

# **Department of Foreign Affairs and Trade (DFAT)**

## **Entity resources and planned performance**



## DEPARTMENT OF FOREIGN AFFAIRS AND TRADE

<b>Section 1: Entity overview and resources</b> .....	<b>13</b>
1.1 Strategic direction statement .....	13
1.2 Entity resource statement .....	16
1.3 Budget measures .....	18
<b>Section 2: Outcomes and planned performance</b> .....	<b>20</b>
2.1 Budgeted expenses and performance for Outcome 1 .....	21
2.2 Budgeted expenses and performance for Outcome 2 .....	36
2.3 Budgeted expenses and performance for Outcome 3 .....	43
<b>Section 3: Budgeted financial statements</b> .....	<b>49</b>
3.1 Budgeted financial statements .....	49
3.2 Budgeted financial statements tables .....	51



# **DEPARTMENT OF FOREIGN AFFAIRS AND TRADE (DFAT)**

## **Section 1: Entity overview and resources**

### **1.1 STRATEGIC DIRECTION STATEMENT**

The Department of Foreign Affairs and Trade ('the department') supports Australia's foreign, trade and investment, development and international security policy priorities. In 2018-19, the department will lead efforts across Government to maximise Australia's security and prosperity through implementation of the Foreign Policy White Paper, launched in November 2017.

The White Paper provides a strategic framework to guide Australia's international engagement over the coming decade. It describes a contested and competitive world that presents opportunities for Australia to prosper but also brings risks to our interests.

Over the decade ahead, technological change, challenges to globalisation and the rules-based international order, continued economic dynamism and growth in Asia, shifts in strategic power regionally and globally, Islamist terrorism, and climate change will be among the significant trends shaping our world.

As the White Paper makes clear, we will have to work harder to maximise our international influence and secure our national interests: the prosperity of Australia; the independence of our decision-making; and the security, safety and freedom of our people.

Australia has considerable national strengths, which allow us to approach this period of change with confidence. Our outlook is global. Our democracy is strong, our society resilient. Our economy has grown for 26 years. We live in the most economically dynamic region of the world.

The policy framework outlined in the White Paper will guide the deployment of the department's resources and capabilities. It identifies five objectives of fundamental importance to Australia's security and prosperity:

- promote an open, inclusive and prosperous Indo-Pacific region in which the rights of all states are respected;
- deliver more opportunities for our businesses and stand against protectionism;
- ensure Australians remain safe, secure and free;
- promote and protect the international rules that support stability and prosperity and enable cooperation to tackle global challenges; and
- step up support for a more resilient Pacific and Timor-Leste.

Collectively, these priorities and the policies that support them provide a clear-eyed and active agenda for Australia's international engagement. The department has incorporated these objectives into its existing outcomes and priority functions.

New funding in the 2018-19 Budget will support the department to implement the White Paper. In line with the Government's commitment to step up our support for a more resilient Pacific, we are establishing the Australia Pacific Security College to deliver security and law enforcement training at the leadership level. Initiatives such as this build on Australia's already deep engagement with the Pacific.

A package of new maritime cooperation initiatives will add fresh momentum to Australia's partnerships in Southeast Asia following the success of the ASEAN-Australia Leaders' Summit in March 2018. Expanded engagement with the business community on issues such as improving the competitiveness of our services exports and addressing non-tariff barriers to trade will be critical to countering global protectionism and ensuring Australia's continued prosperity. We are also increasing our efforts to continue to promote an open economic, trade and investment environment domestically and internationally.

The department will continue to pursue free trade agreements to deliver more opportunities for Australian business and drive economic growth. Australia's ten free trade agreements provide Australian businesses with better access to global markets, and a legally guaranteed framework for trade and investment. The recently concluded Comprehensive and Progressive Agreement for the Trans-Pacific Partnership (TPP-11) will deliver immediate economic and commercial benefits to Australia, and significantly increase market access for Australian exporters of goods and services. The recently concluded Peru-Australia Free Trade Agreement will substantially improve access to the fastest growing market in Latin America. Free trade agreement negotiations with Indonesia, Hong Kong, the Pacific Alliance and the Regional Comprehensive Economic Partnership are ongoing, and steps have been taken towards the launch of negotiations with the European Union.

The department will also continue to develop the whole of government capabilities required to deliver on the Government's international engagement agenda. This includes: developing new approaches to building and exercising influence as part of a soft power review led by the department; ensuring a multi-disciplinary approach to policy development; developing a stronger strategic futures capability and better use of advanced analytical techniques; and continuing to strengthen our international engagement capabilities, including through the Diplomatic Academy.

Crucial to Australia's influence is the quality and reach of our diplomacy. Australia's global diplomatic network enables us to pursue our international interests and provide assistance to Australian businesses and citizens overseas, including consular and passport services. We will continue to use more efficient means and cost-effective technologies to support our international engagement, including as we expand our diplomatic network. The 2018-19 Budget includes funding for two new Indo-Pacific

posts: a Consulate-General in Kolkata, India; and a High Commission in Funafuti, Tuvalu, where we have been discussing the possibility of co-location with New Zealand. These new posts continue the single largest expansion of our diplomatic network in 40 years.

Australia's development assistance program remains a reflection of our values and an investment in the stability and prosperity of our region and the world. Our assistance alleviates suffering and serves our national interests by helping countries to advance economic reform, build resilience to natural disasters and economic shocks, guard against the spread of infectious diseases and counter growing violent extremism. We support better state capability to improve governance and reduce poverty and inequality. Our development program magnifies the influence that Australia brings to bear on pressing regional and global problems, including efforts to meet the Sustainable Development Goals. The department will continue to lead Australia's efforts to help prepare for, and respond to, disasters, particularly in the Indo-Pacific region.

The New Colombo Plan deepens Australia's relationships in the Indo-Pacific by offering young Australians opportunities to study and undertake internships. This builds institutional and people-to-people links with the region. The department will continue to work to ensure this becomes a transformative program for Australia.

The strength and diversity of Australia's connections to the world mean that partnerships between all levels of government, and between the Australian Government and business and civil society, are essential to effective foreign policy. The department will continue to work closely with a broad range of partners, including business and development partners, to advance our security and prosperity.

## 1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2018-19 as at Budget May 2018**

	2017-18 <i>Estimated actual</i> \$'000	2018-19 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	389,627	339,439
Departmental appropriation (c)	1,359,553	1,406,137
s74 Retained revenue receipts (d)	112,228	112,728
Departmental capital budget (e)	46,501	69,765
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	24,355	11,466
Equity injection	71,408	22,182
<b>Total departmental annual appropriations</b>	<b>2,003,672</b>	<b>1,961,717</b>
Special accounts (g)		
Opening balance	103,205	286,352
Appropriation receipts (h)	82,842	78,728
Appropriation receipts from other entities (i)	29,988	35,497
Non-appropriation receipts	217,550	6,147
<b>Total special accounts</b>	<b>433,585</b>	<b>406,724</b>
<i>less departmental appropriations drawn from annual appropriations and credited to special accounts</i>	<i>82,842</i>	<i>78,728</i>
<b>Total departmental resourcing</b>	<b>2,354,415</b>	<b>2,289,713</b>
<b>Administered</b>		
Annual appropriations - ordinary annual services (a)		
Outcome 1	3,651,242	3,836,822
Outcome 2	750	750
Administered capital budget (j)	443	504
Payments to corporate entities (k)	129,308	132,488
Annual appropriations - other services - non-operating (f)		
Administered assets and liabilities	150	-

*Table continued on the following page.*

**Table 1.1: Department of Foreign Affairs and Trade resource statement — Budget estimates for 2018-19 as at Budget May 2018 (continued)**

	2017-18 Estimated actual \$'000	2018-19 Estimate \$'000
<b>Total administered annual appropriations</b>	<b>3,781,893</b>	<b>3,970,564</b>
<b>Total administered special appropriations</b>	<b>1,010</b>	<b>1,010</b>
<i>less payments to corporate entities from annual appropriations</i>	129,308	132,488
<b>Total administered resourcing</b>	<b>3,653,595</b>	<b>3,839,086</b>
<b>Total resourcing for DFAT</b>	<b>6,008,010</b>	<b>6,128,799</b>
<b>Average staffing level (number)</b>	5,700	5,741

**Third party payments from and on behalf of other entities**

	2017-18 Estimated actual \$'000	2018-19 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 Retained revenue receipts section above)	112,228	112,728
Payments made to corporate entities within the Portfolio		
Tourism Australia Appropriation	129,308	132,488

- (a) Appropriation Bill (No. 1) 2018-19.  
 (b) Excludes \$31.9m subject to administrative quarantine by Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act)  
 (c) Excludes departmental capital budget (DCB).  
 (d) Estimated retained revenue receipts under section 74 of the PGPA Act.  
 (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.  
 (f) Appropriation Bill (No. 2) 2018-19.  
 (g) Excludes 'Special Public Money' held in accounts like the Consular Services Special Account or Services for Other Entities and Trust Moneys accounts. For further information on special appropriations and special accounts, please refer to Budget Paper No. 4 - Agency Resourcing.  
 (h) Amounts credited to the special account(s) from DFAT's annual appropriation.  
 (i) Amounts credited to the special account(s) from other entity's annual appropriations.  
 (j) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.  
 (k) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.

Prepared on a resourcing (i.e. appropriations available) basis.

Please note: All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Please also see Section 2 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations and special appropriations.

### 1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the Department of Foreign Affairs and Trade are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Entity 2018-19 Budget measures**

**Part 1: Measures announced since the 2017-18 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
<b>Revenue measures</b>						
Timor-Leste Conciliation	1.1					
Departmental revenues		-	nfp	nfp	nfp	nfp
<b>Total revenue measures</b>		-	<b>nfp</b>	<b>nfp</b>	<b>nfp</b>	<b>nfp</b>
<b>Expense measures</b>						
2017 Foreign Policy White Paper – initiatives	1.1					
Departmental expenses		-	8,141	8,245	8,240	8,214
<b>Total</b>		-	<b>8,141</b>	<b>8,245</b>	<b>8,240</b>	<b>8,214</b>
Assistance to Papua New Guinea for hosting APEC 2018	1.1					
Departmental expenses		-	8,390	2,708	1,994	2,008
<b>Total</b>		-	<b>8,390</b>	<b>2,708</b>	<b>1,994</b>	<b>2,008</b>
Australia's Participation in a Dutch National Prosecution of those responsible for downing Malaysia Airlines flight MH17	1.1, 1.4					
Administered expenses		-	9,241	9,392	9,394	9,397
Departmental expenses		-	2,396	3,309	3,461	3,727
<b>Total</b>		-	<b>11,637</b>	<b>12,701</b>	<b>12,855</b>	<b>13,124</b>
Australian Participation in Expo 2020 Dubai	1.1					
Administered expenses		-	nfp	nfp	nfp	nfp
<b>Total</b>		-	<b>nfp</b>	<b>nfp</b>	<b>nfp</b>	<b>nfp</b>
Undersea Cables for Papua New Guinea and Solomon Islands	1.2					
Administered expenses		nfp	nfp	nfp	-	-
<b>Total</b>		<b>nfp</b>	<b>nfp</b>	<b>nfp</b>	-	-
Maintaining the Level of Official Development Assistance	1.2					
Administered expenses		-	(9,844)	(9,839)	(9,832)	(110,088)
<b>Total</b>		-	<b>(9,844)</b>	<b>(9,839)</b>	<b>(9,832)</b>	<b>(110,088)</b>
<b>Total expense measures</b>						
Administered		-	(603)	(447)	(438)	(100,691)
Departmental		-	18,927	14,262	13,695	13,949
<b>Total</b>		-	<b>18,324</b>	<b>13,815</b>	<b>13,257</b>	<b>(86,742)</b>
<b>Capital measures</b>						
2017 Foreign Policy White Paper – initiatives	1.1					
Departmental expenses		-	1,398	5,595	318	-
<b>Total capital measures</b>		-	<b>1,398</b>	<b>5,595</b>	<b>318</b>	-

Please refer to Budget Paper No. 2 for further detail on the above measures

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

**Part 2: Other measures not previously reported in a portfolio statement**

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
<b>Measures</b>						
2017 Foreign Policy White Paper (a)	1.1					
Departmental expenses		1,089	2,756	1,835	1,848	-
Departmental capital		51	1,458	-	-	-
<b>Total</b>		<b>1,140</b>	<b>4,214</b>	<b>1,835</b>	<b>1,848</b>	-
Restrict Overseas Travel by Child Sex Offenders (b)	2.2					
Departmental expenses		2,131	740	697	473	133
<b>Total</b>		<b>2,131</b>	<b>740</b>	<b>697</b>	<b>473</b>	<b>133</b>
Pacific Labour Scheme (c)	1.2					
Administered expenses		(3,664)	(2,579)	(2,796)	(3,035)	3,055
<b>Total</b>		<b>(3,664)</b>	<b>(2,579)</b>	<b>(2,796)</b>	<b>(3,035)</b>	<b>3,055</b>
Seasonal Worker Programme – improving take-up and streamlining administration (d)	1.2					
Administered expenses		(2,361)	278	(25)	15	18
<b>Total</b>		<b>(2,361)</b>	<b>278</b>	<b>(25)</b>	<b>15</b>	<b>18</b>
<b>Total measures</b>						
Administered		(6,025)	(2,301)	(2,821)	(3,020)	-
Departmental		3,271	4,954	2,532	2,321	-
<b>Total</b>		<b>(2,754)</b>	<b>2,653</b>	<b>(289)</b>	<b>(699)</b>	-

(a) This measure includes \$18.8m in Official Development Assistance (ODA) to be funded from within DFAT's existing resources. Full details appear in 2017-18 MYEFO.

(b) This measure was included as a 'decision taken but not yet announced' in the 2017-18 Budget.

(c) This is a cross-portfolio measure led by DFAT. ODA eligible funding has been transferred to the Department of Home Affairs and the Fair Work Ombudsman. DFAT's contribution has been funded from within existing resources. Full details appear in 2017-18 MYEFO.

(d) This is a cross-portfolio measure led by DFAT. ODA eligible funding has been transferred to the Department of Home Affairs and the Department of Jobs and Small Business. DFAT's contribution has been funded from within existing resources. Full details appear in 2017-18 MYEFO.

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for DFAT can be found at:

<http://dfat.gov.au/about-us/publications/Documents/corporate-plan-2017-18.pdf>

The most recent annual performance statement can be found at:

<http://dfat.gov.au/about-us/publications/corporate/annual-reports/pages/annual-reports.aspx>

## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

**Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities**

### Linked programs

<b>Attorney-General's Department</b>
<b>Programs</b> <ul style="list-style-type: none"> <li>• Program 1.1 – Attorney-General's Department Operating Expenses-Civil Justice and Legal Services</li> <li>• Program 1.2 – Attorney-General's Department Operating Expenses-National Security and Criminal Justice</li> </ul>
<b>Australian Centre for International Agricultural Research</b>
<b>Programs</b> <ul style="list-style-type: none"> <li>• Program 1.1 – International Agricultural Research For Development For More Productive and Sustainable Agriculture</li> </ul>
<b>Australian Federal Police</b>
<b>Programs</b> <ul style="list-style-type: none"> <li>• Program 1.2 – International Police Assistance</li> </ul>
<b>Austrade</b>
<b>Programs</b> <ul style="list-style-type: none"> <li>• Program 1.1 – Promotion of Australia's export and other international economic interests</li> <li>• Program 1.2 – Programs to promote Australia's export and other international economic interests</li> </ul>
<b>Department of Defence</b>
<b>Programs</b> <ul style="list-style-type: none"> <li>• Program 2.8 – Australian Defence Force Headquarters</li> </ul>

*Table continued on the following page.*

**Linked programs (continued)**

<p><b>Department of Home Affairs</b></p> <hr/> <p><b>Programs</b></p> <ul style="list-style-type: none"> <li>• Program 1.1 – Border Enforcement</li> <li>• Program 1.5 – Regional Cooperation</li> <li>• Program 1.7 – National Security and Criminal Justice</li> <li>• Program 1.9 – Counter-terrorism</li> <li>• Program 2.3 – Visas</li> <li>• Program 3.2 – Trade Facilitation and Industry Engagement</li> </ul>
<p><b>Department of Human Services</b></p> <hr/> <p><b>Programs</b></p> <ul style="list-style-type: none"> <li>• Program 1.1 – Services to the Community-Social Security and Welfare</li> </ul>
<p><b>Department of Industry, Innovation and Science</b></p> <hr/> <p><b>Programs</b></p> <ul style="list-style-type: none"> <li>• Program 1 – Science and Commercialisation</li> <li>• Program 2 – Growing Business Investment and Improving Business Capability</li> </ul>
<p><b>Department of Education and Training</b></p> <hr/> <p><b>Programs</b></p> <ul style="list-style-type: none"> <li>• Program 2.7 – International Education Support</li> </ul>
<p><b>Tourism Australia</b></p> <hr/> <p><b>Programs</b></p> <ul style="list-style-type: none"> <li>• Program 1.1 – Supporting Outcome 1 (Grow Demand and Industry Development)</li> </ul>
<p><b>Contribution to Outcome 1 made by linked programs</b></p> <p>Australia maintains a whole of government approach in the pursuit of foreign, trade and investment, tourism, development and international security interests abroad. DFAT is widely supported by partner agencies in its associated leadership, advocacy and coordination roles at overseas missions.</p>

**Budgeted expenses for Outcome 1**

This table shows how much the Department of Foreign Affairs and Trade intends to spend (on an accrual basis) on achieving Outcome 1, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

<b>Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy</b>	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>Program 1.1: Foreign Affairs and Trade Operations</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	6,573	6,800	6,901	7,008	7,028
Special appropriations: <i>PGPA Act s77</i>	100	100	100	100	100
Expenses not requiring appropriation in the Budget year (a)	1,300	1,300	1,300	1,100	1,100
<b>Administered total</b>	<b>7,973</b>	<b>8,200</b>	<b>8,301</b>	<b>8,208</b>	<b>8,228</b>
Departmental expenses					
Departmental appropriation	557,593	579,289	540,860	548,126	548,881
s74 Retained revenue receipts (b)	112,228	112,728	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year (c)	142,689	139,037	143,064	145,241	134,885
<b>Departmental total</b>	<b>812,510</b>	<b>831,054</b>	<b>781,152</b>	<b>790,595</b>	<b>780,994</b>
<b>Total expenses for program 1.1</b>	<b>820,483</b>	<b>839,254</b>	<b>789,453</b>	<b>798,803</b>	<b>789,222</b>
<b>Program 1.2: Official Development Assistance</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,067,342	3,217,811	3,231,275	3,229,433	3,216,961
Expenses not requiring appropriation in the Budget year (c)	500	500	500	500	500
<b>Administered total</b>	<b>3,067,842</b>	<b>3,218,311</b>	<b>3,231,775</b>	<b>3,229,933</b>	<b>3,217,461</b>
Departmental expenses					
Departmental appropriation	248,927	255,151	258,978	262,863	266,806
<b>Departmental total</b>	<b>248,927</b>	<b>255,151</b>	<b>258,978</b>	<b>262,863</b>	<b>266,806</b>
<b>Total expenses for program 1.2</b>	<b>3,316,769</b>	<b>3,473,462</b>	<b>3,490,753</b>	<b>3,492,796</b>	<b>3,484,267</b>

Table continued on the following page.

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>Program 1.3: Official Development Assistance - Multilateral Replenishments</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	23,502	93,000	733,450	23,502	-
Other services (Appropriation Bill No. 2)	-	-	462,000	-	-
Expenses not requiring appropriation in the Budget year (d)	-	-	401,760	-	-
<b>Administered total</b>	<b>23,502</b>	<b>93,000</b>	<b>1,597,210</b>	<b>23,502</b>	<b>-</b>
<b>Total expenses for program 1.3</b>	<b>23,502</b>	<b>93,000</b>	<b>1,597,210</b>	<b>23,502</b>	<b>-</b>
<b>Program 1.4: Payments to International Organisations</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	466,368	445,026	468,383	492,874	504,973
<b>Administered total</b>	<b>466,368</b>	<b>445,026</b>	<b>468,383</b>	<b>492,874</b>	<b>504,973</b>
<b>Total expenses for program 1.4</b>	<b>466,368</b>	<b>445,026</b>	<b>468,383</b>	<b>492,874</b>	<b>504,973</b>
<b>Program 1.5: New Colombo Plan - Transforming Regional Relationships</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	50,933	50,933	50,933	50,933	50,933
Other services (Appropriation Bill No. 2)	150	-	-	-	-
<b>Administered total</b>	<b>51,083</b>	<b>50,933</b>	<b>50,933</b>	<b>50,933</b>	<b>50,933</b>
<b>Total expenses for program 1.5</b>	<b>51,083</b>	<b>50,933</b>	<b>50,933</b>	<b>50,933</b>	<b>50,933</b>
<b>Program 1.6: Public Information Services and Public Diplomacy</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	6,752	6,752	6,752	6,752	6,752
<b>Administered total</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>
<b>Total expenses for program 1.6</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>	<b>6,752</b>

Table continued the on following page.

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>Program 1.7: Programs to Promote Australia's International Tourism Interests</b>					
Administered expenses					
Tourism Australia - Corporate Commonwealth Entity	129,308	132,488	132,754	138,055	142,219
Ordinary annual services (Appropriation Bill No. 1)	19,000	16,500	14,000	19,923	19,981
<b>Administered total</b>	<b>148,308</b>	<b>148,988</b>	<b>146,754</b>	<b>157,978</b>	<b>162,200</b>
<b>Total expenses for program 1.7</b>	<b>148,308</b>	<b>148,988</b>	<b>146,754</b>	<b>157,978</b>	<b>162,200</b>
<b>Outcome 1 Totals by appropriation type</b>					
Administered Expenses					
Ordinary annual services (Appropriation Bill No. 1)	3,640,470	3,836,822	4,511,694	3,830,425	3,806,628
Special appropriations: PGPA Act s77	100	100	100	100	100
Corporate Commonwealth Entity	129,308	132,488	132,754	138,055	142,219
Other services (Appropriation Bill No. 2)	150	-	462,000	-	-
Expenses not requiring appropriation in the Budget year	1,800	1,800	403,560	1,600	1,600
<b>Administered total</b>	<b>3,771,828</b>	<b>3,971,210</b>	<b>5,510,108</b>	<b>3,970,180</b>	<b>3,950,547</b>
Departmental expenses					
Departmental appropriation	806,520	834,440	799,838	810,989	815,687
s74 Retained revenue receipts (b)	112,228	112,728	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year (a, c and d)	142,689	139,037	143,064	145,241	134,885
<b>Departmental total</b>	<b>1,061,437</b>	<b>1,086,205</b>	<b>1,040,130</b>	<b>1,053,458</b>	<b>1,047,800</b>
<b>Total expenses for Outcome 1</b>	<b>4,833,265</b>	<b>5,057,415</b>	<b>6,550,238</b>	<b>5,023,638</b>	<b>4,998,347</b>

	2017-18	2018-19
<b>Average staffing level (number)</b>	3,756	3,781

- (a) Expenses not requiring appropriation in the Budget year relates to the Export Finance Insurance Corporation administrative fee.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.
- (d) Expenses not requiring appropriation in the Budget year relates to the concessional investment discount for the discounting of the investment component for the International Development Association.

Note: Since publishing the 2017-18 Foreign Affairs and Trade Portfolio Budget Statements, Program 1.4 - Official Development Assistance - East Asia AIPRD has been completed. As a result, Programs 1.5 to 1.8 have been renumbered.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

DFAT Budget Statements

**Table 2.1.2: Program components of Outcome 1**

	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>1.1.1 - Component 1: Foreign Affairs and Trade Operations</b>					
Annual administered expenses:					
International Climate Change Engagement	3,000	3,000	3,000	3,000	3,000
Personal Benefits - Locally Engaged Staff pension schemes	2,879	2,789	2,872	2,961	2,961
Other Administered Items	694	1,011	1,029	1,047	1,067
Special appropriations: PGPA Act s77	100	100	100	100	100
Expenses not requiring appropriation in the Budget year					
Efic - National Interest Account Expenses	1,300	1,300	1,300	1,100	1,100
Departmental expenses					
Departmental appropriation	557,593	579,289	540,860	548,126	548,881
s74 Retained revenue receipts	112,228	112,728	97,228	97,228	97,228
Expenses not requiring appropriation in the Budget year	142,689	139,037	143,064	145,241	134,885
<b>Total Component 1.1.1 expenses</b>	<b>820,483</b>	<b>839,254</b>	<b>789,453</b>	<b>798,803</b>	<b>789,222</b>
<b>Program 1.2: Official Development Assistance</b>					
	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>1.2.1 - Component 2: Official Development Assistance</b>					
Annual administered expenses:					
Country programs	1,587,688	1,651,410	1,564,148	1,507,548	1,515,648
Regional programs	655,000	758,318	762,089	854,693	836,363
Global programs	424,998	398,368	405,038	367,192	364,951
Humanitarian and emergency response programs	399,656	409,715	500,000	500,000	500,000
Expenses not requiring appropriation in the Budget year	500	500	500	500	500
Departmental expenses					
Departmental appropriation	248,927	255,151	258,978	262,863	266,806
<b>Total Component 1.2.1 expenses</b>	<b>3,316,769</b>	<b>3,473,462</b>	<b>3,490,753</b>	<b>3,492,796</b>	<b>3,484,267</b>

Table continued on the next page.

**Table 2.1.2: Program components of Outcome 1 (continued)**  
**Program 1.7: Programs to Promote Australia's International Tourism Interests**

	2017-18	2018-19	2019-20	2020-21	2021-22
<b>1.7.1 - Component 7: Programs to Promote Australia's International</b>					
Annual administered expenses:					
Tourism Australia - Corporate Commonwealth Entity	129,308	132,488	132,754	138,055	142,219
Asia Marketing Fund	14,000	14,000	14,000	19,923	19,981
Working Holiday Makers - employer registration and compliance	5,000	2,500	-	-	-
<b>Total Component 1.7.1 expenses</b>	<b>148,308</b>	<b>148,988</b>	<b>146,754</b>	<b>157,978</b>	<b>162,200</b>

**Table 2.1.3: Performance criteria for Outcome 1**

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

<b>Outcome 1 – The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities</b>		
<b>Program 1.1 – Foreign Affairs and Trade Operations.</b> The department will assist the government to meet its foreign, trade and investment, development and international security policy priorities over 2018-19 and forward years. This includes actively shaping the international environment through development of strong bilateral relationships, coalition building with other nations with common interests, and an activist approach to using regional and global institutions and forums to create rules and norms that promote stability, peace and prosperity.		
<b>Delivery</b>	The department is protecting and advancing Australia’s interests through: <ul style="list-style-type: none"> <li>• Promoting an open, inclusive and prosperous Indo-Pacific region in which the rights of all states are respected;</li> <li>• Delivering more opportunities for Australian businesses globally and standing against protectionism;</li> <li>• Ensuring Australians remain safe, secure and free in the face of threats such as terrorism;</li> <li>• Promoting and protecting the international rules that support stability and prosperity and enable cooperation to tackle global challenges;</li> <li>• Stepping up our engagement with Papua New Guinea and the wider Pacific and supporting Timor-Leste to strengthen stability, security and opportunities for economic prosperity;</li> <li>• Maximising Australia’s influence by developing and leveraging partnerships;</li> <li>• Effective contribution to the domestic policy agenda through use of the department’s substantial international network; and</li> <li>• Ensuring the security and protecting the dignity of senior foreign Government leaders and the diplomatic and consular corps undertaking duties in Australia by providing high-quality protocol services, consistent with Australia’s international obligations.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• High level of satisfaction of Ministers and high-level clients with the quality and timeliness of advice, briefing and support in relation to Australia’s foreign, trade and economic, development and international security interests.</li> <li>• The department’s advocacy, negotiation and liaison on Australia’s foreign, trade and economic, development and international security interests contributes positively to bilateral, regional and multilateral outcomes that help ensure the security and prosperity of Australia and Australians.</li> </ul>	Targets are: <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> DFAT expects that these performance criteria will be met during the course of 2017-18.

Table continued on the following page.

**Table 2.1.3: Performance criteria for Outcome 1 (continued)**

	<ul style="list-style-type: none"> <li>Government agencies at overseas missions are satisfied with service provided in accordance with the Prime Minister's Directive on the Guidelines for the Management of the Australian Government Presence Overseas and service level agreements in place.</li> <li>The diplomatic and consular corps posted or accredited to Australia are satisfied with the level of service provided, including in terms of responsiveness and timeliness in meeting Australia's obligations under the Vienna Conventions.</li> </ul>	
2018-19	<ul style="list-style-type: none"> <li>High level of satisfaction of Ministers and key stakeholders with the quality and timeliness of advice, briefing and support in relation to Australia's international objectives.</li> <li>The department's whole-of-government coordination and leadership shape bilateral, regional and multilateral outcomes to advance interests of Australia and Australians.</li> <li>Influential advocacy in favour of open markets, resisting protectionism and the rules-based trading system, internationally and domestically.</li> <li>The diplomatic and consular corps posted or accredited to Australia are satisfied with the delivery of protocol services.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>Achieved</li> <li>On track</li> <li>Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 1.1 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>Nil</li> </ul>		

<b>Program 1.2 – Official Development Assistance</b> promotes Australia's national interests by contributing to sustainable economic growth and poverty reduction.		
<b>Delivery</b>	<p>The Australian Government's development assistance policy, <i>Australian aid: promoting prosperity, reducing poverty, enhancing stability</i> shapes the way Australia delivers its Official Development Assistance (ODA). It focuses on two development outcomes: supporting private sector development and strengthening human development.</p> <p>Australia's ODA investments focus on six priority areas:</p> <ul style="list-style-type: none"> <li>• Infrastructure, trade facilitation and international competitiveness;</li> <li>• Agriculture, fisheries and water;</li> <li>• Effective governance through policies, institutions and functioning economies;</li> <li>• Education and health;</li> <li>• Building resilience through humanitarian assistance, disaster risk reduction and social protection; and</li> <li>• Gender equality and empowering women and girls.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program's performance framework, <i>Making Performance Count</i>.</li> <li>• Detailed reporting against the performance framework, including individual program and investment performance, will be published annually in the <i>Performance of Australian Aid</i> report.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
2018-19	<ul style="list-style-type: none"> <li>• Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program's performance framework, <i>Making Performance Count</i>.</li> <li>• Detailed reporting against the performance framework, including individual program and investment performance, will be published annually in the <i>Performance of Australian Aid</i> report.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 1.2 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>• Nil</li> </ul>		

<b>Program 1.3 – Official Development Assistance – Multilateral Replenishments</b> assists developing countries by contributing to sustainable economic growth and poverty reduction through contributions to multilateral organisations.		
<b>Delivery</b>	Australia's Official Development Assistance is advanced through our work with multilateral organisations. Their reach, leverage, specialisation and other strengths play a critical role in helping Australia to meet its international development objectives.	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program's performance framework, <i>Making Performance Count</i>.</li> <li>Detailed reporting against the performance framework, including for multilateral replenishments, will be published annually in the <i>Performance of Australian Aid</i> report.</li> </ul>	Targets are: <ul style="list-style-type: none"> <li>Met</li> <li>Partially met</li> <li>Not met</li> </ul> DFAT expects that these performance criteria will be met during the course of 2017-18.
2018-19	<ul style="list-style-type: none"> <li>Achievement of significant development results and demonstrated organisational effectiveness, including progress towards the strategic targets contained in the Australian aid program's performance framework, <i>Making Performance Count</i>.</li> <li>Detailed reporting against the performance framework, including for multilateral replenishments, will be published annually in the <i>Performance of Australian Aid</i> report.</li> </ul>	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none"> <li>Achieved</li> <li>On track</li> <li>Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 1.3 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>Nil</li> </ul>		

DFAT Budget Statements

<b>Program 1.4 – Payment to International Organisations</b> advances Australia’s foreign, trade and investment, development and international security interests through participation in international organisations.		
<b>Delivery</b>	Australia uses its membership in international organisations to: <ul style="list-style-type: none"> <li>Engage and advocate internationally in support of political, economic and religious freedom, liberal institutions, the rule of law, racial and gender equality, and mutual respect;</li> <li>Support Australia’s foreign, trade and economic, development and international security interests through effective participation in the United Nations and its Specialised Agencies, the World Trade Organization, multilateral banks and funds and other multilateral forums; and</li> <li>Assist developing countries to reduce poverty and lift living standards through sustainable economic growth via contributions to multilateral banks and funds, the United Nations and other international organisations.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>The department’s contributions shape multilateral outcomes in accordance with Australia’s interests.</li> <li>High-quality leadership of government strategies on multilateral issues.</li> </ul>	Targets are: <ul style="list-style-type: none"> <li>Met</li> <li>Partially met</li> <li>Not met</li> </ul> DFAT expects that these performance criteria will be met during the course of 2017-18.
2018-19	<ul style="list-style-type: none"> <li>The department’s contributions shape multilateral outcomes, institutions and norms to advance the interests of Australia and our Commonwealth partners.</li> <li>High-quality whole-of-government leadership and coordination on multilateral issues and in multilateral forums.</li> </ul>	Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are: <ul style="list-style-type: none"> <li>Achieved</li> <li>On track</li> <li>Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 1.4 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>Nil</li> </ul>		

<b>Program 1.5 – New Colombo Plan – Transforming Regional Relationships</b> advances Australia’s interests and bilateral relationships through enduring people-to-people, institutional and business links with the Indo-Pacific region.		
<b>Delivery</b>	The New Colombo Plan (NCP) will be delivered in 40 Indo-Pacific locations, fostering closer people-to-people and institutional links and contributing to an overall increase in the number of Australian undergraduate students undertaking study and internships in the region.	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• More Australian undergraduates supported to study and intern in the Indo-Pacific region.</li> <li>• NCP participants build relationships in the region and promote the value of the NCP experience.</li> <li>• Universities, the private sector and partner governments support the implementation of the NCP.</li> <li>• Alumni are engaged through networks that foster professional development and ongoing connections with the region.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
2018-19	<ul style="list-style-type: none"> <li>• At least 10,000 Australian undergraduates supported to study in the Indo-Pacific region.</li> <li>• NCP participants build relationships in the region and promote the value of the NCP experience.</li> <li>• Universities, the private sector and partner governments support the implementation of the NCP.</li> <li>• Alumni are engaged through networks that foster professional development and ongoing connections with the region.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 1.5 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>• Nil</li> </ul>		

DFAT Budget Statements

<p><b>Program 1.6 – Public Information Services and Public Diplomacy</b> projects a positive and contemporary image of Australia and promotes a clear understanding of government policies and objectives and engagement with the Indo-Pacific region through the department's public diplomacy, cultural and media activities.</p>		
<p><b>Delivery</b></p>	<p>The Department's public diplomacy, cultural and media activities are:</p> <ul style="list-style-type: none"> <li>• Promoting people-to-people links and a contemporary and positive image of Australia as a creative and innovative nation and as a destination for business, investment, tourism and study and support the government's international policy goals; and</li> <li>• Advancing Australia's national interests through new approaches which engage audiences on contemporary Australia and facilitate networks, collaboration and connections between people and institutions to build understanding, trust and influence.</li> </ul>	
<p><b>Performance information</b></p>		
<p><b>Year</b></p>	<p><b>Performance criteria</b></p>	<p><b>Targets</b></p>
<p>2017-18</p>	<ul style="list-style-type: none"> <li>• Public diplomacy initiatives build links overseas to further Australia's interests and increase Australia's influence.</li> <li>• Inform and influence media reporting on Australia.</li> <li>• Timely and high-quality management of domestic and international media enquiries, including measurement of the quantity and quality of departmental responses to media enquiries.</li> <li>• High-quality stakeholder engagement including through departmental and embassy websites and social media platforms.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
<p>2018-19</p>	<ul style="list-style-type: none"> <li>• Public diplomacy initiatives build links overseas to further Australia's interests and increase Australia's influence.</li> <li>• Inform and influence media reporting on Australia.</li> <li>• Management of domestic and international media enquiries, by volume and timeliness.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul>
<p>2019-20 and beyond</p>	<p>As per 2018-19</p>	<p>As per 2018-19</p>
<p><b>Purposes</b></p>	<p>To make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to economic growth and global stability, particularly in the Indo-Pacific region.</p>	
<p><b>Material changes to Program 1.6 resulting from the following measures:</b></p> <ul style="list-style-type: none"> <li>• Nil</li> </ul>		

<b>Program 1.7 – Programs to Promote Australia’s International Tourism Interests</b>		
<b>Delivery</b>	The delivery of this program is the responsibility of Austrade and Tourism Australia.	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2017-18 objectives, deliverables and performance criteria. Refer to Tourism Australia’s <i>Outcomes and planned performance</i> section for 2017-18 objectives, deliverables and performance criteria.	
2018-19	Refer to Austrade’s <i>Outcomes and planned performance</i> section for 2018-19 for objectives, deliverables, performance criteria and targets. Refer to the Tourism Australia’s <i>Outcomes and planned performance</i> section for 2018-19 for objectives, deliverables, performance criteria and targets.	
2019-20 and beyond	As per 2018-19	
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region. Refer to Austrade’s and Tourism Australia’s corporate plans for information on the contribution of this program to these organisations’ purposes.	
<b>Material changes to Program 1.7 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>• Nil</li> </ul>		

## 2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

**Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas**

### Linked programs

<b>Austrade</b>
<b>Programs</b> <ul style="list-style-type: none"><li>• Program 2.1 – Consular and Passport Services</li></ul>
<b>Department of Human Services</b>
<b>Programs</b> <ul style="list-style-type: none"><li>• Program 1.1 – Services to the Community-Social Security and Welfare</li></ul>
<b>Contribution to Outcome 2 made by linked programs</b> <p>DFAT is supported by the Department of Human Services and Austrade in the delivery of high-quality consular services, including the provision of Australian passport information services and the repatriation of vulnerable Australians.</p>

**Budgeted expenses for Outcome 2**

This table shows how much the Department of Foreign Affairs and Trade intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.2.1: Budgeted expenses for Outcome 2**

<b>Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas</b>	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>Program 2.1: Consular Services</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1) (a)	200	200	200	200	200
Special appropriations: <i>PGPA Act s77</i>	100	100	100	100	100
<b>Administered total</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
Departmental expenses					
Departmental appropriation	95,722	99,641	97,489	97,614	97,639
<b>Departmental total</b>	<b>95,722</b>	<b>99,641</b>	<b>97,489</b>	<b>97,614</b>	<b>97,639</b>
<b>Total expenses for program 2.1</b>	<b>96,022</b>	<b>99,941</b>	<b>97,789</b>	<b>97,914</b>	<b>97,939</b>
<b>Program 2.2: Passport Services</b>					
Administered expenses					
Special appropriations: <i>PGPA Act s77</i>	810	810	810	810	810
<b>Administered total</b>	<b>810</b>	<b>810</b>	<b>810</b>	<b>810</b>	<b>810</b>
Departmental expenses					
Departmental appropriation	238,214	251,409	257,339	260,296	263,233
<b>Departmental total</b>	<b>238,214</b>	<b>251,409</b>	<b>257,339</b>	<b>260,296</b>	<b>263,233</b>
<b>Total expenses for program 2.2</b>	<b>239,024</b>	<b>252,219</b>	<b>258,149</b>	<b>261,106</b>	<b>264,043</b>

Table continued on the following page.

**Table 2.2.1: Budgeted expenses for Outcome 2 (continued)**

	2017-18 Revised Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>Outcome 2 Totals by appropriation type</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	200	200	200	200	200
Special appropriations	910	910	910	910	910
<b>Administered total</b>	<b>1,110</b>	<b>1,110</b>	<b>1,110</b>	<b>1,110</b>	<b>1,110</b>
Departmental expenses					
Departmental appropriation	333,936	351,050	354,828	357,910	360,872
<b>Departmental total</b>	<b>333,936</b>	<b>351,050</b>	<b>354,828</b>	<b>357,910</b>	<b>360,872</b>
<b>Total expenses for Outcome 2</b>	<b>335,046</b>	<b>352,160</b>	<b>355,938</b>	<b>359,020</b>	<b>361,982</b>
<hr/>					
	2017-18	2018-19			
<b>Average staffing level (number)</b>	1,076	1,086			

(a) This expense does not include \$0.55m for Travellers Emergency Loans as these are treated as receivables and form part of the receivables balance in Table 3.8.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.2.3: Performance criteria for Outcome 2**

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

<b>Outcome 2 – The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas</b>		
<b>Program 2.1 – Consular Services</b> support and assist Australian travellers and Australians overseas through high-quality consular services, including accurate and timely travel advice, practical contingency planning and rapid crisis response.		
<b>Delivery</b>	<p>Australians overseas are assisted through:</p> <ul style="list-style-type: none"> <li>• High-quality consular services, including notarial services and assistance with welfare issues, whereabouts enquiries, arrest or detention matters, deaths, medical emergencies and payment of travellers emergency loans to Australians in need;</li> <li>• High-quality travel advisory services, including issuing accurate and timely travel information on travel destinations, promoting this information through the continuation of the Smartraveller campaign and effectively managing an online travel registration service;</li> <li>• Effective consular contingency planning for major events or high-risk scenarios, including through regular reviews of procedures and available resources, training of staff, and coordination with other government agencies and foreign governments; and</li> <li>• Coordination of whole-of-government responses to large-scale crises involving conflict, civil unrest, natural disasters or terrorist incidents.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• Timely and effective delivery of consular services to Australians overseas, including during crises.</li> <li>• Timely, effective and well-coordinated implementation of whole-of-government responses to large-scale crises overseas.</li> <li>• Timely and accurate information provided to the public, including on responding to incidents and updates to travel advice.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>

*Table continued on the following page.*

**Table 2.2.3: Performance criteria for Outcome 2 (continued)**

2018-19	<ul style="list-style-type: none"> <li>• Timely and effective delivery of consular services to Australians overseas, including during crises.</li> <li>• Timely, effective and well-coordinated implementation of whole-of-government responses to large-scale crises overseas.</li> <li>• Timely and accurate information provided to the public, including on responding to incidents and updates to travel advice.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul>
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<p><b>Material changes to Program 2.1 resulting from the following measures:</b></p> <ul style="list-style-type: none"> <li>• Nil</li> </ul>		

<b>Program 2.2 – Passport Services</b> provide Australians access to secure international travel documentation through the delivery of high-quality passport services.		
<b>Delivery</b>	Australians are provided with the following passport services: <ul style="list-style-type: none"> <li>• High-quality passport services to Australians, including processing new passport applications, registering lost or stolen passports, issuing emergency passports, and detecting passport fraud; and</li> <li>• Maintenance of security standards, promotion of web-enabled services, and adherence to the client service commitment of passport issue, while effectively managing an increasing workload.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• High-quality delivery of passport services to clients.</li> <li>• High standards and interoperability of Australian passports and services.</li> <li>• Efficient processing of regular and urgent passport applications.</li> <li>• Prevention, detection and prosecution of passport fraud.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
2018-19	<ul style="list-style-type: none"> <li>• Percentage of passports processed within 10 business days.</li> <li>• Percentage of priority passports processed within two business days.</li> <li>• Client use of online passport application.</li> <li>• Detection and prosecution of passport fraud.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul> <p>Specific targets are:</p> <ul style="list-style-type: none"> <li>• 95 per cent of passports processed within 10 business days</li> <li>• 98 per cent of priority passports processed within two business days</li> <li>• 70 per cent of persons applying online</li> <li>• 85 per cent satisfaction rate of overall passport service from client survey</li> <li>• 85 per cent satisfaction rate with Australian Passport Information Service from client survey</li> <li>• 100 per cent of identified high risk passport applications scrutinised by specialist staff</li> <li>• 90 per cent of administrative investigations finalised within five business days</li> <li>• 95 per cent of referrals to prosecuting authorities accepted for prosecution</li> </ul>

Table continued on the following page.

**Table 2.2.3: Performance criteria for Outcome 2 (continued)**

2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 2.2 resulting from the following measures:</b> <ul style="list-style-type: none"> <li>• Nil</li> </ul>		

## 2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

**Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate**

### Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.3.1: Budgeted expenses for Outcome 3**

<b>Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communication technology infrastructure, and the management of the Commonwealth's overseas property estate</b>	2017-18 Revised Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>Program 3.1: Foreign Affairs and Trade Security and IT</b>					
Departmental expenses					
Departmental appropriation	215,637	220,647	143,886	129,372	129,421
<b>Departmental total</b>	<b>215,637</b>	<b>220,647</b>	<b>143,886</b>	<b>129,372</b>	<b>129,421</b>
<b>Total expenses for program 3.1</b>	<b>215,637</b>	<b>220,647</b>	<b>143,886</b>	<b>129,372</b>	<b>129,421</b>
<b>Program 3.2: Overseas Property</b>					
Expenses not requiring appropriation in the Budget year (a)					
	18,333	24,402	27,203	24,915	25,413
<b>Departmental total</b>	<b>18,333</b>	<b>24,402</b>	<b>27,203</b>	<b>24,915</b>	<b>25,413</b>
<b>Total expenses for program 3.2</b>	<b>18,333</b>	<b>24,402</b>	<b>27,203</b>	<b>24,915</b>	<b>25,413</b>

*Table continued on the following page.*

**Table 2.3.1: Budgeted expenses for Outcome 3 (continued)**

	2017-18 Revised Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>Outcome 3 Totals by appropriation type</b>					
Departmental expenses					
Departmental appropriation	215,637	220,647	143,886	129,372	129,421
Expenses not requiring appropriation in the Budget year (a)	18,333	24,402	27,203	24,915	25,413
<b>Departmental total</b>	<b>233,970</b>	<b>245,049</b>	<b>171,089</b>	<b>154,287</b>	<b>154,834</b>
<b>Total expenses for Outcome 3</b>	<b>233,970</b>	<b>245,049</b>	<b>171,089</b>	<b>154,287</b>	<b>154,834</b>
	2017-18	2018-19			
<b>Average staffing level (number)</b>	868	874			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.3.3: Performance criteria for Outcome 3**

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2018-19 Budget measures have created new programs or materially changed existing programs.

<b>Outcome 3 – A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas property estate</b>		
<b>Program 3.1 – Foreign Affairs and Trade Security and IT</b> works to ensure:		
<ul style="list-style-type: none"> <li>• A secure Australian Government presence overseas for personnel, assets and information by sustaining and improving physical and operational security; and</li> <li>• Strengthened information and communications technology (ICT) capability at Australia’s missions overseas and DFAT and partner agencies offices in Australia.</li> </ul>		
<b>Delivery</b>	<p>The department is delivering security services and ICT through:</p> <ul style="list-style-type: none"> <li>• Strengthened physical and operational security mitigation measures commensurate with the evolving international security environment and enhancing the department’s security culture;</li> <li>• The DFAT Security Framework, which integrates risk management tools;</li> <li>• Protection of official information through effective management of ICT systems, security vetting processes, and security training to ensure high standards of security awareness and vigilance;</li> <li>• Maintaining accessible, reliable and secure departmental ICT systems infrastructure and implementing key elements of the government’s ICT Reform Program and ICT components of the government’s national security policy and objectives; and</li> <li>• High-quality overseas ICT services to 40 partner agencies.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• A strong security culture.</li> <li>• High-quality advice, effective mitigation strategies and timely responses to international security incidents based on considered threat and risk assessments.</li> <li>• An accessible and reliable secure cable network.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
2018-19	<ul style="list-style-type: none"> <li>• Positive engagement by staff reflected in breach data, contact reporting, security incident reporting, and staff engagement with security awareness materials.</li> <li>• Application of the DFAT Security Framework risk management tools by staff in Australia and overseas.</li> <li>• Development of a fit-for-purpose ICT global network that supports the Hub-and-Spoke operating model.</li> <li>• Maturing the department’s cyber security posture.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul>

Table continued on the following page.

**Table 2.3.3: Performance criteria for Outcome 3 (continued)**

	<ul style="list-style-type: none"> <li>Establishing new service provisioning models and emerging technologies to deliver improved ICT capabilities that are sustainable, affordable and fit-for-purpose.</li> </ul>	
2019-20 and beyond	As per 2018-19	As per 2018-19
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	
<b>Material changes to Program 3.1 resulting from the following measures:</b>		
<ul style="list-style-type: none"> <li>Nil</li> </ul>		

<b>Program 3.2 – Overseas Property</b> is ensuring a secure Australian government presence overseas through the effective management of the Commonwealth's overseas property estate and of the contracts for the leased estate.		
<b>Delivery</b>	The department will deliver a secure Australian Government presence overseas through: <ul style="list-style-type: none"> <li>• Efficient and effective management and delivery of a substantial construction and refurbishment program in the overseas property estate;</li> <li>• Efficient and effective management of the overseas property estate to meet the government's requirements and maintain conditions and service capabilities; and</li> <li>• Effective management of outsourced property contract arrangements.</li> </ul>	
<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>Targets</b>
2017-18	<ul style="list-style-type: none"> <li>• The construction and refurbishment of departmental overseas property completed within agreed timeframes and budgets.</li> <li>• Asset management plans are in place for all owned properties in the estate.</li> <li>• The majority of tenants rate the performance of the service provider and the Overseas Property Office as good or better.</li> </ul>	<p>Targets are:</p> <ul style="list-style-type: none"> <li>• Met</li> <li>• Partially met</li> <li>• Not met</li> </ul> <p>DFAT expects that these performance criteria will be met during the course of 2017-18.</p>
2018-19	<ul style="list-style-type: none"> <li>• The construction and refurbishment of departmental overseas property completed within agreed timeframes and budgets.</li> <li>• Maintain asset management plans for all owned properties in the estate.</li> <li>• Satisfaction ratings with the performance of the service provider and the Overseas Property Office.</li> </ul>	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul> <p>Specific targets are:</p> <ul style="list-style-type: none"> <li>• Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office</li> <li>• Completion of the Major Construction Project in Nairobi, leading to occupancy of the new chancery.</li> </ul>
2019-20 and beyond	As per 2018-19	<p>Through case studies, reviews, surveys or other measures, DFAT will demonstrate whether these performance criteria are:</p> <ul style="list-style-type: none"> <li>• Achieved</li> <li>• On track</li> <li>• Not on track</li> </ul> <p>Specific targets are:</p> <ul style="list-style-type: none"> <li>• Greater than 80 per cent satisfaction ratings of the service provider and Overseas Property Office</li> </ul>

Table continued on the following page.

**Table 2.3.3: Performance criteria for Outcome 3 (continued)**

		<ul style="list-style-type: none"> <li>• Construction and practical completion of the new building as part of the Major Construction Project in Washington.</li> </ul>
<b>Purposes</b>	To help make Australia stronger, safer and more prosperous by promoting and protecting our interests internationally and contributing to global stability and economic growth, particularly in the Indo-Pacific region.	

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2018-19 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Differences between entity resourcing and financial statements

There are no differences between the resource information presented in the budget papers and in DFAT's Portfolio Budget Statements.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

The total budgeted revenue from government in 2018-19 is \$1,406.1 million, which represents an increase of \$50.0 million in appropriations from 2017-18 as shown in Table 3.1. The increase is primarily attributable to:

- parameter adjustments for overseas and domestic inflation;
- foreign exchange movements; and
- funding for new measures.

The Income Statement shows a budgeted deficit in 2018-19 of \$121.7 million due to the removal of appropriation funding for depreciation and amortisation funding under the Net Cash funding arrangements. Adjusting for the changed funding arrangements, the operating result attributable to the department is a surplus of \$60.1 million, all of which relates to the Overseas Property Special Account (OPSA).

#### **Budgeted Departmental Balance Sheet**

The department will receive an equity injection of \$22.2 million in 2018-19 for the purchase or construction of new assets. The department will also receive \$69.8 million through its Departmental Capital Budget to fund the replacement of existing assets.

For 2018-19, the department's non-financial asset position is budgeted to be \$3,684.2 million at year-end. The major asset component is \$3,139.3 million for Land and Buildings.

#### **Schedule of Budgeted Income and Expenses Administered on behalf of the Government**

In 2018-19 the department will receive administered appropriation of \$3,837.6 million (excluding capital funding) for programs administered on behalf of the government. The increase in appropriations of \$185.6 million from 2017-18 is due primarily to an increase in the DFAT component of the Australian Aid Program.

### *DFAT Budget Statements*

Administered expenses for 'International Development Assistance' are budgeted at \$3,217.8 million, an increase of \$150.5 million from the 2017-18 estimated actual.

Administered expenses for 'New Multilateral Replenishments' are budgeted at \$93.0 million, an increase of \$69.5 million from the 2017-18 estimated actual due to a new multilateral replenishment being negotiated.

Expenses under 'Concessional investment discount' relate to the discounting of the investment components of the replenishments for the International Development Association – the concessional lending arm of the World Bank.

#### **Schedule of Budgeted Assets and Liabilities Administered on behalf of the Government**

Administered assets and liabilities administered on behalf of the government are budgeted at \$2,575.3 million and \$2,163.3 million respectively for the year ending 30 June 2018.

Administered assets are expected to increase in 2018-19 by \$3.5 million.

Administered liabilities are expected to decrease in 2018-19 by \$223.0 million. This is due to the liabilities for multilateral replenishments being reduced.

#### **Schedule of Budgeted Administered Cash Flows**

Administered cash receipts are primarily comprised of receipts from passport and consular services and are budgeted at \$779.2 million, an increase of \$64.6 million.

Administered cash used in 2018-19 is estimated to increase by \$77.7 million compared to 2017-18. This is due primarily to the increase in expenditure on the Australian Aid Program.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>EXPENSES</b>					
Employee benefits	776,233	782,360	762,518	766,222	770,990
Suppliers	672,410	718,166	617,646	610,938	613,499
Depreciation and amortisation (a)	180,700	181,778	185,883	188,495	179,017
<b>Total expenses</b>	<b>1,629,343</b>	<b>1,682,304</b>	<b>1,566,047</b>	<b>1,565,655</b>	<b>1,563,506</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	140,436	142,514	129,060	126,308	126,712
Other	11,258	11,258	11,258	11,258	11,258
<b>Total own-source revenue</b>	<b>151,694</b>	<b>153,772</b>	<b>140,318</b>	<b>137,566</b>	<b>137,970</b>
<b>Gains</b>					
Sale of assets	120,597	-	-	-	-
Other	674	674	674	674	674
<b>Total gains</b>	<b>121,271</b>	<b>674</b>	<b>674</b>	<b>674</b>	<b>674</b>
<b>Total own-source income</b>	<b>272,965</b>	<b>154,446</b>	<b>140,992</b>	<b>138,240</b>	<b>138,644</b>
<b>Net (cost of)/contribution by services</b>	<b>(1,356,378)</b>	<b>(1,527,858)</b>	<b>(1,425,055)</b>	<b>(1,427,415)</b>	<b>(1,424,862)</b>
Revenue from Government	1,356,093	1,406,137	1,298,552	1,298,271	1,305,980
<b>Deficit attributable to the Australian Government</b>	<b>(285)</b>	<b>(121,721)</b>	<b>(126,503)</b>	<b>(129,144)</b>	<b>(118,882)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total comprehensive loss attributable to the Australian Government</b>	<b>(285)</b>	<b>(121,721)</b>	<b>(126,503)</b>	<b>(129,144)</b>	<b>(118,882)</b>

Table continued on the following page.

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**

**Note: Impact of net cash appropriation arrangements**

	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
<b>Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations</b>	<b>180,415</b>	<b>60,057</b>	<b>59,380</b>	<b>59,351</b>	<b>60,135</b>
less depreciation/amortisation expenses previously funded through revenue appropriations (a)	180,700	181,778	185,883	188,495	179,017
<b>Total comprehensive loss - as per the statement of comprehensive income</b>	<b>(285)</b>	<b>(121,721)</b>	<b>(126,503)</b>	<b>(129,144)</b>	<b>(118,882)</b>

(a) From 2010-11, the Government introduced net cash appropriation arrangements. This involved Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) being replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	391,280	366,424	274,913	196,639	173,244
Trade and other receivables	556,203	553,339	550,007	550,007	550,007
Other financial assets	5,772	5,772	5,772	5,772	5,772
<b>Total financial assets</b>	<b>953,255</b>	<b>925,535</b>	<b>830,692</b>	<b>752,418</b>	<b>729,023</b>
<b>Non-financial assets</b>					
Land and buildings	3,140,682	3,139,284	3,192,745	3,214,726	3,219,456
Property, plant and equipment	321,100	311,868	305,270	305,491	286,373
Intangibles	120,182	124,240	130,280	133,727	129,424
Inventories	47,118	47,118	47,118	47,118	47,118
Other non-financial assets	60,784	61,662	62,549	62,549	62,549
<b>Total non-financial assets</b>	<b>3,689,866</b>	<b>3,684,172</b>	<b>3,737,962</b>	<b>3,763,611</b>	<b>3,744,920</b>
<b>Total assets</b>	<b>4,643,121</b>	<b>4,609,707</b>	<b>4,568,654</b>	<b>4,516,029</b>	<b>4,473,943</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	151,599	152,738	153,888	153,888	153,888
Other payables	33,533	34,887	34,887	34,887	34,887
<b>Total payables</b>	<b>185,132</b>	<b>187,625</b>	<b>188,775</b>	<b>188,775</b>	<b>188,775</b>
<b>Provisions</b>					
Employee provisions	216,901	217,854	220,065	220,065	220,065
Other provisions	19,680	19,794	19,908	19,908	19,908
<b>Total provisions</b>	<b>236,581</b>	<b>237,648</b>	<b>239,973</b>	<b>239,973</b>	<b>239,973</b>
<b>Total liabilities</b>	<b>421,713</b>	<b>425,273</b>	<b>428,748</b>	<b>428,748</b>	<b>428,748</b>
<b>Net assets</b>	<b>4,221,408</b>	<b>4,184,434</b>	<b>4,139,906</b>	<b>4,087,281</b>	<b>4,045,195</b>

Table continued on the following page.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June) (continued)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>EQUITY*</b>					
<b>Parent entity interest</b>					
Contributed equity	2,638,126	2,730,073	2,812,048	2,888,567	2,965,363
Reserves	1,515,402	1,515,402	1,515,402	1,515,402	1,515,402
Retained surplus (accumulated deficit)	67,880	(61,041)	(187,544)	(316,688)	(435,570)
<b>Total parent entity interest</b>	<b>4,221,408</b>	<b>4,184,434</b>	<b>4,139,906</b>	<b>4,087,281</b>	<b>4,045,195</b>
<b>Total equity</b>	<b>4,221,408</b>	<b>4,184,434</b>	<b>4,139,906</b>	<b>4,087,281</b>	<b>4,045,195</b>

\* 'Equity' is the residual interest in assets after deduction of liabilities.

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2018-19)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2018</b>					
Balance carried forward from previous period	67,880	1,515,402	-	2,638,126	4,221,408
<b>Adjusted opening balance</b>	<b>67,880</b>	<b>1,515,402</b>	<b>-</b>	<b>2,638,126</b>	<b>4,221,408</b>
<b>Comprehensive income</b>					
Surplus/(deficit) for the period	(121,721)	-	-	-	(121,721)
<b>Total comprehensive income</b>	<b>(121,721)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(121,721)</b>
of which:					
Attributable to the Australian Government	-	-	-	-	-
<b>Transactions with owners</b>					
<b>Distributions to owners</b>					
Returns on capital:					
Dividends	(7,200)	-	-	-	(7,200)
<b>Contributions by owners</b>					
Equity injection - Appropriation	-	-	-	22,182	22,182
Departmental Capital Budget (DCB)	-	-	-	69,765	69,765
<b>Sub-total transactions with owners</b>	<b>(7,200)</b>	<b>-</b>	<b>-</b>	<b>91,947</b>	<b>84,747</b>
<b>Estimated closing balance as at 30 June 2019</b>	<b>(61,041)</b>	<b>1,515,402</b>	<b>-</b>	<b>2,730,073</b>	<b>4,184,434</b>
<b>Closing balance attributable to the Australian Government</b>	<b>(61,041)</b>	<b>1,515,402</b>	<b>-</b>	<b>2,730,073</b>	<b>4,184,434</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	1,417,993	1,398,707	1,291,801	1,297,428	1,305,980
Sale of goods and rendering of services	173,345	152,808	139,143	127,151	126,712
Net GST received	41,077	41,088	41,098	41,108	41,118
Other	11,258	11,258	11,258	11,258	11,258
<b>Total cash received</b>	<b>1,643,673</b>	<b>1,603,861</b>	<b>1,483,300</b>	<b>1,476,945</b>	<b>1,485,068</b>
<b>Cash used</b>					
Employees	764,066	780,170	760,307	766,222	770,990
Suppliers	741,185	763,634	663,613	651,372	653,943
<b>Total cash used</b>	<b>1,505,251</b>	<b>1,543,804</b>	<b>1,423,920</b>	<b>1,417,594</b>	<b>1,424,933</b>
<b>Net cash from/(used by) operating activities</b>	<b>138,422</b>	<b>60,057</b>	<b>59,380</b>	<b>59,351</b>	<b>60,135</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	215,158	-	-	-	-
<b>Total cash received</b>	<b>215,158</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	271,501	175,206	238,786	214,144	160,326
<b>Total cash used</b>	<b>271,501</b>	<b>175,206</b>	<b>238,786</b>	<b>214,144</b>	<b>160,326</b>
<b>Net cash from/(used by) investing activities</b>	<b>(56,343)</b>	<b>(175,206)</b>	<b>(238,786)</b>	<b>(214,144)</b>	<b>(160,326)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	130,798	97,493	87,895	76,519	76,796
<b>Total cash received</b>	<b>130,798</b>	<b>97,493</b>	<b>87,895</b>	<b>76,519</b>	<b>76,796</b>
<b>Cash used</b>					
Dividends paid	-	7,200	-	-	-
<b>Total cash used</b>	<b>-</b>	<b>7,200</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash from/(used by) financing activities</b>	<b>130,798</b>	<b>90,293</b>	<b>87,895</b>	<b>76,519</b>	<b>76,796</b>
<b>Net increase/(decrease) in cash held</b>	<b>212,877</b>	<b>(24,856)</b>	<b>(91,511)</b>	<b>(78,274)</b>	<b>(23,395)</b>
Cash and cash equivalents at the beginning of the reporting period	178,403	391,280	366,424	274,913	196,639
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>391,280</b>	<b>366,424</b>	<b>274,913</b>	<b>196,639</b>	<b>173,244</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	46,501	69,765	75,537	76,201	76,796
Equity injections - Bill 2	71,408	22,182	6,438	318	-
<b>Total new capital appropriations</b>	<b>117,909</b>	<b>91,947</b>	<b>81,975</b>	<b>76,519</b>	<b>76,796</b>
<b>Provided for:</b>					
Purchase of non-financial assets	117,909	91,947	81,975	76,519	76,796
<b>Total items</b>	<b>117,909</b>	<b>91,947</b>	<b>81,975</b>	<b>76,519</b>	<b>76,796</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
<b>ASSETS</b>					
Funded by capital appropriations (a)	84,297	27,728	12,358	318	-
Funded by capital appropriation - DCB (b)	46,501	69,765	75,537	76,201	76,796
Funded internally from departmental resources (c)	140,703	77,713	150,891	137,625	83,530
<b>TOTAL</b>	<b>271,501</b>	<b>175,206</b>	<b>238,786</b>	<b>214,144</b>	<b>160,326</b>

- (a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.  
(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).  
(c) Includes the following sources of funding:  
- internally developed assets; and  
- proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

**Table 3.6: Statement of asset movements (Budget year 2018-19)**

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2018</b>					
Gross book value	1,602,696	1,731,362	460,889	213,201	4,008,148
Accumulated depreciation/ amortisation and impairment	-	(193,376)	(139,789)	(93,019)	(426,184)
<b>Opening net book balance</b>	<b>1,602,696</b>	<b>1,537,986</b>	<b>321,100</b>	<b>120,182</b>	<b>3,581,964</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation equity (a)	-	-	27,728	-	27,728
By purchase - appropriation ordinary annual services (b)		125,044	7,806	14,628	147,478
<b>Total additions</b>	<b>-</b>	<b>125,044</b>	<b>35,534</b>	<b>14,628</b>	<b>175,206</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(126,442)	(44,766)	(10,570)	(181,778)
<b>Total other movements</b>	<b>-</b>	<b>(126,442)</b>	<b>(44,766)</b>	<b>(10,570)</b>	<b>(181,778)</b>
<b>As at 30 June 2019</b>					
Gross book value	1,602,696	1,856,406	496,423	227,829	4,183,354
Accumulated depreciation/ amortisation and impairment	-	(319,818)	(184,555)	(103,589)	(607,962)
<b>Closing net book balance</b>	<b>1,602,696</b>	<b>1,536,588</b>	<b>311,868</b>	<b>124,240</b>	<b>3,575,392</b>

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018-19.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2018-19 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>EXPENSES</b>					
International Development Assistance	3,067,342	3,217,811	3,231,275	3,229,433	3,216,961
Multilateral Replenishments	23,502	93,000	733,450	23,502	-
Concessional Investment discount	-	-	401,760	-	-
Other contributions	546,947	523,422	544,297	574,729	586,906
Efic	1,300	1,300	1,300	1,100	1,100
Other expenses	3,889	3,799	3,882	3,971	3,971
Payments to corporate entities	129,308	132,488	132,754	138,055	142,219
Depreciation and amortisation	500	500	500	500	500
<b>Total expenses administered on behalf of Government</b>	<b>3,772,788</b>	<b>3,972,320</b>	<b>5,049,218</b>	<b>3,971,290</b>	<b>3,951,657</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
<b>Non-taxation revenue</b>					
Fees and charges	546,158	607,410	642,683	666,933	694,430
AIPRD loans (a)	12,456	12,697	12,999	13,254	13,572
Efic National Interest Account	31,442	30,751	29,330	28,859	27,996
Efic dividend and competitive neutrality	13,491	14,800	16,800	19,200	20,700
Returns of prior year administered expenses	30,731	33,478	34,559	35,249	36,149
Other revenue and gains	255	255	255	255	255
<b>Total non-taxation revenue</b>	<b>634,533</b>	<b>699,391</b>	<b>736,626</b>	<b>763,750</b>	<b>793,102</b>
<b>Total own-sourced income administered on behalf of Government</b>	<b>634,533</b>	<b>699,391</b>	<b>736,626</b>	<b>763,750</b>	<b>793,102</b>
<b>Net (cost of)/contribution by services</b>	<b>3,138,255</b>	<b>3,272,929</b>	<b>4,312,592</b>	<b>3,207,540</b>	<b>3,158,555</b>
<b>Total comprehensive loss</b>	<b>(3,138,255)</b>	<b>(3,272,929)</b>	<b>(4,312,592)</b>	<b>(3,207,540)</b>	<b>(3,158,555)</b>

(a) 'AIPRD' Australia-Indonesia Partnership for Reconstruction and Development

Prepared on Australian Accounting Standards basis.

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	12,162	12,162	12,162	12,162	12,162
AIPRD loans	156,143	159,089	162,337	165,840	169,661
Multilateral investments	1,896,013	1,896,013	1,956,013	1,956,013	1,956,013
Investments in portfolio entities	471,355	471,355	471,355	471,355	471,355
Trade and other receivables	32,417	32,967	33,517	34,067	34,617
<b>Total financial assets</b>	<b>2,568,090</b>	<b>2,571,586</b>	<b>2,635,384</b>	<b>2,639,437</b>	<b>2,643,808</b>
<b>Non-financial assets</b>					
Land and buildings	81	81	81	81	81
Property, plant and equipment	27	27	27	27	27
Intangibles	3,508	3,512	3,540	3,568	3,596
Other non-financial assets	128	128	128	128	128
<b>Total non-financial assets</b>	<b>3,744</b>	<b>3,748</b>	<b>3,776</b>	<b>3,804</b>	<b>3,832</b>
<b>Total assets administered on behalf of Government</b>	<b>2,571,834</b>	<b>2,575,334</b>	<b>2,639,160</b>	<b>2,643,241</b>	<b>2,647,640</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Multilateral replenishments payable	2,062,517	1,796,954	2,587,941	2,210,194	1,800,355
Other payables	241,532	284,049	284,049	284,049	284,049
<b>Total payables</b>	<b>2,304,049</b>	<b>2,081,003</b>	<b>2,871,990</b>	<b>2,494,243</b>	<b>2,084,404</b>
<b>Provisions</b>					
Employee provisions	82,253	82,253	82,253	82,253	82,253
<b>Total provisions</b>	<b>82,253</b>	<b>82,253</b>	<b>82,253</b>	<b>82,253</b>	<b>82,253</b>
<b>Total liabilities administered on behalf of Government</b>	<b>2,386,302</b>	<b>2,163,256</b>	<b>2,954,243</b>	<b>2,576,496</b>	<b>2,166,657</b>
<b>Net assets/(liabilities)</b>	<b>185,532</b>	<b>412,078</b>	<b>(315,083)</b>	<b>66,745</b>	<b>480,983</b>

Prepared on Australian Accounting Standards basis.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Fees and Charges	546,158	607,410	642,683	666,933	694,430
Efic	44,933	45,551	46,130	48,059	48,696
Return of prior year administered expenses	30,731	33,478	34,559	35,249	36,149
Net GST received	92,477	92,500	92,523	92,546	92,570
Other	255	255	255	255	255
<b>Total cash received</b>	<b>714,554</b>	<b>779,194</b>	<b>816,150</b>	<b>843,042</b>	<b>872,100</b>
<b>Cash used</b>					
International Development Assistance	3,289,517	3,419,346	3,518,355	3,549,394	3,561,009
Other contributions	546,947	523,422	544,297	574,729	586,906
Payments to corporate Commonwealth entities - Tourism					
Australia	129,308	132,488	132,754	138,055	142,219
Other	5,189	5,099	5,182	5,071	5,071
<b>Total cash used</b>	<b>3,970,961</b>	<b>4,080,355</b>	<b>4,200,588</b>	<b>4,267,249</b>	<b>4,295,205</b>
<b>Net cash from/(used by) operating activities</b>	<b>(3,256,407)</b>	<b>(3,301,161)</b>	<b>(3,384,438)</b>	<b>(3,424,207)</b>	<b>(3,423,105)</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Repayment of AIPRD loans	9,751	9,751	9,751	9,751	9,751
<b>Total cash received</b>	<b>9,751</b>	<b>9,751</b>	<b>9,751</b>	<b>9,751</b>	<b>9,751</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	443	504	528	528	528
Loans made	550	550	550	550	550
Other investing cash payments for policy purposes	238,795	207,011	209,666	173,874	158,321
<b>Total cash used</b>	<b>239,788</b>	<b>208,065</b>	<b>210,744</b>	<b>174,952</b>	<b>159,399</b>
<b>Net cash from/(used by) investing activities</b>	<b>(230,037)</b>	<b>(198,314)</b>	<b>(200,993)</b>	<b>(165,201)</b>	<b>(149,648)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	593	504	528	528	528
<b>Total cash received</b>	<b>593</b>	<b>504</b>	<b>528</b>	<b>528</b>	<b>528</b>
<b>Net cash from/(used by) financing activities</b>					
	<b>593</b>	<b>504</b>	<b>528</b>	<b>528</b>	<b>528</b>
<b>Net increase/(decrease) in cash held</b>					
	<b>(3,485,851)</b>	<b>(3,498,971)</b>	<b>(3,584,903)</b>	<b>(3,588,880)</b>	<b>(3,572,225)</b>
Cash and cash equivalents at beginning of reporting period	12,162	12,162	12,162	12,162	12,162
Cash from Official Public Account for Appropriations and special accounts	4,210,156	4,287,916	4,410,804	4,441,673	4,454,076
Cash to Official Public Account for:					
- Appropriations and special accounts	(724,305)	(788,945)	(825,901)	(852,793)	(881,851)
<b>Cash and cash equivalents at end of reporting period</b>	<b>12,162</b>	<b>12,162</b>	<b>12,162</b>	<b>12,162</b>	<b>12,162</b>

Prepared on Australian Accounting Standards basis.

**Table 3.10: Administered capital budget statement (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (ACB)	443	504	528	528	528
Administered Assets and Liabilities - Bill 2	150	-	462,000	-	-
<b>Total new capital appropriations</b>	<b>593</b>	<b>504</b>	<b>462,528</b>	<b>528</b>	<b>528</b>
<b>Provided for:</b>					
Purchase of non-financial assets	443	504	528	528	528
Other Items	150	-	462,000	-	-
<b>Total items</b>	<b>593</b>	<b>504</b>	<b>462,528</b>	<b>528</b>	<b>528</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations (a)	150	-	-	-	-
Funded by capital appropriation - ACB (b)	443	504	528	528	528
<b>TOTAL</b>	<b>593</b>	<b>504</b>	<b>528</b>	<b>528</b>	<b>528</b>

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Prepared on Australian Accounting Standards basis.

**Table 3.11: Statement of administered asset movements (Budget year 2018-19)**

	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2018</b>				
Gross book value	570	29	12,279	12,878
Accumulated depreciation/amortisation and impairment	(489)	(2)	(8,771)	(9,262)
<b>Opening net book balance</b>	<b>81</b>	<b>27</b>	<b>3,508</b>	<b>3,616</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation ordinary annual services (a)	-	-	504	504
<b>Total additions</b>	<b>-</b>	<b>-</b>	<b>504</b>	<b>504</b>
<b>Other movements</b>				
Depreciation/amortisation expense	-	-	(500)	(500)
<b>Total other movements</b>	<b>-</b>	<b>-</b>	<b>(500)</b>	<b>(500)</b>
<b>As at 30 June 2019</b>				
Gross book value	570	29	12,783	13,382
Accumulated depreciation/amortisation and impairment	(489)	(2)	(9,271)	(9,762)
<b>Closing net book balance</b>	<b>81</b>	<b>27</b>	<b>3,512</b>	<b>3,620</b>

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2018-19 for depreciation/amortisation expenses, ACBs or other operational expenses.

Prepared on Australian Accounting Standards basis.