## Department of Foreign Affairs and Trade

# Entity resources and planned performance

## **Department of Foreign Affairs and Trade**

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### **Department of Foreign Affairs and Trade**

#### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement

Australia now faces the most challenging strategic circumstances of the post-war period, circumstances which require unprecedented coordination and ambition in our statecraft. Our region – the Indo-Pacific – is being reshaped amid rapid strategic and economic change, with increasing risk of miscalculation or conflict. Australia's objective is to contribute to a regional balance of power that bolsters peace and stability, by shaping an open, stable and prosperous Indo-Pacific. To achieve that, Australia must harness all elements of our national power.

The Department of Foreign Affairs and Trade (DFAT, 'the department') is at the forefront of Australia's response to these challenges. We deal with the world as it is and seek to shape it for the better. In 114 overseas posts, DFAT is the lead agency representing the Australian Government to international partners, providing international policy advice, advocating our interests, delivering international development and humanitarian assistance, providing consular and passport services to Australians abroad and managing the government's presence overseas.

In recognition of this, from 1 July 2023, the department will measure our performance against the new key activities and performance measures set out in the following pages. This will enable a more rigorous and systematic approach to the department's planning and performance assessments by focusing on DFAT's most important functions.

DFAT's negotiation, advocacy and international policy advice places the department at the centre of Australia's efforts to ensure that competition between major powers is managed responsibly. Working closely with our partners will help shape a predictable region that operates by agreed rules, standards and laws. A region where sovereignty is respected, and all countries benefit from a strategic equilibrium.

DFAT is deepening Australia's engagement in Southeast Asia. We are facilitating a high tempo of ministerial visits, increasing official development assistance, and developing a Southeast Asia Economic Strategy to 2040 to drive prosperity. We are upgrading several major bilateral relationships and our web of trade agreements with the region. As a Comprehensive Strategic Partner, Australia supports the Association of Southeast Asian Nations (ASEAN) holding the centre of our region and is practically supporting implementation of the ASEAN Outlook on the Indo-Pacific.

A strong, united Pacific has never been more important. Australia continues to bring new energy and more resources to the Pacific to help build a stronger Pacific family. As a proud member of the Pacific Islands Forum, Australia is committed to working with our Pacific neighbours to pursue our shared vision of a peaceful, prosperous, and resilient region.

Australia's deep engagement in the Pacific is guided by the priorities and ambitions articulated in the 2050 Strategy for the Blue Pacific Continent, endorsed by Pacific Islands Forum Leaders in July 2022. We are deepening our connections with the Pacific family, including through expanding and improving the Pacific Australia Labour Mobility scheme to meet the aspirations of the Pacific and the needs of Australian businesses. We are supporting Pacific regionalism, strengthening Pacific regional architecture, and ensuring we are collectively equipped to respond to the challenges we face. And we are advancing Pacific peace and security, responding to Pacific priorities, and assisting our Pacific partners to meet their own security needs.

Australia has returned to a constructive role on climate change. While we are playing our part to reduce our own emissions, we are working in our region to assist with adaptation efforts, especially the green energy transition. And we are once again a positive actor in global mitigation efforts. We want to work with global partners to drive ambitious climate action and investment to keep 1.5 degrees within reach. And to realise the economic opportunities for all countries in our transition to a net-zero world.

Climate change is the single greatest threat to the livelihoods, security and wellbeing of the Pacific family. We will do more to help the Pacific address what is an existential threat, especially for smaller Pacific nations. For economies across the Indo-Pacific, we will work to close the climate financing gap, and to support the rapid alignment of both private and public finance in support of the Paris Agreement goals.

Development assistance is central to statecraft. It helps our regional partners become more economically resilient, develop critical infrastructure and provide their own security. Built on extensive consultation in Australia and overseas, the new international development policy will present a long-term vision for how the development program will meet development needs and advance the security and prosperity of our region. Effective policy implementation will be supported by better performance, partnering and delivery systems and an uplift in development capability.

Quad partners Australia, India, Japan and the United States share a vision for a free and open Indo-Pacific that is inclusive and resilient. We work together, and with partners, to shape the region we want to live in. The Quad leverages the combined strengths and capabilities of Australia, India, Japan and the United States to deepen our support for the region. DFAT will support Australia's hosting of the 2023 Quad Leaders' Summit and work to advance the Quad's positive agenda.

Australia has a Special Strategic Partnership with Japan. We have made substantial strides to deepen our bilateral partnership, and we cooperate closely in our region and at the global level. DFAT will work across government and with Japan to enact the ambitious vision set out in the new Joint Declaration on Security Cooperation and implement the landmark Reciprocal Access Agreement. We will work to design and deliver a strong Australian presence at the Osaka 2025 Expo.

The Australia-India relationship has never been closer. We are Comprehensive Strategic Partners, and both deeply invested in the future of the Indo-Pacific. DFAT is working to deepen economic, educational, technology, renewable energy and cultural links with India. We are working to stand up a new Centre for Australia-India Relations. We are working on an ambitious Comprehensive Economic Cooperation Agreement, building on the Economic Cooperation and Trade Agreement, which entered into force on 29 December 2022.

A stable and constructive relationship between Australia and China serves the interests of both countries. Australia will cooperate with China where we can, disagree where we must and engage in our national interest. China is Australia's largest trading partner and will remain so for the foreseeable future: economic ties have been a keystone of the relationship. Australia wants trade impediments affecting our exports removed so that mutually beneficial trade in these products can resume. DFAT will also continue to advocate on other issues of importance to Australia, including the detention of Australian citizens and human rights.

Closer economic ties have benefited the region. Australia's active membership and shaping of CPTPP, RCEP, APEC, G20 and IPEF and our trade agreements with ASEAN, China, Japan, India, New Zealand, the Republic of Korea and the US show that our national interest lies in being at every table where Indo-Pacific economic integration is being discussed.

Our active trade diversification agenda is underscored by the Australia-United Kingdom Free Trade Agreement, and our efforts to conclude a trade agreement with the EU. The department will continue working to strengthen and reform the rules-based trading system, with the World Trade Organization at its core, which is foundational to Australia's prosperity.

Australia is committed to the multilateral system, with the United Nations at its heart. Australia will continue to engage actively in multilateral institutions, including by pursuing Australian candidacies for critical forums and by supporting meritorious Australian and likeminded candidates for leadership positions. We will work to align multilateral development bank agendas with our priorities in Southeast Asia and the Pacific, particularly on climate change, strategic infrastructure, and debt sustainability.

It has been more than a year since Russia's illegal and immoral full-scale invasion of Ukraine. Australia recognises the human suffering and far-reaching impacts of the war on the global economy. We continue to have a fundamental national interest in supporting Ukraine and maintaining pressure on Russia. Australia's actions have demonstrated our willingness to defend international law and the UN Charter and deepen our relationships with key international partners in support of this goal. Australia will always be better off in a world where rules and norms are clear, mutually negotiated and consistently followed.

Australia's inaugural Ambassador for First Nations People will work in genuine partnership with Aboriginal and Torres Strait Islander peoples to enhance our engagement in the Indo-Pacific and help grow First Nations trade and investment. For the first time, Australia now has dedicated First Nations representation in our international engagement.

The newly appointed Ambassador for Human Rights will engage and consult with Australian stakeholders, including civil society organisations and diaspora groups in Australia. This role will help bolster Australia's support for the UN human rights architecture and international law. The Ambassador for Gender Equality will advocate the importance of women's human rights, ending gender-based violence, women's economic empowerment, and the leadership of women and girls.

The scale and severity of malicious cyber activity in our region is increasing. Our cyber capacity building program has built stronger relationships in our region and made Australia a trusted partner. In response to increasing requests for support from Pacific Island countries, DFAT will enhance and focus our cyber capacity building and expand our crisis response capabilities, under the leadership of the Ambassador for Cyber Affairs and Critical Technology.

The department expects historically high levels of demand for passport services experienced in 2022 to continue and to remain volatile throughout 2023. We have increased staffing levels and invested in new R-Series passport technology to meet the needs of travelling Australians. We will continue to encourage Australians to prepare for overseas travel through our new Smartraveller campaign. Our consular staff continue to assist Australians in need overseas.

In recognition of the changing demands on the department, from 1 July 2023 DFAT will measure its performance against the revised performance measures set out in this document. The department will continue to apply existing performance measures, as set out in the 2022–23 corporate plan and portfolio budget statements for the remainder of 2022–23, including for the Annual Report. The new performance measures from 2023–24 that are set out in the following pages will be described in more detail in the department's 2023–24 corporate plan and reported against in our 2023–24 Annual Report.

#### 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Foreign Affairs and Trade resource statement — Budget estimates for 2023-24 as at Budget May 2023

2023-24 as at Budget May 2023		
	2022-23	2023-24
	Estimated	Estimate
	actual	
	\$'000	\$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	415,724	298,275
Departmental appropriation (c)	1,798,641	1,981,574
s74 External Revenue (d)	171,431	171,821
Departmental capital budget (e)	71,235	81,739
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	39,639	-
Equity injection	75,796	147,723
Total departmental annual appropriations	2,572,466	2,681,132
Special accounts (g)		
Opening balance	413,898	269,055
Appropriation receipts (h)	87,012	86,750
Appropriation receipts from other entities (i)	32,586	39,309
Non-appropriation receipts	20,540	-
Total special accounts	554,036	395,114
less departmental appropriations drawn from annual		
appropriations and credited to special accounts	87,012	86,750
Total departmental resourcing	3,039,490	2,989,496
Administered		
Annual appropriations - ordinary annual services (a)		
Outcome 1 (j)	4,288,638	4,433,007
Outcome 2	750	750
Payments to corporate entities (k)	136,683	143,952
Annual appropriations - other services - non-operating (f)		
Administered assets and liabilities	7,548	18,851

Table 1.1: Foreign Affairs and Trade resource statement — Budget estimates for 2023-24 as at Budget May 2023 (continued)

	2022-23	2023-24
	Estimated	Estimate
	actual	
	\$'000	\$'000
Total administered annual appropriations	4,433,619	4,596,560
Total administered special appropriations	343,535	369,960
less payments to corporate entities from annual		
appropriations	136,683	143,952
Total administered resourcing	4,640,471	4,822,568
Total resourcing for DFAT	7,679,961	7,812,064
	2022-23	2023-24
Average staffing level (number)	6,475	6,482

#### Third party payments from and on behalf of other entities

	2022-23	2023-24
	Estimated	Estimate
	actual	
	\$'000	\$'000
Receipts received from other entities for the provision of services		
(disclosed above in s74 External Revenue section above)	171,431	171,821
Payments made to corporate entities within the Portfolio		
Tourism Australia (annual appropriation)	136,683	143,952

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

- a) Appropriation Bill (No. 1) 2023-24.
- b) Excludes \$262.1 million subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act)*.
- c) Excludes departmental capital budget (DCB).
- d) Estimated External Revenue receipts under section 74 of the PGPA Act.
- e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- f) Appropriation Bill (No. 2) 2023-24.
- g) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to the Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- h) Amounts credited to the special account(s) from the Department of Foreign Affairs and Trade annual appropriations.
- i) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- j) Excludes \$35.8 million subject to administrative quarantine by Finance or withheld under section 51 of the PGPA Act.
- k) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.

Note: The Annual Appropriation amounts appearing for 2022-23 estimated actual do not include the Appropriation Bills (No. 3) and (No. 4) as they had not been enacted at the time of publication. \$235.1 million will be received through Appropriation Bill (No. 3) 2022-23. The annual appropriations received from these bills will be recognised in a future Portfolio Budget Statement but only after the Bills have received Royal Assent.

### 1.3 Budget measures

Budget measures in Part 1 relating to the Department of Foreign Affairs and Trade are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2023-24 Budget measures

Part 1: Measures announced since the 2022-23 October Budget

		2022-23	2023-24	2024-25	2025-26	2026-27
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Payment measures						
An Australian Development						
Program Fit for Our Times (a)						
Administered payment	1.2	-	-	-	-	121,797
Departmental payment	1.2	-	5,647	10,363	10,343	10,426
Total		-	5,647	10,363	10,343	132,223
APS Capability Reinvestment						
Fund: 2023-24 projects funded						
under round one (b)						
Departmental payment	1.1	-	711	-	-	-
Total		-	711	-	-	-
Attorney-General's Portfolio —						
additional resourcing (c)	1.1					
Departmental payment		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Australian Diplomatic						
Representation to						
Afghanistan (d)						
Departmental payment	1.1	-	2,965	2,618	2,683	2,557
Total		-	2,965	2,618	2,683	2,557
Australian Engagement in						
Southeast Asia (e)						
Administered payment	1.1	-	4,500	4,500	4,500	4,500
Departmental payment	1.1	-	3,342	5,751	6,304	7,440
Total		-	7,842	10,251	10,804	11,940
Enhanced Strategic						
Capability (f)						
Departmental payment	1.1	-	17,266	22,077	20,657	20,000
Total		-	17,266	22,077	20,657	20,000
Enhancing Pacific						
Engagement (g )						
Administered payment	1.1, 1.2	(35,306)	7,483	53,336	61,465	61,572
Departmental payment	1.1	-	25,955	40,943	33,966	31,560
Total		(35,306)	33,438	94,279	95,431	93,132

Table 1.2: Entity 2023-24 Budget measures

Part 1: Measures announced since the 2022-23 October Budget (continued)

rait i. Measures aimound	00 011100	2022-23	2023-24	2024-25	2025-26	2026-27
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Payment measures (cont)				•		•
Expansion of Emerging Markets Impact Investment Fund (h)						
Administered payment	1.2	-	(15,000)	(56,000)	(52,000)	(45,000)
Total		-	(15,000)	(56,000)	(52,000)	(45,000)
Indo-Pacific Economic Framew ork (i)						
Administered payment	1.2	_	4,000	7,000	7,000	7,000
Departmental payment	1.1	-	2,603	2,692	750	834
Total		-	6,603	9,692	7,750	7,834
Maintaining Support for an						
Effective Foreign Service (j)						
Administered payment	1.1	-	900	900	900	900
Departmental payment	1.1	-	109,988	92,333	93,579	77,390
Total		-	110,888	93,233	94,479	78,290
Nuclear-Pow ered Submarine						
Program - initial						
implementation (k)						
Administered payment	1.8	-	11,000	16,000	-	-
Departmental payment	1.8	-	23,706	23,878	-	-
Total		-	34,706	39,878	-	-
Supporting Australian Critical Minerals (I)						
Departmental payment	1.1	-	80	84	85	86
Total		-	80	84	85	86
Total payment measures						
Administered		(35,306)	12,883	25,736	21,865	150,769
Departmental		-	192,605	201,070	168,716	150,632
Total		(35,306)	205,488	226,806	190,581	301,401

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- b) The full measure description and package details appear in the Budget Paper No. 2 under the Prime Minister and Cabinet portfolio.
- c) The lead entity for measure titled Attorney-General's Portfolio additional resourcing is the Attorney General's Department. The full measure description and package details appear in the Budget Paper No. 2 under the Attorney General's portfolio.
- d) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- e) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- f) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.

#### Budget 2023-24 | Portfolio Budget Statements

- g) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio. Including \$3.1 million in capital funding in 2023-24, \$9.6 million in 2024-25 and \$3.0 million in 2025-26.
- h) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio. Including \$15.0 million in capital funding in 2023-24, \$56.0 million in 2024-25, \$52.0 million in 2025-26 and \$45.0 million in 2026-27.
- The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.
- j) The full measure description and package details appear in the Budget Paper No. 2 under the Foreign Affairs and Trade portfolio. Including \$42.4 million in capital funding in 2023-24, \$22.5 million in 2024-25, \$20.2 million in 2025-26 and \$2.2 million in 2026-27.
- k) The lead entity for measure titled Nuclear Submarine Program is the Department of Defence. The full measure description and package details appear in the Budget Paper No. 2 under the Defence portfolio.
- The lead entity for measure titled Supporting Australian Critical Minerals is Department of Industry Science and Resources. The full measure description and package details appear in the Budget Paper No. 2 under the Industry portfolio.

#### Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Foreign Affairs and Trade can be found at: <a href="https://www.dfat.gov.au/about-us/publications/corporate/dfat-corporate-plan">https://www.dfat.gov.au/about-us/publications/corporate/dfat-corporate-plan</a>.

The most recent annual performance statement can be found at: <a href="https://www.dfat.gov.au/about-us/publications/corporate/annual-reports">https://www.dfat.gov.au/about-us/publications/corporate/annual-reports</a>.

#### 2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

#### Linked programs

#### **Attorney-General's Department**

#### **Programs**

- Program 1.1 Attorney-General's Department Operating Expenses Legal Services and Families
- Program 1.2 Attorney-General's Department Operating Expenses National Security, Integrity and International

#### **Australian Centre for International Agricultural Research**

#### **Programs**

• Program 1.1 - International Agricultural Research for Development

#### **Australian Federal Police**

#### **Programs**

- Program 1.1 Federal Policing Investigations
- Program 3.2 International Police Assistance and External Territories

#### **Australian Trade and Investment Commission**

#### **Programs**

- Program 1.1 Supporting Australian exporters to expand internationally, attracting productive internal investment, and growing the visitor economy
- Program 1.2 Programs to support Australian exporters to expand internationally, attract productive international investment, and grow the visitor economy

#### **Department of Defence**

#### **Programs**

- Program 2.8 Australian Defence Force Headquarters
- Program 2.16 Nuclear Powered Submarines

#### Linked programs (continued)

#### **Department of Education**

#### **Programs**

• Program 2.7 - International Education Support

#### **Department of Employment and Workplace Relations**

#### **Programs**

• Program 1.1 - Employment Services

#### **Department of Home Affairs**

#### **Programs**

- Program 1.2 National Security and Resilience
- Program 1.4 Counter Terrorism
- Program 1.5 Regional Cooperation
- Program 2.2 Visas
- Program 3.1 Trade Facilitation and Industry Engagement
- Program 3.4 Border Enforcement

#### Services Australia

#### **Programs**

- Program 1.2 Customer Service Delivery
- Program 1.3 Technology and Transformation

#### **Tourism Australia**

#### **Programs**

• Program 1.1 – Supporting Outcome 1

#### Contribution to Outcome 1 made by linked programs

Australia maintains a whole-of-government approach in the pursuit of foreign trade and investment, tourism, development and international security interests abroad. DFAT is supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Foreign Affairs and Trade (	Operations				
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	46,622	66,703	61,649	65,665	42,997
Special appropriations					
Special appropriation PGPA Act 2013					
s77	100	100	100	100	100
Expenses not requiring appropriation in					
the Budget year (a)	6,500	6,500	6,500	6,500	6,500
Administered total	53,222	73,303	68,249	72,265	49,597
Departmental expenses					
Departmental appropriation (b)	1,004,934	1,125,229	1,081,626	1,122,873	1,183,325
Expenses not requiring appropriation in					
the Budget year (c)	167,900	150,976	152,212	153,472	155,110
Departmental total	1,172,834	1,276,205	1,233,838	1,276,345	1,338,435
Total expenses for program 1.1	1,226,056	1,349,508	1,302,087	1,348,610	1,388,032
Program 1.2: Official Development Assis	tance	***************************************			***************************************
Annual Administered expenses		***************************************	***************************************		
Ordinary annual services (Appropriation					
Bill No. 1)	3,717,611	3,787,063	3,863,042	3,919,742	4,080,340
Administered total	3,717,611	3,787,063	3,863,042	3,919,742	4,080,340
Departmental expenses					
Departmental appropriation	274,367	288,479	296,856	301,063	305,506
Departmental total	274,367	288,479	296,856	301,063	305,506
Total expenses for program 1.2	3,991,978	4,075,542	4,159,898	4,220,805	4,385,846

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

Table 2.1.1: Budgeted expenses to	r Outcom	e 1 (conti	nueu)		
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw are
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.3: Official Development Assis	tance - Mul	tilateral Rep	olenishmen	ts	
Annual Administered expenses					
Expenses not requiring appropriation in					
the Budget year (d)	555,776	23,502	988,148	-	103,502
Administered total _	555,776	23,502	988,148	-	103,502
Total expenses for program 1.3	555,776	23,502	988,148	-	103,502
Program 1.4: Payments to International C	Organisatio	ns			
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	426,339	459,063	459,176	459,292	459,426
Administered total	426,339	459,063	459,176	459,292	459,426
Total expenses for program 1.4	426,339	459,063	459,176	459,292	459,426
Program 1.5: New Colombo Plan - Transf	orming Reg	gional Relat	ionships		
Annual Administered expenses					•••••
Ordinary annual services					
(Appropriation Bill No. 1) (e)	41,839	48,944	50,933	50,933	50,933
Administered total	41,839	48,944	50,933	50,933	50,933
Total expenses for program 1.5	41,839	48,944	50,933	50,933	50,933
Program 1.6: Public Information Services	and Public	Diplomacy			
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	30,306	35,134	35,554	32,139	32,139
Administered total	30,306	35,134	35,554	32,139	32,139
Total expenses for program 1.6	30,306	35,134	35,554	32,139	32,139
Program 1.7: Programs to Promote Aust	ralia's Inte	national To	ourism Inter	ests	
Annual Administered expenses	000000000000000000000000000000000000000	***************************************	***************************************	000000000000000000000000000000000000000	***************************************
Corporate Commonw ealth Entity - Tourism					
Australia	136,683	143,952	147,799	149,507	151,036
Ordinary annual services	,	,	•	,	•
(Appropriation Bill No. 1)	25,040	25,100	20,161	20,223	20,285
Administered total	161,723	169,052	167,960	169,730	171,321
Total expenses for program 1.7	161,723	169,052	167,960	169,730	171,321
Program 1.8: Nuclear Powered Submarin	e Program				
Annual Administered expenses		***************************************			***************************************
Ordinary annual services					
(Appropriation Bill No. 1)		11,000	16,000	-	-
Administered total	-	11,000	16,000	-	-
Departmental expenses			······································		***************************************
Departmental appropriation	_	23,706	23,878	-	_
Departmental total	-	23,706	23,878	-	-
Total expenses for program 1.8	-	34,706	39,878	_	

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

i abie Z. i. i. Duugeteu expelises it	or Gutcon	ie i (cont	mueuj		
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Outcome 1 Totals by appropriation type					
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	4,287,757	4,433,007	4,506,515	4,547,994	4,686,120
Special appropriations					
Special appropriations PGPA Act 2013					
s77	100	100	100	100	100
Corporate Commonw ealth Entity - Tourism					
Australia	136,683	143,952	147,799	149,507	151,036
Expenses not requiring appropriation in					
the Budget year	562,276	30,002	994,648	6,500	110,002
Administered total	4,986,816	4,607,061	5,649,062	4,704,101	4,947,258
Departmental expenses		•••••		***************************************	***************************************
Departmental appropriation	1,279,301	1,437,414	1,402,360	1,423,936	1,488,831
Expenses not requiring appropriation in					
the Budget year	167,900	150,976	152,212	153,472	155,110
Departmental total	1,447,201	1,588,390	1,554,572	1,577,408	1,643,941
Total expenses for Outcome 1	6,434,017	6,195,451	7,203,634	6,281,509	6,591,199
		***************************************			
	2022-23	2023-24	•		
A (CC   1   1   1   )	4.074	1 0 1 1			

Average staffing level (number)
 2022-23
 2023-24

 4,274
 4,311

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

a) Estimated expenses not requiring appropriation in the Budget year relate to the Export Finance Australia administrative fee.

b) Departmental appropriation combines ordinary annual services (Appropriation Bill No.1) and estimated receipts retained under section 74 of the PGPA Act.

c) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.

d) Expenses not requiring appropriation in the Budget year relates to the concessional investment discount for the discounting of the investment component for the International Development Association and for new commitments to the International Development Association, the Asian Development Fund, the Global Environment Facility and the Montreal Protocol Multilateral Fund.

e) New Colombo Plan (NCP) funding in 2022-23 above excludes a one-off transfer of \$3.2m from NCP's administered allocation to departmental equity to offset the cost of building a new education ICT application, maintaining overall funding on the NCP at \$45.1m.

Table 2.1.2: Program components	***********************				
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.1.1 - Component 1: Foreign Affairs and T	rade Operation	ons			
Annual administered expenses:					
International Climate Change					
Engagement	221	-	-	-	-
Personal Benefits - Locally Engaged					
Staff pension schemes	7,839	8,034	8,235	8,442	8,653
Comprehensive Strategic Partnership	,	,	•	,	,
with India - Centre of Excellence for					
Critical and Emerging Technology Policy	1,985	1,460	1,286	1,300	1,300
Comprehensive Strategic Partnership					
w ith India - Enhanced Business					
Engagement	200	379	380	390	-
Comprehensive Strategic Partnership					
with India - Matri Scholars Program	52	2,231	4,426	4,462	-
Comprehensive Strategic Partnership					
with India - Matri Grants and					
Fellow ships Program	250	863	1,176	1,183	-
Comprehensive Strategic Partnership					
with India - Matri Cultural Partnerships	754	1,515	1,772	2,032	-
Comprehensive Strategic Partnership					
with India - Bay of Bengal Maritime					
Partnership	990	2,607	2,620	2,380	-
Comprehensive Strategic Partnership					
w ith India - Bay of Bengal Trade and					
Energy Partnership	1,030	1,597	1,609	1,585	-
Non-ODA Support for the Cook Islands	2,000	2,000	2,000	2,000	2000
AIFFP Support for Palau	7,000	-	-	-	-
Non-ODA Expanding the Pacific Labour					
Scheme	1,017	1,081	3,050	3,300	3,425
Memorial Services for Bali Bombings	,	,	•	,	,
Travel Assistance Payments	2,200	-	-	-	-
Implementation of Key Singapore					
Initiatives	375	1,500	3,125	5,000	-
OECD – Sustainable Agriculture					
Research	1,000	1,000	-	-	-

Table 2.1.2: Program	components of Outcome	1 - Program 1	.1 (continued)

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.1.1 - Component 1: Foreign Affairs and T	rade Operati	ons (continu	ed)		
Annual administered expenses:			***************************************		
COVID-19 Response Package —					
Australia's Indo-Pacific Engagement —					
enhanced partnerships in Southeast					
Asia	15,297	15,287	-	-	-
ASEAN-Australia Comprehensive					
Strategic Partnership	1,315	2,298	1,090	-	-
Australian engagement in Southeast					
Asia	-	4,500	4,500	4,500	4,500
Maintaining Support for an Effective					
Foreign Service	-	900	900	900	900
Enhancing Pacific Engagement	-	18,027	24,027	27,027	21,027
Other Administered Items	3,097	1,424	1,453	1,164	1,192
Special appropriation PGPA Act 2013 s77	100	100	100	100	100
Expenses not requiring appropriation in					
the Budget year					
Administration expenses - Export					
Finance Australia - National Interest					
Account	6,500	6,500	6,500	6,500	6,500
Departmental expenses					
Departmental appropriation	1,004,934	1,125,229	1,081,626	1,122,873	1,183,325
Expenses not requiring appropriation in					
the Budget year	167,900	150,976	152,212	153,472	155,110
Total Component 1.1.1 expenses	1,226,056	1,349,508	1,302,087	1,348,610	1,388,032

Table 2.1.2: Program components of Outcome 1 – Program 1.2

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.2.1 - Component 2: Official Developmen	t Assistance				
Annual administered expenses:		***************************************	***************************************	***************************************	***************************************
Country and regional programs Humanitarian, emergencies and	2,240,319	2,379,430	2,486,597	2,489,306	2,512,480
refugees	470,400	479,444	479,477	481,977	481,477
Cross regional and global programs	1,006,892	928,189	896,968	948,459	1,086,383
Departmental expenses					
Departmental appropriation	274,367	288,479	296,856	301,063	305,506
Total Component 1.2.1 expenses	3,991,978	4,075,542	4,159,898	4,220,805	4,385,846

Table 2.1.2: Program components	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual	9	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.6.1 - Component 6: Public Information Ser	vices and Pul	olic Diplomac	у		
Annual administered expenses:					
Non-ODA Pacific Sports Program	15,600	18,600	18,600	15,600	15,600
National Foundation for Australia-China					
Relations	7,480	7,480	7,480	7,480	7,480
Centre for Australia-India Relations	1,074	3,902	4,322	3,907	3,907
Public Diplomacy and Other International					
Grants Programs	6,152	5,152	5,152	5,152	5,152
Total Component 1.6.1 expenses	30,306	35,134	35,554	32,139	32,139
Table 2.4.2: Breaven commonwets	of Outcome	a 4 Draw	.am 1 7		
Table 2.1.2: Program components	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual	Baaget	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1.7.1 - Component 7: Programs to Promote	Australia's Int	ernational To	ourism Interes		
Annual administered expenses:				***************************************	
Corporate Commonw ealth Entity -					
Corporate Comments Calli Lilly -					
Tourism Australia	136,683	143,952	147,799	149,507	151,036
	136,683 20,040	143,952 20,100	147,799 20,161	149,507 20,223	151,036 20,285
Tourism Australia		•	-	-	-
Tourism Australia Asia Marketing Fund	20,040	20,100	-	-	-
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses	20,040 5,000 <b>161,723</b>	20,100 5,000 <b>169,052</b>	20,161 - <b>167,960</b>	20,223	20,285
Tourism Australia Asia Marketing Fund Tourism Marketing	20,040 5,000 <b>161,723</b> of Outcome	20,100 5,000 <b>169,052</b> e 1 – Progi	20,161 - 167,960 ram 1.8	20,223	20,285
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses	20,040 5,000 <b>161,723</b> of Outcome 2022-23	20,100 5,000 169,052 21 – Progr 2023-24	20,161 - 167,960 ram 1.8 2024-25	20,223 - 169,730 2025-26	20,285 - 171,321 2026-27
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated	20,100 5,000 <b>169,052</b> e 1 – Progi	20,161 - 167,960 ram 1.8 2024-25 Forward	20,223 - 169,730 2025-26 Forward	20,285 - 171,321 2026-27 Forw ard
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual	20,100 5,000 <b>169,052</b> <b>2023-24</b> Budget	20,161 - 167,960 ram 1.8 2024-25 Forward estimate	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> <b>2012 1 – Progi</b> 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward	20,223 - 169,730 2025-26 Forward	20,285 - 171,321 2026-27 Forw ard
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sub	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> <b>2012 1 – Progi</b> 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward estimate	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sub	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> <b>2012 1 – Progi</b> 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward estimate	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Pow ered Sub Annual administered expenses: Nuclear Pow ered Submarine Program -	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> 21 – Progr 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward estimate \$'000	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sub Annual administered expenses: Nuclear Powered Submarine Program - initial implementation - sub component 1	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> <b>2012 1 – Progi</b> 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward estimate	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sut Annual administered expenses: Nuclear Powered Submarine Programinitial implementation - sub component 1 Nuclear Powered Submarine Program-	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 169,052 21 - Progr 2023-24 Budget \$'000 am	20,161 	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sub Annual administered expenses:  Nuclear Powered Submarine Programinitial implementation - sub component 1 Nuclear Powered Submarine Programinitial implementation - sub component 2	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 <b>169,052</b> 21 – Progr 2023-24 Budget \$'000	20,161 - 167,960 ram 1.8 2024-25 Forward estimate \$'000	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components of the second s	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 169,052 20 1 - Progr 2023-24 Budget \$'000 am	20,161 - 167,960  ram 1.8 2024-25 Forward estimate \$'000  11,000 5,000	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forward estimate
Tourism Australia Asia Marketing Fund Tourism Marketing Total Component 1.7.1 expenses  Table 2.1.2: Program components  1.8.1 - Component 8: Nuclear Powered Sub Annual administered expenses: Nuclear Powered Submarine Programinitial implementation - sub component 1 Nuclear Powered Submarine Programinitial implementation - sub component 2	20,040 5,000 <b>161,723</b> of Outcome 2022-23 Estimated actual \$'000	20,100 5,000 169,052 21 - Progr 2023-24 Budget \$'000 am	20,161 	20,223 - 169,730 2025-26 Forward estimate	20,285 - 171,321 2026-27 Forw ard estimate

Total Component 1.8.1 expenses

39,878

34,706

#### Table 2.1.3: Performance measure for Outcome 1

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the 2023-24 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

#### Program 1.1 - Foreign Affairs and Trade Operations

The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.

#### **Key Activities**

Key activities reported in the 2022-23 Corporate Plan that relate to this program.

- Pursue relationships, programs and other initiatives that support Australia's interests and influence in the Indo-Pacific, including by advancing the region's recovery from the COVID-19 crisis.
- Promote a shared agenda for prosperity with Pacific island countries through economic, security and development engagement<sup>1</sup>.
- Advocate and negotiate for open markets, resist protectionism and support the rules-based trading system.
- Support Australian businesses to secure opportunities globally, including through free trade agreements and advancing trade and investment collaboration in the region and more widely.
- Contribute to domestic economic policy that improves Australia's international competitiveness.
- Strengthen economic and commercial diplomacy to support Australian businesses and build domestic support for trade and investment.
- Work with international and domestic partners to promote Australia's security interests through effective international advocacy, cooperation and capacity building
- · Strengthen intelligence capabilities.
- Promote international cooperation on people smuggling, human trafficking and other forms of modern slavery, particularly through the Bali Process.
- Further Australia's interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges.
- Undertake effective protocol engagement with foreign services represented in Australia and ensure their security and dignity.
- Closely liaise with federal, state and territory governments regarding DFAT's management of the diplomatic and consular community.

From 2023-24 the key activity that relates to this program will be:

Negotiate and advocate internationally and provide international policy advice.

This will be reflected in DFAT's 2023-24 Corporate Plan.

Table 2.1.3: Performance measure for Outcome 1 (continued)

Program 1.1 – Foreign Affairs and Trade Operations
The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities.

Year	Performance measures	Expected Performance Results
Current year 2022-23	Our diplomatic efforts support a strategic equilibrium and free, open, and resilient Indo-Pacific.	On track
	High level of satisfaction of ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department.	On track
	Australia's enhanced engagement in the Pacific supports stronger and more resilient economies, development outcomes and regional security.	On track
	Global rules-based trading system reflects Australian interests.	On track
	Increased market opening and opportunities for Australian businesses.	On track
	Trade and investment is factored into Australia's economic policy settings.	On track
	Positive trade and investment outcomes supported by the department's economic and commercial diplomacy, and domestic advocacy efforts.	On track
	Security outcomes that reflect Australia's interests.	On track
	Full and active engagement with the National Intelligence Community – (NIC) including through Office of National Intelligence-led prioritisation, coordination and evaluation process – to support Australia's foreign policy interests.	On track
	Our relationships with Europe, the Middle East, Latin America and Africa advance Australia's interests.	On track
	The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.	On track
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	DFAT's diplomatic efforts support favourable foreign affairs and trade policy outcomes for Australia.	Case studies demonstrate performance.
	DFAT's Ministers are satisfied with the advice and support provided by the department.	Maintain satisfaction levels above 85 per cent.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24

Table 2.1.3: Performance measure for Outcome 1 (continued)

**Program 1.2 – Official Development Assistance** promotes Australia's national interests by contributing to sustainable and inclusive economic growth and poverty reduction.

#### **Kev Activities**

Key activities reported in the 2022-23 Corporate Plan that relate to this program.

- Focus Australia's development program predominantly on the Indo-Pacific to promote Australia's national interest in a stable, prosperous and resilient region in the context of COVID-19, including by:
  - delivering assistance to neighbours, prioritising health security, stability and economic recovery, and
  - supporting Pacific and Southeast Asian partners to access and roll out safe and effective COVID-19 vaccines.
- Manage the development program effectively, efficiently and transparently to deliver results and value for money in line with the Australian development program's performance framework.
- Lead the Australian Government's response to humanitarian crises and conflicts, including an enhanced ability by Indo-Pacific countries to prepare for, respond to and recover from crises.

From 2023-24 the key activity that relates to this program will be:

• Deliver international development and humanitarian assistance.

This will be reflected in DFAT's 2023-24 Corporate Plan.

Year	Performance measures	Expected Performance Results
Current year 2022-23	Australia's development program investments promote health security, stability and economic recovery.	On track
	Timely and effective responses to humanitarian emergencies, including an enhanced Indo-Pacific ability to prepare for, respond to and recover from crises.	On track
	Effective operational and organisational management of the development program, including in its planning, implementation and responsiveness.	On track
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	The development program is effective, efficient and responsive.	At least 85 per cent of investments are assessed as satisfactory on both effectiveness and efficiency criteria in the Investment Monitoring Reporting process (weighting 40 per cent).      At least 80 per cent of investments are effective in addressing gender equality (weighting 40 per cent).      At least 70 per cent of completed investments are assessed as satisfactory on both effectiveness and efficiency criteria in the Final Investment Monitoring Reporting process (weighting 20 per cent).

interests including	advancement of Australia's international g through bilateral, regional and multilate gn, trade and international development	ral engagement on Australian
<b>Program 1.2 – Official Development Assistance</b> promotes Australia's national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes to	o Program 1.2 resulting from 2023-24 Budge	et Measures: NA

Table 2.1.3: Performance measure for Outcome 1 (continued)

Program 1.3 – Official Development Assistance – Multilateral Replenishments assists developing

	ting to sustainable and inclusive economic lateral organisations.	growth and poverty reduction through
Key Activities	department's work with multila	nt Assistance is advanced through the teral organisations. Their reach, leverage, of the play a critical role in helping Australia opment objectives.  s to this program will be:
Year	Performance measures	Expected Performance Results
Current year 2022-23	Australia's diplomatic and geostrategic efforts and financial contributions help shape institutions, rules, norms and standards in line with our national interests and values.	On track
Year	Performance measures	Planned Performance Results
Budget Year	Australia's payments to multilateral	· · · · · · · · · · · · · · · · · · ·

As per 2023-24

Material changes to Program 1.3 resulting from 2023-24 Budget Measures: NA Table continued on the next page.

Forward Estimates

2024-27

Australia.

As per 2023-24

Table 2.1.3: Performance measure for Outcome 1 (continued)

#### Program 1.4 - Payments to International Organisations advances Australia's foreign, trade and investment, development and international security interests. **Key Activities** Key activities reported in the 2022-23 Corporate Plan that relate to this program. Further Australia's interests, including promoting and protecting the rules, norms, standards and institutions that underpin sovereignty, stability and prosperity, and enable cooperation to tackle global challenges. From 2023-24 the key activity that relates to this program will be: Engage with multilateral institutions. This will be reflected in DFAT's 2023-24 Corporate Plan. Year Performance measures **Expected Performance Results** Current year Australia's diplomatic and geostrategic On track efforts and financial contributions help 2022-23 shape institutions, rules, norms and standards in line with our national interests and values. **Planned Performance Results** Year Performance measures **Budget Year** International organisations reflect At least one Australian-led activity<sup>2</sup> 2023-24 Australian interests and values when per year involving a senior addressing global challenges. government representative3 in or

Material changes to Program 1.4 resulting from 2023-24 Budget Measures: NA

As per 2023-24

Table continued on the next page.

Forward Estimates

2024-27

related to a relevant multilateral forum<sup>4</sup> on UN reform, WTO reform, First Nations, peace and security and human rights.

As per 2023-24

<sup>&</sup>lt;sup>1</sup> Key Activity updated in the October 2022-23 Portfolio Budget Statements to reflect the current operating context.

<sup>&</sup>lt;sup>2</sup> Australian-led activity: National statements, joint statements, resolutions, events, or representations.

<sup>&</sup>lt;sup>3</sup> Senior government representative: Minister, Assistant Minister, Head of Mission/Permanent Representative, or thematic ambassador.

<sup>&</sup>lt;sup>4</sup> Relevant multilateral forum: including the UN General Assembly or other UN bodies, the World Trade Organization, multilateral banks, or treaty bodies.

Table 2.1.3: Performance measure for Outcome 1 (continued)

**Program 1.5 – New Colombo Plan – Transforming Regional Relationships** advances Australia's interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.

Key Activities	Key activities reported in the 2022-23 Corporate Plan that relate to this program.
	Increase Australia's engagement with the Indo-Pacific through the New Colombo Plan.
	From 2023-24 the key activity that relates to this program will be:  • Negotiate and advocate internationally and provide international policy advice.
	This will be reflected in DFAT's 2023-24 Corporate Plan.

Year	Performance measures	Expected Performance Results	
Current year 2022-23	The New Colombo Plan delivers improved people-to-people, institutional and business links.	On track	
Year	Performance measures	Planned Performance Results	
Budget Year 2023-24	Increased number and diversity of Australian university undergraduates with Indo-Pacific capability.	Number of Australian university undergraduates who complete an NCP program to the Indo-Pacific region.     Diversity of Australian university undergraduates who complete an NCP program to the Indo-Pacific region.	
Forward Estimates 2024-27	As per 2023-24	As per 2023-24	
Material changes to	Material changes to Program 1.5 resulting from 2023-24 Budget Measures: NA		

Table 2.1.3: Performance measure for Outcome 1 (continued)

**Program 1.6 – Public Information Services and Public Diplomacy** projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department's soft power activities.

#### **Key Activities**

Key activities reported in the 2022-23 Corporate Plan that relate to this program.

 Project a positive and contemporary image of Australia, and promote a clear understanding of Australian policies, objectives and engagement with the Indo-Pacific region through the department's communications delivered throughout our diplomatic network.

From 2023-24 the key activity that relates to this program will be:

 Negotiate and advocate internationally and provide international policy advice.

This will be reflected in DFAT's 2023-24 Corporate Plan.

Expected Performance Results
On track
Planned Performance Results
Effectiveness of DFAT's public diplomacy through a case study into increasing Australia's standing in the region through sport or Foundations, Councils or Institutes (FCIs).
As per 2023-24

Table 2.1.3: Performance measure for Outcome 1 (continued)

interests including	dvancement of Australia's international through bilateral, regional and multilate n, trade and international development	eral engagement on Australian
Program 1.7 – Prog	rams to Promote Australia's Internation	nal Tourism Interests
Key Activities	The delivery of this program is the respo Australia.	nsibility of Austrade and Tourism
Year	Performance measures	Expected Performance Results
Current year 2022-23	Refer to Tourism Australia's Outcomes a	and planned performance section.
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Refer to Tourism Australia's Outcomes and planned performance section.	
Forward Estimates 2024-27	Refer to Tourism Australia's Outcomes a	and planned performance section.

#### Table 2.1.3: Performance measure for Outcome 1 (continued)

2024-27

Outcome 1 – The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

**Program 1.8 – Nuclear-Powered Submarine Program** provides the legal, policy and diplomatic capability, and regulatory oversight for nuclear safeguards and security, necessary to support Australia's acquisition of conventionally-armed nuclear-powered submarines, while setting the highest non-proliferation standards.

Key Activities	From 2023-24 the key activity that relates to this program will be:						
	<ul> <li>Negotiate and advocate internationally and provide international policy advice.</li> </ul>						

This will be reflected in DFAT's 2023-24 Corporate Plan. Year Performance measures **Planned Performance Results** All IAEA reporting obligations are **Budget Year** Australia's treaty obligations are met met and IAEA inspections under Australia's Comprehensive 2023-24 supported to demonstrate Safeguards Agreement and Additional Australia's compliance with its Protocol with the International Atomic obligations. Energy Agency (AIEA). Forward Estimates As per 2023-24 As per 2023-24

#### 2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas

#### Linked programs

#### **Australian Trade and Investment Commission**

#### **Programs**

• Program 2.1 - Consular and Passport Services

#### **Australian Federal Police**

#### **Programs**

- Program 1.1 Federal Policing Investigations
- Program 3.2 International Police Assistance and External Territories

#### **Services Australia**

#### **Programs**

- Program 1.2 Customer Service Delivery
- Program 1.3 Technology and Transformation

#### Contribution to Outcome 2 made by linked programs

Services Australia, the Australian Federal Police and the Australian Trade and Investment Commission support DFAT in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.

#### **Budgeted expenses for Outcome 2**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

Outcome 1: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.1: Consular Services					
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	200	200	200	200	200
Special appropriations					
Special appropriation PGPA Act 2013					
s77	100	100	100	100	100
Administered total <sup>™</sup>	300	300	300	300	300
Departmental expenses					
Departmental appropriation	142,306	146,200	151,304	137,019	143,007
Departmental total	142,306	146,200	151,304	137,019	143,007
Total expenses for program 2.1	142,606	146,500	151,604	137,319	143,307
Program 2.2: Passport Services					
Annual Administered expenses			***************************************		••••••
Special appropriations					
Special appropriations PGPA Act					
2013 s77	2,000	2,000	2,000	2,000	2,000
Administered total	2,000	2,000	2,000	2,000	2,000
Departmental expenses					
Departmental appropriation	424,433	364,232	355,214	331,850	366,919
Departmental total	424,433	364,232	355,214	331,850	366,919
Total expenses for program 2.2	426,433	366,232	357,214	333,850	368,919

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

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	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Outcome 2 Totals by appropriation type					
Annual Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)	200	200	200	200	200
Special appropriations PGPA Act 2013					
s77	2,100	2,100	2,100	2,100	2,100
Administered total <sup>®</sup>	2,300	2,300	2,300	2,300	2,300
Departmental expenses			***************************************		
Departmental appropriation	566,739	510,432	506,518	468,869	509,926
Departmental total <sup>®</sup>	566,739	510,432	506,518	468,869	509,926
Total expenses for Outcome 2	569,039	512,732	508,818	471,169	512,226
~					
	2022-23	2023-24			
Average staffing level (number)	1.289	1.259			

a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

## Table 2.2.3: Performance measure for Outcome 2

Table 2.2.3 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the 2023-24 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas					
<b>Program 2.1 – Consular Services</b> assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.					
Key Activities	<ul> <li>Key activities reported in the 2022-23 Corporate Plan that relate to this program.</li> <li>A responsive consular service focused on those most in need.</li> <li>Australians empowered to help themselves overseas.</li> <li>Preparedness for and management of overseas crises.</li> </ul> From 2023-24 the key activity that relates to this program will be: <ul> <li>Deliver consular services.</li> </ul> This will be reflected in DFAT's 2023-24 Corporate Plan.				
Year	Performance measures	Expected Performance Results			
Current year 2022-23	A responsive consular service through our 24/7 global network, focusing on Australians most in need.	On track			
	Australians have information to prepare for safe travel overseas.	On track			
	The department is prepared to respond to overseas crises.	On track			
Year	Performance measures	Planned Performance Results			
Budget Year 2023-24	Australians have access to consular information and services, including in times of crisis.	100 per cent of travel advisories reviewed bi-annually for posts in a volatile risk environment and where there are elevated Australian interests. 100 per cent of travel advisories reviewed annually for all other posts.      A maximum of two occurrences of unplanned Consular Emergency Centre telephony outages greater than five minutes per financial			
Forward Estimates	As per 2023-24	year. As per 2023-24			
2024-27	Program 2.1 resulting from 2023-24 Pudge	at Maggurage NA			
Material changes to Program 2.1 resulting from 2023-24 Budget Measures: NA					

Table continued on the next page.

Table 2.2.3: Performance measure for Outcome 2 (continued)

Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas Program 2.2 - Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services. **Key Activities** Key activities reported in the 2022-23 Corporate Plan that relate to this program. Provide Australians with high-quality passport services. From 2023-24 the key activity that relates to this program will be: Deliver passport services. This will be reflected in DFAT's 2023-24 Corporate Plan. Year Performance measures **Expected Performance Results** Not on track Current year The department maintains a high standard in processing passports. 2022-23 Clients are satisfied with passport Not on track services. **Planned Performance Results** Year Performance measures **Budget Year** Australian passports are processed 95 per cent of passports 2023-24 efficiently. processed within 10 business days. 98 per cent of priority passports processed within two business Customers are satisfied with passport 85 per cent satisfaction rate

overall from customer surveys.

As per 2023-24

As per 2023-24

Material changes to Program 2.2 resulting from 2023-24 Budget Measures: NA

Forward

Estimates 2024-27

## 2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate

#### **Budgeted expenses for Outcome 3**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

Outcome 1: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate

•					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 3.1: Foreign Affairs and Tra	de Security	and IT			
Departmental expenses					
Departmental appropriation	231,108	166,240	170,295	170,868	174,476
Departmental total <sup>~</sup>	231,108	166,240	170,295	170,868	174,476
Total expenses for program 3.1	231,108	166,240	170,295	170,868	174,476
Program 3.2: Overseas Property					
Departmental expenses					
Expenses not requiring appropriation					
in the Budget year (a)	38,919	39,309	39,698	40,098	40,499
Departmental total <sup>®</sup>	38,919	39,309	39,698	40,098	40,499
Total expenses for program 3.2	38,919	39,309	39,698	40,098	40,499
Outcome 3 Totals by appropriation t	уре				
Departmental expenses		***************************************		***************************************	***************************************
Departmental appropriation	231,108	166,240	170,295	170,868	174,476
Expenses not requiring appropriation					
in the Budget year (a)	38,919	39,309	39,698	40,098	40,499
Departmental total <sup>®</sup>	270,027	205,549	209,993	210,966	214,975
Total expenses for Outcome 3	270,027	205,549	209,993	210,966	214,975
			••••••	***************************************	
_	2022-23	2023-24			
Average staffing level (number)	912	912			

a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and make good expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

### Table 2.3.3: Performance measure for Outcome 3

Table 2.3.3 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the 2023-24 Budget measures that have created new programs or materially changed existing programs are provided.

Program 3.1 – Fe	oreign Affairs and Trade Security and IT	
Key Activities	global security environment.  • Enhance the security culture of t	easures commensurate with the evolving he department across the global network reliable and secure ICT systems and an Government requirements.  to this program will be: tent's overseas network.
Year	Performance measures	Expected Performance Results
Current year 2022-23	Effective security management with evidence of risk-based decision making in line with the DFAT Security Framework.	On track
	Enhanced oversight of the functionality and effectiveness of the security controls and mitigations in place across the network.	On track
	Robust security culture, evidenced by staff engagement with security policy and responsiveness to contemporary and innovative security materials and training programs.	On track
	Fit-for-purpose and secure ICT systems.	On track
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Australian Government staff, information and assets overseas are protected through appropriate risk-focused security measures.	DFAT meets or exceeds the Australian Government protective security standards across governance, personnel, physical and information security.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24

Table 2.3.3: Performance measure for Outcome 3 (continued)

Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate

#### Program 3.2 - Overseas Property

#### **Key Activities**

Key activities reported in the 2022-23 Corporate Plan that relate to this program.

 Deliver a secure Australian Government presence overseas through efficient and effective management of the overseas estate that meets the Government's requirements and maintains property conditions and building services.

From 2023-24 the key activity that relates to this program will be:

Manage the Australian Government's overseas network.

This will be reflected in DFAT's 2023-24 Corporate Plan.

Year	Performance measures	Expected Performance Results
Current year 2022-23	Construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.	On track
	Asset management plans are in place for all owned properties in the overseas estate.	On track
	Satisfaction ratings with the performance of the service provider and the Overseas Property Office.	On track
	Management and refurbishment of the domestic property portfolio, including the state and territory offices, to meet government requirements and deliver operational efficiencies.	On track
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	The overseas property estate is effectively maintained and fit-for-purpose.	<ul> <li>At least 80 per cent satisfaction rating with the performance of the service provider and the Overseas Property Office.</li> <li>Annual reinvestment in the DFAT portfolio of 2 to 3 per cent of the Replacement Asset Value.</li> </ul>
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes t	o Program 3.2 resulting from 2023-24 Budge	et Measures: NA

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2023-24 budget year, including the impact of budget measures and resourcing on financial statements.

## 3.1 Budgeted financial statements

#### 3.1.1 Differences between entity resourcing and financial statements

There are no differences between the resource information presented in the Budget Papers and in DFAT's Portfolio Budget Statements.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2023–24 is \$1,981.6 million as shown in Table 3.1. The increase is primarily attributable to:

- funding for new measures;
- parameter adjustments for overseas and domestic inflation; and
- foreign exchange movements.

The Income Statement shows a budgeted deficit in 2023–24 of \$150.3 million before allowing for net cash funding arrangements.

In addition, all departmental financial statements have been updated to include the estimated impact of the accounting standards for leases (AASB 16).

#### Budgeted departmental balance sheet

The department will receive an equity injection of \$147.7 million in 2023–24 for the purchase or construction of new assets. The department will also receive \$81.7 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2023–24, the department's non-financial asset position is budgeted to be \$5,400.8 million at year-end. The major asset component is \$4,687.6 million for land and buildings.

# Schedule of budgeted income and expenses administered on behalf of the government

Administered expenses for multilateral replenishments are budgeted at \$23.5 million, a decrease of \$532.3 million from the 2022–23 estimated actual due to one new multilateral replenishment being negotiated in 2023-24 compared to three being finalised in 2022-23.

## Schedule of budgeted assets and liabilities administered on behalf of the Government

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,069.2 million and \$1,749.0 million respectively for the year ending 30 June 2024.

## Schedule of budgeted administered cash flows

Administered cash receipts primarily comprise receipts from passport and consular services and are budgeted at \$1,018.6 million, an increase of \$172.9 million.

Administered cash used in 2023–24 is estimated to increase by \$172.4 million compared to 2022–23. This is due primarily to the profile of the new measures across the forward estimates.

## 3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

the period chaca of danc					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	1,055,635	1,088,885	1,095,220	1,068,825	1,082,157
Suppliers	875,955	857,401	812,388	819,446	913,039
Depreciation and amortisation (a)	336,191	343,024	348,113	353,303	357,664
Interest on Right of Use (ROU)	14,765	15,061	15,362	15,669	15,982
Losses from asset sales	1,421	-	-	-	-
Total expenses	2,283,967	2,304,371	2,271,083	2,257,243	2,368,842
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with					
customers	160,173	160,563	160,952	161,352	161,753
Other revenue	11,258	11,258	11,258	11,258	11,258
Total own-source revenue	171,431	171,821	172,210	172,610	173,011
Gains					
Gains from sale of assets					
Other	630	630	630	630	630
Total gains	630	630	630	630	630
Total own-source income	172,061	172,451	172,840	173,240	173,641
Net (cost of)/contribution by					
services	(2,111,906)	(2,131,920)	(2,098,243)	(2,084,003)	(2,195,201)
Revenue from Government	1,944,636	1,981,574	1,946,661	1,931,161	2,040,721
Surplus/(deficit) attributable to the					
Australian Government	(167,270)	(150,346)	(151,582)	(152,842)	(154,480)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(167,270)	(150,346)	(151,582)	(152,842)	(154,480)
Total comprehensive income/(loss)					
attributable to the Australian					
Government	(167,270)	(150,346)	(151,582)	(152,842)	(154,480)

Table continued on the next page.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

			·		
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income/(loss)					
- as per statement of					
Comprehensive Income	(167,270)	(150,346)	(151,582)	(152,842)	(154,480)
plus: depreciation/amortisation of					
assets					
funded through appropriations					
(departmental capital budget funding					
and/or equity injections) (a)	139,860	141,976	141,976	141,976	143,396
plus: depreciation/amortisation		•	ŕ	,	,
expenses for ROU assets (b)	147,565	151,307	155,402	159,578	162,770
less: lease principal repayments (b)	140,155	142,937	145,796	148,712	151,686
	······································				
Net Cash Operating Surplus/ (Deficit)	(20,000)	-	_	_	-

a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Table 3.2. Daugeted departmen	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget		Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS		7	7	7	
Financial assets					
Cash and cash equivalents	421,669	370,002	278,618	226,319	191,617
Trade and other receivables	616,336	621,447	621,447	621,447	621,447
Total financial assets	1,038,005	991,449	900,065	847,766	813,064
Non-financial assets					
Land and buildings	4,689,130	4,687,551	4,724,624	4,721,532	4,700,211
Property, plant and equipment	373,330	528,909	635,214	689,052	721,265
Intangibles	141,297	126,664	111,995	97,326	82,510
Inventories	23,746	23,746	23,746	23,746	23,746
Other non-financial assets	33,976	33,976	33,976	33,976	33,976
Total non-financial assets	5,261,479	5,400,846	5,529,555	5,565,632	5,561,708
Total assets	6,299,484	6,392,295	6,429,620	6,413,398	6,374,772
LIABILITIES					
Payables					
Suppliers	146,007	147,354	147,354	147,354	147,354
Other payables	115,762	115,950	115,950	115,950	115,950
Total payables	261,769	263,304	263,304	263,304	263,304
Interest bearing liabilities					
Leases	1,103,026	1,111,610	1,120,365	1,129,301	1,138,416
Total interest bearing liabilities	1,103,026	1,111,610	1,120,365	1,129,301	1,138,416
Provisions					
Employee provisions	287,525	291,101	291,101	291,101	291,101
Other provisions	42,724	42,724	42,724	42,724	42,724
Total provisions	330,249	333,825	333,825	333,825	333,825
Total liabilities	1,695,044	1,708,739	1,717,494	1,726,430	1,735,545
Net assets	4,604,440	4,683,556	4,712,126	4,686,968	4,639,227
EQUITY*					
Parent entity interest					
Contributed equity	3,317,390	3,546,852	3,727,004	3,854,688	3,961,427
Reserves	2,017,012	2,017,012	2,017,012	2,017,012	2,017,012
Retained surplus (accumulated					
deficit)	(729,962)	~~~~		(1,184,732)	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
Total parent entity interest	4,604,440	4,683,556	4,712,126	4,686,968	4,639,227
Total equity	4,604,440	4,683,556	4,712,126	4,686,968	4,639,227

<sup>\*&#</sup>x27;Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

movement (budget year 2023-24)					
	Retained	Asset	Other	Contributed	Total
	earnings	revaluation	reserves	equity/	equity
		reserve		capital	
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2023					
Balance carried forward from					
previous period	(729,962)	2,017,012	-	3,317,390	4,604,440
Adjusted opening balance	(729,962)	2,017,012	-	3,317,390	4,604,440
Comprehensive income					
Surplus/(deficit) for the period	(150,346)	-	-	-	(150,346)
Total comprehensive income	(150,346)	-	-	-	(150,346)
of which:					
Attributable to the Australian					
Government	(150,346)	-	-	-	(150,346)
Transactions with owners					
Contributions by owners					
Equity injection - Appropriation	-	-	-	147,723	147,723
Departmental Capital Budget (DCB)	-	-	-	81,739	81,739
Sub-total transactions with					
owners	-	-	-	229,462	229,462
Estimated closing balance as at					
30 June 2024	(880,308)	2,017,012	-	3,546,852	4,683,556
Closing balance attributable to	***************************************	······································		***************************************	***************************************
the Australian Government	(880,308)	2,017,012	-	3,546,852	4,683,556

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

30 June)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,995,445	1,976,463	1,946,661	1,931,161	2,040,721
Sale of goods and rendering of					
services	160,361	160,751	160,952	161,352	161,753
Net GST received	41,324	41,324	41,324	41,324	41,324
Other	11,258	11,258	11,258	11,258	11,258
Total cash received	2,208,388	2,189,796	2,160,195	2,145,095	2,255,056
Cash used			***************************************		
Employees	1,052,059	1,085,309	1,095,220	1,068,825	1,082,157
Suppliers	871,680	855,424	811,758	818,816	912,409
Net GST paid	41,324	41,324	41,324	41,324	41,324
Interest payments on lease liability	14,765	15,061	15,362	15,669	15,982
Transfers to the OPA	12,786	-	-	-	-
Total cash used	1,992,614	1,997,118	1,963,664	1,944,634	2,051,872
Net cash from/(used by)	***************************************	***************************************			
operating activities	215,774	192,678	196,531	200,461	203,184
INVESTING ACTIVITIES	***************************************	***************************************		***************************************	
Cash received					
Proceeds from sales of property,					
plant and equipment	14,207	-	-	-	-
Total cash received	14,207	-	-	-	-
Cash used	***************************************				
Purchase of property, plant and					
equipment and intangibles	381,700	330,870	322,271	231,732	192,939
Total cash used	381,700	330,870	322,271	231,732	192,939
Net cash from/(used by)	***************************************				
investing activities	(367,493)	(330,870)	(322,271)	(231,732)	(192,939)

Table continued on the next page.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

30 Juliej (Colitillaeu)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCING ACTIVITIES					
Cash received					
Contributed equity	147,031	229,462	180,152	127,684	106,739
Total cash received	147,031	229,462	180,152	127,684	106,739
Cash used	***************************************	***************************************		•••••	•••••
Principal payments on lease liability	140,155	142,937	145,796	148,712	151,686
Total cash used	140,155	142,937	145,796	148,712	151,686
Net cash from/(used by)					
financing activities	6,876	86,525	34,356	(21,028)	(44,947)
Net increase/(decrease) in cash	***************************************				
held	(144,843)	(51,667)	(91,384)	(52,299)	(34,702)
Cash and cash equivalents at the	***************************************				
beginning of the reporting period	566,512	421,669	370,002	278,618	226,319
Cash and cash equivalents at	***************************************			***************************************	
the end of the reporting period	421,669	370,002	278,618	226,319	191,617

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

Table 3.3. Departification capital bu	iugei siait	ennenn (10	i tile perio	Ju enueu	ou Julie)
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	71,235	81,739	94,807	96,041	97,149
Equity injections - Bill 2	75,796	147,723	85,345	31,643	9,590
Total new capital appropriations	147,031	229,462	180,152	127,684	106,739
Provided for:					
Purchase of non-financial assets	147,031	229,462	180,152	127,684	106,739
Total items	147,031	229,462	180,152	127,684	106,739
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded by capital appropriations (a)	115,435	147,723	85,345	31,643	9,590
Funded by capital appropriation -					
DCB (b)	71,235	81,739	94,807	96,041	97,149
Funded internally from departmental					
resources (c)	195,030	101,408	142,119	104,048	86,200
TOTAL	381,700	330,870	322,271	231,732	192,939
RECONCILIATION OF CASH USED					
TO ACQUIRE ASSETS TO ASSET					
MOVEMENT TABLE					
Total purchases	381,700	330,870	322,271	231,732	192,939
Total cash used to acquire assets	381,700	330,870	322,271	231,732	192,939

a) Includes both current Bill 2 and prior year appropriations.

b) Includes purchases from current and previous years' Departmental capital budgets (DCBs).

c) Includes internally developed assets.

Table 3.6: Statement of departmental asset movements (Budget year 2023-24)

Table 3.6: Statement of departmen	tai asset r	novemeni	s (Buage	et year ∠u∠	23-24)
	Land	Buildings	Other	Computer	Total
			property,	softw are	
			plant and	and	
			equipment	intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2023					
Gross book value	1,908,692	1,908,302	453,320	354,579	4,624,893
Gross book value - ROU assets	1,169	1,587,347	10,155	-	1,598,671
Accumulated depreciation/					
amortisation and impairment	-	(201,935)	(88,031)	(213,282)	(503,248)
Accumulated depreciation/amorisation and					
impairment - ROU assets	(203)	(514,242)	(2,114)	-	(516,559)
Opening net book balance	1,909,658	2,779,472	373,330	141,297	5,203,757
Capital asset additions					
Estimated expenditure on new					
or replacement assets					
By purchase - appropriation equity (a)	-	-	147,723	-	147,723
By purchase - appropriation					
ordinary annual services (b)	-	-	68,568	13,171	81,739
By purchase - other	-	101,281	127	-	101,408
By purchase - appropriation ordinary					
services - ROU assets		151,521	-	-	151,521
Total additions	-	252,802	216,418	13,171	482,391
Other movements					
Depreciation/amortisation expense	-	(103,074)	(60,839)	(27,804)	(191,717)
Depreciation/amortisation on					
ROU assets	-	(151,307)	-	-	(151,307)
Total other movements	-	(254,381)	(60,839)	(27,804)	(343,024)
As at 30 June 2024					
Gross book value	1,908,692	2,009,583	669,738	367,750	4,955,763
Gross book value - ROU assets	1,169	1,738,868	10,155	-	1,750,192
Accumulated depreciation/					
amortisation and impairment	-	(305,009)	(148,870)	(241,086)	(694,965)
Accumulated depreciation/amortisation and					
impairment - ROU assets	(203)	(665,549)	(2,114)	-	(667,866)
Closing net book balance	1,909,658	2,777,893	528,909	126,664	5,343,124

a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2)

b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2023-24 for DCB.

c) 'Other" refers to internally developed assets.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

Government (for the period ender	u Ju Julie	,			
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Official Development Assistance	3,717,611	3,787,063	3,863,042	3,919,742	4,080,340
Multilateral Replenishments and other					
loans	555,776	23,502	988,148	-	103,502
Other grants and contributions	562,607	638,210	635,538	620,110	597,427
Administration expenses - Export Finance					
Australia (EFA)	6,500	6,500	6,500	6,500	6,500
Payments to corporate commonw ealth					
entities - Tourism Australia	136,683	143,952	147,799	149,507	151,036
Other expenses	9,939	10,134	10,335	10,542	10,753
Total expenses administered on					
behalf of Government	4,989,116	4,609,361	5,651,362	4,706,401	4,949,558
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Fees and charges	845,767	1,018,619	966,158	828,962	1,059,090
AIPRD loan interest	13,921	14,344	14,727	15,189	15,472
EFA National Interest Account (NIA)	15,531	32,856	37,685	43,816	41,546
EFA dividend	6,376	5,250	5,359	6,350	7,350
EFA competitive neutrality	6,696	6,666	7,310	8,010	8,710
Return of prior year administered					
expenses	55,610	31,768	31,927	32,086	32,246
Other revenue and gains	255	255	255	255	255
Total non-taxation revenue	944,156	1,109,758	1,063,421	934,668	1,164,669
Total own-sourced income					
administered on behalf of					
Government	944,156	1,109,758	1,063,421	934,668	1,164,669
Net (cost of)/contribution by					
services	4,044,960	3,499,603	4,587,941	3,771,733	3,784,889
Total other comprehensive income	(4,044,960)	(3,499,603)	(4,587,941)	(3,771,733)	(3,784,889)
Total comprehensive income/(loss)	(4,044,960)	(3,499,603)	(4,587,941)	(3,771,733)	(3,784,889)

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

Government (as at 30 June)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,796	8,796	8,796	8,796	8,796
AIPRD loans	173,832	178,425	183,401	188,839	190,610
Multilateral investments	2,173,725	2,173,725	2,213,725	2,213,725	2,213,725
Investments in portfolio entities	439,987	439,987	439,987	439,987	439,987
Investments in external entities	9,598	28,449	84,449	136,449	181,449
Trade and other receivables	239,254	239,804	240,354	240,904	241,454
Total financial assets	3,045,192	3,069,186	3,170,712	3,228,700	3,276,021
Non-financial assets					
Computer softw are internally developed	478	478	478	478	478
Total non-financial assets	478	478	478	478	478
Total assets administered on					
behalf of Government	3,045,670	3,069,664	3,171,190	3,229,178	3,276,499
LIABILITIES					
Payables					
Multilateral replenishments	1,750,665	1,406,408	2,062,823	1,652,731	1,362,736
Other payables	258,430	258,430	258,430	258,430	258,430
Total payables	2,009,095	1,664,838	2,321,253	1,911,161	1,621,166
Provisions					
Employee provisions	54,843	54,843	54,843	54,843	54,843
NIA financial guarantee	29,355	29,355	29,355	29,355	29,355
Total provisions	84,198	84,198	84,198	84,198	84,198
Total liabilities administered on					
behalf of Government	2,093,293	1,749,036	2,405,451	1,995,359	1,705,364
Net assets/(liabilities)	952,377	1,320,628	765,739	1,233,819	1,571,135

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

ou dulle)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Fees and charges	845,767	1,018,619	966,158	828,962	1,059,090
Net GST received	140,694	141,398	142,812	144,240	145,682
Return of prior year administered					
expenses	55,610	31,768	31,927	32,086	32,246
EFA - NIA	15,531	32,856	37,685	43,816	41,546
EFA dividend	6,376	5,250	5,359	6,350	7,350
EFA competitive neutrality	6,696	6,666	7,310	8,010	8,710
Other	255	255	255	255	255
Total cash received	1,070,929	1,236,812	1,191,506	1,063,719	1,294,879
Cash used					
International development assistance	4,071,673	4,161,049	4,235,985	4,278,730	4,449,453
Other contrbutions	562,607	638,210	635,538	620,110	597,427
Payments to corporate commonw ealth					
entities - Tourism Australia	136,683	143,952	147,799	149,507	151,036
Other	16,439	16,634	16,835	17,042	17,253
Total cash used	4,787,402	4,959,845	5,036,157	5,065,389	5,215,169
Net cash from/(used by)					
operating activities	(3,716,473)	(3,723,033)	(3,844,651)	(4,001,670)	(3,920,290)
INVESTING ACTIVITIES					
Cash received					
Repayments of AIPRD loans	9,751	9,751	9,751	9,751	13,701
Total cash received	9,751	9,751	9,751	9,751	13,701

Table continued on the next page.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

30 Julie) (Colitillueu)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash used					
Other investing payments for policy					
purposes	127,967	135,171	141,602	195,344	170,066
Investment in Emerging Markets Impact					
Investment Fund (EMIIF)	7,548	18,851	56,000	52,000	45,000
Loans made	550	550	550	550	550
Total cash used	136,065	154,572	198,152	247,894	215,616
Net cash from/(used by)					
investing activities	(126,314)	(144,821)	(188,401)	(238,143)	(201,915)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	7,548	18,851	56,000	52,000	45,000
Total cash received	7,548	18,851	56,000	52,000	45,000
Net cash from/(used by)					
financing activities	7,548	18,851	56,000	52,000	45,000
Net increase/(decrease) in cash					
held	(3,835,239)	(3,849,003)	(3,977,052)	(4,187,813)	(4,077,205)
Cash and cash equivalents at					
beginning of reporting period	8,796	8,796	8,796	8,796	8,796
Cash from Official Public Account					
for:					
<ul> <li>Appropriations</li> </ul>	4,431,690	4,584,208	4,661,564	4,704,751	4,844,406
<ul> <li>Special Appropriations</li> </ul>	343,535	369,960	373,933	412,292	395,697
Total cash from Official Public					
Account	4,775,225	4,954,168	5,035,497	5,117,043	5,240,103
Cash to Official Public Account for:					
- Appropriations	(939,986)	(1,105,165)	(1,058,445)	(929,230)	(1,162,898)
Total cash to Official Public Account	(939,986)	(1,105,165)	(1,058,445)	(929,230)	(1,162,898)
Cash and cash equivalents at					
end of reporting period	8,796	8,796	8,796	8,796	8,796

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

chaca co cane,					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Administered Assets and Liabilities					
- Bill 2	7,548	18,851	56,000	52,000	45,000
Total new capital appropriations	7,548	18,851	56,000	52,000	45,000
Provided for:			***************************************	•••••	
Other Items	7,548	18,851	56,000	52,000	45,000
Total items	7,548	18,851	56,000	52,000	45,000

Table 3.11: Statement of administered asset movements (Budget year 2023-24)

	Computer	
	softw are	Total
	and	
	intangibles	
	\$'000	\$'000
As at 1 July 2023		
Gross book value	13,144	13,144
Accumulated depreciation/amortisation		
and impairment	(12,666)	(12,666)
Opening net book balance	478	478
CAPITAL ASSET ADDITIONS		-
Estimated expenditure on new or		
replacement assets		
By purchase - appropriation		
ordinary annual services (a)	-	-
Total additions	-	-
Other movements		
Depreciation/amortisation expense	-	-
Total other movements	-	-
As at 30 June 2024		
Gross book value	13,144	13,144
Accumulated depreciation/		
amortisation and impairment	(12,666)	(12,666)
Closing net book balance	478	478

a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2023-24 for ACB.