director, Centre for Democratic Institutions, Canberra
5	Norm Kelly	Associate, Centre for Democratic Institutions, Canberra
6	Brij Lal	School of Culture, History & Language, Australian National

University		
7	Hazelia Margaretha	Senior Researcher, Centre for Democratic Institutions, Jakarta
8	Marcus Mietzner	Lecturer, School of Culture, History & Language, Australian National University
9	Henry Okole	University of Papua New Guinea
10	Ben Reilly	Professor of Political Science, Australian National University
11	Paul Rowland	Director, National Democratic Institute, Jakarta
12	Sarah Shair-Rosenfield	University of North Carolina
13	Dirk Tomsa	Lecturer, Politics & International Relations, La Trobe University, Melbourne

## ANNEX 14

### CDI STAFFING PROFILE

CDI staffing 2010-11:

- Director *to 24 June 2010 – Vacant*  
*from 25 June 2010 – Dr Stephen Sherlock*
- Acting Director (*ad interim*) *19 April to 25 June 2010 – Mr Angus Macdonald*
- Deputy Director *to 19 March 2010 – Mr Quinton Clements*  
*from 20 March – 18 July 2010 – Vacant*  
*from 19 July 2010 – Mr Grant Harrison*
- Executive Officer / Program Manager  
Luke Hambly
- Project/Finance Officer *to 20 August 2010 – Ms Suzanne Francis*  
*from 23 August – 15 November 2010 – Ms Alena Almassy*  
*from 15 November 2010 – Ms Sheila Flores*
- Senior Research Officer – Indonesia  
(Part Time based in Jakarta) *from 1 October 2010 – Ms Hazelia Margaretha*

In addition, CDI has 5 associates:

- Dr Norm Kelly
- The Hon Kevin Rozzoli AM
- Ms Monica Costa
- Dr Roland Rich