

Department of Foreign Affairs and Trade (DFAT)

ENTITY RESOURCES AND PLANNED PERFORMANCE

DEPARTMENT OF FOREIGN AFFAIRS AND TRADE

SECTION 1: ENTITY OVERVIEW AND RESOURCES	13
1.1 Strategic direction statement	13
1.2 Entity resource statement.....	16
1.3 Budget measures.....	18
SECTION 2: OUTCOMES AND PLANNED PERFORMANCE	19
2.1 Budgeted expenses and performance for Outcome 1.....	20
2.2 Budgeted expenses and performance for Outcome 2.....	36
2.3 Budgeted expenses and performance for Outcome 3.....	43
SECTION 3: BUDGETED FINANCIAL STATEMENTS.....	48
3.1 Budgeted financial statements.....	48
3.2 Budgeted financial statements tables	50

DEPARTMENT OF FOREIGN AFFAIRS AND TRADE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Department of Foreign Affairs and Trade ('the department') supports Australia's foreign, trade and investment, development and international security policy priorities. In 2019-20, the department will lead efforts across Government to maximise Australia's security and prosperity through implementation of the *2017 Foreign Policy White Paper* ('White Paper').

Australia faces an uncertain global environment, perhaps more so than any time since the end of the Second World War. The Indo-Pacific is in the midst of a major strategic realignment. The challenges Australia faces as the world moves to a new, more multipolar era are fundamental to the region's long-term prosperity and security, and Australia's future.

The White Paper describes a more contested and competitive world that presents opportunities for Australia to prosper but also brings risks to our interests. Its central narrative is one of change and uncertainty.

Since the White Paper's release, many of the international trends identified within it have intensified - rising nationalism and geo-political competition, anti-globalisation and trade protectionism, a shift in power in the Indo-Pacific without precedent in Australia's modern history, rapid technological advances that are changing the way economies and societies work, and mega trends such as climate change and urbanisation. These trends are testing Australia's policy settings and demanding new efforts in several areas.

The department's three outcomes detailed in this document, and seven priority functions outlined in the department's *2018-19 Corporate Plan* provide the roadmap for how we will deliver for Government and Australia.

The Indo-Pacific region includes our major economic partners and most complex bilateral relationships. Ensuring the region evolves peacefully, without an erosion of the fundamental principles on which the region's cooperative relations are based, is one of the department's central objectives. The department will promote an open, inclusive and prosperous region in which the rights of all states are respected.

Australia has committed to working closely with the United States towards this objective. Arising from AUSMIN 2018, an Australia-US joint work plan - which includes a range of diplomatic, security and economic initiatives - is advancing shared strategic interests in the region.

In our near region, we are stepping-up support for a more resilient Pacific and Timor-Leste. A high priority is the effective implementation of our Pacific 'step-up' initiatives. The department is expanding Australia's diplomatic presence to every Pacific Islands Forum member, with five new missions in the Cook Islands, French Polynesia, Niue, Palau and the Republic of Marshall Islands expected to open by 2020-21. The Australian Infrastructure Financing Facility for the Pacific (AIFFP) will support high priority infrastructure projects such as telecommunications, energy, transport and water in Pacific countries and Timor-Leste. Expansion of the Pacific Labour Scheme will support the economies of partner countries in our neighbourhood while supporting Australian businesses and farmers.

The Government is committed to a constructive relationship with China, founded on shared interests and mutual respect. Recognising that a well-grounded understanding of each other's society and systems is key to a long-term stable relationship, Australia will foster deeper connections between government, business and the community in both countries. The National Foundation for Australia-China Relations will be a central component of this.

Linkages between globalisation, technological change and new forms of production, consumption and trade are shaping economies and societies in profound ways. This presents Australia with significant trade and investment opportunities but also fuels protectionism and anti-globalisation. The department will maximise these opportunities by ensuring the lowest possible barriers to our trade and investment, standing firm against protectionism and working with Australian businesses to advance our commercial interests.

The department will work to implement the recently signed free trade agreements with Indonesia, Peru and Hong Kong, seek to conclude high quality agreements with the European Union and the Pacific Alliance, as well as the Regional Comprehensive Economic Partnership, and continue to work with industry groups and partners to address non-tariff barriers to Australian goods and services. Australia now has free trade deals with countries accounting for nearly 70 per cent of its two-way trade, up from 26 per cent in 2013. Another high priority is to increase the department's promotion and advocacy of the benefits to Australia of free trade and productive foreign investment, which support Australian businesses to grow and stay competitive in the international marketplace.

The stability and security of our region is vital and technological change, the reach and vulnerabilities of the internet and state fragility are among global trends amplifying threats to Australia. The Government's first duty is to do everything possible to keep Australians safe and protect our freedoms and our values. The department will work with Australia's partners to address threats and tackle international security challenges.

The world has changed and Australia's development assistance is changing too. Many developing countries are growing rapidly, with development assistance representing an increasingly small proportion of development finance. Australia's development

assistance is becoming more innovative to maximise its impact. Australia's development focus will remain on the Indo-Pacific as we can make the most difference in our immediate neighbourhood. Australia will continue to invest in the region's prosperity, security and stability by contributing to sustainable economic growth and poverty reduction.

At a time of strain on the multilateral system, Australia will promote and protect the international rules and institutions that support stability and prosperity and enable global cooperation to tackle global challenges. In an uncertain world, the strength and diversity of Australia's bilateral partnerships beyond the Indo-Pacific builds our influence and spreads risk. The department will continue to invest in these relationships.

The department continues to implement the New Colombo Plan, as it deepens Australia's relationships in the Indo-Pacific by offering young Australians opportunities to study abroad. This builds institutional and people-to-people links with the region.

The department continues to nurture Australia's soft power as a means to deliver on the Government's priorities. The Government launched a review into Australia's soft power in 2018. The review looked at the nature of influence in a contested and connected age; Australia's soft power strengths and challenges; the value of domestic partnerships in advancing soft power; and options to strengthen Australia's soft power policy settings. The findings of the review, expected to be released in 2019, will support the department's public diplomacy, communications, scholarships and visits programs.

Support for Australians overseas will remain one of the department's most important responsibilities as Australians are travelling overseas in unprecedented numbers. This has substantially increased both the demand for - and complexity of - passport and consular assistance. The department is one of the key agencies involved in the GovPass program, which is the creation of a digital identity for Australians and will enable them to access government services online. The Australian Passport Office will provide a face verification service to confirm the identity of GovPass clients.

Australia will continue to develop fit-for-purpose diplomatic capabilities built around a secure and effective overseas Australian Government presence. The department is investing in efficient and cost-effective technologies to support our overseas engagement and is ensuring our people have the skills they need to advance and protect Australia's national interests in a changing world.

The White Paper's emphasis on our domestic foundations - a strong, flexible economy, resilient institutions and a cohesive society - remains essential. So too is an adaptable, agile foreign policy which can respond to change and hedge against risks and uncertainties. The department will continue to work closely with portfolio agency partners, the broader Australian Public Service, business and development partners to advance Australia's national interests.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2019-20 as at Budget April 2019

	2018-19 (a) Estimated actual \$'000	2019-20 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (b)		
Prior year appropriations available (c)	295,938	285,400
Departmental appropriation (d)	1,406,137	1,442,165
s74 External Revenue (e)	123,022	122,311
Departmental capital budget (f)	60,127	60,477
Annual appropriations - other services - non-operating (g)		
Prior year appropriations available (c)	21,438	5,920
Equity injection	22,182	43,546
Total departmental annual appropriations	1,928,844	1,959,819
Special accounts (h)		
Opening balance	357,325	299,702
Appropriation receipts (i)	78,728	78,486
Appropriation receipts from other entities (j)	36,645	32,057
Non-appropriation receipts	44,006	21,656
Total special accounts	516,704	431,901
<i>less departmental appropriations drawn from annual/special appropriations and credited to special accounts</i>	78,728	78,486
Total departmental resourcing	2,366,820	2,313,234
Administered		
Annual appropriations - ordinary annual services (b)		
Outcome 1	3,836,822	3,970,458
Outcome 2	750	750
Administered capital budget (k)	504	528
Payments to corporate entities (l)	132,488	135,618
Annual appropriations - other services - non-operating (g)		
Administered assets and liabilities	-	605,072

Table continued on the following page.

Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2019-20 as at Budget April 2019 (continued)

	2018-19 Estimated actual \$'000	2019-20 Estimate \$'000
Total administered annual appropriations	3,970,564	4,712,426
Total administered special appropriations	1,010	1,010
<i>less payments to corporate entities from annual appropriations</i>	132,488	135,618
Total administered resourcing	3,839,086	4,577,818
Total resourcing for DFAT	6,205,906	6,891,052
	2018-19	2019-20
Average staffing level (number)	5,613	5,810

Third party payments from and on behalf of other entities

	2018-19 Estimated actual \$'000	2019-20 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	123,022	122,311
Payments made to corporate entities within the Portfolio Tourism Australia (annual appropriation)	132,488	135,618

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

- (a) Annual appropriation amounts appearing for 2018-19 do not include the Appropriation Bills (No. 3) and (No. 4) 2018-2019, as they had not been enacted at the time of publication.
- (b) Appropriation Bill (No. 1) 2019-20.
- (c) Excludes \$57.7m subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act 2013)*.
- (d) Excludes Departmental Capital Budget (DCB).
- (e) Estimated External Revenue receipts under section 74 of the *PGPA Act 2013*.
- (f) DCBs are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Appropriation Bill (No. 2) 2019-20.
- (h) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (i) Amounts credited to the special account(s) from DFAT's annual appropriations.
- (j) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- (k) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (l) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the *PGPA Act 2013*.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to DFAT are detailed in *Budget Paper No. 2* and are summarised below.

**Table 1.2: Department of Foreign Affairs and Trade 2019-20 Budget measures
Part 1: Measures announced since the 2018-19 Mid-Year Economic and Fiscal
Outlook (MYEFO)**

	Program	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
Expense measures						
Australian Infrastructure Financing Facility for the Pacific - additional resources	1.1					
Departmental expenses		-	2,945	3,122	3,296	3,332
Total		-	2,945	3,122	3,296	3,332
Continued Funding for GovPass - Trusted Digital Identity (a)	2.2					
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Countering Foreign Interference (b)	1.1					
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Total expense measures						
Departmental		-	2,945	3,122	3,296	3,332
Total		-	2,945	3,122	3,296	3,332
Capital measures						
Continued Funding for GovPass - Trusted Digital Identity (a)	1.1					
Departmental capital		-	-	-	-	-
Total		-	-	-	-	-
Total capital measures						
Departmental		-	-	-	-	-
Total		-	-	-	-	-

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) The lead entity for this measure is the Digital Transformation Agency. The full measure description and package details appear in *Budget Paper No. 2* under the Prime Minister and Cabinet portfolio.

(b) The lead entity for this measure is the Department of Home Affairs. The full measure description and package details appear in *Budget Paper No. 2* under the Home Affairs portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for DFAT can be found at: <https://dfat.gov.au/about-us/publications/Documents/corporate-plan-2018-19.pdf>.

The most recent annual performance statement can be found at: <https://dfat.gov.au/about-us/publications/corporate/annual-reports/Documents/dfat-annual-report-2017-18.pdf>.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities

Linked programs

Attorney-General's Department
Programs <ul style="list-style-type: none"> • Program 1.1 – Attorney-General's Department Operating Expenses-Civil Justice and Legal Services • Program 1.2 – Attorney-General's Department Operating Expenses-National Security and Criminal Justice
Australian Centre for International Agricultural Research (ACIAR)
Programs <ul style="list-style-type: none"> • Program 1.1 – International Agricultural Research For Development For More Productive and Sustainable Agriculture
Australian Federal Police (AFP)
Programs <ul style="list-style-type: none"> • Program 1.2 – International Police Assistance
Austrade
Programs <ul style="list-style-type: none"> • Program 1.1 – Promotion of Australia's Export and Other International Economic Interests • Program 1.2 – Programs to Promote Australia's Export and Other International Economic Interests
Department of Defence
Programs <ul style="list-style-type: none"> • Program 2.8 – Australian Defence Force Headquarters
Department of Education and Training
Programs <ul style="list-style-type: none"> • Program 2.7 – International Education Support

Table continued on the following page.

Linked programs (continued)

Department of Home Affairs
Programs <ul style="list-style-type: none"> • Program 1.1 – Border Enforcement • Program 1.5 – Regional Cooperation • Program 1.7 – National Security and Criminal Justice • Program 1.9 – Counter-terrorism • Program 2.3 – Visas • Program 3.2 – Trade Facilitation and Industry Engagement
Department of Human Services
Programs <ul style="list-style-type: none"> • Program 1.1 – Services to the Community-Social Security and Welfare
Tourism Australia
Programs <ul style="list-style-type: none"> • Program 1.1 – Supporting Outcome 1 (Grow Demand and Industry Development)
Contribution to Outcome 1 made by linked programs Australia maintains a whole-of-government approach in the pursuit of foreign, trade and investment, tourism, development and international security interests abroad. DFAT is widely supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Program 1.1: Foreign Affairs and Trade Operations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	6,800	6,901	7,008	7,028	7,123
Special appropriations: <i>PGPA Act s77</i>	100	100	100	100	100
Expenses not requiring appropriation in the Budget year (a)	1,300	1,300	1,100	1,100	1,100
Administered total	8,200	8,301	8,208	8,228	8,323
Departmental expenses					
Departmental appropriation	582,383	566,753	582,872	586,750	587,903
s74 External Revenue (b)	112,728	112,228	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year (c)	139,037	143,064	145,241	134,885	140,034
Departmental total	834,148	822,045	825,341	818,863	825,165
Total expenses for program 1.1	842,348	830,346	833,549	827,091	833,488
Program 1.2: Official Development Assistance					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,205,265	3,151,642	3,190,665	3,220,285	3,332,002
Expenses not requiring appropriation in the Budget year (c)	500	500	500	500	500
Administered total	3,205,765	3,152,142	3,191,165	3,220,785	3,332,502
Departmental expenses					
Departmental appropriation	255,151	258,978	262,863	266,806	270,808
Departmental total	255,151	258,978	262,863	266,806	270,808
Total expenses for program 1.2	3,460,916	3,411,120	3,454,028	3,487,591	3,603,310

Table continued on the following page.

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Program 1.3: Official Development Assistance - Multilateral Replenishments					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	76,670	227,794	446,502	-	76,670
Other services (Appropriation Bill No. 2)	-	605,072	-	-	-
Expenses not requiring appropriation in the Budget year (d)	-	328,939	-	-	-
Administered total	76,670	1,161,805	446,502	-	76,670
Total expenses for program 1.3	76,670	1,161,805	446,502	-	76,670
Program 1.4: Payments to International Organisations					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	445,026	503,384	525,010	556,186	579,619
Administered total	445,026	503,384	525,010	556,186	579,619
Total expenses for program 1.4	445,026	503,384	525,010	556,186	579,619
Program 1.5: New Colombo Plan - Transforming Regional Relationships					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	50,933	50,933	50,933	50,933	50,933
Administered total	50,933	50,933	50,933	50,933	50,933
Total expenses for program 1.5	50,933	50,933	50,933	50,933	50,933
Program 1.6: Public Information Services and Public Diplomacy					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	10,735	11,304	18,126	24,737	28,932
Administered total	10,735	11,304	18,126	24,737	28,932
Total expenses for program 1.6	10,735	11,304	18,126	24,737	28,932

Table continued on the following page.

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
Program 1.7: Programs to Promote Australia's International Tourism Interests					
Administered expenses					
Corporate Commonwealth Entity - Tourism Australia	135,141	135,618	138,041	142,403	147,136
Ordinary annual services (Appropriation Bill No. 1)	19,000	18,500	22,923	19,981	20,040
Administered total	154,141	154,118	160,964	162,384	167,176
Total expenses for program 1.7	154,141	154,118	160,964	162,384	167,176
Outcome 1 Totals by appropriation type					
Administered Expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,814,429	3,970,458	4,261,167	3,879,150	4,095,319
Special appropriations: <i>PGPA Act s77</i>	100	100	100	100	100
Corporate Commonwealth Entity	135,141	135,618	138,041	142,403	147,136
Other services (Appropriation Bill No. 2)	-	605,072	-	-	-
Expenses not requiring appropriation in the Budget year	1,800	330,739	1,600	1,600	1,600
Administered total	3,951,470	5,041,987	4,400,908	4,023,253	4,244,155
Departmental expenses					
Departmental appropriation	837,534	825,731	845,735	853,556	858,711
s74 External Revenue	112,728	112,228	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year	139,037	143,064	145,241	134,885	140,034
Departmental total	1,089,299	1,081,023	1,088,204	1,085,669	1,095,973
Total expenses for Outcome 1	5,040,769	6,123,010	5,489,112	5,108,922	5,340,128
Average staffing level (number)					
	2018-19 3,699	2019-20 3,832			

(a) Expenses not requiring appropriation in the Budget year relates to the Export Finance Insurance Corporation administrative fee.

(b) Estimated expenses incurred in relation to receipts retained under section 74 of the *PGPA Act 2013*.

(c) Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses; make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.

(d) Expenses not requiring appropriation in the Budget year relates to the concessional investment discount for the discounting of the investment component for the International Development Association.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Program components of Outcome 1**Program 1.1 Foreign Affairs and Trade Operations**

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
1.1.1 - Component 1: Foreign Affairs and Trade Operations					
Annual administered expenses:					
International Climate Change Engagement	3,000	3,000	3,000	3,000	3,000
Personal Benefits - Locally Engaged Staff pension schemes	2,789	2,872	2,961	2,961	3,035
Other Administered Items	1,011	1,029	1,047	1,067	1,088
Special appropriations: PGPA Act s77	100	100	100	100	100
Expenses not requiring appropriation in the Budget year					
Efic - National Interest Account Expenses	1,300	1,300	1,100	1,100	1,100
Departmental expenses					
Departmental appropriation	582,383	566,753	582,872	586,750	587,903
s74 External Revenue	112,728	112,228	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year	139,037	143,064	145,241	134,885	140,034
Total Component 1.1.1 expenses	842,348	830,346	833,549	827,091	833,488

Program 1.2 Official Development Assistance

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
1.2.1 - Component 2: Official Development Assistance					
Annual administered expenses:					
Country programs	1,651,410	1,563,191	1,426,600	1,380,651	1,382,651
Regional programs	793,825	713,359	788,401	897,951	1,009,963
Global programs	350,315	425,092	475,664	441,683	439,388
Humanitarian and emergency response programs	409,715	450,000	500,000	500,000	500,000
Expenses not requiring appropriation in the Budget year	500	500	500	500	500
Departmental expenses					
Departmental appropriation	255,151	258,978	262,863	266,806	270,808
Total Component 1.2.1 expenses	3,460,916	3,411,120	3,454,028	3,487,591	3,603,310

Table continued on the following page.

Table 2.1.2: Program components of Outcome 1 (continued)

Program 1.7 Programs to Promote Australia's International Tourism Interests

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
1.7.1 - Component 7: Programs to Promote Australia's International Tourism Interests					
Annual administered expenses:					
Corporate Commonwealth Entity - Tourism					
Australia	135,141	135,618	138,041	142,403	147,136
Asia Marketing Fund	14,000	14,000	19,923	19,981	20,040
Working Holiday Makers - employer registration and compliance	5,000	2,500	-	-	-
Implementing Sport 2030	-	2,000	3,000	-	-
Total Component 1.7.1 expenses	154,141	154,118	160,964	162,384	167,176

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities		
Program 1.1 – Foreign Affairs and Trade Operations. The department will assist the Government to meet its foreign, trade and investment, development and international security policy priorities.		
Delivery	The department is making Australia stronger, safer and more prosperous through <ul style="list-style-type: none">• shaping a positive strategic and economic context for Australia in the Indo-Pacific region through deepened and diversified bilateral and multilateral relationships, influence and programs;• advocating and negotiating to open markets, resist protectionism and support the rules-based trading system;• supporting Australian businesses to secure opportunities globally, including through free trade agreements and removing non-tariff barriers, advancing regional trade and investment integration;• promoting and protecting the rules and institutions that support stability and prosperity, and enabling cooperation to tackle global challenges;• promoting a shared agenda for security and prosperity with Pacific Island countries and Timor-Leste through economic, security and development engagement;• contributing to domestic economic policy that improves Australia's international competitiveness; and• engaging with foreign services represented in Australia and ensuring their security and dignity.	
Performance information		
Year	Performance criteria (a)	Targets
2018-19	<ul style="list-style-type: none">• High level of satisfaction of Ministers and key stakeholders with the quality and timeliness of advice, briefing and support in relation to Australia’s international objectives.• The department’s whole-of-government coordination and leadership shape bilateral, regional and multilateral outcomes to advance interests of Australia and Australians.• Influential advocacy in favour of open markets, resisting protectionism and the rules-based trading system, internationally and domestically.• The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Not on track

Table continued on the following page.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

2019-20	<ul style="list-style-type: none">• The department's diplomatic efforts in the Indo-Pacific advance Australia's interests.• Australia's step-up in Pacific and Timor-Leste engagement supports stronger and more resilient economies, development outcomes and regional security.• Effective support to the global rules-based trading system and opening of markets.• Increased opportunities for Australian businesses.• Effective outcomes that promote Australia's security interests in: counter-terrorism; an open, free and secure cyberspace; confidence-building measures for space; reduction of weapons of mass destruction and conventional weapons risks, and countering foreign interference.• High-level of satisfaction of Ministers and key stakeholders with the quality and timeliness of advice, briefing and support provided by the department.• The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.1 resulting from the following measures: <ul style="list-style-type: none">• Nil		

(a) Further performance measures relevant to Program 1.1 can be found in DFAT's *2018-19 Corporate Plan* under Priority Functions: 1. Promote a stable and prosperous Indo-Pacific; 2. Pursue our economic, trade and investment opportunities; 3. Keep Australia and Australians safe and secure; 5. Advance global cooperation; and 7. Provide a secure and effective overseas presence.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.2 – Official Development Assistance promotes Australia’s national interests by contributing to sustainable and inclusive economic growth and poverty reduction.		
Delivery	The department will: <ul style="list-style-type: none">• focus Australia’s development assistance predominately on the Indo-Pacific to promote Australia’s national interest in a stable and prosperous region; and• manage the development program effectively, efficiently and transparently to deliver results and value for money in line with the Australian development program’s performance framework, <i>Making Performance Count</i>.	
Performance information		
Year	Performance criteria (a)	Targets
2018-19	<ul style="list-style-type: none">• Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program’s performance framework, <i>Making Performance Count</i>.• Detailed reporting against the performance framework, including individual program and investment performance, will be published annually in the <i>Performance of Australian Aid</i> report.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2019-20	<ul style="list-style-type: none">• Australia’s interests are promoted by our development program.• The development program is effective, efficient and transparent.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track Specific targets: <ul style="list-style-type: none">• Investments promote sustainable and inclusive economic growth and poverty reduction• 90 per cent of country attributable development assistance spent in the Indo-Pacific• Indo-Pacific countries make progress towards achieving the Sustainable Development Goals

Table continued on the following page.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

2019-20		<ul style="list-style-type: none">• At least 85 per cent of investments are assessed as satisfactory on both effectiveness and efficiency criteria in the Aid Quality Check process (b)• All country and regional Aid Program Performance Reports published on the department's website annually
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.2 resulting from the following measures:		
<ul style="list-style-type: none">• Nil		

- (a) Further performance measures relevant to Program 1.2 can be found in DFAT's *2018-19 Corporate Plan* under Priority Function 4: Deliver an innovative development assistance program.
- (b) The target of 85 per cent is under internal review and may be updated in 2019-20.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.3 – Official Development Assistance – Multilateral Replenishments assists developing countries by contributing to sustainable and inclusive economic growth and poverty reduction through contributions to multilateral organisations.		
Delivery	Australia's Official Development Assistance is advanced through the department's work with multilateral organisations. Their reach, leverage, specialisation and other strengths play a critical role in helping Australia to meet its international development objectives.	
Performance information		
Year	Performance criteria (a)	Targets
2018-19	<ul style="list-style-type: none">• Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program's performance framework, <i>Making Performance Count</i>.• Detailed reporting against the performance framework, including for multilateral replenishments, will be published annually in the <i>Performance of Australian Aid</i> report.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2019-20	<ul style="list-style-type: none">• Australia's interests are promoted by our development program.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track Specific targets: <ul style="list-style-type: none">• Investments promote sustainable and inclusive economic growth and poverty reduction• Indo-Pacific countries make progress towards achieving the Sustainable Development Goals
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.3 resulting from the following measures:		
<ul style="list-style-type: none">• Nil		

(a) Further performance measures relevant to Program 1.3 can be found in DFAT's 2018-19 Corporate Plan under Priority Function 4: Deliver an innovative development assistance program.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.4 – Payment to International Organisations advances Australia’s foreign, trade and investment, development and international security interests.		
Delivery	Australia uses its membership of and funding to international organisations to: <ul style="list-style-type: none">• further Australia’s interests, including promoting and protecting the rules and institutions that support stability and prosperity, and enable cooperation to tackle global challenges;• pursue a regionally integrated and global approach to key cross-cutting and transnational issues that directly affect Australia’s interests; and• complement Australia’s bilateral development programs by contributing to sustainable and inclusive economic growth.	
Performance information		
Year	Performance criteria (a)	Targets
2018-19	<ul style="list-style-type: none">• The department’s contributions shape multilateral outcomes, institutions and norms to advance the interests of Australia and our Commonwealth partners.• High-quality whole-of-government leadership and coordination on multilateral issues and in multilateral forums.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2019-20	<ul style="list-style-type: none">• Australia’s diplomatic efforts and financial contributions help shape institutions, rules and forms of cooperation in line with our national interests.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.4 resulting from the following measures:		
<ul style="list-style-type: none">• Nil		

- (a) Further performance measures relevant to Program 1.4 can be found in DFAT's *2018-19 Corporate Plan* under Priority Functions: 1. Promote a stable and prosperous Indo-Pacific; 2. Pursue our economic, trade and investment opportunities; 3. Keep Australia and Australians safe and secure; and 5. Advance global cooperation.

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.5 – New Colombo Plan – Transforming Regional Relationships advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.		
Delivery	Increase Australia’s engagement with the Indo-Pacific through the New Colombo Plan (NCP).	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">At least 10,000 Australian undergraduates supported to study in the Indo-Pacific region.NCP participants build relationships in the region and promote the value of the NCP experience.Universities, the private sector and partner governments support the implementation of the NCP.Alumni are engaged through networks that foster professional development and ongoing connections with the region.	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackNot on track
2019-20	<ul style="list-style-type: none">The New Colombo Plan delivers improved people-to-people, institutional and business links.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackNot on track <p>Specific targets:</p> <ul style="list-style-type: none">At least 10,000 Australian undergraduates supported to study in the Indo-Pacific each yearMore high quality engagement with Australian universities, businesses, alumni and other stakeholders in the New Colombo Plan
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.5 resulting from the following measures:		
<ul style="list-style-type: none">Nil		

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.6 – Public Information Services and Public Diplomacy projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department's soft power activities.		
Delivery	Project a positive and contemporary image of Australia, and promote a clear understanding of Australian policies, objectives and engagement with the Indo-Pacific region through the department's soft power activities.	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">Public diplomacy initiatives build links overseas to further Australia's interests and increase Australia's influence.Inform and influence media reporting on Australia.Management of domestic and international media enquiries, by volume and timeliness.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackNot on track
2019-20	<ul style="list-style-type: none">Soft power initiatives advance Australia's interests and influence.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackNot on track
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.6 resulting from the following measures:		
<ul style="list-style-type: none">Nil		

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Program 1.7 – Programs to Promote Australia’s International Tourism Interests.		
Delivery	The delivery of this program is the responsibility of Austrade and Tourism Australia.	
Performance information		
Year	Performance criteria	Targets
2018-19	Refer to Austrade's <i>Outcomes and planned performance</i> section for 2018-19 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia's <i>Outcomes and planned performance</i> section for 2018-19 for objectives, deliverables, performance criteria and targets.	
2019-20	Refer to Austrade's <i>Outcomes and planned performance</i> section for 2019-20 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia's <i>Outcomes and planned performance</i> section for 2019-20 for objectives, deliverables, performance criteria and targets.	
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 1.7 resulting from the following measures:		
<ul style="list-style-type: none">Nil		

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas

Linked programs

Austrade
Programs <ul style="list-style-type: none">• Program 2.1 – Consular and Passport Services
Department of Human Services
Programs <ul style="list-style-type: none">• Program 1.1 – Services to the Community-Social Security and Welfare
Contribution to Outcome 2 made by linked programs <p>DFAT is supported by the Department of Human Services and Austrade in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.</p>

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Program 2.1: Consular Services					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1) (a)	200	200	200	200	200
Special appropriations: <i>PGPA Act s77</i>	100	100	100	100	100
Administered total	300	300	300	300	300
Departmental expenses					
Departmental appropriation	100,128	106,925	107,050	107,132	107,212
Departmental total	100,128	106,925	107,050	107,132	107,212
Total expenses for program 2.1	100,428	107,225	107,350	107,432	107,512
Program 2.2: Passport Services					
Administered expenses					
Special appropriations: <i>PGPA Act s77</i>	810	810	810	810	810
Administered total	810	810	810	810	810
Departmental expenses					
Departmental appropriation	251,799	246,930	248,843	250,909	255,764
Departmental total	251,799	246,930	248,843	250,909	255,764
Total expenses for program 2.2	252,609	247,740	249,653	251,719	256,574

Table continued on the following page.

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	200	200	200	200	200
Special appropriations: <i>PGPA Act s77</i>	910	910	910	910	910
Administered total	1,110	1,110	1,110	1,110	1,110
Departmental expenses					
Departmental appropriation	351,927	353,855	355,893	358,041	362,976
Departmental total	351,927	353,855	355,893	358,041	362,976
Total expenses for Outcome 2	353,037	354,965	357,003	359,151	364,086

	2018-19	2019-20
Average staffing level (number)	1,059	1,092

(a) This expense does not include \$0.6 million for Travellers' Emergency Loans as these are treated as receivables and form part of the receivables balance in Table 3.8

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas		
Program 2.1 – Consular Services assist Australian travellers and Australians overseas through the provision of consular support services, including timely travel advice and contingency planning for crisis response.		
Delivery	The department assists Australians overseas through: <ul style="list-style-type: none">• accessible and timely travel advice and consular information services; and• coordination of whole-of-government responses to overseas consular crises or incidents particularly those affecting, or threatening to affect, Australians or Australian interests overseas.	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">• Timely and effective delivery of consular services to Australians overseas, including during crises.• Timely, effective and well-coordinated implementation of whole-of-government responses to large-scale crises overseas.• Timely and accurate information provided to the public, including on responding to incidents and updates to travel advice.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track
2019-20	<ul style="list-style-type: none">• A responsive consular service focussed on those most in need.• Australians empowered to help themselves overseas.• Preparedness to respond to overseas crises.• Effective coordination of whole-of-government responses to crises overseas.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">• Achieved• On track• Not on track Specific targets are: <ul style="list-style-type: none">• 100 per cent of Travel Advisories reviewed biannually for posts in a volatile risk environment and/or where there are significant Australian interests

Table continued on the following page.

Table 2.2.3: Performance criteria for Outcome 2 (continued)

2019-20		<ul style="list-style-type: none">100 per cent of Travel Advisories reviewed and exercised annually for countries of resident accreditation
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 2.1 resulting from the following measures: <ul style="list-style-type: none">Nil		

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.2 – Passport Services provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
Delivery	Provide Australians with high-quality passport services.	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">Percentage of passports processed within 10 business days.Percentage of priority passports processed within two business days.Client use of online passport application.Detection and prosecution of passport fraud.	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackNot on track <p>Specific targets are:</p> <ul style="list-style-type: none">95 per cent of passports processed within 10 business days98 per cent of priority passports processed within two business days70 per cent of persons applying online85 per cent satisfaction rate of overall passport service from client survey85 per cent satisfaction rate with Australian Passport Information Service from client survey100 per cent of identified high risk passport applications scrutinised by specialist staff90 per cent of administrative investigations finalised within five business days95 per cent of referrals to prosecuting authorities accepted for prosecution
2019-20	<ul style="list-style-type: none">The department maintains a high standard in processing passport applications, investigating and prosecuting fraud.Clients are satisfied with passport services, including online services.Delivery of the R Series Passport by 2020-21.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">AchievedOn trackNot on track <p>Specific targets are:</p> <ul style="list-style-type: none">95 per cent of passports processed within 10 business days

Table continued on the following page.

Table 2.2.3: Performance criteria for Outcome 2 (continued)

2019-20		<ul style="list-style-type: none">• 98 per cent of priority passports processed within two business days• 100 per cent of identified high risk passport applications scrutinised by specialist staff• An average of 90 per cent of administrative investigations finalised within five business days• 95 per cent of referrals to prosecuting authorities accepted for prosecution• 60 per cent of applications commenced online• 85 per cent satisfaction rate of overall passport service from client survey
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 2.2 resulting from the following measures:		
<ul style="list-style-type: none">• Nil		

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Program 3.1: Foreign Affairs and Trade Security and IT					
Departmental expenses					
Departmental appropriation	226,681	262,579	251,683	148,832	148,997
Departmental total	226,681	262,579	251,683	148,832	148,997
Total expenses for program 3.1	226,681	262,579	251,683	148,832	148,997
Program 3.2: Overseas Property					
Expenses not requiring appropriation in the Budget year (a)	28,803	28,383	24,915	25,413	26,762
Departmental total	28,803	28,383	24,915	25,413	26,762
Total expenses for program 3.2	28,803	28,383	24,915	25,413	26,762

Table continued on the following page.

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
Outcome 3 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	226,681	262,579	251,683	148,832	148,997
Expenses not requiring appropriation in the Budget year (a)	28,803	28,383	24,915	25,413	26,762
Departmental total	255,484	290,962	276,598	174,245	175,759
Total expenses for Outcome 3	255,484	290,962	276,598	174,245	175,759

	2018-19	2019-20
Average staffing level (number)	855	886

(a) Expenses not requiring appropriation in the Budget year may include depreciation expenses, amortisation expenses, make good expenses, audit fees, concessional costs for loans, finance costs and impairment of financial instruments.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate		
Program 3.1 – Foreign Affairs and Trade Security and IT		
Delivery	The department is delivering security services and ICT through: <ul style="list-style-type: none">strengthening protective security measures commensurate with the evolving international security environment;contemporary and innovative security training and communications program, and widespread use of the DFAT Security Framework, contributing to a robust security culture across the department’s global network; anddelivering and maintaining accessible, reliable and secure ICT systems and infrastructure that meet Australian Government requirements.	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">Positive engagement by staff reflected in breach data, contact reporting, security incident reporting, and staff engagement with security awareness materials.Application of the DFAT Security Framework risk management tools by staff in Australia and overseas.Development of a fit-for-purpose ICT global network that supports the Hub-and-Spoke operating model.Maturing the department’s cyber security posture.Establishing new service provisioning models and emerging technologies to deliver improved ICT capabilities that are sustainable, affordable and fit-for-purpose.	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackNot on track
2019-20	<ul style="list-style-type: none">Effective security culture and practices guided by the DFAT Security Framework.Staff engagement with security materials and products, and evidence of risk-based decision making on security issues using the DFAT Security Framework security risk management tools.Fit-for-purpose and secure ICT systems.	Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none">AchievedOn trackNot on track
2020-21 and beyond	As per 2019-20	As per 2019-20

Table continued on the following page.

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.
Material changes to Program 3.1 resulting from the following measures: <ul style="list-style-type: none">• Nil	

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.2 – Overseas Property		
Delivery	The department will deliver a secure Australian Government presence overseas through efficient and effective management of the overseas estate that meets the Government's requirements and maintains property conditions and building services.	
Performance information		
Year	Performance criteria	Targets
2018-19	<ul style="list-style-type: none">• The construction and refurbishment of departmental overseas property completed within agreed timeframes and budgets.• Maintain asset management plans for all owned properties in the estate.• Satisfaction ratings with the performance of the service provider and the Overseas Property Office.	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Not on track <p>Specific targets are:</p> <ul style="list-style-type: none">• Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office• Completion of the Major Construction Project in Nairobi, leading to occupancy of the new chancery
2019-20	<ul style="list-style-type: none">• The construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies.• Asset Management Plans are in place for all owned properties in the overseas estate.• Satisfaction ratings with the performance of the service provider and the Overseas Property Office.	<p>Through assessments, surveys, evaluations, audits or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none">• Achieved• On track• Not on track <p>Specific targets are (a):</p> <ul style="list-style-type: none">• Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office
2020-21 and beyond	As per 2019-20	As per 2019-20
Purposes	To make Australia stronger, safer and more prosperous, to provide timely and responsive consular and passport services, and to ensure a secure Australian Government presence overseas.	
Material changes to Program 3.2 resulting from the following measures:		
<ul style="list-style-type: none">• Nil		

(a) The 2019-20 specific target "Construction and practical completion of the new building as part of the Major Construction Project in Washington", originally included in DFAT's 2018-19 Portfolio Budget Statement, is not included. The 2019-20 performance measure "The construction and refurbishment of departmental overseas property estate completed to agreed quality standards to meet government requirements and deliver operational efficiencies", covers all major construction projects, including Washington.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2019-20 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

There are no differences between the resource information presented in the Budget papers and in DFAT's Portfolio Budget Statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2019-20 is \$1,442.2 million, which represents an increase of \$26.0 million in appropriations from 2018-19 as shown in Table 3.1. The increase is primarily attributable to:

- parameter adjustments for overseas and domestic inflation;
- foreign exchange movements; and
- funding for new measures.

The Income Statement shows a budgeted deficit in 2019-20 of \$127.7 million due to the removal of appropriation funding for depreciation and amortisation funding under the Net Cash funding arrangements. Adjusting for the changed funding arrangements, the operating result attributable to the department is a surplus of \$58.2 million, all of which relates to the Overseas Property Special Account (OPSA).

Budgeted Departmental Balance Sheet

The department will receive an equity injection of \$43.5 million in 2019-20 for the purchase or construction of new assets. The department will also receive \$60.5 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2019-20, the department's non-financial asset position is budgeted to be \$3,983.3 million at year-end. The major asset component is \$3,363.3 million for Land and Buildings.

Schedule of Budgeted Income and Expenses Administered on behalf of the Government

In 2019-20, the department will receive administered appropriation of \$3,972.7 million (excluding capital funding) for programs administered on behalf of the Government. The increase in appropriations of \$133.7 million from 2018-19 is due primarily to an increase in the DFAT component of the Australian Aid Program.

Administered expenses for 'International Development Assistance' are budgeted at \$3,151.6 million, a decrease of \$53.6 million from the 2018-19 estimated actual.

Administered expenses for 'Multilateral Replenishments' are budgeted at \$556.7 million, an increase of \$480.1 million from the 2018-19 estimated actual due to a new multilateral replenishment being negotiated.

Schedule of Budgeted Assets and Liabilities Administered on behalf of the Government

Administered assets and liabilities administered on behalf of the Government are budgeted at \$3,026.6 million and \$1,914.2 million respectively for the year ending 30 June 2019.

Administered assets are expected to increase in 2019-20 by \$31.4 million.

Administered liabilities are expected to increase in 2019-20 by \$362.1million from the 2018-19 estimated actual due to a new multilateral replenishment being negotiated.

Schedule of Budgeted Administered Cash Flows

Administered cash receipts are primarily comprised of receipts from passport and consular services and are budgeted at \$569.7 million, an increase of \$47.7 million.

Administered cash used in 2019-20 is estimated to decrease by \$65.5 million compared to 2018-19. This is due primarily to the decrease in expenditure on DFAT's component of the Australian Aid Program for Multilateral Replenishments.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
EXPENSES					
Employee benefits	786,940	808,342	816,408	796,002	809,584
Suppliers	723,591	730,435	715,792	642,936	640,062
Depreciation and amortisation (a)	181,778	185,883	188,495	179,017	185,062
Losses from asset sales	4,401	1,180	-	-	-
Total expenses	1,696,710	1,725,840	1,720,695	1,617,955	1,634,708
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	142,514	144,060	141,998	141,928	142,404
Other revenue	11,258	11,258	11,258	11,258	11,258
Total own-source revenue	153,772	155,318	153,256	153,186	153,662
Gains					
Other gains	674	674	674	674	674
Total gains	674	674	674	674	674
Total own-source income	154,446	155,992	153,930	153,860	154,336
Net (cost of)/contribution by services	(1,542,264)	(1,569,848)	(1,566,765)	(1,464,095)	(1,480,372)
Revenue from Government	1,416,142	1,442,165	1,453,311	1,360,429	1,370,684
Surplus/(deficit) attributable to the Australian Government	(126,122)	(127,683)	(113,454)	(103,666)	(109,688)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss) attributable to the Australian Government	(126,122)	(127,683)	(113,454)	(103,666)	(109,688)

Table continued on the following page.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**Note: Impact of net cash appropriation arrangements**

	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	55,656	58,200	75,041	75,351	75,374
less depreciation/amortisation expenses previously funded through revenue appropriations (a)	181,778	185,883	188,495	179,017	185,062
Total comprehensive income/(loss) - as per the statement of comprehensive income	(126,122)	(127,683)	(113,454)	(103,666)	(109,688)

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	348,309	256,798	178,524	155,129	148,210
Trade and other receivables	506,906	503,574	503,574	503,574	503,574
Total financial assets	855,215	760,372	682,098	658,703	651,784
Non-financial assets					
Land and buildings	3,321,642	3,363,300	3,385,279	3,390,009	3,388,775
Property, plant and equipment	359,872	375,322	448,497	509,231	506,749
Intangibles	124,192	130,232	133,679	129,376	114,640
Inventories	46,383	46,383	46,383	46,383	46,383
Other non-financial assets	67,136	68,023	68,023	68,023	68,023
Total non-financial assets	3,919,225	3,983,260	4,081,861	4,143,022	4,124,570
Total assets	4,774,440	4,743,632	4,763,959	4,801,725	4,776,354
LIABILITIES					
Payables					
Suppliers	109,152	110,302	110,302	110,302	110,302
Other payables	58,208	58,208	58,208	58,208	58,208
Total payables	167,360	168,510	168,510	168,510	168,510
Provisions					
Employee provisions	229,233	231,444	231,444	231,444	231,444
Other provisions	17,924	18,038	18,038	18,038	18,038
Total provisions	247,157	249,482	249,482	249,482	249,482
Total liabilities	414,517	417,992	417,992	417,992	417,992
Net assets	4,359,923	4,325,640	4,345,967	4,383,733	4,358,362
EQUITY*					
Parent entity interest					
Contributed equity	2,782,711	2,886,734	3,036,205	3,192,853	3,292,454
Reserves	1,735,829	1,735,829	1,735,829	1,735,829	1,735,829
Retained surplus (accumulated deficit)	(158,617)	(296,923)	(426,067)	(544,949)	(669,921)
Total parent entity interest	4,359,923	4,325,640	4,345,967	4,383,733	4,358,362
Total equity	4,359,923	4,325,640	4,345,967	4,383,733	4,358,362

Prepared on Australian Accounting Standards basis.

*'Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2019-20)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2019					
Balance carried forward from previous period	(158,617)	1,735,829	-	2,782,711	4,359,923
Adjusted opening balance	(158,617)	1,735,829	-	2,782,711	4,359,923
Comprehensive income					
Surplus/(deficit) for the period	(127,683)	-	-	-	(127,683)
Total comprehensive income	(127,683)	-	-	-	(127,683)
of which:					
Attributable to the Australian Government	-	-	-	-	-
Transactions with owners					
Distributions to owners					
Returns on capital:					
Dividends	-	-	-	-	-
Contributions by owners					
Equity injection - Appropriation	-	-	-	43,546	43,546
Departmental Capital Budget (DCB)	-	-	-	60,477	60,477
Transfers to Official Public Account	(10,623)	-	-	-	(10,623)
Sub-total transactions with owners	(10,623)	-	-	104,023	93,400
Estimated closing balance as at 30 June 2020	(296,923)	1,735,829	-	2,886,734	4,325,640
Closing balance attributable to the Australian Government	(296,923)	1,735,829	-	2,886,734	4,325,640

Prepared on Australian Accounting Standards basis.

*The non-controlling interest disclosure is not required if an entity does not have non-controlling interests.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations and Special Account cash transferred from Official Public Account (OPA)	1,424,604	1,435,414	1,452,468	1,360,429	1,370,684
Sale of goods and rendering of services	136,916	154,143	142,841	141,928	142,404
Net GST received	41,088	41,098	41,108	41,118	41,324
Other	11,258	11,258	11,258	11,258	11,258
Total cash received	1,613,866	1,641,913	1,647,675	1,554,733	1,565,670
Cash used					
Employees	784,750	806,131	816,408	796,002	809,584
Suppliers	773,460	777,582	756,226	683,380	680,712
Transfers to the OPA	39,607	10,623	15,690	15,216	15,284
Total cash used	1,597,817	1,594,336	1,588,324	1,494,598	1,505,580
Net cash from/(used by) operating activities	16,049	47,577	59,351	60,135	60,090
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	44,008	11,803	-	-	-
Total cash received	44,008	11,803	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	296,193	260,834	287,096	240,178	166,610
Total cash used	296,193	260,834	287,096	240,178	166,610
Net cash from/(used by) investing activities	(252,185)	(249,031)	(287,096)	(240,178)	(166,610)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	185,702	109,943	149,471	156,648	99,601
Total cash received	185,702	109,943	149,471	156,648	99,601
Cash used					
Dividends paid	7,200	-	-	-	-
Total cash used	7,200	-	-	-	-
Net cash from/(used by) financing activities	178,502	109,943	149,471	156,648	99,601
Net increase/(decrease) in cash held	(57,634)	(91,511)	(78,274)	(23,395)	(6,919)
Cash and cash equivalents at the beginning of the reporting period	405,943	348,309	256,798	178,524	155,129
Cash and cash equivalents at the end of the reporting period	348,309	256,798	178,524	155,129	148,210

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	60,127	60,477	61,141	61,782	62,425
Equity injections - Bill 2	104,137	43,546	88,330	94,866	37,176
Total new capital appropriations	164,264	104,023	149,471	156,648	99,601
Provided for:					
Purchase of non-financial assets	164,264	104,023	149,471	156,648	99,601
Total items	164,264	104,023	149,471	156,648	99,601
PURCHASE OF NON-FINANCIAL ASSETS					
ASSETS					
Funded by capital appropriations (a)	125,575	49,466	88,330	94,866	37,176
Funded by capital appropriation - DCB (b)	60,127	60,477	61,141	61,782	62,425
Funded internally from departmental resources (c)	110,491	150,891	137,625	83,530	67,009
TOTAL	296,193	260,834	287,096	240,178	166,610
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	296,193	260,834	287,096	240,178	166,610
Total cash used to acquire assets	296,193	260,834	287,096	240,178	166,610

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

(c) Includes the following sources of funding:

- internally developed assets; and
- proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2019-20)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2019					
Gross book value	1,778,915	1,794,912	457,758	233,331	4,264,916
Accumulated depreciation/ amortisation and impairment	-	(252,185)	(97,886)	(109,139)	(459,210)
Opening net book balance	1,778,915	1,542,727	359,872	124,192	3,805,706
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation equity (a)	-	38,455	11,011	-	49,466
By purchase - appropriation ordinary annual services (b)	-	150,771	46,097	14,500	211,368
Total additions	-	189,226	57,108	14,500	260,834
Other movements					
Depreciation/amortisation expense	-	(135,765)	(41,658)	(8,460)	(185,883)
Disposals (c)	(8,963)	(2,840)	-	-	(11,803)
Total other movements	(8,963)	(138,605)	(41,658)	(8,460)	(197,686)
As at 30 June 2020					
Gross book value	1,769,952	1,981,298	514,866	247,831	4,513,947
Accumulated depreciation/ amortisation and impairment	-	(387,950)	(139,544)	(117,599)	(645,093)
Closing net book balance	1,769,952	1,593,348	375,322	130,232	3,868,854

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2019-20.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2019-20 for depreciation/amortisation expenses, DCBs or other operational expenses.
- (c) Net proceeds may be returned to the Official Public Account.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
EXPENSES					
International Development Assistance	3,205,265	3,151,642	3,190,665	3,220,285	3,332,002
Multilateral Replenishments	76,670	556,733	446,502	-	76,670
Other grants and contributions	529,905	588,350	621,239	656,104	683,812
Export Finance and Insurance Corporation (Efic)	1,300	1,300	1,100	1,100	1,100
Other expenses	3,799	3,882	3,971	3,971	4,045
Payments to corporate Commonwealth entities - Tourism Australia	135,141	135,618	138,041	142,403	147,136
Depreciation and Amortisation (a)	500	500	500	500	500
Total expenses administered on behalf of Government	3,952,580	4,438,025	4,402,018	4,024,363	4,245,265
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Fees and charges	617,443	569,712	585,214	604,414	635,161
AIPRD Loans	12,697	12,999	13,254	13,572	13,921
Efic National Interest Account (NIA)	33,456	31,774	30,080	29,259	27,668
Efic dividend	6,941	7,700	8,600	10,000	11,400
Efic competitive neutrality	8,838	9,947	11,567	13,087	13,087
Return of prior year administered expenses	33,478	34,559	35,249	36,149	37,053
Other revenue and gains	255	255	255	255	255
Total non-taxation revenue	713,108	666,946	684,219	706,736	738,545
Total own-source revenue administered on behalf of Government	713,108	666,946	684,219	706,736	738,545
Net (cost of)/contribution by services	3,239,472	3,771,079	3,717,799	3,317,627	3,506,720
Total comprehensive income/(loss)	(3,239,472)	(3,771,079)	(3,717,799)	(3,317,627)	(3,506,720)

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	40,101	27,666	12,756	10,458	10,458
AIFRD loans	159,088	162,336	165,839	169,660	173,830
Multilateral investments	2,291,000	2,331,000	2,331,000	2,331,000	2,331,000
Investments in portfolio entities	465,164	465,164	465,164	465,164	465,164
Trade and other receivables	36,750	37,300	37,850	38,400	38,950
Total financial assets	2,992,103	3,023,466	3,012,609	3,014,682	3,019,402
Non-financial assets					
Property, plant and equipment	19	19	19	19	19
Intangibles	3,050	3,078	3,106	3,134	3,162
Other non-financial assets	64	64	64	64	64
Total non-financial assets	3,133	3,161	3,189	3,217	3,245
Total assets administered on behalf of Government	2,995,236	3,026,627	3,015,798	3,017,899	3,022,647
LIABILITIES					
Payables					
Multilateral replenishments	1,242,590	1,604,677	1,688,628	1,359,843	1,097,874
Other payables	229,957	229,957	229,957	229,957	229,957
Total payables	1,472,547	1,834,634	1,918,585	1,589,800	1,327,831
Provisions					
Employee provisions	79,611	79,611	79,611	79,611	79,611
Total provisions	79,611	79,611	79,611	79,611	79,611
Total liabilities administered on behalf of Government	1,552,158	1,914,245	1,998,196	1,669,411	1,407,442
Net assets/(liabilities)	1,443,078	1,112,382	1,017,602	1,348,488	1,615,205

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Fees and charges	617,443	569,712	585,214	604,414	635,161
GST received	92,500	92,523	92,546	92,570	92,593
Return of prior year administered expenses	33,478	34,559	35,249	36,149	37,053
Efic dividend and competitive neutrality	15,779	17,647	20,167	23,087	24,487
Efic NIA	33,456	31,774	30,080	29,259	27,668
Other	255	255	255	255	255
Total cash received	792,911	746,470	763,511	785,734	817,217
Cash used					
International development assistance	3,485,048	3,360,599	3,484,564	3,513,158	3,638,586
Other grants and contributions	529,905	588,350	621,239	656,104	683,812
Payment to Corporate Commonwealth entities - Tourism Australia	135,141	135,618	138,041	142,403	147,136
Other	3,799	3,882	3,971	3,971	4,045
Total cash used	4,153,893	4,088,449	4,247,815	4,315,636	4,473,579
Net cash from/(used by) operating activities	(3,360,982)	(3,341,979)	(3,484,304)	(3,529,902)	(3,656,362)
INVESTING ACTIVITIES					
Cash received					
Repayments of AIPRD loans	9,751	9,751	9,751	9,751	9,751
Total cash received	9,751	9,751	9,751	9,751	9,751
Cash used					
Purchase of intangibles	504	528	528	528	528
Loans made	550	550	550	550	550
Other investing cash payments for policy purposes	288,396	119,512	162,338	129,542	125,748
Total cash used	289,450	120,590	163,416	130,620	126,826
Net cash from/(used by) investing activities	(279,699)	(110,839)	(153,665)	(120,869)	(117,075)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	504	528	528	528	528
Total cash received	504	528	528	528	528
Net cash from/(used by) financing activities	504	528	528	528	528
Net increase/(decrease) in cash held	(3,640,681)	(3,452,818)	(3,637,969)	(3,650,771)	(3,773,437)
Cash and cash equivalents at beginning of reporting period	10,458	40,101	27,666	12,756	10,458
Cash from Official Public Account for:					
- Appropriations and special accounts	4,472,986	4,196,604	4,396,321	4,443,958	4,507,812
Cash to Official Public Account for:					
- Appropriations and special accounts	(802,662)	(756,221)	(773,262)	(795,485)	(734,375)
Cash and cash equivalents at end of reporting period	40,101	27,666	12,756	10,458	10,458

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	504	528	528	528	528
Administered Assets and Liabilities - Bill 2	-	605,072	-	-	-
Total new capital appropriations	504	605,600	528	528	528
Provided for:					
Purchase of non-financial assets	504	528	528	528	528
Other Items	-	605,072	-	-	-
Total items	504	605,600	528	528	528
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB (a)	504	528	528	528	528
TOTAL	504	528	528	528	528
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	504	528	528	528	528
Total cash used to acquire assets	504	528	528	528	528

Prepared on Australian Accounting Standards basis.

(a) Includes purchases from current and previous years' ACBs.

Table 3.11: Statement of administered asset movements (Budget year 2019-20)

	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2019			
Gross book value	24	12,722	12,746
Accumulated depreciation/amortisation and impairment	(5)	(9,672)	(9,677)
Opening net book balance	19	3,050	3,069
CAPITAL ASSET ADDITIONS			
Estimated expenditure on new or replacement assets			
By purchase - appropriation ordinary annual services (a)	-	528	528
Total additions	-	528	528
Other movements			
Depreciation/amortisation expense	-	(500)	(500)
Total other movements	-	(500)	(500)
As at 30 June 2020			
Gross book value	24	13,250	13,274
Accumulated depreciation/amortisation and impairment	(5)	(10,172)	(10,177)
Closing net book balance	19	3,078	3,097

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2019-20 for depreciation/amortisation expenses, ACBs or other operational expenses.