

AUSTRALIA INDONESIA PARTNERSHIP FOR JUSTICE 2 (AIPJ2)
MANAGEMENT RESPONSE TO THE MID-TERM REVIEW (JULY-OCTOBER 2019)

Management response to recommendations

Recommendation	Response	Explanation	Action Plan	Timeframe
<p>Recommendation 1 AIPJ2 should undertake a stocktake exercise in discussion with DFAT and Bappenas, to limit the spread of activities and increase coherence</p>	<p>Agree</p>	<p>DFAT agreed that AIPJ2 needed to take a more problem-oriented approach to prioritisation and identification of activities, particularly relating to PVE and criminal justice reform initiatives. This would enable a more targeted approach to activity selection for the remainder of the program. The stocktake exercise should be informal and focus on the law and justice challenges that AIPJ2 is best-placed to help to address. However, AIPJ2 needed to remain flexible and able to respond to appropriate new or emerging priorities and opportunities identified with Gol counterparts.</p>	<p>DFAT and AIPJ2 have held several strategic discussions to review and refine AIPJ2 priorities and value-add, drawing on discussions with Gol counterparts and implementing partners. This has led to the development of new AIPJ2 implementation strategies for court reform; criminal justice reform; preventing violent extremism; access to justice for women; and access to justice for people with disabilities, as well as the new Annual Work Plan for 2020. These documents are expected to be finalised and agreed with the Gol at the next AIPJ2 Partnership Board Meeting in early 2020.</p>	<p>Oct 2019 – Feb 2020</p>
<p>Recommendation 2 To strengthen governance arrangements, AIPJ2 should explore in discussion with DFAT and Bappenas effective means of fostering more substantive discussion of strategy at Partnership Board meetings.</p>	<p>Agree in part</p>	<p>DFAT and AIPJ2 agreed there was a need for more strategic engagement at the working level, not only with Bappenas but other Gol counterparts and implementing partners on thematic issues, particularly PVE and criminal justice reform. But it was also agreed that introducing an additional, formal cooperation mechanism would be unnecessarily burdensome.</p>	<p>DFAT and AIPJ2 agreed there was a need for more strategic engagement at the working level, not only with Bappenas but other Gol counterparts and implementing partners on thematic issues, particularly PVE and criminal justice reform. But it was also agreed that introducing an additional, formal cooperation mechanism would be unnecessarily burdensome.</p>	<p>Ongoing</p>
<p>Recommendation 3 AIPJ2 should establish clear strategies for all main areas/strands of the Partnership's work that set</p>	<p>Agree</p>	<p>DFAT and AIPJ2 agreed that this would be a helpful process to better focus and streamline priorities and activities for the remainder of the program.</p>	<p>AIPJ2, in consultation with DFAT, has prepared new draft implementation strategies for the remainder of the program on court reform; criminal justice reform; preventing violent</p>	<p>Oct 2019 – Feb 2020</p>

<p>out clearly the objective(s) being pursued, the assumptions about how change will occur and AIPJ2's role in that process.</p>			<p>extremism; access to justice for women; and access to justice for people with disabilities.</p>	
<p>Recommendation 4 To strengthen monitoring and evaluation, and facilitate the setting of meaningful objectives, DFAT and AIPJ2 need to agree the distinction between what AIPJ2 is trying to achieve and what AIPJ2 is accountable for.</p>	<p>Agree</p>	<p>The nature of AIPJ2 activities and the program's focus on policy reform and capacity building means outcomes are difficult to measure and directly attribute to program interventions. As AIPJ2 enters the second half of its term, DFAT and the AIPJ2 team need to focus more on how end of program outcomes and lessons learned will be measured.</p>	<p>Discussions between DFAT and AIPJ2 are ongoing to review the end of program outcomes and improve progress reporting and other M&E processes. Improvements have already been made over the past 12 months, with AIPJ2 now reporting to DFAT in monthly 'Dashboard' reports, the significance of monthly activities and how they are contributing towards longer-term program objectives and anticipated outcomes.</p>	<p>Ongoing</p>
<p>Recommendation 5 AIPJ2 should introduce its own internal reflection process at the facility level, equivalent to a partner's quarterly reflection exercise but conducted at the level of its strategies.</p>	<p>Agree</p>	<p>AIPJ2's quarterly reflection sessions with implementing partners (which will become six-monthly sessions from 2020) have proven beneficial to the program's six monthly reporting requirements. This recommended internal reflection process should be led by AIPJ2 M&E experts and include DFAT. It should focus on whether the existing theory of change and end of program outcomes remain appropriate, and how well we are able to track program progress against them.</p>	<p>DFAT and AIPJ2 will plan the first of these sessions in the first quarter of 2020. It may be particularly useful to hold this session in advance of DFAT's preparation of the next Aid Quality Check for AIPJ2.</p>	<p>First quarter of 2020</p>
<p>Recommendation 6 AIPJ2 and Australian Government agencies should continue ongoing efforts to improve the quality of M&E reporting including: revising the template for routine reporting along the lines of that developed by PROSPERA; and instituting</p>	<p>Agree</p>	<p>This recommendation should be explored. It could help to improve M&E processes for GoA activities and better enable DFAT and AIPJ2 to measure and report on the outcomes that GoA initiatives have achieved. It could also better enable DFAT and AIPJ2 to identify synergies with, and integrate GoA activities into, other AIPJ2 program priorities.</p>	<p>DFAT will pursue this recommendation in the first quarter of 2020, working closely with AIPJ2 and GoA partners.</p>	<p>Ongoing, commencing in 2020</p>

<p>a program of short case studies – at least one per funding agreement – to provide the basis for deeper insights about the effectiveness of support.</p>				
<p>Recommendation 7 AIPJ2 should strengthen M&E arrangements for its support for the prevention of violent extremism.</p>	<p>Agree</p>	<p>Measuring PVE activities is extremely challenging, but AIPJ2 needs to strengthen M&E around these activities to better capture lessons learned and early achievements that may then be shared regionally and internationally. This exercise will also assist DFAT and AIPJ2 to determine which PVE activities to prioritise going forward, and which activities should be discontinued.</p>	<p>DFAT and AIPJ2 have agreed on the need for the second half of the program to focus more on recording lessons learned and measuring the achievements/impact of PVE activities so far, which can then be shared with partners and stakeholders in Indonesia, the region and internationally. This approach is expected to be discussed with GoI partners and agreed during the next Partnership Board Meeting in early 2020.</p>	<p>Starting early 2020 and then ongoing</p>
<p>Recommendation 8 DFAT should promote and organise a more structured exchange of information between Australian Government agencies and AIPJ2.</p>	<p>Agree</p>	<p>This recommendation could help to improve integration of GoA activities with other AIPJ2 initiatives, and better enable DFAT and AIPJ2 to draw linkages across program activities for strategic, M&E and briefing purposes. However, it will be important not to create unnecessary administrative burdens.</p>	<p>DFAT initiated a coordination forum between DFAT, AIPJ2 and GoA partners in May 2019. Attendees reported this was a useful coordination mechanism that would be beneficial if held on a quarterly basis. However, it has not since been possible to find a date for a subsequent meeting. Going forward, DFAT plans to be more proactive on AIPJ2 GoA coordination.</p>	<p>Ongoing</p>
<p>Recommendation 9 The recent initiative by the Australian Embassy to convene a Team Leaders’ meeting, which was attended by senior Embassy staff, should be formalised into a routine event.</p>	<p>Agree in part</p>	<p>DFAT agrees that the Team Leaders’ meeting is a useful forum for high-level, strategic coordination across Australian development investments in Indonesia. But meetings need to have a clear purpose and intended outcome.</p>	<p>Recognising the benefit of this initiative, the DFAT Development Effectiveness and Sustainability Section plans to hold the next Team Leaders’ meeting in early 2020.</p>	<p>Ongoing</p>