

## Independent Evaluation of Bali Memorial Package

### MANAGEMENT RESPONSE

#### Aid Activity Objective

The two main purposes of the Bali Memorial Package were to: improve the emergency response capability of Bali's main hospital and emergency services and to provide the aid in such a way that it would be a memorial to those who lost their lives.

#### Aid Activity Summary

Aid Activity Name	Bali Memorial Package		
AidWorks initiative number	INF607		
Commencement date	11 March 2003	Completion date	31 December 2009
Total Australian \$	\$12,892,000.00		
Total other \$	N/A		
Delivery organisation(s)	several		
Implementing Partner(s)	Bali Provincial Government		
Country/Region	Bali, Indonesia		
Primary Sector	Health / Disaster Management		

#### Independent Evaluation Summary

**Evaluation Objective:** The objective of the completion evaluation study was to ascertain if the Bali Memorial Package as a whole and its three key component elements meet their broad original objectives. To achieve this task each program element was individually reviewed. The program elements were:

1. The provision of a new two level building containing a 14 bed Intensive Care unit, a six bed Intensive Coronary Care Unit, a 15 bed Burns Unit, and a dedicated operating theatre at the Sanglah Hospital. Substantial capacity building of staff was provided to assist with commissioning of the new equipment and to help with disaster preparedness activities. A number of other works were also approved at Sanglah to help the hospital manage during periods of disaster response and general operation.
2. A medical and health scholarship package that included the provision of several multi-year medical and health scholarships in Australia, and multiple short-term training / study courses predominantly provided in Indonesia.
3. The creation of the Australia Bali Memorial Eye Centre (ABMEC) - a new stand-alone hospital building designed to provide international standard services to help treat patients with eye diseases and sight impairment. A major situational analysis of the functioning and potential for ABMEC undertaken in November 2008 provided the findings and recommendations in relation to this component of the Bali Memorial Package ICR.

**Evaluation Completion Date:** Final report submitted April 2009.

**Evaluation Team:** Dr John Menzies, Senior Medical and Hospital Advisor, JTA International.

### **Management Response**

Overall, the reports are of good quality. Issues are properly analysed and supported by references to information sources and evidence.

AusAID agrees with all recommendations of the ICR and all but one of the recommendations arising from the ABMEC study have been incorporated into the new phase of ABMEC support.

In relation to the recommendations about specific activities for further AusAID support, subsequent consultations during the design development revealed that the situation had evolved as the ABMEC became more strongly integrated into the Balinese health system. This is particularly the case for the role of mobile eye clinics which are no longer providing surgical procedures but outreach for surgical follow-up and patient transport. The local health authorities have determined that a more sustainable solution is for district hospital capacity in eye health specialties to be strengthened with the assistance of ABMEC.